



SPECIAL MEETING – BOARD OF ESTIMATE & TAXATION AGENDA

**MAY 7, 2026, 6:30 PM
BY ZOOM VIRTUAL MEETING**

To allow public access, anyone may access a meeting by telephone and/or Zoom, or a recording in the City of Norwalk YouTube channel. Specific instructions and links can be found at norwalkct.gov/meetings.



Members of the public may call in to participate. Callers will not be able to see the meeting participants. All participants will be muted upon entering the meeting. To speak, dial *9 on the phone and you will be called on by the host of the meeting during the public comment section. All speakers must state their name and address. Comments must be on a topic on the agenda, and are limited to three minutes. Anyone disrupting the orderly conduct of the meeting, including by using threatening, hateful, or sexually-explicit language, will be removed. Please find the information using the link above.



Members of the public who wish to provide "live comments" may also use the Zoom meeting platform. All participants will be muted upon entering the meeting. To speak, click the "raise your hand indicator" and you will be called by the host of the meeting during the public comment section. All speakers must state their name and address. Comments must be on a topic on the agenda, and are limited to three minutes. Anyone disrupting the orderly conduct of the meeting, including by using threatening, hateful, or sexually-explicit language, will be removed. Please find the information using the link above.



Members of the public who wish to provide public comment are encouraged to submit those via email in advance of the meeting. For these comments to be included into the record, they must be submitted by 12:00 p.m. the day of the meeting. Please email Tom Ellis at tellis@norwalkct.gov with the subject line "Public Comment" to provide written public comment prior to the meeting.

I. CALL TO ORDER

II. ROLL CALL

III. OTHER BUSINESS

A. Approval of the Parking Authority 2026-2027 Operating Budget

B. Approval of the WPCA 2026-2027 Operating Budget

C. Approval of the FY 2026-2027 City of Norwalk Operating Budget and Tax Rates.

IV. ADJOURNMENT

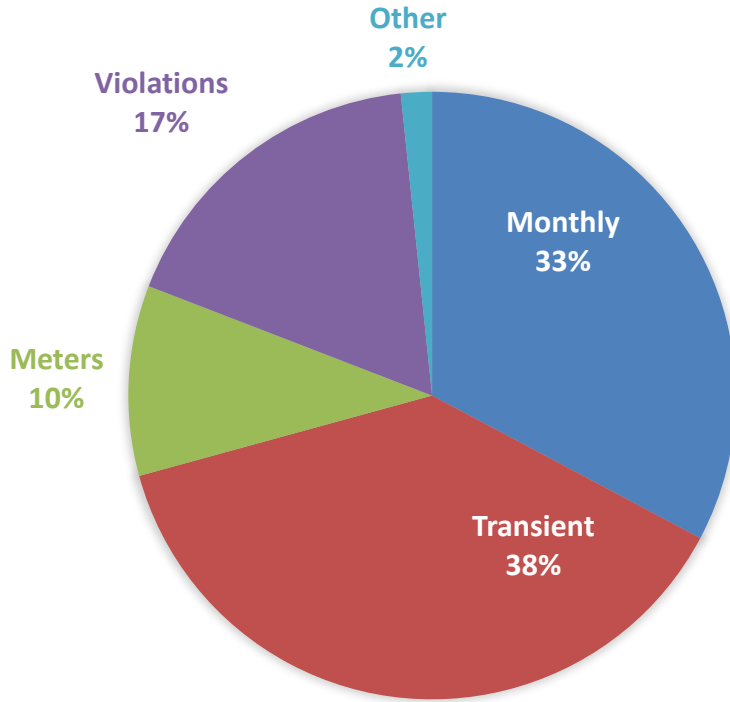
Norwalk Parking Authority
BUDGET (SUMMARY)
FY 2027

	Actual FY 2025	Budget FY 2026	Budget FY 2027	Variance \$ to budget FY 2026	Variance % to Budget FY 2026
REVENUE:					
Monthly	2,531,983	2,541,454	2,560,547	19,093	0.75%
Transient	2,551,965	2,879,954	2,965,277	85,323	2.96%
Meters	747,655	756,579	791,052	34,473	4.56%
Violations	1,433,501	1,375,988	1,366,013	(9,975)	-0.72%
Sales Tax/Refunds	(352,306)	(368,878)	(377,171)	(8,293)	2.25%
TOTAL PARKING REVENUE	6,912,798	7,185,097	7,305,718	120,621	1.68%
Other Revenue	132,308	129,904	128,840	(1,064)	-0.82%
TOTAL SYSTEM REVENUE	7,045,106	7,315,001	7,434,558	119,557	1.63%
EXPENSES:					
Payroll/Benefits	1,697,546	1,883,317	1,930,290	46,974	2.49%
All Other Oper Exp	2,595,526	2,801,984	2,789,159	(12,825)	-0.46%
City Support Charges	737,109	744,019	791,226	47,207	6.34%
Debt Service	1,278,156	1,266,203	1,255,805	(10,398)	-0.82%
Capital Outlay	736,768	619,478	668,078	48,599	7.85%
Total Expenses	6,308,338	6,695,523	6,766,481	70,958	1.06%
Fund Balance	736,768	619,478	668,078	48,599	7.85%

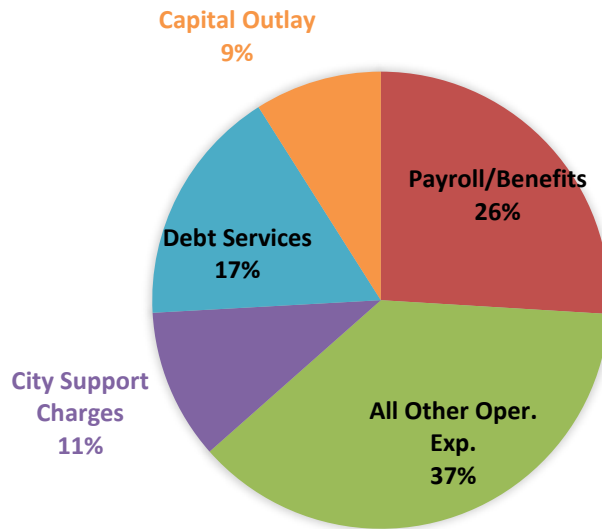
Norwalk Parking Authority
BUDGET (Detail)
FY 2027

	Actual FY 2025	Budget FY 2026	Budget FY 2027	Variance \$ to Budget FY 2026	Variance % to Budget FY 2026
PARKING REVENUE					
Monthly	2,531,983	2,541,454	2,560,547	19,093	0.75%
Transient	2,551,965	2,879,954	2,965,277	85,323	2.96%
Meters	747,655	756,579	791,052	34,473	4.56%
Violations	1,433,501	1,375,988	1,366,013	(9,975)	-0.72%
Less: Refunds	(4,153)	0	0	0	0
Less Sales Tax	(348,154)	(368,878)	(377,171)	(8,293)	2.25%
TOTAL PARKING REVENUE	6,912,798	7,185,097	7,305,718	120,621	1.68%
OTHER REVENUE					
Advertising	24,476	26,604	26,604	0	0.00%
Lease Income - SNRR	44,602	37,968	38,502	534	1.41%
Lease Income - YDG	17,240	17,356	17,356	0	0.00%
SNRR/ENRR Concessions	23,531	43,776	42,972	(804)	-1.84%
Investment Income	19,921	1,000	1,000	0	0.00%
ATM Machines	2,538	3,200	2,406	(794)	-24.81%
TOTAL OTHER REVENUE	132,308	129,904	128,840	(1,064)	-0.82%
TOTAL SYSTEM REVENUE	7,045,106	7,315,001	7,434,558	119,557	1.63%
EXPENSES					
Personnel/Benefits (29.5FTE)	1,697,546	1,883,317	1,930,290	46,974	2.49%
Security Service Contracts	86,735	110,000	150,000	40,000	36.36%
Equipment Expense	0	160,000	65,000	(95,000)	-59.38%
Vehicle Repair Expense	111,412	40,000	40,000	0	0.00%
Building & Property R&M	572,648	563,060	605,060	42,000	7.46%
Sanitation Expense	22,271	26,400	26,400	0	0.00%
Operating Expense	111,412	150,000	150,000	0	0.00%
Snow Removal	189,469	183,500	190,000	6,500	3.54%
Signage	40,402	50,000	50,000	0	0.00%
Tickets	17,601	5,000	17,000	12,000	240.00%
Liability Insurance	165,903	181,709	184,674	2,964	1.63%
Maritime Garage Condo Fees.	28,228	29,425	31,733	2,308	7.84%
Uniforms	7,585	40,000	40,000	0	0.00%
Utilities	78,716	82,955	84,609	1,654	1.99%
Management Fees	100,000	100,000	100,000	0	0.00%
Office Expense	30,230	20,000	20,000	0	0.00%
Service Contracts	195,173	180,356	173,312	(7,044)	-3.91%
Telephone/Data Communications	110,797	105,000	105,000	0	0.00%
Credit Card Fees	339,042	364,580	371,371	6,792	1.86%
Permit/Violation Management	127,501	125,000	150,000	25,000	20.00%
Marketing & Communications	47,947	50,000	50,000	0	0.00%
Capital Reserve & Replacement	112,500	135,000	135,000	0	0.00%
Parking Programs	99,954	100,000	50,000	(50,000)	-50.00%
TOTAL OPERATING EXPENSES	4,293,072	4,685,301	4,719,449	34,149	0.73%
CITY ADMINISTERED EXPENSES					
Personnel/Benefits (city alloc.)	555,161	443,512	490,719	47,207	10.64%
Electric	176,393	235,705	235,705	0	0.00%
Business Exp.	0	3,184	3,184	0	0.00%
Sewer (WPCA)	4,823	11,619	11,619	0	0.00%
Professional Service	732	45,000	45,000	0	0.00%
Legal Service	0	5,000	5,000	0	0.00%
TOTAL CITY ADMINISTERED	737,109	744,019	791,226	47,207	6.34%
SUB-TOTAL OPERATING EXP.	5,030,182	5,429,320	5,510,676	81,356	1.50%
Debt Service Interest	177,228	217,014	139,120	(77,894)	-35.89%
Debt Service Principal	1,100,928	1,049,189	1,116,685	67,496	6.43%
SUB-TOTAL DEBT SERVICE	1,278,156	1,266,203	1,255,805	(10,398)	-0.82%
Capital Outlay	736,768	619,478	668,078	48,599	7.85%
TOTAL EXPENSES	7,045,106	7,315,001	7,434,558	119,557	1.63%

NPA REVENUE FY2027



NPA EXPENSES FY2027



MEMORANDUM

TO: Honorable Members of the Board of Estimate and Taxation (BET)

FROM: Ralph Kolb, PE, Sr. Environmental Engineer, WPCA

CC: Vanessa Valadares, PE, Chief of Operations and Public Works
Christine Pacelli, Wastewater Systems Manager, WPCA

DATE: March 31, 2026

REASON: Norwalk Water Pollution Control Authority
FY26/27 Operating Budget

The Norwalk Water Pollution Control Authority (WPCA), an enterprise fund, manages the City's sanitary sewer collection system, pumping stations and wastewater treatment facility in accordance with environmental standards and regulations in the most cost effective and responsible manner.

Enclosed is the WPCA's FY2026/27 budget as approved at the WPCA Board of Directors meeting held on February 16, 2026. The WPCA approved a 4.5% sewer use charge increase.

In early 2026, the WPCA's consultant, Woodard & Curran, finished updating its Dynamic Financial Model with current and future capital and operating budget spending, future bonding, and feedback from the WPCA Board of Directors, Mayor's Office and Finance Department. This model covers a forecast period of five years, from FY2027 through FY2031, and emphasizes the FY27 budget. The WPCA anticipates updating the model at least annually for future financial planning and budget preparation.

The WPCA and Veolia Water North America (Veolia) partnership continues to make significant progress in many key areas such as collections system operation and maintenance, emergency response, customer service, asset preservation, enhanced operations, and high quality effluent. In FY2025/26, multiple projects were completed including wet weather chlorination improvements, screen washpress replacement and arc flash study at the WWTP, pump upgrade at the Fort Point pump station, pump rebuilds at Westport and Sammis St pump stations, and the continued daily maintenance of the Keeler Brook temporary pumping system.

In September 2022, the WPCA submitted a Sanitary Sewer Collection System Master Plan Update to the Connecticut Department of Energy and Environmental Protection (DEEP). In September 2023, a Facility Plan Update was submitted to DEEP. In 2024, DEEP and City staff participated in progress meeting discussing both plans and long-term capital improvement recommendations. Additional information was requested by DEEP during the summer and the WPCA team provided responses in a November 1, 2024 letter. These documents continue to be under review at CTDEEP.

The WPCA looks forward to continuing its ongoing capital improvements of rehabilitating collection system infrastructure, pump stations, and improvements at the Wastewater Treatment Plant.

Several key operating budget line items to note are as follows:

Revenues:

- Rate increase of 4.5%, which is an increase of \$20 residential; \$28 commercial; and \$0.50/1,000 gallons commercial consumption per WPCA Financial Model
- Nitrogen Credits for 2025, waiting for pricing from DEEP
- Includes line item for reimbursement (\$145,367) of WPCA support services billed to City

Expenditures:

- Operation and maintenance fee account increase of approximately 3.5%
- Includes line item for reimbursement (\$802,951) of City support services billed to WPCA
- Debt service payments increasing due to bond funding of capital improvement projects

City of Norwalk
WATER POLLUTION CONTROL AUTHORITY
Approved FY 2026-27 Operating Budget Summary

REVENUES (224062)

ACCOUNT	DESCRIPTION	APPROVED FY 25-26	PROJECTED ACTUAL FY 25-26	PROPOSED FY 26-27
	Sewer Use Charges	\$ 20,457,000	\$ 20,508,390	\$ 21,356,389
4513	Norwalk Customers ¹	\$ 19,562,000	\$ 19,580,890	\$ 20,442,000
4521	Wilton Interlocal Agreement ²	\$ 850,000	\$ 850,000	\$ 850,000
4522	Other Contract Customers	\$ 45,000	\$ 77,500	\$ 64,389
	Other Revenues	\$ 850,647	\$ 961,694	\$ 859,067
452C	Industrial Pretreatment Surcharge ³	\$ 175,000	\$ 175,000	\$ 175,000
452D	Sewer Connection Fees	\$ 150,000	\$ 200,000	\$ 150,000
452E	Industrial Pretreatment Interest	\$ 5,000	\$ 5,000	\$ 5,000
4451	Sewer Permits	\$ 1,500	\$ 1,500	\$ 1,500
4807	Reimbursement of Expenses	\$ 1,000	\$ 58,327	\$ 1,000
4453	Septage Haulers Licenses	\$ 1,200	\$ 1,200	\$ 1,200
4516	Septage Disposal Fees	\$ 175,000	\$ 175,000	\$ 175,000
4121	Nitrogen Credits ⁴	\$ 30,000	\$ 33,720	\$ 30,000
4901	Investment Income ⁵	\$ 110,000	\$ 110,000	\$ 110,000
4051	Interest on Delinquent Accounts ⁶	\$ 65,000	\$ 65,000	\$ 65,000
489F	Reimbursement for Indirect Expenses ⁷	\$ 136,947	\$ 136,947	\$ 145,367
TOTAL		\$ 21,307,647	\$ 21,470,084	\$ 22,215,456

¹ Rate increase of approximately 4.5, which is an increase of \$20 residential; \$28 commercial; \$0.50/1000 gallons commercial consumption per WPCA Financial Model.

Includes annual adjustments and a 98.2% collection rate per Tax Collector's Office and may fluctuate based upon economic conditions.

² Billed on actual metered wastewater flow. Varies based on audited expenditures.

³ No change in IPP rates.

⁴ Nitrogen FY26/27 credits estimated based on past CTDEEP credit sharing.

⁵ Per Comptroller.

⁶ Per Comptroller.

⁷ Salaries, benefits and other direct costs for WPCA support services, City Sewer Use Fee, IPP/FOG billing and stormwater O&M.

City of Norwalk
WATER POLLUTION CONTROL AUTHORITY
Approved FY 2026-27 Operating Budget Summary

EXPENDITURES (224062)

ACCOUNT	DESCRIPTION	APPROVED FY 25-26	PROJECTED ACTUAL FY 25-26	PROPOSED FY 26-27
	Personnel/Benefits	\$ 1,235,112	\$ 1,184,018	\$ 1,365,102
5110	Wages & Salary - Regular ¹	\$ 716,169	\$ 663,800	\$ 800,784
5428	Employee Benefits	\$ 381,718	\$ 381,718	\$ 426,818
5120	Wages & Salary - Overtime	\$ 100,000	\$ 100,000	\$ 100,000
5140	Wages & Salary - Part-time	\$ 36,000	\$ 36,000	\$ 36,000
5150	Longevity	\$ 1,225	\$ 2,500	\$ 1,500
5258	Operations & Maintenance Fees²	\$ 11,260,000	\$ 11,260,000	\$ 11,340,000
5651	Indirect Expenses³	\$ 768,460	\$ 768,460	\$ 802,951
5241	Electricity⁴	\$ 1,671,700	\$ 1,671,700	\$ 1,738,600
5298	Other Contractual Services	\$ 250,000	\$ 250,000	\$ 250,000
5252	Legal Services	\$ 250,000	\$ 250,000	\$ 250,000
	Administration	\$ 94,000	\$ 64,000	\$ 64,000
5286	Business Expense (General Office / Billing Costs)	\$ 32,000	\$ 32,000	\$ 32,000
5245	Telephone	\$ 2,000	\$ 2,000	\$ 2,000
5741	IT Hardware / Software	\$ 60,000	\$ 30,000	\$ 30,000
5235	Professional Dues/Memberships	\$ 10,000	\$ 10,000	\$ 10,000
5295	Training/Conferences	\$ 20,000	\$ 20,000	\$ 20,000
5418	Property Insurance/Liability Premium Worker's Compensation⁵	\$ 82,675	\$ 82,675	\$ 74,728
5789	Replacement Reserve - Wilton's portion per agreement	\$ -	\$ -	\$ -
5789	Replacement Reserve - Norwalk⁶	\$ 568,028	\$ -	\$ -
5521	Debt Service - Principal	\$ 3,657,413	\$ 3,657,413	\$ 4,109,593
5522	Debt Service - Interest	\$ 1,440,259	\$ 2,243,639	\$ 2,190,482
TOTAL		\$ 21,307,647	\$ 21,461,905	\$ 22,215,456

¹ Includes step and COL increases.

² Includes a 3.5% increase on base service fee, contract incentives, and a 5% contingency for contract components (pass-through and extraordinary items).

³ Salaries, benefits and other direct costs for City support services including Finance Department (CFO, Tax Collector, Tax Assessor, Comptroller, IT/GIS, Purchasing, and Management & Budgets), Customer Service, and DPW Engineering.

⁴ Assumes 4% increase over previous year.

⁵ Per Risk Management and Finance Department

⁶ Surplus funds historically used for rate stabilization in future years included in WPCA Financial Model. FY26-27 no surplus is projected.