

ALL COMMON COUNCIL ACTIONS TAKEN AT THIS MEETING TO APPROVE EXPENDITURES AND CONTRACTS OR TO ACCEPT BIDS AND OTHER PROPOSALS REQUIRING THE EXPENDITURE OF CITY FUNDS ARE SUBJECT TO THE AVAILABILITY OF FUNDS

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Members of the public may call in to participate. Callers will not be able to see the meeting participants. All participants will be muted upon entering the meeting. To speak, dial *9 on the phone and you will be called on by the host of the meeting during the public comment section. All speakers must state their name and address. Comments must be on a topic on the agenda, and are limited to three minutes. Anyone disrupting the orderly conduct of the meeting, including by using threatening, hateful, or sexually-explicit language, will be removed. Please find the information using the link above.



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Members of the public who wish to provide public comment are encouraged to submit those via email in advance of the meeting. For these comments to be included into the record, they must be submitted by 12:00 p.m. the day of the meeting. Please email Marsha Elbourne at melbourne@norwalkct.gov with the subject line "Public Comment" to provide written public comment prior to the meeting.

REVISED

I. ROLL CALL

II. ACCEPTANCE OF MINUTES

A. Regular Meeting: December 9, 2025

B. Special Meeting: January 5, 2026

III. PUBLIC PARTICIPATION

IV. MAYOR

A. RESIGNATIONS AND APPOINTMENTS

1. APPOINTMENTS

a. Joseph Andrasko, Board of Estimate and Taxation

b. Jon Wilkins Jr., Harbor Management Commission

2. REAPPOINTMENTS

- a. Kathy Olsen, Zoning Board of Appeals
- b. Oscar Destruge, Fire Commission
- c. Howard Dixon, Fire Commission
- d. Steve Ferguson, Fire Commission
- e. Ita Paskind, Fire Commission
- f. Fran Collier-Clemons, Police Commission
- g. Tony Lopez, Police Commission
- h. Ronald Paladino, Police Commission
- i. Nathan Sumpter, Police Commission
- j. Frank Ehrlich, Board of Health
- k. Kenneth Lalime, Board of Health
- l. Anthony Santella, Board of Health
- m. Kendrick Constant, Board of Estimate and Taxation
- n. Troy Jellerette, Board of Estimate and Taxation
- o. Matt Pentz, Conservation Commission, Regular

B. MAYOR'S REMARKS

V. COUNCIL PRESIDENT

A. GENERAL COUNCIL BUSINESS

- 1. Announcement of City Council Committees

B. RESIGNATIONS AND APPOINTMENTS

C. CONSENT CALENDAR

VI. REPORTS: DEPARTMENTS, BOARDS AND COMMISSIONS

A. CORPORATION COUNSEL

- 1. Executive Session - Authorization to Settle Claim:
Sheldon Rawson v. Jake Colletto & City of Norwalk, FST-CV-24-6067011-S

VII. CITY COUNCIL COMMITTEES

A. FINANCE AND CLAIMS COMMITTEE

1. Narrative on Tax Collections dated December 2025
2. Monthly Tax Collector's Reports dated November 2025
3. Approve Claims Committee Report dated December 2025
4. Authorize the Purchasing Agent to issue a purchase order to Streamline Software, Inc. for a three-year agreement for Subscription Pro Plan in an amount not to exceed \$13,440 annually. Account # 011370-5742
5. Approve ARPA transfer request from 133710-5796-AEC04 PROJECT MANAGER in the amount of \$156,506.66 to the following ARPA accounts: 130100-5796-AMD01 MAYOR INITIATIVE ARPA \$103,451.34; 133710-5796-AEC16 EVENT IMPLEMENTATION PROGRAM \$40,526.42; and 134010-5796-ARP04 PARKS AND RECR ARPA PROJECTS \$12,528.90.

B. ECONOMIC AND COMMUNITY DEVELOPMENT

1. Authorize the Mayor, Barbara C. Smyth, to execute and agreement between the city and B&W Paving & Landscaping LLC for a sum not to exceed \$437,110.00 for project 4481 TMP2025-5 Pedestrian Access Enhancements on Dr. Martin Luther King Jr. Drive at Hamilton Ave. Pending committee approval on January 12, 2026.

ACCT: 520000-5796-MLK01

2. Authorize the Director of Transportation, Mobility, and Parking to execute orders on the contract between the city of Norwalk and B&W Paving & Landscaping LLC, for project TMP2025-5 Pedestrian Access Enhancements on Dr. Martin Luther King Jr. Drive at Hamilton Ave for a sum not to exceed \$43,711.00. Pending committee approval on January 12, 2026.

ACCT: 520000-5796-MLK01

3. Authorize the Mayor, Barbara C. Smyth, to execute an agreement with Safety Marking LLC for Project TMP2026-1 Pavement Markings, Symbols and Legends at Various Locations for an amount not to exceed \$271,829.00. Pending committee approval on January 12, 2026.

ACCT(S): 0926-3750-5777-C0562
0925-3750-5777-C0562
0926-3750-5777-C0562
0926-3750-5777-C0824

4. Authorize the Mayor, Barbara C. Smyth, to execute an Agreement between the City of Norwalk and A. Vitti Excavators, LLC for Project TMP 2025-6 South Main Street Rail Spur and Berm Removal, for an amount not to exceed \$849,497.00. Pending committee approval on January 12, 2026.

ACCT: 0924-3750-5777-C0835

5. Authorize the Director of Transportation, Mobility, and Parking to execute orders on the contract between the City of Norwalk and A. Vitti Excavators, LLC for Project TMP 2025-6 South Main Street Rail Spur and Berm Removal, for a sum not to exceed \$84,949.70.

ACCT: 0924-3750-5777-C0835

6. Authorize the Mayor, Barbara C. Smyth, to execute any and all agreements and other documents necessary to transfer ownership of the "SONO" signage currently located under Railroad Bridge in South Norwalk, and a license agreement with the State of Connecticut, Department of Transportation for the right to continue to maintain the sign at said location. Pending committee approval on January 12, 2026.

VIII. RESOLUTIONS FROM CITY COUNCIL

IX. MOTIONS POSTPONED TO A SPECIFIC DATE

X. SUSPENSION OF RULES

XI. ADJOURNMENT

APPOINTMENTS

BOARD OF ESTIMATE AND TAXATION	M/C	Nwlk Charter 1-288
JOSEPH ANDRASKO (D) 28 Dock Road Norwalk, CT 06854		Term Expires - 11/30/2029 District B
HARBOR MANAGEMENT COMMISSION	M/C	Nwalk. Code 69
JON WILKINS JR. (R) 16 Third Street Norwalk, CT 06855		Term Expires - 12/31/2029

REAPPOINTMENTS

ZONING BOARD OF APPEALS	M/C	Nwlc Code 116
KATHY OLSEN (D) 38 Shorefront Park Norwalk, CT 06854		Term Expires - 11/01/2030
FIRE COMMISSION	M/C	Nwlc Code 1-333
OSCAR DESTRUGE (D) 4 Carothers Lane Norwalk, CT 06851		Term Expires - 11/18/2027
HOWARD DIXON (U) 25 Park Hill Avenue Norwalk, CT 06851		Term Expires - 11/18/2027
STEVE FERGUSON (U) 7 Roosevelt Street Norwalk, CT 06851		Term Expires - 11/18/2027
ITA PASKIND (D) 2 Tierney Street Norwalk, CT 06851		Term Expires - 11/18/2027
POLICE COMMISSION	M/C	Nwlc Code 1-297
FRAN COLLIER-CLEMONS (D) 19 Adamson Avenue Norwalk, CT 06854		Term Expires - 11/21/2027
TONY LOPEZ (R) 15 Madison Street Norwalk, CT 06854		Term Expires - 11/21/2027
RONALD PALADINO (R) 14 Redcoat Road Norwalk, Ct 06850		Term Expires - 11/18/2027
NATHAN SUMPTER (D) 33 Vanderbilt Avenue Norwalk, CT 06854		Term Expires - 11/18/2027
BOARD OF HEALTH	M/C	Nwlc Code 57-4
FRANK EHRLICH (I) 401 Rowayton Avenue Norwalk, CT 06854		Term Expires - 12/01/2028
KENNETH LALIME (U) 137 Patrick Avenue Norwalk, CT 06851		Term Expires - 12/01/2028
ANTHONY SANTELLA (D) 153 Rowayton Woods Drive		Term Expires - 12/01/2028

Norwalk, CT 06854

**BOARD OF ESTIMATE AND
TAXATION**

M/C

Nwlc Charter 1-288

KENDRICK CONSTANT (R)

Term Expires - 11/30/2029

4 Dixie Lane

Norwalk, CT 06850

TROY JELLERETTE (D)

Term Expires - 11/30/2029

25 Ellen Street

Norwalk, CT 06851

CONSERVATION COMMISSION

M/C

Nwlc Code 35-2

MATT PENTZ (I)

Term Expires - 01/01/2031

69 Lincoln Avenue Extension

Norwalk, CT 06854

Regular

Council at Large:	Mr. Joshua Goldstein Mr. Johan Lopez	Ms. Barbara Smyth Ms. Nora Niedzielski-Eichner
District A:	Mr. Jalin Sead	Ms. Ayers
District B:	Mr. Dajuan Wiggins	Ms. Darlene Young
District C:	Ms. Nicolé Eaddy	Ms. Anne Wennerstrand
District D:	Ms. Dunn	Mr. Douglas W. Sutton
District E:	Mr. James Frayer	Ms. Lisa Shanahan

The regular meeting of the City Council was called to order by Mayor Harry W. Rilling at 7:32 p.m. on Tuesday, December 9, 2025. The Pledge of Allegiance was recited.

I. ROLL CALL

The Clerk, Ms. Dixon, called the roll. Fourteen members were present and a quorum was established.

II. ACCEPTANCE OF MINUTES

A. Special Meeting: November 17, 2025

****MS. SMYTH MOVED TO APPROVE THE MINUTES OF THE SPECIAL MEETING OF NOVEMBER 17, 2025, AS SUBMITTED.**

****THE MOTION PASSED WITH ONE ABSTENTION – MS. NIEDZIELSKI-EICHNER.**

III. PUBLIC PARTICIPATION

Ms. Diane Lauricella addressed the Council regarding three agenda items: the proposed revisions to the noise ordinance (VII.B.2), the household hazardous waste collection day contract (VII.F.3), and the naming of the Norwalk Public Library History Room in honor of Ralph C. Bloom (VII.E.1). She expressed support for all three items and offered suggestions for public education on noise and hazardous waste reduction.

Ms. Moina Noor, President of the Norwalk Public Library Board, addressed the Council in support of agenda item VII.E.1, requesting that the History Room at 1 Belden Avenue be named “The Norwalk History Room Established by Ralph C. Bloom, 1972” in recognition of his decades of service as city historian and founder of the room. No other members of the public spoke.

IV. MAYOR

A. RESIGNATIONS AND APPOINTMENTS

There were no resignations or appointments.

B. MAYOR'S REMARKS

Mayor Harry W. Rilling reported that the West Cedar Street Bridge had reopened slightly behind schedule but was now wider and fully funded by federal and state grants with no city funds expended. He thanked the Department of Public Works for its work on the project. He highlighted recent community events including the tree lighting at City Hall, the Holiday Extravaganza with Santa and Grinch rappelling, the upcoming Jingle Bell Run, the menorah lighting, and the Kwanzaa celebration organized by Ms. Young. Mayor Rilling announced that this was his final meeting after twelve years and approximately 264 council meetings, expressed gratitude to the citizens of Norwalk, current and past council members, and city staff, and wished everyone a happy holiday season.

V. COUNCIL PRESIDENT

A. RESIGNATIONS AND APPOINTMENTS

There were no resignations or appointments.

B. CONSENT CALENDAR

The consent calendar was adopted without objection.

VI. REPORTS: DEPARTMENTS, BOARDS AND COMMISSIONS

A. CORPORATION COUNSEL

1. Executive Session:

Discussion concerning potential settlement of pending lawsuit titled, City of Norwalk v. 587 CT Ave, LLC, et al., Docket No. FST-CV-23-5029503-S.

The Council President moved this item to the end of the agenda.

VII. CITY COUNCIL COMMITTEES

C. PUBLIC SAFETY AND GENERAL GOVERNMENT

1.
 - a. Authorize Mayor Harry W. Rilling to execute cloud renewal access with the Traffic Logix Corp. for continued use of the current hardware, software, and interface with cloud access and data retrieval beginning October 1, 2025 and ending September 30, 2028.
 - b. Authorize the City of Norwalk Purchasing Agent, to execute purchase orders on behalf of the Norwalk Police Department to Traffic Logix Corp. utilizing JAG Grant account #G0070 based on the availability of funds not to exceed \$2367.00.
 - c. Authorize the City of Norwalk Purchasing Agent, to execute purchase orders on

behalf of the Norwalk Police Department to Traffic Logix Corp. utilizing NPD account # 0130265258 based on the availability of funds not to exceed \$933.00.

D. ECONOMIC AND COMMUNITY DEVELOPMENT

1. Authorize the Mayor, Harry W. Rilling, to execute an Agreement with MaintStar, for Project #4435 – Community Development Software & Services, for an amount not to exceed \$500,000.00 to implement a new online permitting and licensing system.

ACCT: 0926-3710-5777-C0731

2. Authorize the Mayor, Harry W. Rilling, to increase the contract with ARC Document Solutions for an amount of \$2,495 to include GIS customization and a Public Access module. ACCT: 011370-5742

3. Authorize the Director of Transportation, Mobility, and Parking to amend the agreement with NYCONN Corporation for Traffic On-Call Services for an amount not to exceed \$175,000.00.

ACCTS: 0923-4120-5777-C0232

0925-3750-5777-C0232

4. Authorize the Mayor, Harry W. Rilling, to enter into any and all documents and agreements required by the Connecticut Department of Transportation (CT DOT) to accept grant funding under the Community Connectivity Grant Program.

E. LAND USE AND BUILDING MANAGEMENT

2. a. Authorize the Mayor, Harry W. Rilling, to execute an Agreement with Hertz Furniture Systems, LLC for the student locker replacement at Nathan Hale Middle School & Ponus Ridge STEAM Academy for a total not exceed \$460,000.00. Funds are available in Acct. 09255010 5777 CO722 and Acct. 09265010 5777 CO722.

b. Authorize the NPS Facilities Department to issue Change Orders on this contract for a total of \$46,000.00. Funds are available in Acct. 09265010 5777 CO722.

3. TECHNICAL CORRECTION: of City Council action on November 17, 2025, Item VII, D, 8a & 8b by correcting the typo in the GMP amount to properly reflect the actual bid amount. New action to read as follows:

Authorize the Mayor, Harry W. Rilling, to execute the Guaranteed Maximum Price (GMP) Amendment with Newfield Construction Group, LLC for the Marvin Elementary School HVAC improvement project in the amount of \$3,086,483.00. Funds are available in Acct. #09245010 5777 C0841.

Authorize the Office of Building Management to issue Change Order on Contract for a total not to exceed \$308,648.00. Funds are available in Acct. #09245010 5777 C0841.

F. PUBLIC WORKS

1. Authorize the acceptance of a sidewalk easement in favor of the City at 467 Connecticut Avenue.

2. a. Authorize Mayor Harry W. Rilling to execute the Second Amendment to the April 9, 2024, Agreement between the City of Norwalk and Burns Construction Company, Inc., for Project PM2024-2 – Permanent Roadway Repairs and Surface Restoration, for an amount not to exceed \$525,000.00
Account No. 03 00 00 2602

b. Authorize the Chief of Operations and Public Works, to execute orders on Contract with Burns Construction Company, Inc., for Project PM2024-2 Permanent Pavement Repairs and Surface Restoration, for an amount not to exceed \$52,500.00.
Account No. 03 00 00 2602

3. Authorize the Mayor, Harry W. Rilling, to execute a Third Amendment to the April 12, 2021, agreement for household hazardous waste collection between the City of Norwalk and Clean Harbors Environmental Services Inc. Project 4079 for an amount not to exceed \$68.86 per household and \$41.20 per ½ household.
Account No. 01 40 42 5258

4. Authorize the purchasing agent to issue a purchase order with Morton Salt Inc. (state contract# 24PSX0150) for road salt for a sum not to exceed \$81.24/ton for the 2025-26 winter season.
Account No. 580000 5796 AID03

5. Authorize the purchasing agent to issue a purchase order with Cargill, Inc. (state contract# 24PSX0150) for road salt for a sum not to exceed \$81.24/ton for the 2025-26 winter season.
Account No. 580000 5796 AID03

6. Authorize the Mayor, Harry W. Rilling, to execute a 3rd Amendment to the July 20th, 2023 Agreement between the City of Norwalk and CDM Smith Inc., for Project Nos. 4240 and 4240A, DRG2023-2 Engineering Design Services for Municipal Separate Storm Sewer Systems, for a sum not to exceed \$232,580.00.
Account No. 09 19 4027 5777 C0425
09 24 4027 5777 C0425
09 25 4027 5777 C0425
09 26 4027 5777 C0425
09 24 4021 5777 C0440
09 25 4021 5777 C0440

7. Authorize the Mayor to execute Bettswood Road and Barbara Drive Drainage Improvements and Sewer Separation Grant and any and all other agreements and other documents necessary to effectuate the grant.

****MS. SMYTH MOVED TO ADOPT THE CONSENT CALENDAR AS PRESENTED. **THE CONSENT CALENDAR WAS ADOPTED UNANIMOUSLY.**

A. FINANCE AND CLAIMS COMMITTEE

1. Appropriate \$1,000,000 of the Municipal Grant in Aid for design, engineering, and construction services related to pedestrian improvements / sidewalk connections.

Mr. Frayer explained that this \$1,000,000 appropriation is part of a larger \$20 million state grant package (\$10 million in FY 2026 and another \$10 million in FY 2027). He noted that the final Route 1 Corridor (CARDA) study recommendations have been received, enabling immediate work to begin on pedestrian and sidewalk improvements, specifically mentioning a new pedestrian walkway on Route 1 across from Chick-fil-A. He stated that a formal project kickoff meeting with Mr. Travis would take place on Thursday morning. There were no questions or comments.

****MR. FRAYER MOVED TO APPROPRIATE \$1,000,000 OF THE MUNICIPAL GRANT IN AID FOR DESIGN, ENGINEERING, AND CONSTRUCTION SERVICES RELATED TO PEDESTRIAN IMPROVEMENTS AND SIDEWALK CONNECTIONS.**

****THE MOTION PASSED UNANIMOUSLY.**

B. ORDINANCE

1. Approve the new ordinance: Use of School Bus Violations Enforcement Systems

Mr. Jim Travers, Director of Transportation, Mobility, and Parking, explained that recent state legislation now permits municipalities to install cameras on school buses that activate only when the stop-arm is extended and the red lights are flashing. When a vehicle illegally passes the bus, the camera captures the license plate, and a citation is mailed to the registered owner. He emphasized that the cameras are solely for child safety and that police cannot be present at every bus stop.

Chief James Walsh strongly supported the measure, stating that the police department has already issued over 13,000 citations for passing stopped school buses and that the cameras would serve as a significant force multiplier for child safety.

Ms. Young, Ms. Dunn, Mr. Wiggins, and Mr. Sead asked questions about camera activation, image storage, leasing versus purchasing equipment, and the future RFP process. Mr. Travers and Chief Walsh answered that the cameras activate only during violations, images are stored by the vendor for a limited time, and a lease model is recommended to ensure up-to-date equipment and transferability if the bus contractor changes.

Ms. Niedzielski-Eichner stated she would vote no, citing broader concerns about the growth of surveillance, data privacy, potential misuse of data, and limited municipal control over third-party vendors, while acknowledging the importance of school bus safety.

Mr. Wiggins and Mr. Sead spoke in support, noting that the limited activation of the cameras addressed many privacy concerns and that child safety outweighed the risks.

****MS. SHANAHAN MOVED TO APPROVE THE NEW ORDINANCE: USE OF SCHOOL BUS VIOLATIONS ENFORCEMENT SYSTEMS.**

****THE MOTION PASSED 12-1-1 (MS. NIEDZIELSKI-EICHNER) AND ONE ABSTENTION (MR. SUTTON).**

****THE MOTION PASSED.**

2. Approve changes to Chapter 68 (Noise), Sections 68-1 through 68-15

Extensive discussion occurred regarding the proposed revisions to the noise ordinance. Chief James Walsh explained that the changes primarily simplify enforcement procedures for police officers, eliminate complex measurement tables, align the ordinance more closely with state standards, and make violations easier to address without significantly altering permissible decibel levels. Ms. Dunn, Ms. Shanahan, Ms. Smyth, Mr. Goldstein, Ms. Ayers, and Mr. Wiggins spoke in support of the revisions, noting improved quality of life, easier enforcement, and applicability to both commercial and residential areas. Chief Walsh confirmed that fines were reduced but would begin immediately rather than after multiple warnings.

****MS. DUNN MOVED TO APPROVE THE REVISIONS TO CHAPTER 68 (NOISE), SECTIONS 68-1 THROUGH 68-15.**

****THE MOTION PASSED UNANIMOUSLY.**

E. LAND USE AND BUILDING MANAGEMENT

1. Approve the proposed naming of a room in the Norwalk Library to be “The Norwalk History Room Established by Ralph C. Bloom, 1972”

Ms. Smyth reported that the Land Use and Building Management Committee unanimously recommended approval. She praised Mr. Ralph C. Bloom as a Norwalk treasure for founding the History Room in 1972 and his decades of service. Additional supportive comments were made by Ms. Dunn.

****MS. SMYTH MOVED TO APPROVE THE NAMING OF THE NORWALK PUBLIC LIBRARY HISTORY ROOM AS “THE NORWALK HISTORY ROOM ESTABLISHED BY RALPH C. BLOOM, 1972.”**

****THE MOTION PASSED UNANIMOUSLY.**

A. CORPORATION COUNSEL

1. Executive Session:

Discussion concerning potential settlement of pending lawsuit titled, City of Norwalk v. 587 CT Ave, LLC, et al., Docket No. FST-CV-23-5029503-S.

****MS. SHANAHAN MOVED TO ENTER EXECUTIVE SESSION FOR THE
PURPOSE OF DISCUSSING POTENTIAL SETTLEMENT OF THE PENDING
LAWSUIT TITLED CITY OF NORWALK V. 587 CT AVE, LLC, ET AL.
THE MOTION PASSED UNANIMOUSLY.

The Council entered executive session at approximately 8:40 p.m. and returned to public session with no votes having been taken.

EXECUTIVE SESSION ACTION

Following return from executive session:

****MS. SMYTH MOVED TO APPROVE THE SETTLEMENT DISCUSSED IN
EXECUTIVE SESSION OF THE PENDING LAWSUIT TITLED CITY OF
NORWALK V. 587 CONNECTICUT AVENUE, LLC.
**THE MOTION PASSED 12-1 (OPPOSED – MS. SHANAHAN) & RECUSED –
MR. WIGGINS.**

XI. ADJOURNMENT

****MS. SHANAHAN MOVED TO ADJOURN.
THE MOTION PASSED UNANIMOUSLY.

The meeting adjourned at 9:31 p.m.

Respectfully Submitted,
Courtney Baldwin
Recording Secretary

Council at Large:	Mr. Joshua Goldstein Mr. Johan Lopez Ms. Nicole Ayers	Jesse Buccolo Colin Hosten
District A:	Mr. Jalin Sead	Mr. Broderick Sawyer
District B:	Mr. Dajuan Wiggins	Ms. Darlene Young
District C:	Ms. Nicolé Eaddy	Ms. Anne Wennerstrand
District D:	Jan Degenshein	Richard Dellinger
District E:	Mr. James Frayer	Brian Bailey

The special organizational meeting of the City Council was called to order by Mayor Smyth, and the pledge of allegiance was recited.

I. ROLL CALL

Ms. Elbourne conducted roll call. All members were present, and a quorum was established.

II. PUBLIC PARTICIPATION

Mr. John Levin, 249 Chestnut Hill Road, congratulated Mayor Smyth and the City Council members on their election victories. He noted the unanimous control of the legislative body by one party and expressed hope that the Council would follow Mayor Smyth's commitment to transparency by conducting debates in public when necessary, ensuring agendas clearly convey matters, and sharing related materials timely with the public.

Ms. Diane Lauricella, 21 Little Fox Lane, congratulated all and wished Mayor Smyth success. She offered advice for Council members to facilitate robust discussion by asking follow-up questions in committee meetings and on agenda items, requesting in-person meetings or Zoom video on during public speaking, allowing more than three minutes for public comment when appropriate, returning constituent calls promptly, holding special meetings for committee plans, and engaging neutral professional advice on issues such as the safety of artificial turf when appropriate.

No further public participation occurred. Public participation was closed.

III. MAYOR

A. APPOINTMENTS

1. Announcement of Corporation Counsel

Mayor Smyth announced Mario Coppola as Corporation Counsel.

2. Announcement of City Clerk

Mayor Smyth announced Marsha Elbourne as City Clerk.

3. Appointment of Division Chief: Jared D. Schmitt, Chief Financial Officer

Mayor Smyth moved the appointment of Jared D. Schmitt as Chief Financial Officer, noting his strong performance, innovative approaches to budget challenges, and transparency.

Mr. Frayer spoke in support, highlighting Mr. Schmitt's handling of budget issues, innovative methods to minimize tax impact, hardworking staff, openness, and focus on economies of scale.

Ms. Young echoed the comments, praising Mr. Schmitt's accessibility, willingness to answer questions, wealth of knowledge, and openness.

**** MAYOR SMYTH MOTIONED TO APPOINT JARED D. SCHMITT AS
CHIEF FINANCIAL OFFICER.**

****THE MOTION PASSED UNANIMOUSLY.**

4. Appointment of Division Chief: Vanessa Valadares, P.E., Chief of Public Works & Operations

Mayor Smyth moved the appointment of Vanessa Valadares as Chief of Public Works & Operations, noting her long service as Chief Engineer, excellent performance in the role, dedication, and efficiency on a limited budget.

Mr. Frayer spoke in support, describing the vast scope of the department, Ms. Valadares's supervision of a large and diverse staff, innovative approaches to save money, management of a major budget item with minimal increases, and personal involvement during inclement weather.

Ms. Young spoke in support, noting that Ms. Valadares is the first woman in the position, has set a high bar, demonstrates professionalism, and excels in a traditionally male-dominated field.

**** MAYOR SMYTH MOTIONED TO APPOINT VANESSA VALADARES AS
CHIEF OF PUBLIC WORKS & OPERATIONS.**

****THE MOTION PASSED UNANIMOUSLY.**

5. Appointment of Division Chief: Sharon Torres, Chief Human Resources Officer

Mayor Smyth moved the appointment of Sharon Torres as Chief Human Resources Officer, noting her strong background in HR and positive early interactions despite her relatively short tenure.

Ms. Young spoke in support, stating the appointment was the right decision for employee morale after a prolonged vacancy, that filling the position was not easy, and expressing hope that Ms. Torres remains long-term to address needs in the department.

**** MAYOR SMYTH MOTIONED TO APPOINT SHARON TORRES AS CHIEF
HUMAN RESOURCES OFFICER.**

****THE MOTION PASSED UNANIMOUSLY.**

6. Appointment of Division Chief: Jay Habansky, AICP, Chief of Economic and Community Development

Mayor Smyth moved the appointment of Jay Habansky as Chief of Economic and Community Development, noting his strong performance, contributions to small business growth, knowledge of zoning, and plans to improve enforcement.

Mr. Goldstein spoke in support, describing Mr. Habansky as conscientious, ambitious, forward-thinking, responsive, and a strong leader who has delivered extraordinary work, including events, online permitting, and joining CMDA for increased school reimbursement.

****MAYOR SMYTH MOTIONED TO APPOINT JAY HABANSKY AS CHIEF OF ECONOMIC AND COMMUNITY DEVELOPMENT.**

****THE MOTION PASSED UNANIMOUSLY.**

B. MAYOR'S REMARKS

Mayor Smyth wished everyone a happy and healthy New Year, congratulated the Council members, and expressed enthusiasm for working together to move Norwalk forward. She reiterated her commitment to govern out loud, improve communications with constituents, and collaborate with all departments on issues including the budget. She announced a Joint Finance and Claims Committee meeting with the Board of Education Finance Committee on January 8, 2026, at 6:00 PM to review priorities and challenges.

IV. COUNCIL PRESIDENT

A. GENERAL COUNCIL BUSINESS

1. Election of Council President

Nominations were opened.

Mr. Sead nominated Mr. Goldstein, praising his willingness to engage in conversation, proactive outreach, and ability to handle tough discussions.

Ms. Young nominated Mr. Lopez, highlighting his conscientious service, community engagement, dedication, vision, innovation, and integrity.

No further nominations were made.

A roll call vote was taken.

Mr. Goldstein received 11 votes & Mr. Lopez received 3 votes.

Mr. Goldstein was elected Council President.

Mr. Goldstein thanked the Council for their support, acknowledged Councilmember Lopez for making the election a robust contest of ideas, and expressed eagerness to work with all members.

2. Announcement of Majority Leader

Council President Goldstein announced Mr. Sead as Majority Leader.

3. Adoption of Council Rules

****THE MOTION WAS MADE TO ADOPT THE COUNCIL RULES.**

****THE MOTION PASSED UNANIMOUSLY.**

B. REMARKS

Mr. Wiggins thanked both Council President Goldstein and Mr. Lopez for their candidacy and expressed enthusiasm for working with Council President Goldstein and Majority Leader Sead.

V. ADJOURNMENT

****MS. YOUNG MADE THE MOTION TO ADJOURN.**

****THE MOTION PASSED UNANIMOUSLY.**

The meeting adjourned at approximately 7:30 PM.

**Respectfully Submitted,
Courtney Baldwin,
Recording Secretary**

SUMMARY

Leader with deep experience in consumer lending across a wide array of products, interested in applying management skills, analytic discipline, risk mindset, and intellectual curiosity to new challenges.

Particular business passions include building highly engaged and productive teams with a focus on diversity, inclusion, and true welcome; crafting and delivering persuasive and fact-based discourse to promote profitable and responsible innovation that makes sense for customers; and effective visual display of quantitative information.

PROFESSIONAL EXPERIENCE

Synchrony in Stamford, CT – ~\$100B US Private Label and General Purpose Credit Card issuer

July 2015 to Present, **VP – Reserves & Credit Analytics**

- Lead the reserves team & process, driving quarterly execution that leverages quantitative models, portfolio analysis, and qualitative judgment to produce a well-controlled Allowance for Credit Losses
- Direct credit analytics, encompassing originations, account management, collections & fraud operations, financial analysis, modeling techniques, and client, partner, and competitor research
- Own all reserve models and material End-User Calculations, with responsibilities covering development, execution, governance, and monitoring & controls execution
- Run senior executive ACL Committee to communicate reserve estimates, results of credit analysis, process enhancements, and Committee conclusions for elevation to higher Committees and the Board
- Partner with Capital Planning and Finance teams to produce CCAR loss and reserve scenarios, assuring quantitative and narrative consistency for all metrics within and across scenarios
- Continuously engage with Finance partners on profitability analysis, reserve components and their drivers, scenario runs and analysis, and support CFO earnings preparation narratives
- Maintain strong working relationships with internal partners and external contacts to stay informed of industry trends, requirements, and potential enhancements to operations
- Integrate Agile techniques into a strong governance framework of well-documented process risks and controls to assure compliance with regulatory expectations and accounting principles
- Central point of contact for all 1st line self-assessments and regulatory, internal audit, 2nd line oversight, and external audit reviews pertinent to reserves and loss forecasting
- Coach, mentor, and develop colleagues by delivering direct & timely feedback, hiring and goaling for both potential, proficiency, and exploratory thinking, while living and welcoming diversity & inclusion
- Manage a team of credit professionals across five U.S. locations and four time-zones, including pure remote workers, as well as regular interaction with off-shore Asia teams
- Led development and implementation of Synchrony's CECL framework, a large 4-year project comprising analytic exploration, methodology development (internally as well as vendor engagements), consultation with external institutions (banks, regulators, accounting firms), and syndication & engagement with internal teams, client / partner teams, executive management, and the Board of Directors

General Electric Capital Corporation Headquarters in Norwalk, CT – \$100B Consumer lending portfolio across North America, Europe, and ANZ

Aug 2013 to July 2015, **Global Consumer Portfolio Risk Analysis Leader**

- Coordinated ongoing central HQ review of credit quality for Credit Cards, Mortgage, Auto, and Personal Loan products across markets, assuring compliance with local-market and US regulatory expectations
- Assured adherence to internal policies & procedures, including writing / revising and enforcing global policies to comply with regulatory standards and accounting guidelines
- Partnered with country teams & external vendors to remain informed of developments in capital requirements, foreign regulatory changes, macro-economics, FX dynamics, underwriting & collections, and operational issues
- Introduced comprehensive dashboard monitoring of portfolio quality (using data visualization principles) used as actionable reporting for the Senior Leadership Team and Board of Directors

RBS / Citizens Financial Group in Bridgeport, CT – Full-service Regional Commercial Bank

July 2010 to August 2013, **Director of Consumer Credit Card Risk**

- Managed credit, compliance, and operational risk teams for a \$1.5bn Credit Card portfolio, partnering with Marketing, Finance, & Product teams to assure portfolio profitability and responsible growth
- Directly responsible for four distinct functions: Originations Strategy (4 FTE), Account Management (4 FTE), Operational & Regulatory Risk & Governance (1 FTE), and Manual Underwriting (17 FTE)
- Led teams to develop and implement strategy enhancements on InterConnect (Originations) and TSYS (CLI, CLD, Closure, Authorization, Float, Manual Account Underwriting, etc.)
- Managed audits and reviews by internal & external audit teams and regulators (OCC, FDIC, FSA)
- Seated on multi-functional committees covering Risk Policy, Revenue Enhancement, ALLL, CCAR, and Model Risk; regular presenter at Vice Chairman's Business Line Reviews
- Delivered on new account and profitability targets after the financial crisis by implementing risk-based strategies and leveraging / refining Relationship Scores to expand credit card access to existing customers
- First consumer portfolio with internal asset quality rating upgraded from "Satisfactory" to "Strong" post-crisis, by deliberately reaching and maintaining historically low loss rates before external peer group and all other internal lending portfolios

Nov 2008 to July 2010, **Head of Consumer Loss Forecasting**

- Led a team of analysts creating credit loss, delinquency, and recovery forecasts for a \$55bn consumer loan portfolio, spanning Mortgage, Auto, Student, Credit Card, Overdrafts, Home Equity, & Other Unsecured Line & Loan products (including Business Banking)
- Unique org structure allowed close alignment with Collection Strategy, Fraud Operations, and Line-of-Business teams, in addition to traditional Finance and Risk collaboration, to build well-balanced forecasts
- Contracted with 3rd party vendor to develop empirically derived and statistically sound models
- Built or redeveloped models for all Consumer portfolios within 4 months of taking role, in accordance with model development regulatory standards and business requirements
- Achieved less than 1% variance from credit loss budget during the financial crisis (FY09) by developing scenario-based and advocating for reasonable risk

Dec 2005 to Nov 2008, **Senior Analyst, Loss Forecasting and Provisioning**

- Forecasted monthly credit loss and recovery for Credit Card portfolios
- Built and maintained financial models using vintage and calendar roll-rate methodologies, Markov transition matrices, seasonal indices, score segmentation, batch-tracking, and other methods
- Studied macro and industry trends relative to portfolio dynamics resulting from management initiatives
- Presented to senior management on forecast variance, collections targets, budgets, and monthly FY forecasts, among other ad hoc reporting and research

EDUCATION

University of Connecticut in Storrs, CT

2003 to 2005, **M.S. Mathematics (Algebraic Number Theory)**

- Thesis: *Profinite Groups and Infinite Galois Groups*, prepared under advisor Dr. Keith Conrad
- Taught Problem Solving and Discrete Mathematics courses, including classroom lectures, test and lecture writing, curriculum development, grading, and one-on-one office hours

Loyola College in Maryland in Baltimore, MD

1999 to 2003, **B.S. Mathematics, with concentration in Pure Mathematics**

- Dean's List honors in Spring 2001, Spring 2002, Fall 2002, and Spring 2003
- Elective studies in Music Theory, Piano Performance, Philosophy, Political Science, and French

ADDITIONAL SKILLS, ACCOMPLISHMENTS, & AFFILIATIONS

Professional Development:

- February 2023: Awarded the **Synchrony CEO Award**, recognizing exceptional leadership and delivery of business objectives results under particularly challenging conditions
- March 2019: **Strategic Pathways Leadership Development**, management training focused on promoting diverse leaders, personal balance, interpersonal communication, and optimizing teams
- July 2017: **Synchrony People Leadership Experience**, focused on personal operating styles, interpersonal communication, and building / optimizing teams
- March-July 2012: **RBS / Citizens Leadership Development Conference**, executive training hosted by Babson College focused on entrepreneurship, function management, and team motivation
- Well-versed in PowerPoint, EXCEL, and Word
- Familiar with Tableau, SAS, SAS Viya, SQL, Python, PySpark, and VBasic

Volunteer Board and Community Involvement:

- March 2020 to Present: **Village Creek Harbor Corporation**, Board-member and Treasurer in charge of finances and operations of a not-for-profit commercial marina serving local residents
- July 2018 to June 2024: **Oak Hills Park Authority Board** member; Chair from June 2022 to June 2024; Treasurer from March 2020 to June 2022. Appointed by Mayor of Norwalk to provide strategic and operational oversight of the largest park in Norwalk, CT, including golf, tennis, dedicated open space, and food & beverage service facilities
- Sept 2014 to July 2016: **Rowayton Woods Homeowners Association**, Treasurer

Jon Wilkins, Jr.

Marine professional dedicated to the community.

16 3rd Street
Norwalk, CT
(203) 246-8047
wilkinsjon.jr@gmail.com

EXPERIENCE

Norwalk, CT - Dockmaster

November 2022 - PRESENT

Dockmaster at Norwalk Cove Marina.

- Manage and oversee the Assistant Dockmaster, Fuel Dock Manager, Yacht Sales Department and seasonal staff
- Responsible for distribution and execution of over 400 annual slip lease agreements
- Responsible for managing day-to-day operations of high-volume fuel dock, transient visitors, slip customer needs and yacht sales/brokerage
- Directly implemented the following new programs and/or departments:
 - Yacht management services
 - Transient moorings
 - Charter operations

Norwalk, CT - Assistant Dockmaster

January 2018 - November 2022

Assistant Dockmaster and Fuel Dock Manager at Norwalk Cove Marina.

Norwalk, CT - Head Coach, Boys Lacrosse

January 2020 - June 2023

Head Coach of Boys Lacrosse at Norwalk High School.

EDUCATION

Herkimer College - Herkimer, NY - Associate's Degree

August 2014 - May 2016

Studied Criminal Justice

Norwalk High School - Norwalk, CT - High School Diploma

August 2009 - June 2012

SKILLS

Microsoft Office

Customer Service

CRM Softwares

Boat Handling

Leadership

Sales and Marketing

OSHA/MARPOL/DEEP
Compliance Knowledge

CERTIFICATES

Association of Marine
Industries -Advanced
Marina Manager

(Certified Marina Operator expected
11/2025)

First Aid/CPR Certified

CT UST A/B Operator

USCG - OUPV (6-Pack License)

Kathy Olsen
38 Shorefront Park, Norwalk, CT 06854
Mobile: (917) 574-1756
Email: kathy.olsen@me.com

Since 2014, Ms. Olsen serves as Audit Committee Chair and on the Board of Directors of Green Brick Partners, Inc (NYSE: GRBK). GRBK is a diversified homebuilding and land development company that currently operates in Texas, Georgia, Colorado and Florida. From 1999 through 2011, Ms. Olsen served as Chief Financial Officer of Eminence Capital, LLC, a long/short global equity fund. From 1993 to 1999, Ms. Olsen served as audit manager, specializing in investment partnerships, at Anchin, Block & Anchin LLP, a public accounting firm located in New York City.

Ms. Olsen received a Bachelor of Science degree with honors from the State University of New York at Albany. Ms. Olsen is a Certified Public Accountant and a member of the American Institute of Certified Public Accountants and New York State Society of Certified Public Accountants. In addition, Ms. Olsen is currently an adjunct professor at Fordham University Gabelli School of Business.

Ms. Olsen's philanthropic endeavors include being a volunteer and Trustee at Lockwood-Mathews Mansion Museum in Norwalk and at Saint Catherine Center for Special Needs in Fairfield.

Pastor Oscar Destrugue

4 Carothers Lane, Norwalk, CT 06851



Oscar Destrugue retired from Diversified Investment Advisors as Vice President of Spanish investment education services to become Sr. Pastor of El Camino United Methodist Church in Norwalk, CT. He is a 40-year resident of Norwalk and presently serves as a Fire Commissioner.

Pastor Oscar was born in Ecuador and emigrated to the United States at age 10. At age 35, he encountered Jesus Christ and became an active local and short-term international missionary. While on a mission in Bolivia (2004), God called Oscar to become a local pastor, serving the Hispanic communities in Norwalk and Bridgeport through worship, bible study, social justice, immigration, feeding, and educational programs.

At age 55, Oscar Destrugue retired from Diversified Investment Advisors to dedicate more time to church, community, and missions. In June 2017, Pastor Oscar retired from the United Methodist Church to devote more time to family.

In February of 2023, pastor Oscar published his first book, *The Blood of My Blood, A Journal of Daily Bible Meditations*. He writes daily bible meditations in English and Spanish on social media and enjoys Racquetball, bicycling, music, and chess.

Lt. Col. Howard W. Dixon, USAF Retired

Founder of Advanced Airlift Tactics Training Center; 747 Captain

25 Park Hill Avenue, Norwalk CT 06851 | 816.668.2611 | hdixon265@cs.com

Lt. Col. Howard W. Dixon is a retired US Air Force pilot who flew worldwide missions for 23 years. After pilot training, he was an Intelligence Officer, and subsequently the Chief of Flight and Ground Safety, Flight Training Instructor and Director of Operations. While in the military, the young Major Dixon envisioned a specialized training center that would enhance aircrews' ability to navigate the skies and to survive in combat situations. He presented his ideas to the Pentagon. Two years later, the Advanced Airlift Tactics Technical Center (AATTC) was born. Howard was named the first Commander of the Center.

In 2023, the AATTC celebrated its 40th year of excellence. Located in Rosecrans Air National Guard Base in St. Joseph, Missouri, with satellite schools in Australia and Spain, the AATTC provides advanced tactical training to aircrews from the US Air Force Special Operations Command, US Marine Corps, Air National Guard, Air Force Reserve Command, Air Mobility Command, Air Combat Command and 18 allied nations. Its programs have been expanded to include not only advanced aircrew and tactical flying courses but also munitions loading and sophisticated Intelligence Courses. In recognition of Howard's groundbreaking vision, the AATTC presents The Dixon Award annually to the individual or group of individuals who by taking risks outside of institutional comfort zones demonstrate the most innovative forward thinking.

After college, Howard worked as a Middle School teacher at Eugene Field Middle School where he taught Earth Science and Sex Education. That is where his commitment to education began. He carried on this passion for learning at Webb Air Force Base in Big Springs, TX, where he completed his aviation education in the top 1% of his class.

Upon retiring from the military, Howard went on to become a 747 Captain and an FAA designated Check Airman for various Commercial Airlines. As check airman, he conducted check rides to qualify pilot proficiency. He traveled extensively and developed a deep appreciation of the various customs and cultures of the world.

Among the many Boards that Howard served on were the US Air Force Undergraduate Pilot Training Standards Review Board, the US Air Force Low Altitude Flight Operations Review Board and the Boys Scouts of America.

Howard currently resides in Norwalk, CT with his family. He is a proud member of the Western CT Military Officers Association and the Exchange Club of Norwalk. He continues to be involved in the community by being an avid supporter of the Norwalk Seaport Association.

Steve Ferguson

Norwalk, CT 06851

ferguson06902@gmail.com

2035249795

Professional Summary

A seasoned financial commercial banking loan officer implementing business development initiatives to acquire new customer relationships and to retain current client relationships for a reputable mutually held financial institution. Perceived as a solution based team member with problem solving skills. Goal driven using relationship focused behaviors with attention to meet timely deadlines.

Skilled communicator with management qualities needed to perform independently and in a team environment.

Authorized to work in the US for any employer

Work Experience

Vice President, Commercial Lender

SAVINGS BANK OF DANBURY-Fairfield County Connecticut

December 2020 to Present

- Managed a portfolio of commercial loans, ensuring timely repayment and minimizing risk exposure
- Developed and maintained relationships with clients, providing personalized service and addressing their financing needs
- Negotiated loan terms and conditions with borrowers to ensure mutually beneficial agreements
- Conducted thorough market research to identify potential lending opportunities in various industries
- Collaborated with underwriters and credit analysts to evaluate loan applications and make informed lending decisions
- Monitored industry trends and economic indicators to anticipate changes that may impact loan performance
- Prepared comprehensive loan proposals outlining borrower's financial position, business plans, and collateral value

Asst. Vice President- Business Banking Lender

First County Bank-Fairfield County Connecticut

September 2015 to December 2020

Primary duties involve the development of new to bank business relationships in lower Fairfield County, CT.

Relationship manager with a diversified loan portfolio of various businesses and industries. Presents full service suite of business banking solutions, offering business banking products to service prospective and existing business clients and their employees.

Commercial Relationship Manager and Business Development Officer for commercial customers.

Responsible for aggressively soliciting and servicing prospective customers, producing a variety of commercial loans. Generating and managing a portfolio of business and corresponding relationships.

Establishing and expanding the existing book of business for branches from Greenwich to Fairfield, CT covering five branches in lower Fairfield County.

Responsibilities include periodic financial reviews of existing clients. Review total relationship to ensure maximum utilization of all banking services and corporate initiatives are met and used. Joint calling

efforts, marketing and referral management. Analyze each client's historical financial trends to anticipate current cash flow and long term needs.

Non-Profit liaison for the First County Foundation. Relationship manager of the bank's community based non-profits. Monitor their long standing relationship, delivering over \$630,000 in grants per year.

Daily communications with all referral sources, weekly branch huddles and management conference calls.

Joint calling with senior management, branch personnel and Center of Influences to present the banking story and the community commitment to the clients we serve.

Quarterly measures include Lending, Deposits, Merchant Services, Payroll and Cash Management

Selected Achievement:

Recipient of the Fairfield County's 40 under 40 award in 2016

Exceeded commercial loan and deposit goals for 2016, 2017 and 2018.

Vice President- Small Business Banking

First Niagara Bank-Fairfield County Connecticut

2014 to 2015

Primary duties involve the strategy development to identify, source and present all business banking solutions by offering business banking products to service prospective and existing business clients and their employees. (Merger with Key Bank in 10/2015 resulted in the division moving out of state, recruited by First County Bank prior)

Responsible for establishing and expanding the existing book of business for branches from Greenwich to Shelton, CT the 14 branches in Fairfield County.

Daily communications with all referral sources, weekly branch huddles and management conference calls.

Joint calling with management, branch personnel and Center of Influences to present the banking story and the community commitment to the clients we serve.

Quarterly measures include Lending, Deposits, Merchant Services, Payroll and Treasury Management

Selected Achievement: Within the first 90 days of employment closed a permanent commercial mortgage in 21 days.

Business Banker/Officer

JP Morgan Chase Bank

2010 to 2014

Primary duties involve acquiring and the servicing of commercial, small business and private client relationships through sales efforts. Daily solicitations of various small business lending and deposit solutions.

Lead prospecting contact person. Coordinate branches, center of influence and referral leads.

Provides complex commercial lending solutions through financing options such as temporary financing, permanent commercial mortgages, lines and letters of credit.

Coach branch personnel to implement daily activities to connect multiple layers of business opportunities.

Lead in implementing various business development efforts, including show coaching, follow-ups on referrals and provide result to management with best practices.

Refer and coordinate with various professional contacts to maximize relationship potentials.

Lead business banker for new businesses in the area. Utilize all search tools in local municipalities to identify new businesses.

Selected Achievement: Honored with MVP award by the National Sales Division at Chase in 2010 and

Store Manager/Business Development Officer/Assistant Vice President

2007 to 2010

Primary responsibilities included the overall management of branch sales, service, client relationship building, portfolio growth, and profitability of the branch. Develop and direct branch performance levels and implement effective solutions for revenue improvement in targeted areas.

Provided direction and coaching to branch staff concerning pro-active sales techniques/activities, timing of campaigns and measurement of results.

Responsible for hiring, performance improvement plans, reviews, promotions, salary recommendations and terminations of their direct reports.

Lead analyst on client portfolios. Direct client contact and relationship building. Examine the financial structure of personal and business clients to provide sound advice to upper management for relationship expansion or reduction. Analyzing financial trends of the market, gathering reports, to facilitate staff meetings.

Travel to prospective client's place of businesses and residences to provide exceptional service and personal touches to complex and irregular financial transactions.

Financial Services Manager/Assistant Vice President

People's Bank-Stamford, CT

2004 to 2007

Primary responsibilities included the overall management of branch sales, service, client relationship building, portfolio growth, and profitability of the branch. Develop and direct branch performance levels and implement effective solutions for revenue improvement in targeted areas.

Provided direction and coaching to branch staff concerning proactive sales techniques/activities, timing of campaigns and measurement of results.

Responsible for hiring, performance improvement plans, reviews, promotions, salary recommendations and terminations of their direct reports.

Lead analyst on client portfolios. Direct client contact and relationship building. Examine the financial structure of personal and business clients to provide sound advice to upper management for relationship expansion or reduction. Analyzing financial trends of the market, gathering reports, to facilitate staff meetings.

Travel to prospective client's place of businesses and residences to provide exceptional service and personal touches to complex and irregular financial transactions.

Provide direction to ensure monetary and lending compliance procedures are in place to support Federal and State driven laws.

Selected Achievement: For the 2nd and 4th Quarter 2005 awarded a bank wide competition of exceeding profitability and revenue targets. The best branch out of 160 branches in Connecticut for 4th

3

Quarter 2005 "MVP award" for best out of the best in Feb 2006. Top performer of closed Mortgage and Equity based products of People's Bank in Annual sales for the 2006 year.

Financial Specialist Officer

Wachovia National Bank, Stamford Executive Office-Stamford, CT

1999 to 2004

Primary responsibilities involve acquiring and servicing personal and business clients. Provided deposit products, insurance, investments and residential and commercial Loans. Regular reviews of credit risk, cash flows, and financial statements to lend.

Analyze client portfolios and make recommendations in order to assist clients in attaining their financial goals.

Perform reviews of clients' current financial resources and financial position, identify appropriate products that will fit their needs and provide added value to their existing portfolio.

Assist in implementing various business development efforts, including conducting telemarketing solicitations and sales seminars.

Collaborate with the residential mortgage processing team on documentation needed, call-outs for documentation/follow-up as well as communication the loan decision to the customer.

Plan and execute business goals and objectives to acquire \$1M in business and personal loans; \$650k in new client deposit accounts; and \$300k investment portfolios per month.

Selected Achievement: Inducted into "High Five Club" within one year of employment.

Education

Bachelor of Science in Business Administration

University of Connecticut

Present

Certified in Commercial, Business and Consumer Credit Lending and Underwriting

Massachusetts Bankers Association - Framingham, MA

January 2017 to October 2017

License in Investment Company Products/ Variable Contracts-Series 6, 63 and 24

FINRA - New York, NY

May 1999 to March 2002

Skills

- Business Development
- Business Analysis
- Negotiation
- Management
- Risk Management
- Meeting Facilitation
- Loan Officer Experience
- Portfolio Management
- Telemarketing
- Salesforce
- CRM Software
- Financial Report Writing
- Pricing
- Underwriting
- Financial Services
- Financial Planning
- Banking
- Credit Analysis

Links

<https://www.linkedin.com/in/thebanker>

Awards

Barbara Jean Edmonds Penn Community Award

September 2024

Savings Bank of Danbury Face of Volunteerism Award

March 2024

40 under 40 award (2016) Fairfield County Business Journal

April 2016

"40 under 40" winners are celebrated to be best of Fairfield County professionals under the age of 40 years old. The industries chosen are Banking, Finance, Insurance, Insurance, Real Estate, Technology, Non-Profits and more.

Certifications and Licenses

Certified Notary Public

Publications

Steven Ferguson Joins First County Bank as the Business Development Officer

<https://www.firstcountybank.com/sites/default/files/press-releases/S%20Ferguson%20FINAL.pdf>

October 2015

Announcement as a the team leader for the Business Development department.

Norwalk Resident Named Vice President of Small Business Banking First Niagara Bank

<https://patch.com/connecticut/norwalk/norwalk-resident-named-vp-small-business-banking-first-niagara-0>

October 2014

Announced as the Vice President of Small Business Banking in Fairfield County.

Rabbi Ita M. Paskind

732.668.4417 • Rabbipaskind@congbethel.org

Rabbi Ita Paskind serves the spiritual, religious, communal, pastoral, and educational needs of Congregation Beth El. Rabbi Paskind values collaboration among professional staff and between clergy and lay leadership. She believes in the transformative power of community and actively nurtures connections between community members.

RABBINICAL EXPERIENCE

Congregation Beth El, Norwalk, CT
Solo Rabbi, July 2015-Present

Congregation Olam Tikvah, Fairfax, VA
Assistant Rabbi, July 2010-Present

Women's League Seminary Synagogue, Jewish Theological Seminary, New York, NY
Student Clergy Leader, September 2009-May 2010

Congregation Etz Chayim, Arlington, VA
Rabbinic Intern, Summer 2007

High Holiday Leadership

Student Rabbi and Prayer Leader

Led services, read Torah, and delivered sermons in the following communities:

Boston University Hillel, Boston, MA 2009

Congregation Bnei Israel, Biloxi, MS 2008

University of Virginia Hillel, Charlottesville, VA 2007

Congregation Ohev Shalom, Lewistown, PA 2006

Binghamton University Hillel, Binghamton, NY 2005

COMMUNITY AND RELATED EXPERIENCE

Rabbinical Assembly (RA)

Member since 2010

Member, RA Women's Commission, 2010-Present

Member, Clergy Manual Redesign Committee, 2022-Present

Norwalk Interfaith Clergy and Community Building

Active Participant and Leader since 2015

Member, Gratitude on the Green planning committee

Member, Earth Day on the Green planning committee

Northeastern District of United Synagogue of Conservative Judaism (USCJ)

Rabbinic Advisor since November 2021

* Offers rabbinic guidance upon request to small synagogues who do not employ a Rabbi

Joint Placement Commission, Rabbinical Assembly and United Synagogue of Conservative Judaism

Member, 2015-2021

* Participated in shaping the guidelines for professional placement of Conservative Rabbis in

Conservative congregations in the United States and Canada

Nativ College Leadership Program in Israel, Jerusalem and Be'er Sheva

Counselor/Educator, September 2004-May 2005

- Mentored thirty-six pre-college students toward deepened Jewish and personal identity through dormitory living, leadership exercises, and classes on Jewish text, Conservative ideology, the holidays, and Hebrew
- Worked with staff in Jerusalem and Be'er Sheva to coordinate logistics and ensure participant safety and well-being; meetings conducted in both English and Hebrew

United Synagogue Youth (USY) Pilgrimage, Israel, Spain, Eastern Europe

Group Leader, Summers 2004-2006 and 2008

EDUCATION

The Jewish Theological Seminary, New York, NY

The Rabbinical School, Rabbinic Ordination, 2010

Davidson School of Jewish Education, Master of Arts, 2010

Schechter Institute for Jewish Studies, Jerusalem, Israel

Visiting Rabbinical Student, 2007-2008

Conservative Yeshiva, Jerusalem, Israel

Student, Fall 2004

Albert A. List College, The Jewish Theological Seminary, New York, NY

Columbia University, Bachelor of Arts, Psychology, 2004

The Jewish Theological Seminary, Bachelor of Arts, Talmud, 2004, summa cum laude

Rothberg International School, Hebrew University, Jerusalem, Israel

Nativ student, Fall 1999

FRAN COLLIER-CLEMMONS

PROFESSIONAL SUMMARY

Well-qualified Fair Rent Commissioner successful in prioritizing and evaluating complaint cases as submitted. Sound judgment and expertise in case evaluations. Experienced with Formal Hearings, deliberations, assessments, documentation reviews and final judgments.

SKILLS

- Funds Allocation
- Defining Company Vision
- Home Visits
- Staff Motivation
- Capital Expenditure Planning
- Management Team Leadership
- Children's Ministry
- Employee Discipline
- Improve Policies
- Leadership and People Development

WORK HISTORY

FAIR RENT COMMISSIONER 01/2010 to Current
City Of Norwalk CT, Norwalk, CT (Remote)

- Serve as Vice Chair of Fair Rent Commission to complaints of unfair rent, repairs and retaliations for seeking an advocate.

Deliberate facets of complaints submitted to Commission from Coordinator and vote to Hear the case or gather additional information.

Participate in a Formal Hearing Process for Complaint Resolution

Have served since 2009 as an Alternate, Regular and now as Vice Chair.

- Former Board Member of Mid-Fairfield Community Center
- Former District B Chair and DTC Member
- Police Commissioner Norwalk Police Department, 2002-2008, 2013 to Present
- Retired Church Administrator Miracle Temple Church, Norwalk
- City of Fort Worth Municipal government Planning, Research and Budget, HR and City Manager's Office
- Altria Company, Fort Worth TX until medical retirement

EDUCATION

Texas Wesleyan, Fort Worth, TX
Bachelor of Science, Political Science, 08/1973

Tony Lopez
25 Monroe Street, Unit B-1
Norwalk, CT 06854
Home 203-974-6974
tlopez@optonline.net

SUMMARY OF EXPERIENCE

Marketing and distribution of products and services in the Financial Industry, Consumer Industry and Hotel Industry with the managerial experience to train, supervise, and motivate a team. Proficient in customer relations and negotiations; presenting the features, advantages, benefits, and questions necessary to consummate the sales process.

EXPERIENCE

Benefit Planning Services, Norwalk, CT

Producer/Agent, 2000 - Present

Currently market all lines of health insurance, including group medical, group life, group dental, and individual medical. Also, market commercial and personal line sales by cultivating, establishing, developing and maintaining new business for Property and Casualty and Health lines of insurance. Effectively handle all aspects of service, including, but not limited to, claims, billing, enrollment and terminations. Responsible for marketing of plan for all existing clients at time of plan renewal, conduct group enrollment meetings and execute the complete group enrollment process.

Combined Insurance Company Of America, Chicago, Illinois

Sales Representative, 1999 - 2000

Successfully Marketed Individual insurance products to prospective clients by creating a need, which facilitated multiple sales through the prospect's immediate circle of influence and creating a potential for future line extensions. In addition, effectively renewed existing policyholders by reviewing their coverage, discussing options available, answering benefit questions and limitations, assisting with claims and collecting premiums. Organized and reported weekly administrative report pertaining to policies, renewal cards, late notices, reinstatements and premiums.

Brown & Williamson Tobacco Corporation, Louisville, KY

Territory Sales Manager, 1993 - 1999

Developed and executed a territory plan which achieved objectives and maximized productivity in the areas of marketing, promoting, and merchandising. Maintained up to date knowledge on product, promotional programs, local marketing and competitive trends to develop well planned, factual and successful presentations to the channels of distribution. Recruited, trained, and developed, through consistent documented performance reviews, Sales Merchandisers to support territory objectives. Gained targeted retailer, wholesaler, and distributor participation in approved merchandising/promotional programs and ensured compliance with the terms of such offers.

14 Redcoat Road
Norwalk, CT 06850
203-849-9150
pal2sec@optonline.net

Ronald J. Paladino

Employment	Paladino Security Systems LLC	Norwalk, CT
	1995 – June 2016 Co owner President	
	■ Installation and service company for burgular and fire alarm systems, whole house music, and home theater systems. ■ Installation and service company for telephone systems, data and network wiring, CCTV, satellite, and cable TV. ■ Residential and small commercial accounts with central station monitoring.	
	Norden Systems Inc. Information Technology	Norwalk, CT
	September 1982	
	Platform Engineer Data and Telecommunications Analyst ■ Plan, evaluate, and coordinate the installation of local voice communications equipment, video teleconferencing, alarm systems, and audiovisual equipment. Oversee voice network to ensure that all software and hardware satisfy the communications needs of the company. ■ Maintain and troubleshoot all wiring for the local voice and data networks, IT Norwalk alarms, video teleconferencing and audiovisual equipment. Coordinate moving of data and voice drops as required by plant engineering. Terminate and test data and telephone wires at the network and desktop. Certify compliance of LAN cabling to Category 5 E and 6 standards for 100 MB speed.	
Education	Brien McMahon High School Graduated 1977	Norwalk, CT
	Norwalk Community Technical College	Norwalk, CT
	1982 – 1985 Business Administration Curriculum ■ Agilent WireScope 350 certified. November 2000 ■ SNET SBC Telecommunications Destination Integration. May 2001 ■ Avaya University Definity G3 Administrator Training. October 2001 ■ Cisco Systems Technology Workshop on IP Telephony. December 2001 US Government Ethics Training Specialized training in compliance with government and corporate regulations covering sexual harassment, ethics and conduct of business with the federal government. Trained and cleared for handling US government classified documents up through secret.	
Volunteer Experience	City of Norwalk Clean and Green	Board member since 1991
	Long Island Sound Task Force	Board member since 1991
Awards	1998 Award recipient for outstanding community volunteer service by the Voluntary Action Center of Mid-Fairfield.	

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**Nathan Sumpter
45 Baxter Drive
Norwalk, Connecticut 06854
203-854-9466**

Career Objective: To use my knowledge and skills as a General Contractor to assist with decisions regarding Zoning regulations in Norwalk.

Education: 1971 – 1974 Attended State University of New York at Stony Brook, Stony Brook, New York. Major: Architectural and Art History.

1962 Graduate of J.M. Wright Technical School, Stamford, Connecticut
Area of Concentration: Drafting

Experience: 1991 – Present Owner of Aztec Painting & Remodeling Contractors
General Contractor specializing in home improvement including installation of drywall interior and exterior painting, replacement windows and doors, decks and porches, wallpapering and power washing.

1989 – 1991~CTE, Inc. Stamford, Ct. Director ~ Weatherization Program
Trained, scheduled and supervised ten (10) employees
Responsible for weatherizing homes in Fairfield county area.

1976 – 1989 Coordinator of Section 8 Program, Stamford Housing Authority, Stamford, Connecticut
Trained, scheduled and supervised six (6) employees in the payment of rent subsidies to landlords through a federally subsidized program sponsored by the Department of Housing and Urban Development.

1975-1976 Neighborhood Preservation Program Housing Rehabilitation Specialist
Responsible for data collection and reports used to assess home repairs.

1974– 1975 Fair Rent Commission, Housing Investigator, Stamford
Investigated tenant complaints filed against landlords in the private sector.

Military Service: 1965 – 1969 U. S. Army
Occupation – Illustration and Topography
Honorable Discharge

Affiliations: Current member of The NAACP
Treasurer 1999 - 2001
Second Vice President 2001 - 2002
First Vice President 2002 - 2003
Babe Spinola Little League, Vice President

References: Furnished upon request

- **Member of the Independent Party of Norwalk, 1999-present**

SKILLS

Microsoft Excel, Word, and Works, Internet, intermediate French, beginner Russian, musical knowledge.

Frank Ehrlich, M.D.

Curriculum Vitae
Frank Ehrlich, M.D.

Current Position: Consultant

Office Address: 401 Rowayton Avenue, Norwalk, CT 06854

Cell: 201-407-2334

Email Address: MD.Ehrlich.Frank@gmail.com
Ehrlich.Frank.26@gmail.com

Marital Status: Married 1971 - Susan

Children: Gordon, Ingrid, Zoe

Education: 1956-1959 State University of New York at Buffalo
1959-1963 M.D.
State University of New York at Buffalo
Medical School

Postgraduate Training and Fellowship Appointments:

1963-64	Straight Surgical Internship, Boston City Hospital, Boston University Service, Boston, Massachusetts
1966-67	First Year Surgical Resident, Naval Hospital, Chelsea, Massachusetts
1967-68	Second Year Surgical Resident, Naval Hospital, Chelsea, Massachusetts
1968-69	Third Year Surgical Resident, Naval Hospital, Chelsea, Massachusetts
1968	Surgical Research Fellow, Lahey Clinic, Boston, Massachusetts
1969-70	Fourth Year Surgical Resident (Senior responsibility), Naval Hospital, Chelsea, Massachusetts
1970-71	First Year Teaching Fellow in Pediatric Surgery, University of Pittsburgh, Children's Hospital, Pittsburgh, Pennsylvania
1971-72	Senior Teaching Fellow in Pediatric Surgery, University of Pittsburgh, Children's Hospital, Pittsburgh, Pennsylvania

Specialty Certification: 1971 American Board of Surgery
1975 American Board of Surgery -
Special Competence in Pediatric Surgery
1984 American Board of Emergency Medicine
1993 American Board of Surgery -
Added Qualifications in Surgical Critical
Care

Military Service: 1964-75 United States Navy Medical Corps,
resigned with rank of Commander

Frank Ehrlich, M.D.

1977	Director, Emergency Services, Southern Maryland Hospital, Clinton, Maryland
1978-79	Attending Physician and Director of Education, Emergency Department, Washington Hospital Center, Washington, District of Columbia
1979-81	Chairman, Department of Emergency Medicine, Church Hospital Corporation, Baltimore, Maryland
1981-82	Chairman, Department of Emergency Medicine, St. Agnes Hospital, Baltimore, Maryland
1982-85	Chairman, Department of Emergency Medicine, Conemaugh Valley Memorial Hospital, Johnstown, Pennsylvania
1985-87	Chairman, Division of Emergency Medicine, Department of Surgery, Buffalo General Hospital, Buffalo, New York
1985-87	Attending Surgeon, Buffalo General Hospital, Buffalo, New York
1986-87	Attending Surgeon, Erie County Medical Center, Buffalo, New York
1987-90	Director, Division of Trauma, Hahnemann University, Philadelphia, Pennsylvania
1990-96	Deputy Director, Department of Surgery; Deputy Director, Residency Program; Director of Surgical ICU; Director, Division of Surgical-Critical Care and Nutrition; The Graduate Hospital, Philadelphia, Pennsylvania
1996-04	Chairman, Department of Surgery St. Joseph's Hospital and Medical Center Paterson, New Jersey Site Director - Seton Hall University/St. Francis Medical Center Surgical Residency Program
2002-04	Chief Clinical Information Officer, St. Joseph's Regional Medical Center
2004-06	Chairman, Department of Surgery, Bronx-Lebanon Hospital, Bronx, New York Committee on Appointments and Promotions to Professor - Albert Einstein College of Medicine, Bronx, NY
2006-08	Chairman, Department of Surgery, St. Michael's Medical Center, Newark, NJ
2007-08	Physician representative on Senior Staff Committee, Cathedral Healthcare System Operations Council, Cathedral Healthcare System
2007-08	Quality Sub-committee of Operations Council, Cathedral Healthcare System

Frank Ehrlich, M.D.

- Along with the CEO and CFO, I developed a plan to purchase office space for the creation of an Urgi-Center. In addition, I worked on establishing a relationship with a local multi-specialty practice group for them to manage and staff the Urgi-Center. While this was completed after my departure, my role and background in Emergency Medicine, played a significant role in establishing the plan and choosing the site. The center is now up and running successfully.
- I began the process of restructuring contracts for employed physicians. I developed an RFP process which was used for the selection of an Anesthesia group.
- I developed a process, creating metrics that would be monitored and then used as a time sheet for each employed physician. This in turn enabled the hospital to enhance the quality of services to the patient population of Rome, NY, as well as maintain Stark law compliance.
- I developed a recruitment agenda for physicians in specialties needed in order to enhance the bottom line and build better quality outcomes. We successfully recruited a new orthopedic surgeon and a new hospitalist group.
- Along with the Director of the Quality Department, I helped to develop the quality and patient safety programs for the hospital.

HealthAlliance of the Hudson Valley, Kingston, NY, 2009-2015

Chief Medical Officer

A medium sized health care delivery system (consisting of two 150 bed acute-care hospitals; one critical access hospital; one nursing home; and one continuing care retirement community) all under the direction of one executive team. My primary duties included medical staff functionality and credentialing; operational administration of the hospitalist and intensivist programs; quality of medical care rendered to the patients; participation in physician recruitment; operational responsibility for all aspects of surgical services; and implementation of a new EMR.

- I restructured the Hospitalist program into a financially positive status, thru attention to their billing codes and activities. In addition, I recruited quality physicians to join the program, thereby increasing the volume of patients served.
- I facilitated the conversion of two medical staffs into one functional group by organizing the Department Chairs and the structure of all medical staff committees
- I was the physician leader in the development of our Clinical Integration Network. The Chief Strategy Officer and I spent over a year marketing the concept to our medical staff before we eventually got their buy in.
- Managing surgical services, I successfully stopped the departure of our nursing staff by convincing our Board to provide a pay raise for the OR nurses and techs, thereby maintaining FTE levels within productivity standards. I also developed a policy for the use of new equipment and supplies
- I initiated the purchase and use of The Advisory Board's Crimson program for monitoring physician practice patterns. This led to the generation of OPPE reports every 6 months on all physicians in a rotating fashion. This enabled us to stay current with Joint Commission standards and keep track of any patient care issues related to the medical staff. This saved us an FTE as well.

Frank Ehrlich, M.D.

- I improved the medical student rotation from the worst rotation to the highest rated surgical rotation, through enhance teaching and relationship building techniques.

Bronx-Lebanon Hospital, Bronx, New York 2004-2006

Chairman, Department of Surgery

This is a 972 bed, acute care, not-for-profit hospital. Responsibilities included increasing surgical volume, program director for surgical residency program, negotiation of new contracts with department surgeons, and recruitment of surgeons to expand surgical services.

- I facilitated increasing surgical volume at a rate of 5-9 percent per year.
- I successfully renegotiated full-time surgeon contracts to put them and hospital in compliance with federal regulations. This resulted in increased reimbursement to the hospital by each of the surgeons through increased operative volume.
- I recruited a general surgeon and a colon and rectal surgeon, resulting in an increase in OR volume and hospital revenue.
- I changed resident selection process to be in compliance with National Matching program. Maintained a 100 % match of all categorical spots.
- I also served on hospital EMR implementation committee

St. Joseph's Hospital, Paterson, New Jersey 1996-2004

Chairman, Department of Surgery; Chief Clinical Information Officer

This is a 700 bed, acute care, not-for-profit hospital. I was responsible for increasing surgical volume and improving the quality of surgical care, maintaining rotation of surgical residents, making certain that all IT products were of use to physicians and nurses, and maintained Level II Trauma Center designation, and operationally manage surgical services.

- I increased OR volume by close to 9% each year.
- I recruited a breast surgeon to start and run a breast center. The Breast center enabled the organization to pursue a complete women's health care program and thereby increasing OR volume and revenue for the hospital.
- I developed and initiated a plan to implement and maintain an EMR in the Family Medicine Clinic and then once any problems were ironed out, make it available to the entire medical staff at hospital cost. This increased hospital revenue.
- The trauma program passed two American College of Surgeons inspections without a citation.

State of Mississippi Dept. of Health, Mississippi, 1998-present

Primary Trauma Consultant

I helped build the Mississippi Trauma System and have been the state's primary trauma consultant since the beginning of the system. I helped write the rules and regulations used by the system and the DOH in monitoring the system. I have inspected each trauma center at levels I-III at least once. When the system was without a designated leader, I served as the interim state trauma system director. I was the first chair of the system's quality committee.

KENNETH R. LALIME
 9 Honeysuckle Drive
 Norwalk, Connecticut 06851
 (203) 846-4218

EXPERIENCE

Registered Pharmacist with fifteen years of post graduate experience including management positions within Hospital Finance, Information Services, as well as Hospital and Retail Pharmacy. These positions have involved a wide range of disciplines including:

Finance - As Director of Health Alliances, responsibilities encompass the development of a Managed Care Strategic plan, analysis and negotiation of all managed care contracts, implementation of internal managed care initiatives, liaison to the local IPA as well as distribution to and education of Medical Staff members with regard to utilization of hospital services and their impact on the costs of patient care. While Manager of Financial Services responsible for the Hospital wide implementation of a Clinical/Financial Decision Support System (Transition I) used by Management and Clinical staff for issues including but not limited to Financial Analysis, Marketing, Planning, Utilization Profiling, Product Line Management and Critical Pathway Analysis. Additional responsibilities included the Coordination and Negotiation of Managed Care and Discount Agreements and all aspects of maintaining the Hospitals Price Master.

Information Services - Responsibilities ranged from Development of QA Programs and Design of Clinical Mainframe Applications to implementing order entry and registration systems and the training of system users.

Hospital Pharmacy - Coordinator of Pharmacy Services for 120 inpatient beds. Services included: clinical information dissemination, drug distribution, therapeutic evaluation and data system support.

Retail Pharmacy - Co-owner of Cranbury Pharmacy Inc. Active involvement with all aspects of owning and operating a professional corporation.

Teaching Position - Adjunct professor of General Pharmacology teaching Allied Health Science Students.

EDUCATION

Bachelor of Science in Pharmaceutical Sciences, University of Connecticut School of Pharmacy, Storrs, Connecticut - 1979

EMPLOYMENT

6/79 - Present Norwalk Hospital, Norwalk Connecticut
 10/93 - Director of Health Alliances
 5/88 - Manager, Financial Services
 12/87 - MIS Quality Assurance Administrator
 12/84 - MIS Senior Staff Analyst
 2/82 - MIS Senior Coordinator
 6/79 - Staff Pharmacist (Satellite Coordinator)
 10/85 - Present Co-owner, Cranbury Pharmacy Inc., Norwalk Connecticut

Activities: Executive Board Member, Norwalk Hospital Credit Union Inc.

Personal: 37 years old. Married, 3 children. Excellent health.

References: Available upon request.

KENNETH R. LALIME

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Norwalk, CT 06851

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SUMMARY

Health care executive with over twenty-two years of postgraduate experience including management positions in a wide variety of organizations and situations. With a focus on results, organizational change, growth and relationship development, a record of successful business initiatives has been established. Critical to the success of these ventures has been a broad understanding of the health care market (Connecticut based as well as regional and national trends) and the business and political climates that govern current and future opportunities.

EXPERIENCE

Connecticut State Medical Society-IPA, Inc. (6/98 – present) – Executive Director for the 6,500 physician member IPA (CSMS-IPA) which holds a current risk contract for the provision of professional medical services to the 500,000+ Connecticut members of Health Net Northeast (formerly PHS). Responsible for a full range of management services for this relationship including but not limited to Medical Management, Contracting, Communications, Network Management, Provider Services, E Business and Financial Management. Objectives defined by the 27 physician Board of Directors and associated Committees have included, but are not limited to, the financial turn around of the organization from annual deficit position to profitability, establishment of an operational infrastructure, expansion of business opportunities and establishment of productive relationships with critical organizations and individuals.

The Physicians Corporation (8/97 – 6/98) – Chief Operating Officer for this Hamden, CT based MSO, which manages the Primary Care Physicians Corporation (PCPC), an IPA of 400 physicians. Responsibilities ranged through a full spectrum of IPA & MSO management functions including but not limited to:

- Providing consultative, management and educational services for the integration of 8 physician practices into a 19-physician Internal Medicine group practice in the New Haven, CT market.
- Developed strategic relationships with a number of Hospitals, IPA's and PHO's.
- Negotiated contracts on a risk and non-risk basis with a variety of payers.
- Designed and implemented medical management strategies for the management of risk contracts including specific inpatient and referral management processes.
- Analyzed and provided information to the IPA's Utilization Review and Quality Assurance committee for use in development of medical management policy and identification of areas of opportunity for use of limited management resources.
- Initiated the process of acquiring a centrally based practice management system for PCPC members.
- Oversight of the provider relation and credentialing functions needed to provide value to PCPC members and payer partners.

Primergy (2/96 – 8/97) – Business Development Manager for this Physician Management Company located in Kingston, NY. In addition to providing expertise in the Hudson Valley, NY market for implementation of initiatives associated with the management of medical capitation contracts, additional management services included:

- Providing consultative services to two main IPA clients (PCPC & Norwalk IPA) through their early development, planning and implementation phases of strategic development.
- Initiating and creating the business infrastructure for these two clients including acquiring space, obtaining all state and federal licenses and registrations, corporate insurance issues as well as functioning as management in lieu of employed senior staff.
- Responsible for the strategic planning and infrastructure development of defined objectives.
- Additional management services included contract negotiations, hospital liaison, staff to all IPA committees and as a general health care consultative resource for IPA members.

Norwalk Hospital, (6/79 – 2/96)

Director of Managed Care (10/93 – 2/96) for this 340 bed, Fairfield County CT based, community hospital, responsibilities encompassed:

- Development and implementation of a Managed Care Strategic Plan.
- Project leadership for the Managed Medicaid initiative.
- Lead hospital representative in the creation of a local Community Health Center.
- Negotiation and operational implementation of all managed care contracts for both inpatient and outpatient services including physician and facility components.
- Liaison to the Norwalk IPA for contract, utilization and project issues.
- Provided educational services to Medical Staff and Hospital management related to managed care trends and strategies.

Manager of Financial Services (5/88 – 10/93) responsible for:

- Implementation of Transition I, a Clinical/Financial Decision Support System used by management and clinical staff for financial and contract analysis, profitability reporting, marketing, planning, utilization profiling, product line management and clinical pathway development and monitoring.

Information Services (2/82 – 5/88) responsibilities included:

- Development and monitoring of Quality Assurance programs for MIS department.
- Design of clinical mainframe system applications.
- Documentation and implementation of order entry and registration systems.
- Training of system users.

Pharmaceutical Services (6/79 – 2/82) Staff Pharmacist responsible for:

- Coordination of Pharmacy Services for 120 inpatient beds.
- Clinical information dissemination to physicians and nursing staff.
- Drug distribution & therapeutic evaluation and monitoring.
- Data system support and education.

Cranbury Pharmacy, Inc. (10/85 – 9/95) Co-owner.

Active involvement with all aspects of owning and operating a retail pharmacy.

EDUCATION

Bachelor of Science in Pharmaceutical Sciences, University of Connecticut School of Pharmacy,
Storrs, Connecticut – 1979.

OTHER

Activities	Commissioner, Board of Health, Norwalk, CT Board Member, Norwalk Community Health Center Former Adjunct professor at local Community/Technical college
Personal	45 years old. Married, 3 children.
References	Available upon request.

Anthony J. Santella

Curriculum Vitae

Egan School of Nursing and Health Studies
Fairfield University
Fairfield CT 06824
ASantella@fairfield.edu

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Norwalk, CT 06854
ASantella@gmail.com
(917) 545-4121

EDUCATION

Advanced Health Certificate	Health Professions Pedagogy and Leadership, Hofstra University School of Professions Graduate and Human Services, Hempstead, NY, May 2017
DrPH	Health Systems Management, Tulane University School of Public Health and Tropical Medicine, New Orleans, LA, December 2007
MPH	Health Policy and Management, Emory University Rollins School of Public Health, Atlanta, GA, December 2004
BS	Biomedical Sciences, University of Connecticut School of Allied Health, Storrs, CT, May 2001

CERTIFICATES

2023	Certified in Public Health, National Board of Public Health Examiners (active)
2015	Master Certified Health Education Specialist, National Commission on Health Education Credentialing (active)
2011	Certified Health Education Specialist, National Commission on Health Education Credentialing

PROFESSIONAL EXPERIENCE

7/2022-present	Full Professor of Public Health (<i>with tenure as of 4/24</i>), Fairfield University Founding Director, Master of Public Health Program Founding Director, Public Health Program (<i>from 7/24</i>)
1/2022-3/2024	Affiliate Faculty, Boston University Center for Antiracist Research
7/2021-8/2022	Full Professor (<i>with tenure</i>), University of New Haven Interim Chair, Department of Population Health and Leadership Founding Director, Doctor of Health Sciences Program University COVID-19 Coordinator

9/2017-8/2021	Associate Professor of Public Health (<i>tenure designate as of 9/17 and tenure as of 9/18</i>), Hofstra University
9/2014-8/2017	Assistant Professor of Public Health, Hofstra University Director, MPH Program (2016-17)
7/2012-7/2014	Lecturer, HIV, STIs, and Sexual Health, University of Sydney Public Health Graduate Track Coordinator
9/2009-8/2012	Assistant Professor, Public Health, Long Island University Founding Director, MPH Program
9/2009-3/2012	Senior HIV Program Planning Consultant, NYC Dept. of Health
2009	Adjunct Assistant Professor of Public Health, Lehman College
1/2008-8/2009	Director of HIV Policy, Planning, Implementation, NYC Dept. of Health
2008	Adjunct Assistant Professor of Public Health, SUNY Downstate
2006	Health Scientist, Battelle Centers for Public Health Research
2004	Health Communications Fellow, Association of Schools and Programs in Public Health and Centers for Disease Control and Prevention
8/2001-8/2003	Account Executive, Grey Healthcare Group

POSTGRADUATE TRAINING

2015	Population Oral Health, Columbia University
2015	Online Teaching, Hofstra University
2012	University Teaching and Learning, University of Sydney
2012	Student Research Supervision, University of Sydney
2011	Community-based Participatory Research, SFSU and UC Berkeley
2011	Health Equity Leadership, University of Wisconsin

HONORS AND AWARDS

2022	University of New Haven, School of Health Sciences Distinguished Service Award
2022	University of New Haven, Henry C. Lee College of Criminal Justice and Forensic Sciences Distinguished Service Award
2020	Long Island Ryan White HIV Health Services Planning Council Distinguished Provider of the Year
2019	Hispanic Counseling Center, Professional Achievement Award in Public Health
2018	New York Health Commissioner's World AIDS Day Special Recognition Award
2017	Innovation in Health Literacy and Education Award, Adelphi University Center for Health Innovation
2016	Research Scholar, Academic/Health Policy Conference on Correctional Health
2013	Best Epidemiological Poster Australasian Sexual Health Conference
2010	Alpha Eta Health Professions Honor Society
2009	Finalist, Best Poster, American College of Preventive Medicine Meeting
2006	Jack R. Aron Public Health Scholar
2005	Jack R. Aron Public Health Scholar
2006	U.S. Public Health Traineeship
2005	U.S. Public Health Traineeship
2005	Delta Omega Public Health Honor Society
2004	Chair's List of Academic Excellence, Emory University

PEER REVIEWED PUBLICATIONS (underlined authors = mentees)

1. Hou X, Li N, Zhang H, Liu W, Zheng H, Wang R, Zhuang T, Hui H, Zou Z, **Santella AJ**, Wang F, Liang X, Wang L, Wei X, Zuang G. The Status of Hepatitis B Infection and Hepatitis B Vaccination among People Who Use Drugs. *Vaccines*; 42(12).
2. Yazdi-Doughty, J.; **Santella, AJ**; Porter, S.; Watt, R.G.; Burns, F. Exploring the Acceptability of HIV Testing in the UK Dental Setting: A Qualitative Study. *Dent. J.* 2024 12,246.
3. Doughty J, Tran C, **Santella AJ**, Fitzgerald R, Burns F, Porter S, Watt RG. Point of care HIV testing in dental settings in high income countries: a mixed methods systematic review. *Community Dentistry and Oral Epidemiology*, 2024 Jun 1.
4. Massimino, P. M., Carillo, I. M., & **Santella, AJ**. (2023). Exploring Career Motivations and Concerns of Registered Nurses in New York State. *American Journal of Health Studies*, 38(1). <https://doi.org/10.47779/ajhs.2023.753>
5. Cooper SC, **Santella AJ**, Caines M, Rojanaworarit C, Hernandez A. The Role of Peer Change Agents in Facilitating PrEP Uptake on Social Media. Under revise/resubmit review with *Health Education Research* 39(1), 84-98, <https://doi.org/10.1093/her/cyad042>
6. Willenbrock D, **Santella AJ**. Re-Envisioning the Role of Student Health Centers in Offering LGBTQIA+ Friendly and Sex-Positive Services. *Journal of American College Health*. 2023. 71(1), 1-4.

7. Carillo I, Massamino P, Santella AJ. Exploring the Motivations of Nursing Students in New York State. *American Journal of Health Studies*, 2022, 37(1).
8. **Santella AJ**, Cooper SC, Hernandez, A. Adapting an Inner City PrEP Peer Change Agent Intervention for the Suburbs. *Journal of LGBTQ Population and Public Health*, 2022, DOI: 10.1891/LGBTQ-2021-0028
9. Farhadi K, **Santella AJ**, Karaye I. Nasopharyngeal Cancer Mortality Rate in the United States, 1999-2020. *Community Dentistry and Oral Epidemiology*, 2022, DOI: [10.1111/cdoe.12829](https://doi.org/10.1111/cdoe.12829)
10. Spieldenner A, **Santella AJ**, Cooper SC, Jones H, Rosales K. Knowledge, attitudes, and practices towards pre-exposure prophylaxis from cisgender men and transgender women who have sex with men in the largest suburban HIV epidemic in the United States. *International Journal of Environmental and Public Health*, 2022, 19, 11640.
11. **Santella AJ**, Bosley A, Carillo I, Fraticelli D, Muder S. Motivations, Preparation, and Mental Health of COVID-19 Contact Tracers in the New York City Metropolitan Area. *Journal of Health and Human Services Administration*. 2021. 44(3), 219-244.
12. Sherman S, Goldfinger M, Morris A, Harper B, Leder A, **Santella AJ**, Krishnamachari B. Effect of modifiable risk factors in Parkinson's disease: A case-control study looking at common dietary factors, toxicants and anti-inflammatory medications. *Chronic Illness*. 2021 Sep 8;17423953211039789.
13. Gao B, Wang L, **Santella AJ**, Zhuang G, Huang R , Xu B, Liu Y, Xiao S, Wang S. Oral Rapid HIV Testing Attitudes, Behaviors, and Willingness among Dental Patients in Xi'an, China. *Plos One*. 2021; 16(3): e0248585
14. Krishnamachari B, Morris A, Zastrow D, Dsida A, Harper B, **Santella AJ** .The Role of Mask Mandates, Stay At Home Orders, and School Closures in Curbing the COVID-19 Pandemic Prior to Vaccination. *American Journal of Infection Control*. 2021 49;8; 1036-1042.
15. Cooper SC, Doonachar A, **Santella AJ**. PrEP Attitudes from MSM and Transwomen in the Largest Suburban HIV Epidemic in the United States. *Sexuality Research and Social Policy*. 2021. 18; 1130-1135.
16. Perez-Figueroa R. Lurry M. Thompson M, Obonyo D, **Santella AJ**, Hyden C. Raising awareness about COVID-19 among sexual minority men of color: Sex and the Coronavirus, 2020. *Annals of LGBTQ Public and Population Health*. 2020; 1-4.
17. **Santella AJ**, Parish C, Dun R, Feaster D, del Rio C, Armstrong WS, Jacobs P, Rosen LR. Dental Care Utilization of Hospitalized Persons Living with HIV and Substance Use, *Journal of Community Health*. 2020; 1-8.
18. **Santella AJ**. HIV Testing in the Dental Setting: A Global Perspective of Feasibility and Acceptability, *Oral Dis*. 2020;26(Suppl. 1):34–39.
19. **Santella, AJ**, Majam, M., Van Ngo, H., & Luis, H. (2020). HIV testing: What, where and how?. *Oral Dis*. 2020;26(Suppl. 1):, 112-116.
16. Sharma-Mahendra V, Ranauta A, Yuvra Aj, **Santella AJ**, Taslim A, Doughty J. The Role of Patient and Public Involvement in Oral Health and HIV/AIDS Research, Practice, and Policy, *Oral Dis*. 2020;26(Suppl. 1):117–122.
17. Yuvraj A, Mahendra VS, Chakrapani V, Yuniastuti E, **Santella AJ**, Ranauta ., Doughty J. HIV and stigma in the healthcare setting, *Oral Dis*. 2020;26(Suppl. 1):103–111.

18. Wang L, Santella, AJ, Wei X, Zhang H, Huang X, Zhou A, Zhuan G. (2019). Prevalence and protective factors of HIV and syphilis infection among men who have sex with men in Northwest China. *Journal of Medical Virology*, (92)8; 1141-1147.
19. Santella AJ, Leuwaisee P, Davide S, Horowitz H, Krishnamachari B. (2019). Oral, Rapid HIV Testing in the Dental Setting: Experiences from Three Dental Hygiene Clinics. *Canadian Journal of Dental Hygiene*, (53)2; 125-129.
20. Wei X, Zhang Y, Santella AJ, et al. Effect of early highly active antiretroviral therapy on viral suppression among newly diagnosed men who have sex with men living with HIV in Xi'an, China. (2019). *Journal of Medical Virology*, 91(7); 1-9.
21. Wiersema J, Santella AJ, Canady P, Jordan A. Self-Justifications for Unsafe Sex Among Incarcerated Young Men Who Have Sex with Men and Are Living with HIV: Results from a New York City Jail-Based Pilot Intervention. (2019). *Journal of Community Health*, (44)4; 1-11.
22. Wiersema J, Santella AJ, Dansby A, Jordan A. Changes in HIV Knowledge and Risk among Minority Young Men Participating in an Adapted Evidence-based Intervention at Rikers Island. (2019). *AIDS Education and Prevention*, 31(2), 163–178.
23. Santella AJ, Matthews A, Casa-Levine C, Pizzitiola L, Doonachar A, Page G. Dental Hygiene Faculty and Student Experiences Implementing Oral Rapid HIV Testing: Implementation experiences of dental hygiene faculty and students. (2019). *Journal of Dental Hygiene*, 93(1); 23-32.
24. Parish C and Santella AJ. A Qualitative Study of Rapid HIV Testing and Lesbian, Gay, Bisexual, Transgender, and Queer Competency in the Oral Health Setting: Practices and Attitudes of New York State Dental Directors. (2018). *Oral Health and Preventive Dentistry*, 16(4); 333-338.
25. Okala S, Doughty J, Watt R, Santella AJ et al. The People Living with HIV STIGMASurvey UK 2015: Stigmatising experiences and dental care. (2018). *British Dental Journal*, 225(2); 143-50.
26. Davide S, Santella AJ, Fornari W, Leuwaisee P, Krishnamachari B. Dental Hygiene Patients' Willingness to Participate in Rapid HIV Testing in Three New York City Dental Hygiene Clinics. (2017). *Journal of Dental Hygiene*, 91(6); 41-8.
27. Ngaihte PC, Santella AJ, Ngaihte E, Watt RG, Raj SS, Vatsyayan V. Indian Dentist's Knowledge, Attitudes, and Willingness to Conduct HIV Testing: A Qualitative Study. (2017). *J Interdiscipl Med Dent Sci*, 5(4); 1-6.
28. Ahluwalia KP, Singh S, Carter S, Santella AJ. HIV Testing in the Dental Office. (2016). *The New York State Dental Journal*, 82(5); 42-3.
29. Santella AJ, Schlub T, Fagan D, Hillman RJ, Kress I. Australian Community Pharmacists' Perspectives on Rapid HIV Testing. (2016). *Sexual Health*, 13(3) 292-294.
30. Ngaihte PC, Santella AJ, Ngaihte E, Watt RG, Raj SS, Vatsyayan V. Knowledge of human immunodeficiency virus, attitudes, and willingness to conduct human immunodeficiency virus testing among Indian dentists. (2016). *Indian J Dent Res*, 2016;27:4-1.
31. Santella AJ, Fraser J, Prehn AW, Boye-Codje E. Willingness of Australian Health Promotion Officers to Conduct Rapid HIV Testing. (2016). *Health Promotion Journal of Australia*, 27(2):174-177.
32. Santella AJ, Conway DI, Watt RG. (2016). The potential role of dentists in HIV screening. *British Dental Journal*, 220(5), 229-233.

33. **Santella AJ**, Fraser J, Prehn A. Willingness of CHES/MCHES to Conduct Rapid HIV Testing: Results from the PROMISE Study. (2016). *Health Promotion Practice*, 17(1): 13–20.
34. **Ngaihte P**, **Santella AJ**, Raj SS, Vatsyayan V, Watt RW. Envisioning the role of Indian dentists in conducting rapid HIV testing for early detection of HIV. (2015). *International Journal of Development Research*, 5(10): 5975-5977.
35. **Santella AJ**, Schlub T, Schifter M, Tolini M, Hillman RJ. Australian Dentists' Perspectives on Rapid HIV Testing. (2016). *Australian Dental Journal*, 61: 270-276.
36. **Santella AJ**, Schlub T, Ooi C, Varma R, Hillman RJ. Suburban men who have sex with men's sexual health behaviour and health promotion needs. (2015). *Sexual Health*, 12, 383-389.
37. **Wang L**, **Santella AJ**, Huang R, Kou L, You L, Zhang X, Wang S, Wang J, Gao L, Yin J, Zhaung G. (2015). Knowledge of HIV and Willingness to Conduct Oral Rapid HIV Testing among Dentists in Xi'an China. *PLOS One*, 10(3): 1-10.
38. **Santella AJ**, Fraser J, Prehn AW. (2014). The Role of Health Education Specialists in Conducting Rapid HIV Testing. *American Journal of Health Studies*, 29 (1): 13-18.
39. **Santella AJ**, Pollack A, Harrison C, Sawleshwarkar S, Britt, H, Hillman RJ. (2014). Management of Sexually Transmitted Infections by Australian General Practitioners, 2000-2012. *Sexual Health*, 11(1), 52-57.
40. Spierer D, **Blanding N**, **Santella AJ**. (2014) Energy Drink Consumption and Associated Health Behaviors among University Students in an Urban Setting. *Journal of Community Health*, 39:132–138.
41. **Santella AJ**, Krishnamachari B, Davide S, Cortell M, Furnari W, **Watts B**, Haden C. (2013). Dental Hygienists' Knowledge of HIV, Attitudes toward People Living with HIV and Willingness to Conduct HIV Testing. *Int J Dent Hygiene*, 11, 287—292.
42. **Santella AJ**, Davide S, Furnari W, Tuthill J, Cortell M. (2012). The Role of a Dental Hygienist in Rapid HIV Testing. *Journal of Dental Hygiene*, 86(4): 265-271.
43. **Santella AJ**, Laraque F, Hilger J, Camhi E. (2011). Development and Implementation of an HIV Care and Treatment Services Prioritization Tool. *Journal of Community Health*, 162, 325-336.
44. **Santella AJ**, Shi L, Campbell C. (2010). Length of Stay among HIV Infected Patients in Louisiana, 2000-2006. *Journal of the Louisiana State Medical Society*, (36)1, 158-165.

BOOK/BOOK CHAPTERS

1. **Santella AJ**. (2020). HIV Testing Case Study. In *The Oral-Systemic Connection: A Collaborative, Interdisciplinary Clinical Companion for the Healthcare Provider*. Dubuque, LA: Kendall Hunt Publishing. (editor reviewed)
2. **Santella AJ (ed)**. (2019). *Master of Public Health Competencies: A Case Study Approach*. Burlington, MA: Jones and Bartlett. (editor reviewed)
3. **Santella AJ** and Beal G. (2019). Ryan White HIV Services Priority Setting and Resource Management Process. In *Master of Public Health Competencies: A Case Study Approach*, Burlington, MA: Jones and Bartlett. Pages 77-83. (editor reviewed)
4. **Santella AJ** and Cohen Brown G. (2019). Oral Rapid HIV Testing in University-Based Dental Clinics in Metro New York City. In *Master of Public Health Competencies: A Case Study Approach*, Burlington, MA: Jones and Bartlett. Pages 171-177. (editor reviewed)

OPINION/OP-ED ARTICLES

1. **Santella, AJ.** (January 28, 2020). Coronavirus and You: How to Survive the Bugocalypse. Innovate LI. Available at <http://www.innovateli.com/coronavirus-and-you-how-to-survive-the-bugocalypse/>
2. **Santella, AJ.** (December 29), 2019. Debunking myths of HPV, vaccine. Newsday. Available at <https://www.newsday.com/opinion/commentary/hpv-vaccine-bill-albany-bradhoylman1.39864304>
3. **Santella, AJ.** (November 11, 2019). Reverse scary increase in STD Rates. Newsday. Available at <https://www.newsday.com/opinion/commentary/std-rates-nassau-suffolk-testing-1.38383359>
4. **Santella AJ.** (January 3, 2019). A Life-saving pill few actually use. Newsday. Available at <https://www.newsday.com/opinion/commentary/a-life-saving-pill-few-actually-use-1.25380830>
5. **Santella AJ.** (November 30, 2018). Mandate HIV testing for collegians. Newsday. Available at <https://www.newsday.com/opinion/world-aids-day-1.24085116>
6. **Santella AJ.** (September 24, 2018). What You Can Do To Control the STD Epidemic. Long Island Weekly. Available at <https://longislandweekly.com/what-you-can-do-to-combat-the-std-epidemic/>
7. **Santella AJ.** (December 19, 2017). Seven Powerful Words that Scare the CDC. Newsday. Available at <https://www.newsday.com/opinion/commentary/seven-words-that-scare-cdc-1.15516979>
8. **Santella AJ,** Hackett M. (August 19, 2017). Two Ways to Improve Inmate Health in Nassau County. Newsday. Available at <http://www.newsday.com/opinion/two-ways-to-improve-inmate-health-in-nassau-1.12194312>
9. **Santella AJ.** (July 21, 2016). Ending the HIV/AIDS Epidemic in Nassau County. Long Island Herald. Available at <https://www.liherald.com/stories/ending-the-hivaids-epidemic-in-nassau-county,81958>
10. Cooper SC, Porter A, **Santella AJ.** (June 23, 2016). Hate Crimes Against LGBTQ People Are a Public Health Issue. The Conversation. Available at <https://theconversation.com/hate-crimes-against-lgbtq-people-are-a-public-health-issue-61186>
11. **Santella AJ.** (December 4, 2015). State of the AIDS Fight. Newsday. Available at <http://www.newsday.com/opinion/state-of-the-fight-against-aids-1.11189442>
12. **Santella AJ.** (June 3, 2015). New Rules on Blood Donation. Newsday. Available at <http://www.newsday.com/opinion/oped/new-rules-on-blood-donation-1.10483950>
13. Alnasser L, **Santella AJ,** Beric B, Ahluwalia KP. (August 5, 2015). HIV Pre-Exposure Prophylaxis Brief for Oral Health Professionals. *New York State Dental Journal*. Available at <https://nysdental.org/news/hiv-pre-exposure-prophylaxis-brief-oral-health-professionals>
14. Cooper S, **Santella AJ.** (December 4, 2013). Happy news! Masturbation actually has health benefits. *The Conversation*. Available at <http://theconversation.com/happy-news-masturbation-actually-has-health-benefits-16539>
15. Cooper S, **Santella AJ.** (August 12, 2012). Bare necessity? Public health implications of removing pubic hair. *The Conversation*. Available at <https://theconversation.edu.au/bare-necessity-public-health-implications-of-removing-pubic-hair-8737>

SCIENTIFIC PRESENTATIONS

International

1. **Santella AJ**, Perez-Figueroa R, Hyden C. Graphic Arts and Social Media Storytelling for HIV Outreach, Education, and Linkage to Care Among Racial and Ethnic Minority Youth. (Virtual) International AIDS Conference, July 6-10. 2020. (poster).
2. **Santella AJ**. HIV Testing: A Global Perspective on Acceptability and Feasibility (Invited Plenary Speaker). 8th World Workshop on Oral Health and Diseases in AIDS, Bali, Indonesia. September 14, 2019. (oral; invited speaker)
3. **Santella AJ**. HIV Testing in the Dental Setting: Considerations for Dental Providers. 8th World Workshop on Oral Health and Diseases in AIDS, Bali, Indonesia. September 14, 2019. (oral; invited speaker)
4. Cooper SC, **Santella AJ**, Doonachar A, Kang I. PrEP Uptake and Barriers among MSM and Transwomen in the Largest Suburban HIV Epidemic in the United States. The Society for the Scientific Study of Sexuality (SSSS), Montreal, Canada, November 8-11, 2018 (poster)
5. **Santella AJ**, Cooper S, Spieldenner A, Rosales K, Jones H. Knowledge, Attitudes, and Practices Toward PrEP from MSM and Transwomen in the Largest Suburban HIV Epidemic in the United States. International AIDS Conference, Amsterdam, Netherlands, July 23-27, 2018. (poster).
6. Ngaihte P, Vatsyayan V, **Santella AJ**, Raj SS, Watt RW. Indian Dentists' Knowledge and Willingness To Conduct HIV Testing: A Qualitative Study. International Conference on Public Health, Kuala Lumpur, Malaysia, July 27-29, 2017. (oral)
7. **Santella AJ**. Rapid HIV Testing in the Dental Setting: A Global Perspective. Kenya Dental Association Annual Meeting, October 19-21, 2016. Mombassa, Kenya. (oral)
8. **Santella AJ**, Nguyen T, Schifter M, Hillman R. Vietnamese Dentists' Perspectives on Conducting Rapid HIV Testing. International Association of Dental Research Annual Meeting. Boston, MA. March 12-15, 2015. (poster)
9. Gunathilake M, Shawleshwaskar S, **Santella AJ**, Hillman RJ. Discordance between HIV related Knowledge and attitudes – dilemma for educational interventions. Australasian Sexual Health Conference. Sydney, Australia. October 9-11, 2014. (poster)
10. **Santella AJ**, Schlub T, Schifter M, Hillman RJ. Willingness and Acceptance of Dental Patients to Undergo HIV Testing in the Dental Clinic/Surgery Setting. International AIDS Conference. Melbourne, Australia, July 20-25, 2014. (poster)
11. **Santella AJ**, Schlub T, Krass I, Hillman RJ. Pharmacists' Willingness to Conduct Rapid HIV Testing in Community Pharmacies. International AIDS Conference. Melbourne, Australia, July 20-25, 2014. (poster)
12. **Santella AJ**, Schlub T, Ooi C, Varma R, Hillman R. How Men Like It: Suburban men who have sex with men's sexual health behaviour and health promotion needs. Australasian Sexual Health Conference. Darwin, Australia, October 23-25, 2013. (oral)
13. **Santella AJ**, Seubert D, Fraser J, Prehn A, Hillman R. Testing the Waters: Are Australian Health Promotion Practitioners Willing to Conduct Rapid HIV Testing? Australasian HIV/AIDS Conference. Darwin, Australia, October 21-23, 2013. (poster)

14. **Santella AJ**, Pollack A, Harrison C, Sawleshwarkar S, Britt HC, Hillman RJ. Management of Sexually Transmitted Infections by Australian General Practitioners, 2000-2012. Australasian Sexual Health Conference. Darwin, Australia, October 23-25, 2013. (poster, Award: Best Clinical/Epidemiology Poster)
15. Mullin A, Cooper S, **Santella AJ**. A Qualitative Assessment of the Evaluation of Sexual Health Promotion programs in New South Wales. Australian Health Promotion Association Conference. Sydney, Australia, June 17-19, 2013. (poster)
16. **Santella AJ**, Krishnamachari B, Davide S, Cortell M, Furnari W. Knowledge and Attitudes to HIV and Willingness to Conduct Rapid HIV Testing among Dental Hygienists. Australasian HIV/AIDS Conference. Melbourne, Australia, October 18-19, 2012. (poster)
17. **Santella AJ**, Krishnamachari B, Furnari W, Tuthill J, Cortell M, Davide S. Knowledge and Attitudes of HIV among Dental Hygienists in New York City. International AIDS Society Conference. Rome, Italy, July 17-20, 2011. (poster)
18. **Santella AJ**, Krishnamachari B, Furnari W, Tuthill J, Cortell M, Davide S. Expanding HIV Rapid Testing in the Dental Setting: HIV Knowledge and Attitudes among Dental Hygiene Students. North American Dental Hygiene Research Conference. Baltimore, MD, October 20-21, 2011. (poster)
19. Laraque F, Weglein D, **Santella AJ**, Cohen L. Development of a Comprehensive HIV Care Coordination Program in New York City. International Association of Physicians in AIDS Care. New Orleans, LA, November 30-December 1, 2009. (oral)

National

1. **Santella AJ**, Oliver C, Howland R, Billings J. Exploring the difficulties, extra efforts and expenditures of providing healthcare to homeless/shelter populations at New York City-based federally qualified health centers. American Public Health Association Annual Meeting, Atlanta, GA, November 13, 2023 (oral).
2. Cass, L, **Santella AJ**, Schirano M. The health impacts of multiple generations in intergenerational communities. American Public Health Association Annual Meeting, Atlanta, GA, November 13, 2023 (poster).
3. Karaye I, Farhadi K, **Santella AJ**. Nasopharyngeal Cancer Mortality Rate in the United States, 1999-2020. American Public Health Association Annual Meeting, Boston, MA, November 8, 2022 (poster).
4. **Santella AJ**, Tran A, JadKarim L, Osuntokun O. PrEP Awareness and Use Among a Nationally Representative Sample of Gay and Bisexual Men. American Public Health Association Annual Meeting, Boston, MA, November 8, 2022 (poster).
5. Willenbrock D, **Santella AJ**. Re-envisioning the role of student health centers in offering LGBTQIA+ friendly and sex-positive services. American Public Health Association Annual Meeting, Denver, CO, October 27, 2021. (oral)
6. **Santella AJ**, Bosley B, Carillo I, Fraticelli D, Muder SJ. "I wanted to be part of the solution": Motivations, preparation, and mental health of contact tracers in New York. American Public Health Association Annual Meeting, Denver, CO, October 27, 2021. (oral)

7. **Santella AJ**, Krishnamachari B, Morris A, Zastrow D, Dsida A, Harper B. The role of mask mandates, stay at home orders and school closure in curbing the COVID-19 pandemic prior to vaccination. American Public Health Association Annual Meeting, Denver, CO, October 27, 2021. (oral)
8. **Santella AJ**, Parish C, Dun R, Feaster D, del Rio C, Armstrong WS, Jacobs P, Rosen LR. Dental care utilization of hospitalized persons living with HIV and substance use. American Public Health Association Annual Meeting, San Francisco, CA, October 25, 2020. (oral).
9. Hyden C, Perez-Figueroa R, **Santella AJ**. Graphic arts and social media storytelling for HIV education and linkage to care among racial and ethnic minority youth. American Public Health Association Annual Meeting, San Francisco, CA, October 25, 2020. (oral)
10. Perez-Figueroa R, Flynn G, **Santella AJ**, Johnson T, Hyden C, Online engagement through location-based social networking application for HIV prevention among young men who have sex with men in NYC. American Public Health Association Annual Meeting, San Francisco, CA, October 25, 2020. (oral)
11. **Santella AJ**, Arrowood C, Clark J, Shannon L, Wargo B. The long island ending the epidemic (ETE) campus advisory committee: A pilot project to engage college students in ETE efforts. American Public Health Association Annual Meeting, San Francisco, CA, October 25, 2020. (oral)
12. **Santella AJ**, Thiru S, Pekale B. Oral Health Related Quality of Life among Suburban Adults with Chronic Diseases. American Public Health Association Annual Meeting, Philadelphia, PA, November 1-3, 2019. (poster)
13. Vasile E, **Santella AJ**, Rojanaworarit C, Varatarian B, Miller D B. Oral Health Screening and Education for Special Needs Children and Young Adults. American Public Health Association Annual Meeting, Philadelphia, PA, November 1-3, 2019. (poster)
14. **Santella AJ**. HIV and Oral Health Update. National Network for Oral Health Access Conference, Las Vegas, NV, October 14, 2019. (oral; invited speaker)
15. Benz Scott L, Chen X, Franza B, Holzer J, Saltz M, **Santella AJ**, Wang F, Zappala G, Zhao X. An Analysis of the Public Libraries on Long Island's Response to the Opioid Crisis. New York State Public Health Association Annual Meeting, May 1, 2019 (poster)
16. Peterson S and **Santella AJ**. Implementing and Evaluating a U=U Campaign. SYNChronicity 2019, Washington, DC, April 14, 2019 (oral)
17. **Santella AJ**, Cooper S, Spieldenner A, Rosales K, Jones H. Knowledge, Attitudes, and Willingness to Prescribe PrEP Among Primary Care Providers from the Largest Suburban HIV Epidemic in the United States. National HIV Prevention Conference, Atlanta, Georgia, March 18, 2019 (poster)
18. Pizziola L, Horowitz H, **Santella AJ**, et al. Oral Rapid HIV Testing Performed by Dental Hygiene Faculty and Students. American Dental Education Association, Chicago, Illinois, March 16, 2019 (poster)
19. **Santella AJ**. Introduction to Outcomes of the Diversity and Inclusion Assessment for APHA. American Public Health Association Annual Meeting, San Diego, CA, November 10-14, 2018. (oral)
20. **Santella AJ**, Matthews A, Casa-Levine C, Pizziola L, Page G, Doonachar A. Dental Hygiene Faculty and Student Experiences Implementing Oral Rapid HIV Testing in Three University-Based Dental Clinics. American Public Health Association Annual Meeting, San Diego, CA, November 10-14, 2018. (oral)

21. **Santella AJ**, Leuwise P, Davide S, Horowitz H, Krishnamachari B. Characteristics of Dental Patients Who Accepted Oral Rapid HIV Tests in University-Based Dental Hygiene Clinics. American Public Health Association Annual Meeting, San Diego, CA, November 10-14, 2018. (poster)
22. **Santella AJ** and Cooper SC. PrEParing and PEPPing Youth for HIV Prevention! National Sex Ed Conference, Atlantic City, NJ, December 6-8, 2017. (oral)
23. **Santella AJ**. A Rapid Review of Rapid HIV Testing in the Dental Setting. American Public Health Association Annual Meeting, Atlanta, GA, November 5-8, 2017. (oral)
24. **Santella AJ**, Kirk K, Sumner K. A Qualitative Assessment of Sexual Health Experiences of Suburban, Young, HIV Positive Men Who Have Sex with Men. American Public Health Association Annual Meeting, Atlanta, GA, November 5-8, 2017. (oral)
25. **Santella AJ**, Parish C. LGBTQ Cultural Competency among Dental Providers: Perspectives from New York State Dental Directors. American Public Health Association Annual Meeting, Atlanta, GA, November 5-8, 2017. (poster)
26. Wiersema J, **Santella AJ**, Dansby A, Canady P, Jordan A. Implementation of Two Evidence-Based Interventions to Curb the HIV Epidemic in New York City Jails. American Public Health Association Annual Meeting, Atlanta, GA, November 5-8, 2017. (oral)
27. **Santella AJ**, Nerlich A, Scott K, Coffield E, Sierup H, Uwemedimo U. Key Drivers of Success and Sustainability for Academic Global Health Centers: Lessons Learned from CUGH Members. Consortium of Universities for Global Health, April 6-8, 2017, Washington, DC. (poster).
28. Cooper SC, **Santella AJ**. "Did I Make You Blush? Teaching Young People About Embarrassing Sexual Health Topics. National Sex Ed Conference, December 7-9, 2016. Atlantic City, New Jersey. (oral)
29. **Santella AJ**, Wiersema J, Dansby A, Canady P, Jordan AO. Re-envisioning Health Planning and Promotion Strategies in the Jail Setting using a CDC Evidence-Based Intervention. American Public Health Association Annual Meeting. Denver, Colorado, October 31-November 2, 2016. (oral)
30. Wiersema J, **Santella AJ**, Dansby A, Quresji N, Jordan AO. Risk Reduction and Health Promotion in Young, Justice-Involved Men. American Public Health Association Annual Meeting. Denver, Colorado, October 31-November 2, 2016. (oral)
31. **Santella AJ**, Wiersema J, Canady P, Dansby A, Jordan A. Challenges Associated with Adapting and HIV Prevention Intervention for Young HIV Positive MSM in the Jail Setting. Ryan White National Conference on HIV/AIDS Care and Treatment. Washington DC, August 23-26, 2016. (poster)
32. Wiersema J, **Santella AJ**, Canady P, Qureshi N, Jordan A. HIV Knowledge among HIV-Infected Young MSM in NYC Jail. Ryan White National Conference on HIV/AIDS Care and Treatment. Washington DC, August 23-26, 2016. (poster)
33. **Santella AJ**, Ngaihte P, Wang L, Nguyen T, Schifter M, Hillman RJ. HIV Testing in the Oral Health Setting: Provider Perspectives from Australia, China, India, and Vietnam. Global Health and Innovation Conference, New Haven, CT. April 16, 2016. (oral)
34. Ngaihte P, **Santella AJ**, Raj SS, Vatsyayan V, Watt RW. Indian Dentists' Knowledge and Willingness To Conduct HIV Testing. American Association of Dental Research Annual Meeting. Los Angeles, CA. March 19, 2016. (oral)

35. **Santella AJ**, Carney P, Novak S. HIV Knowledge among Young Men Who Have Sex with Men in Nassau County, New York. LGBT Health Conference: Bridging Research and Practice. Chicago, IL. October 31, 2015. (poster)
36. Wiersema J, **Santella AJ**, Canady P, Dansby A, Jordan A. Adapting Interventions for Young Men Who Have Sex with Men to the Jail Setting: Lessons Learned from Rikers Island. LGBT Health Conference: Bridging Research and Practice. Chicago, IL. October 31, 2015. (poster)
37. **Santella AJ**, Davide S, Furnari W, Leuwaisee P, Cortell M, Krishnamachari B. Dental Hygiene Patients Willingness to Undergo HIV Testing. American Public Health Association Annual Meeting. New Orleans, LA, November 15-19, 2014. (oral)
38. Furnari W, Davide S, Leuwaisee P, Cortell M, **Santella AJ**, Krishnamachari B. Dental Hygiene Patient's Willingness to Undergo HIV Testing. American Dental Hygiene Association Annual Meeting. Las Vegas, NV, June 18 – 24, 2014. (poster)
39. **Santella AJ**, Schlub T, Ooi C, Varma R, Hillman RJ. Bisexual Men: A Need for More Targeted Health Promotion Strategies. National Gay Men's HIV Health Promotion Conference. Sydney, Australia, April 7-10, 2014. (oral)
40. Fraser J, Prehn AW, Seubert D, **Santella AJ**. Testing the Waters: Are Health Education Specialists Willing to Conduct Rapid HIV Testing? Society for Public Health Education's Annual Meeting. Baltimore, MD, March 19-21, 2014. (oral)
41. **Santella AJ**, Krishnamachari B, Furnari W, Tuthill J, Cortell M, Davide S. Expanding HIV Rapid Testing in the Dental Setting: HIV Knowledge and Attitudes among Dental Hygiene Students. American Dental Hygiene Association Annual Meeting. Knoxville, TN, June 18-21 2011. (poster)
42. Sanchez M, Ashby-Thompson M, Hepburn P, Morales E, Jacobson J, Grann V, **Santella AJ**, Adeji B, Magai C, Lee-Amaya T, Neugot A. Community Health Workers Educate their Communities to Improve Cancer Knowledge and Screening Behaviors. National Cancer Institute Program Meeting. Rockville, MD, July 11-15, 2011. (poster)
43. Spierer D, **Santella AJ**, Fraser J. Energy Drink Consumption and Risky Health Behaviors. American Public Health Association Annual Meeting. Denver, CO. November 4-6, 2010. (oral).
44. Irvine M, Grant Y, Eniola F, Wiewel E, Mavronicolas H, **Santella AJ**, Wahlstrom J, Park JC, Weglein D, Laraque F. "Where are we now?" Baseline (2008) Outcomes Data for the New York Eligible Metropolitan Area Comprehensive Strategic Plan. HRSA Ryan White HIV/AIDS Program Meeting. Washington, DC, August 23-25, 2010. (oral)
45. Irvine M, Grant Y, Eniola F, Wiewel E, Mavronicolas H, **Santella AJ**, Wahlstrom J, Park JC, Weglein D, Laraque F. A review of baseline (2008) data on New York City (NYC) testing, linkage and outcomes indicators from 2009-2012 comprehensive strategic plan for HIV/AIDS services. National Summit on HIV Diagnosis, Prevention, and Access to Care. National Harbor, MD, November 2010. (poster)
46. **Santella AJ**, Shi L, Campbell C, Kissinger P, Sadek R. Factors Associated in Hospital Length of Stay Among HIV-Infected Adults in Louisiana. College of Preventive Medicine. Los Angeles, CA, February 11-14, 2009. (poster)
47. Messeri P, Berk S, Lee G, Chiasson MA, **NYC DOHMH CHAIN Scientific Committee**. Prevalence of chronic conditions, quality of life, and medical care utilization in a cohort of persons with HIV/AIDS. American Public Health Association Annual Meeting. Philadelphia, PA, November 7-11, 2009. (oral)

48. **Santella AJ**, Shi L, Campbell C, Kissinger P, Sadek R. Gender, Age, and Geographic Variation in Hospital Length of Stay among HIV-Infected Adults in Louisiana. Academy Health Annual Research Meeting. Orlando, FL, June 3-5, 2007. (poster)
49. Irvine M, **Santella AJ**, Fryer C. Using Focus Groups to Elicit Consumer Priorities. HRSA Ryan White HIV/AIDS Program Meeting. Washington, DC, August 24-28, 2007. (oral)
50. **Santella AJ**, Camhi E, Hilger J, Laraque F. Developing and Implementing a User Friendly Priority Setting Tool. HRSA Ryan White HIV/AIDS Program Meeting. Washington, DC, August 24-28, 2007. (oral)
51. **Santella AJ**, Travis KA, Frew PM, and Holtgrave DR. Analysis of recruitment strategy costs for preventive HIV vaccine trials. National HIV Prevention Conference. Atlanta, Georgia, June 11–14, 2005. (poster)
52. **Santella AJ**. Cancer Survivor Resources and Services. C-Change Semi-Annual Meeting. Washington, DC, October 14–15, 2005. (poster)

Local

1. **Santella AJ**. Ending the HIV Epidemic in CT: Time to Rethink Our Approach? Connecticut Public Health Association Conference. Plantsville, CT, November 1, 2022 (oral).
2. **Santella AJ**. Let's End The Stigma: A Debate on the MSM Blood Donation Deferral Policy. New York State Ending the Epidemic Summit, Albany, NY, December 3-4, 2019. (poster)
3. **Santella AJ**, Arrowood C, Clark J, Shannon L, Wargo B. The Long Island ETE Campus Advisory Committee: A Pilot Project to Engage College Students in Ending the Epidemic. New York State Ending the Epidemic Summit, Albany, NY, December 3-4, 2019. (poster)
4. Cooper SC, **Santella AJ**, Doonachar A, Kang I. PrEP Uptake and Barriers among MSM and Transwomen in the Largest Suburban HIV Epidemic in the United States. New York State Ending the HIV Epidemic Summit, Albany, New York, December 4, 2018 (poster)
5. **Santella AJ**, Cooper S, Spieldenner A, Rosales K, Jones H . Knowledge, Attitudes, and Practices toward PrEP from MSM and Transwomen in the Largest Suburban HIV Epidemic in the United States. New York State Ending the HIV Epidemic Summit, Albany, New York, December 4, 2018 (poster)
6. Peterson S and **Santella AJ**. Implementing and Evaluating a Homegrown U=U Campaign. New York State Ending the HIV Epidemic Summit, Albany, New York, December 4, 2018 (workshop).
7. **Santella AJ**. Advances in HIV Prevention. Adelphi University Center for Health Innovation. Garden City, NY. November 11, 2015. (oral)
8. **Santella AJ**. Sexual Health in Western Sydney. AIDS Council of New South Wales, Big Day In. Sydney, Australia, October 15-16, 2013. (oral)

GRANTS/CONTRACTS

1. **Fairfield University Summer Research Grant (PI: Anthony Santella)**
7/1/23-6/30/24
The Role of Oral Health Professionals in Ending the HIV Epidemic
\$3000
Role: PI
2. **Fairfield University Summer Research Grant (PI: Anthony Santella)**
7/1/23-6/30/24
Community-Engaged Learning Grant, Program Planning and Evaluation
\$2750
Role: PI
3. **NYC Collaborative on Homeless Healthcare (PI: John Billings, JD)**
10/1/22-3/30/23
Enhanced Payment Rates for Shelter/Homeless Patients in FQHCs
\$25,450
Role: Evaluator
4. **NYC Collaborative on Homeless Healthcare (PI: John Billings, JD)**
9/1/22-8/30/23
Evaluation of Nurse-Navigator Partnership in NYC Shelters
\$33,000
Role: Evaluator
5. **New York State AIDS Institute (PI: Joseph McGowan, MD)**
7/1/20-6/30/24
Nassau County Regional Prevention and Support Services
\$1,200,000/ 5 years
Role: Evaluator (*transferred to colleague in 2021*)
6. **New York State AIDS Institute (PI: Anthony Santella)**
3/1/20-2/28/21
PrEP Long Island: A Peer Change Agent Intervention
\$35,000/ 1 year
Role: Principal Investigator
7. **National Center for Healthcare Leadership (PI: Anthony Santella)**
11/1/19-10/31/20
Each One, Teach One: Engaging Black/African American Women and Gay/Bisexual Men
in Ending the HIV Epidemic in Nassau County, New York
Leadership Development Program
Role: Team Coordinator

- 8. National Library of Medicine (PI: Christel Hyden, EdD)**
10/1/19-9/30/20
Social Media Storytelling for HIV Education and Linkage to Care
\$50,000/ 1 year
Role: Co-Principal Investigator
- 9. New York State AIDS Institute (PI: Anthony Santella)**
8/1/19 – 7/31/20
Long Island Ending the HIV Epidemic Campus Advisory Committee
\$6,000/ 1 year
Role: Principal Investigator
- 10. National Endowment for the Humanities (PI: Katrina Sims, PhD)**
8/1/19 – 7/31/20
Humanities Connections Planning Grant
Global Health in Time and Space
\$35,000 / 1 year
Role: Co- Principal Investigator
- 11. Faculty Development Research Grant (PI: Anthony Santella)**
3/1/19-2/28/20
Hofstra University School of Health Professions and Human Services
Attitudes of New York blood bank workers regarding blood donation policies for men who have sex with men (MSM)
\$2,500 / 1 year
Role: Principal Investigator
- 12. AIDS Outreach and Information Project (PI: Christel Hyden, EdD, MS)**
9/1/17 – 8/31/18
National Institutes of Health/National Library of Medicine
Social Media Storytelling for HIV Education and Linkage to Care
\$50,000 / 1 year
Role: Co- Principal Investigator
- 13. Understanding the role of sexual agency in the lives of homeless and unstably housed LGBTQQ youth (PI: Jama Shelton, PhD, MSW)**
9/1/18-8/30/19
CUNY Interdisciplinary Research Grant Program
\$36,608 / 1 year
Role: Health Education Consultant
- 14. Long Island HIV Community Mobilization Program (PI: Pete Carney, LCSW)**
7/1/18 – 6/30/23
New York State Health Department, AIDS Institute
\$1,000,000 / 5 years
Role: Evaluator

- 15. Nassau County HIV Prevention Needs Assessment (PI: Anthony Santella)**
3/1/18 – 8/31/18
New York State Department of Health AIDS Institute
Nassau County HIV Prevention Needs Assessment
\$50,000 / 1 year
Role: Principal Investigator
- 16. AIDS Outreach and Information Project (PI: Christel Hyden, EdD, MS)**
9/1/17 – 8/31/18
National Institutes of Health/National Library of Medicine
HIV/STI Online Teaching Tool for English Speaking Hispanic Populations
\$50,000 / 1 year
Role: Co- Principal Investigator
- 17. Healthcare Entrepreneurship Community Challenge program (PI: Mark Lesko, JD)**
10/1/17 – 9/31/20
Department of Commerce
Community Health Innovation Challenge
\$485,000 / 3 years
Role: Co- Principal Investigator
- 18. Long Island HIV Community Mobilization Program (PI: Pete Carney, LCSW)**
7/1/17 – 6/30/18
New York State Health Department, AIDS Institute
\$200,000 / 1 year
Role: Evaluator
- 19. New York State Ending the HIV Epidemic Research and Evaluation Grant (PI: Anthony Santella)**
6/1/17 – 5/31/18
New York State Health Department, AIDS Institute
Broadening PrEP Uptake in the Long Island Region
\$30,000 / 1 year
Role: Principal Investigator
- 20. AIDS Outreach and Information Project (PI: Christel Hyden, EdD, MS)**
9/1/16 – 8/31/17
National Institutes of Health/National Library of Medicine
HIV/STI Online Teaching Tool for Spanish Speaking Immigrants
\$50,000 / 1 year
Role: Co- Principal Investigator

- 21. Improving Linkage to Care/Retention among Young MSM of Color Living with HIV (PI: Pete Carney, LCSW)**
1/1/16 – 12/31/16
Janssen US
Pride for Youth POZ Night
\$30,000 / 1 year
Role: Evaluator
- 22. LGBTQIA Faculty Research Grant (PI: Anthony Santella)**
3/1/15 – 12/31/15
Hofstra University Office of the Provost
Sex Among Youth in Nassau County
\$5,000 / 1 year
Role: Principal Investigator
- 23. Faculty Development Research Grant (PI: Anthony Santella)**
3/1/15 – 3/1/16
Hofstra University School of Health Professions and Human Services
Rapid HIV Testing in the Dental Setting
\$1,500 / 1 year
Role: Principal Investigator
- 24. Cultural Center Grant (PI: Anthony Santella)**
1/15/15 – 4/30/15
Hofstra University Cultural Center
HIV: Isn't There a Vaccine For That?
\$2,500 / 1 year
Role: Principal Investigator
- 25. AIDS Initiative in Minority Men (PI: Alison Jordan, LCSW)**
9/1/14 – 8/31/17
US Department of Health and Human Services, Office of Minority Health
HIV Health Education and Risk Reduction in NYC Jails
\$1,200,000 / 3 years
Role: Co-Principal Investigator/Evaluator
- 26. Faculty Research Grant (PI: Anthony Santella)**
6/1/14-5/31/15
Hoc Mai Australia-Vietnam Medical Foundation
Vietnamese Dentists' Willingness to Conduct Rapid HIV Testing
\$5,000 / 1 year
Role: Principal Investigator

27. Early Career Research Fellowship (PI: Priscilla Ngaihte, BDS, MPH)

1/15/14 – 5/31/16

Wellcome Trust Foundation

Indian Dentists' Willingness to Conduct Rapid HIV Testing

\$40,000 / 2 years

Role: Co-Investigator

28. International Program Development Fund (PI: Anthony Santella)

1/15/14 – 12/31/14

The University of Sydney

Rapid HIV Testing in the Dental Setting Global Research Network

\$20,000 / 1 year

Role: Principal Investigator

29. Research Development Fund (PI: Anthony Santella)

1/15/14 – 12/31/14

Western Sydney Local Health District

Australian Pharmacists' Perspective on Rapid HIV Testing

\$3,000 / 1 year

Role: Principal Investigator

30. Research Development Fund (PI: Anthony Santella)

1/15/13 – 12/31/13

Western Sydney Local Health District

Sexual Health of Suburban Australian Men Who Have Sex with Men

\$5,000 / 1 year

Role: Principal Investigator

31. Faculty Research Initiative Grant (PI: Anthony Santella)

1/15/13 – 12/31/13

Walden University

Promoting Research on Methods in Screening Expertise

\$20,000 / 1 year

Role: Principal Investigator

32. Faculty Research Initiative Grant (PI: Anthony Santella)

1/15/13 – 12/31/13

Walden University

Promoting Research on Methods in Screening Expertise

\$20,000 / 1 year

Role: Principal Investigator

33. U54 CA101388-05S2 (PI: Carol Magai, PhD)

10/1/2010-9/30/2010

NIH/National Cancer Institute

Reducing Cancer Disparities in African American and Caribbean Immigrant Communities

\$25,000 / 1 year

Role: Project Director

34. Health and Wellness Research Grant (PI: Anthony Santella)

9/1/10 – 8/31/11

Long Island University

Knowledge and Attitudes of HIV among Dental Hygienists in the US

\$4,000 / 1 year

Role: Principal Investigator

35. Intramural Research Support Program (PI: Anthony Santella)

9/1/10 – 8/31/11

Long Island University

Knowledge and Attitudes of HIV among Dental Hygienists in NYC

\$4,000 / 1 year

Role: Principal Investigator

RESEARCH (WITHOUT EXTERNAL GRANT SUPPORT)

1. Experiences and Preparation of COVID-19 Contact Tracers in Downstate New York.
May 2020-May 2021
Role: PI
2. Oral Health Quality of Life among Adults Living on Long Island
June – November 2018
Role: PI
3. A Qualitative Study of Rapid HIV Testing and Lesbian, Gay, Bisexual, Transgender, and Queer Competency in the Oral Health Setting: Practices and Attitudes of New York State Dental Directors
2015 – 2017
Role: Co-PI (with Carrigan Parish, DMD)
4. Global Health Academic Leader Interviews (formative research for the development of a Center for Global Health at Hofstra)
2016
Role: PI

5. Nassau County Public Health Workforce Survey (workforce development research for fulfillment of CEPH accreditation standards)
2016
Role: PI
6. Rapid HIV Testing in University-Based Dental Hygiene Clinics
2015-2018
Role: PI

PAID CONSULTANCIES

2022-present The Body Website, public health and medical editor
 2022-present Precision Healthcare, evaluator and public health trainer
 2020-present New York City Department of Health and Mental Hygiene, program planning and evaluation trainer
 2019-present Albany Medical Center, HIV and sexual health trainer
 2018-present New York City Department of Homeless Services, program evaluator
 2017-present Stony Brook Center for Public Health Education, HIV and sexual health trainer
 2021/22 Shook, Hardy & Bacon, HIV expert for litigation
 2021 National Alliance of State and Territorial AIDS Directors, HIV communications developer
 2020 Accenture Academy, public health trainer
 2019 New York University Langone Medical Center, evaluator
 2018-2020 Northwell Health, Department of Dental Medicine, biostatistics trainer
 2018 DSST College Exams, public health exam developer
 2018/19 Columbia University, Sociomedical Sciences Miami Research Center, researcher
 2017/18 Long Island Health Collaborative, HIV and sexual health trainer
 2014/17 New York City Health and Hospitals, evaluator
 2016 Grey Healthcare Group, HIV expert
 2016 American Society of Microbiology, HIV expert

WEBINARS

National

1. Santella AJ. DrPHers in Academia. The National Association of Doctors of Public Health. April 25, 2024.
2. **Santella AJ** Hightow L, Watriss A. The Role of Institutions of Higher Education in Ending the HIV Epidemic. National AIDS Education and Training Resource Center. October 8, 2020.
3. **Santella AJ**. What Every Elementary/Middle School Student Needs to Know About the Novel Coronavirus (COVID-19). March-May, 2020 (*30 different sessions*).
4. **Santella AJ**. What Every Elementary/Middle School Student Needs to Know About the Novel Coronavirus (COVID-19). March-May, 2020 (*20 different sessions*).

5. **Santella AJ**, Kyrtus K, Wichman C, Beard J. Using Public Health Practice Cases Studies to demonstrate CEPH Master of Public Health Competencies. [Webinar]. March 4, 2019.
6. **Santella AJ**. Role of Dental Hygienists in Rapid HIV Testing. Pennsylvania/MidAtlantic AIDS Education Training Center. [Webinar]. June 17, 2015.

Local

1. **Santella AJ**. LGBTQ+ Health. Long Island Health Collaborative and Nassau-Queens PPS. [Webinar]. November 28, 2018.
2. **Santella AJ**. LGBTQ+ Health: Best Practices. Long Island Health Collaborative and Nassau-Queens PPS. [Webinar]. November 5, 2018.
3. **Santella AJ**. LGBTQ+ Health: Health Disparities. Long Island Health Collaborative and Nassau-Queens PPS. [Webinar]. October 29, 2018.
4. **Santella AJ**. LGBTQ+ Health: Vocabulary. Long Island Health Collaborative and Nassau-Queens PPS. [Webinar]. October 22, 2018.
5. **Santella AJ**. LGBTQ+ Health: Implicit Bias. Long Island Health Collaborative and Nassau-Queens PPS. [Webinar]. October 17, 2018.
6. **Santella AJ**, Parish C. Dentist and Dental Hygienist Perspectives on Rapid HIV Testing in the Oral Health Setting. Community Health Association of New York State. [Webinar]. September 25, 2015.

INVITED TALKS AND WORKSHOPS

National

1. **Santella AJ** and Krishnamachari B. Best Practices in Clinical Research. Centers for Disease Control and Prevention, Division of HIV/AIDS Prevention. May 16 and 18, 2023.
2. **Santella AJ** and Krishnamachari B. Best Practices in Clinical Research. Centers for Disease Control and Prevention, Division of HIV/AIDS. May 25 and 25, 2022.
3. **Santella AJ**. Rapid HIV Testing in the Dental Setting. National Dental Hygiene Association. January 23, 2022.
4. **Santella AJ**. Outside the Box: Innovative Healthcare Delivery Science As a Way Out of the HIV Epidemic. Henry Schein Company-Wide. December 1, 2021.

Local

1. **Santella AJ**. Careers in Public Health. Brooklyn-Queens-Long Island Area Health Education Center, July 31, 2023.
2. **Santella AJ**. Health Care Equity: Partnerships to Address a More Equitable Future. Stamford Hospital Nurse Research Day. June 19, 2023.
3. **Santella AJ**. Healthcare Research and Evaluation Updates. NYC Collaborative on Homeless Healthcare. May 25, 2023.
4. **Santella AJ**. Lessons Learned in Competency-Based Graduate Public Health Education. School of Nursing and Health Studies Essentials Workshop. May 15, 2023

5. **Santella AJ.** Careers in Public Health. Brooklyn-Queens-Long Island Area Health Education Center, July 28, 2022.
6. **Santella AJ.** Social Determinants of Health: HIV and COVID-19, Hofstra University, School of Nursing and Physician Assistant Studies, July 21, 2022.
7. **Santella AJ.** Men Leaders Paving Paths for Young Men, Long island Latino Teachers Association (panel member), April 7, 2022.
8. **Santella AJ.** First-Gen in the Workplace, Emory University Rollins School of Public Health, April 1, 2022.
9. **Santella AJ.** Global Health Metrics. Public Health Ethics Course. Clarkson University. March 1, 2022.
10. **Santella AJ.** Best Practices to Improve Health Outcomes in Jails using a Status-Neutral Approach to HIV/AIDS, University of New Haven, Criminal Justice PhD Program Research Seminar. February 24, 2022.
11. **Santella AJ.** World AIDS Day. University of New Haven Student Public Health Association. December 1, 2021.
12. **Santella AJ.** Health Literacy. Nassau County Medical Society. April 28, 2021.
13. **Santella AJ.** COVID-19 Vaccine Inequities. HeartShare St. Vincent's Services. February 12, 2021.
14. **Santella AJ.** Careers in Public Health. Basehor-Linwood High School Health Science Program. December 12, 2021.
15. **Santella AJ.** Hofstra-Northwell Zucker School of Medicine World AIDS Day Community Seminar. December 2, 2020.
16. **Santella AJ.** Public Speaking and Professional Communications for Public Health Students. Public Health Professional Development Seminar. August 28, 2020.
17. **Santella AJ.** Thinking Outside the Box: Gender and Sexual Minority Health as a Way Out of the HIV and STD Epidemics. SUNY Downstate School of Public Health Research Seminar. August 7, 2020.
18. **Santella AJ.** Careers in Public Health and COVID-19 Overview. Brooklyn-Queens-Long Island Area Health Education Center Career and Technical Education Industry Scholars Program. August 5, 2020.
19. **Santella AJ.** COVID-19 Overview. Freeport Public Library. July 23, 2020.
20. **Santella AJ.** Research Overview for University Students. New York University College of Global Public Health. July 14, 2020.
21. **Santella AJ.** COVID-19 Overview. Nassau County Youth Services Summer Camp. July 13, 2020.
22. **Santella AJ.** COVID-19 Facts and Myths. Franklin Square Civic Association. June 18, 2020.
23. **Santella AJ.** Public Health Aspects of the COVID-19 Pandemic Response. Hofstra University State of HOPE. April 15, 2020.
24. **Santella AJ.** Health Literacy. NY LINKS. April 10, 2020.
25. **Santella AJ.** Amigos y Amantes, Friends and Lovers: Development of HIV Education Vignettes for Latinx Gay and Bisexual Men. NY LINKS. April 3, 2020.
26. **Santella AJ.** Public Health Aspects of the Novel Coronavirus (COVID-19), Hofstra University Maurice Dean Law School, Hempstead, NY, March 26, 2020.
27. **Santella AJ.** Men Leaders Paving Paths for Young Men, Long Island Latino Teachers Association (panel member), Stony Brook NY, February 13, 2020.

28. **Santella AJ.** Amigos y Amantes, Friends and Lovers: Development of HIV Education Vignettes for Latinx Gay and Bisexual Men. Mt. Sinai Hospital System, HIV Grand Rounds. February 10, 2020.
29. **Santella AJ.** LGBTQ+ Health Overview. Suffolk County Library Association, Bellport, NY, November 21, 2019.
30. **Santella AJ.** Ending the HIV Epidemic Hempstead Block Party Community Survey Results, Nassau County ETE Committee, September 18, 2019.
31. **Santella AJ.** Introduction to Public Health Practice and Careers, Brooklyn-Queens-Long Island Area Health Education Center Career and Technical Education Industry Scholars Program, August 1, 2019.
32. **Santella AJ.** Best Practices in LGBT Patient-Provider Communications. Belmont Track Workers LGBT Group, Belmont, NY, April 9, 2019.
33. **Santella AJ.** Men Leaders Paving Paths for Young Men, Long island Latino Teachers Association (panel member), Hempstead, NY, February 15, 2019.
34. **Santella, AJ,** Cooper SC, Ferraro A, Raider M, Conception, C, Schneider-Molina G. "Did I Make You Blush? Teaching Young People About Embarrassing Sexual Health Topics. Hofstra University Student Affairs. November 28, 2018.
35. **Santella AJ.** Amigos y Amantes, Friends and Lovers: Development of HIV Education Vignettes for Latinx Gay and Bisexual Men. Mt. Sinai Hospital System, HIV Grand Rounds. October 8. 2018.
36. **Santella AJ** and Cooper SC. Exploring and Broadening PrEP Uptake on Long Island, AIDS Institute Ending the Epidemic Symposium. May 30, 2018.
37. **Santella AJ.** Measurement Issues in Patient Safety. 2018 Patient Safety Education Spring Symposium, May 4, 2018.
38. **Santella AJ.** Formative Research to Develop an HIV Community Mobilization Campaign. Nassau County Ending the HIV Epidemic World AIDS Day Symposium, December 15, 2017.
39. **Santella AJ.** Advances in HIV Prevention: A Call to Action on World AIDS Day. Hofstra University Fraternity. November 28, 2017.
40. **Santella AJ.** HIV/AIDS Health Disparities. Nassau/Suffolk Ryan White Planning Council, Strategic Assessment Committee. March 1, 2017.
41. **Santella AJ.** Ending the AIDS Epidemic in New York State. NYC Health and Hospitals Correctional Health Services, Staff Development Day. February 14, 2017.
42. **Santella AJ.** A Qualitative Study of Rapid HIV Testing and LGBTQ Cultural Competency in the Oral Health Setting: Practices and Attitudes of NYS Dental Directors. Columbia University College of Dental Medicine Community-Based Dental Partnership Seminar Series on HIV/AIDS. February 13, 2017.
43. **Santella AJ.** HIV/AIDS Health Epidemiology and Disparities. Hofstra Northwell School of Medicine Seminar. November 4, 2016.
44. **Santella AJ.** Rapid HIV Testing in the Dental Setting. Columbia University College of Dental Medicine Community-Based Dental Partnership Seminar Series on HIV/AIDS. February 13, 2016.
45. **Santella AJ.** A New Tool for HIV Prevention: Pre-exposure Prophylaxis (PrEP). Long Island Federally Qualified Health Center HIV Community Seminar. Hempstead, NY. February 20, 2015.

46. **Santella AJ**, Carney P, Boye-Codje E, Dalton C, Meija C, Novak S. Sex among Young in Nassau County. Ending AIDS By 2020 Symposium. Hempstead, NY. December 4, 2015.
47. **Santella AJ**. The Role of Dental Hygienists in Conducting Oral Rapid HIV Testing. Hofstra University National Public Health Week. Hempstead, NY. April 17, 2015.

NON-PEER REVIEWED ARTICLES AND REPORTS

1. **Santella AJ**, Cooper SC, Thakker K. (2018). Nassau County HIV Prevention Needs Assessment Report. New York State Department of Health.
2. **APHA Committee on Health Equity**. (2018). American Public Health Association Diversity and Inclusion Assessment Report. Available at https://www.apha.org/-/media/files/pdf/about/committees/cheq_diversity_and_inclusion_report.ashx?la=en&has_h=1DAA5DC0CEE380246C671614623BBED6EAD79280
3. Alnasser L, **Santella AJ**, Beric B, Ahluwalia KP. (2015 August 5). HIV Pre-Exposure Prophylaxis Brief for Oral Health Professionals. *New York State Dental Journal*. Available at <https://nysdental.org/news/hiv-pre-exposure-prophylaxis-brief-oral-health-professionals>
4. Eckert B, **Santella AJ**, Beric B, Westervelt S. (2014). Tools of the Trade: A Tribute to Karen Denard Goldman, PhD, MCHES. *Health Promotion Practice*, 15(5): 617-18.
5. **Santella AJ**, Irvine M, Laraque F, Mavronicolas H, Wahlstrom J. 2009-2012 NYC Comprehensive Strategic Plan for HIV/AIDS Services. Health Resources and Services Administration.
6. **Santella AJ**. Cancer Survivor Resources and Services: Success Stories. Centers for Disease Control and Prevention.

MEDIA PRODUCTS

1. Lurry M, Hyden C, Pérez-Figueroa RE, **Santella, AJ**. (2020). Amigos y Amantes. English version. National Libraries of Medicine (eBook). April. Retrieved from <http://www.headsortailsnyc.com/products/>
2. Lurry M, Hyden C, Pérez-Figueroa RE, **Santella, AJ**. (2020). Amigos y Amantes. Spanish version. National Libraries of Medicine (eBook). April. Retrieved from <http://www.headsortailsnyc.com/products/>
3. Lurry M, Hyden C, Pérez-Figueroa RE, **Santella, AJ**. (2020). Heads or Tails? Season 3: Travis & Javier. National Libraries of Medicine (eBook). April. Retrieved from <http://www.headsortailsnyc.com/products/>

MEDIA COVERAGE AND APPEARANCES

1. Millions of Americans Continue to Suffer from Long COVID. PIX11 News. (September 26, 2023). Available at <https://pix11.com/news/millions-of-americans-continue-to-suffer-from-long-covid-reports/>
2. NYC Launches Vaccine Campaign Ahead of School Year. PIX11 News. (August 23, 2023). Available at <https://pix11.com/video/nyc-launches-vaccine-campaign-ahead-of-school-year/8934567/>
3. Eradication of AIDS by 2030. Sky News Arabia. (July 13, 2023). Available at <https://www.youtube.com/watch?v=7PAfDIOP310>
4. FDA Blood Donor Policy for Gay Men Perpetuates Stigma Concerns. (May 15, 2023). Bloomberg Law. Available at <https://news.bloomberglaw.com/health-law-and-business/fda-blood-donor-policy-for-gay-men-perpetuates-stigma-concerns>
5. New Blood Donation Rules to Loosen Restrictions on Gay and Bisexual Men. (January 27, 2023). New York Times. Available at <https://www.nytimes.com/2023/01/27/health/blood-donation-gay-bisexual.html>
6. COVID, flu, RSV Cases Surging in New York: Extraordinarily Worrying. (December 7, 2022). PIX11 News. Available at <https://pix11.com/news/local-news/hochul-sounds-alarm-on-surge-in-covid-flu-rsv-cases-in-ny/>
7. Trust-Building Sought With FDA's Blood Donor Policy for Gay Men. (December 5, 2022). Bloomberg News. Available at <https://news.bloomberglaw.com/health-law-and-business/trust-building-sought-with-fdas-blood-donor-policy-for-gay-men>
8. FDA warning links cough medicine to rise in child poisonings. (November 16, 2022). PIX11 News. Available at <https://pix11.com/news/local-news/fda-warning-links-cough-medicine-to-rise-in-child-poisonings/amp/>
9. Listeria Outbreak Linked to 1 Death, Hospitalizations in NY, 5 Other States. (November 9, 2022). PIX11 News. Available at <https://pix11.com/news/us-world-news/cdc-investigating-listeria-outbreak-linked-to-one-death-hospitalizations-in-six-states/>
10. Biden Draws Heat For Saying Pandemic is Over. (September 19, 2022). PIX11 News. Available at https://pix11.com/news/biden-draws-heat-for-saying-pandemic-is-over/?fbclid=IwAR1d42R0RrjW3_XGVm26NQpZ4KETtVX42i2UWezUUQfelh-t3M0VoL1V4Jg&fs=e&s=cl
11. Monkeypox Is Now A Global Health Emergency—Here's What You Need To Know. (July 25, 2022). Forbes Health. Available at <https://www.forbes.com/health/body/what-is-monkeypox/>
12. People Over 50 Are Still Not Eligible for Fourth COVID Shot. (July 10, 2022). WFSB. Available at <https://www.wfsb.com/2022/07/10/people-under-50-are-still-not-eligible-fourth-covid-shot/>
13. Doctors Urge HIV Testing. (June 27, 2022). PIX 11 News. Available at <https://pix11.com/news/doctors-urge-hiv-testing/>
14. What is Monkeypox? As Cases Breach the US, Questions Arise. (June 6, 2022). Forbes Health. Available at <https://www.forbes.com/health/body/what-is-monkeypox/>
15. Possible Monkeypox Case Report (May 19, 2022). PIX11 News. Available at https://pix11.com/news/local-news/possible-monkeypox-case-reported-in-new-york-city-health-department-says/?utm_source=wpix_app&utm_medium=social&utm_content=share-link

16. NY COVID Update. (April 5, 2022). PIX11 News. Available at <https://pix11.com/news/coronavirus/ny-covid-latest-tuesday-april-5-2022/>
17. Activision workers walk out over lifting of vaccine mandate. It 'came as a shock to everybody.(April 4, 2022). LA Times. Available at <https://www.latimes.com/business/story/2022-04-04/activision-blizzard-walkout-vaccine-mandate-removal>
18. Vaccine requirements are being lifted across America as Covid cases wane. (February 17, 2022). NBC News. Available at <https://www.nbcnews.com/news/us-news/vaccine-requirements-lifted-us-covid-cases-wane-rcna16700>
19. Científicos descubren nueva variante más infecciosa del VIH. (February 8, 2022). VOA. Available at <https://www.vozdeamerica.com/a/nueva-variante-vih/6432922.html?nocache=1>
20. HIV VB: Everything We Know So Far About The New HIV Variant. (February 7, 2022). HealthDigest. Available at https://www.healthdigest.com/759775/hiv-vb-everything-we-know-so-far-about-the-new-hiv-variant/?utm_campaign=clip
21. COVID mask mandates in New York could be in flux. (February 8, 2022). PIX11 News. Available at <https://pix11.com/news/local-news/covid-mask-mandates-in-new-york-could-be-in-flux/>
22. First Reported Case of 'Stealth' Omicron Detected in CT. (January 26, 2022). NBC CT. Available at <https://www.nbcconnecticut.com/news/local/first-reported-case-of-stealth-omicron-detected-in-ct/2701277/>
23. Vaccines, Public Health and Pandemic Guidance. (January 24, 2022). Government Executive. Available at <https://www.govexec.com/management/2022/01/govexec-daily-vaccines-public-health-and-pandemic-guidance/361071/>
24. Vaccination Mandate for Crossing U.S. Border to Go Into Effect. (January 21, 2022). Cheddar News. Available at <https://cheddar.com/media/vaccination-mandate-for-crossing-u-s-border-to-go-into-effect>
25. Dental Care Improves Health Outcomes of HIV Patients with Substance Use Disorder. (January 19, 2022). Managed Healthcare Executive. Available at <https://www.managedhealthcareexecutive.com/view/dental-care-improves-health-outcomes-of-hiv-patients-with-substance-use-disorder>
26. Q&A: Should People Be Feeling Relieved After They've Contracted COVID-19? (January 17, 2022) NBC CT. Available at <https://www.nbcconnecticut.com/news/coronavirus/qa-should-people-be-feeling-relieved-after-theyve-contracted-covid-19/2692580/>
27. Choosing what Masks to Wear. (January 14, 2022). MedPage. Available at <https://www.medpagetoday.com/special-reports/exclusives/96701>
28. Doctor Defends New CDC Guidelines. (December 31, 2021). Yahoo Finance. Available at <https://video.search.yahoo.com/search/video?fr=news&ei=UTF-8&p=santella#id=2&vid=78090074826b64db39a038fce5072cef&action=click>
29. The 2021 Stories That Will Shape 2022. (December 30, 2021). US News and Report. Available at <https://www.usnews.com/news/the-report/articles/2021-12-30/the-2021-stories-that-will-shape-2022>

30. Kids enter COVID-19 crosshairs as omicron whips NYC, schools prep to reopen. (December 28, 2021). NY Daily News. Available at <https://www.nydailynews.com/coronavirus/ny-covid-kids-crosshairs-schools-hospitals-20211229-io7t4ep45jdyfn7ttazcq45da4-story.html>
31. As FDA approves 2 COVID-19 pills, some experts voice concern. (December 26, 2021). WGN9. Available at <https://wgntv.com/news/coronavirus/as-fda-approves-2-covid-19-pills-some-experts-voice-concern/>
32. Omicron Surge May Strain Hospitals: Expert. (December 24, 2021). NTD. Available at https://www.ntd.com/omicron-surge-may-strain-hospitals-expert_718667.html
33. Doctors: omicron to become the dominant variant. (December 24, 2021). Available at https://www.wfsb.com/news/doctors-omicron-to-become-the-dominant-variant/article_31ca7e8e-5f81-11ec-acae-0fd068a6bd33.html
34. Communities Focus on Mask Use Amid Covid-19 Surge. (December 23, 2021). NBC CT. Available at <https://www.nbcconnecticut.com/news/coronavirus/communities-focus-on-mask-use-amid-covid-19-surge/2678529/>
35. Pfizer pill becomes 1st US-authorized home COVID treatment. (December 22, 2021). PIX11. Available at <https://pix11.com/news/coronavirus/pfizer-pill-becomes-1st-us-authorized-home-covid-treatment/>
36. If You're Not Cancelling Christmas, Do This to Stay Safe. (December 22, 2021). Fatherly. Available at <https://www.fatherly.com/health-science/cancel-christmas-risk-mitigation-safety/>
37. What 6 health experts advise for holiday travel amid omicron. (December 17, 2021). Washington Post. Available at <https://www.washingtonpost.com/travel/tips/omicron-holiday-travel-health-experts/>
38. How have CT colleges responded to the COVID surge?. (December 15, 2021). New Haven Register. Available at <https://www.nhregister.com/news/article/How-have-CT-colleges-responded-to-the-COVID-surge-16705149.php?fbclid=IwAR3GL5000pPFnhzLael8S3woNQTiFNOX4j3rcz3bNU7c8F--N0dT9HZJr74>
39. Connecticut colleges looking into requiring boosters for students but not mandating yet. (December 15, 2021). News12 CT. Available at <https://connecticut.news12.com/connecticut-colleges-looking-into-requiring-boosters-for-students-but-not-mandating-yet>
40. Biden vaccine mandate scores big court victor. (December 10, 2021). Poynter. Available at <https://www.poynter.org/reporting-editing/2021/biden-vaccine-mandate-scores-big-court-victory/>
41. COVID outbreak forces close to 100 students at New Haven school to quarantine. (December 10, 2021). WFSB. Available at https://www.wfsb.com/news/video-covid-outbreak-forces-close-to-100-students-at-new-haven-school-to-quarantine/video_2b03264f-266f-59e4-b7a9-1df218544f85.html
42. Hamden reinstates indoor mask mandate. (December 9, 2021). WFSB. Available at https://www.wfsb.com/video-hamden-reinstates-indoor-mask-mandate/video_accb2b91-78cf-5ccd-a47a-ec59e5d35d92.html
43. Could COVID impact your holiday plans?. (December 9, 2021). WFSB. Available at https://www.wfsb.com/interview-could-covid-impact-your-holiday-plans/video_72a37662-46a1-5c48-8835-27385c19690e.html

44. Public health experts urge vaccinations. (December 9, 2021). WFSB. Available at https://www.wfsb.com/news/public-health-experts-urge-vaccinations/article_e037a786-5963-11ec-9356-6f7952fa9b05.html
45. Omicron variant detected in North Texas by Frisco lab. (December 9, 2021). Fox5 News. Available at <https://www.fox4news.com/news/omicron-variant-detected-in-north-texas-by-frisco-lab>
46. With omicron landing in the US, do retailers actually need the vaccine mandate?. (December 6, 2021). Retail Dive. Available at <https://www.retaildive.com/news/with-omicron-landing-in-the-us-do-retailers-actually-need-the-vaccine-mand/610654/>
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TEACHING EXPERIENCE

Fairfield University

- Public Health Program Planning and Evaluation (BSPH)- developed
- Public Health Program Planning and Evaluation (MPH, online)- developed
- Introduction to Public Health (MPH, online)- developed
- Introduction to Epidemiology and Biostatistics (MPH, online)
- Public Health Fieldwork Experience and Leadership/Professional Development Seminar (MPH, online)- developed

University of New Haven

- Academia for Health Professionals (DHSc, online)- developed
- Qualitative Research for Health Professionals (DHSc, hybrid) – developed
- Population Health Management (DHSc, online)- developed
- Public Health Practice, Planning, and Evaluation (MPH, in-person)- developed
- Health Finance and Economics (BSHS, in-person)- developed
- Doctoral Thesis Proposal Writing and Defense (DHSc, online)- developed

Hofstra University

- Introduction to Public Health (MPH, in-person and online)-developed
- Research Methods in Quantitative Studies (MPH, in-person)-developed
- Public Health Survey Research (MPH, in-person)-developed
- Lifecycle Sexual Health (MPH, in-person and hybrid)
- Community Organizing and Coalition Building (MS, in-person)- developed
- LGBTQ+ Health (Undergraduate, in person)- developed
- Program Planning, Implementation and Evaluation (MPH, in-person)-developed
- Introduction to Global Health (MPH, in-person and online)- developed
- Integrated Learning Experience Seminar (MPH, in-person)- developed
- Why Care About Public Health (Undergraduate, hybrid)- developed

University of Sydney

- Introduction to HIV, STIs and Sexual Health (MS, online)
- Sex and Society (MS, in-person)
- Sexual Health Promotion (MS, online)-developed
- HIV and STI Program Delivery (MS, in-person)-developed
- Public Health Aspects of HIV (MS, in-person)
- Public Health Aspects of STIs (MS, in-person)

Long Island University

- Health Policy, Advocacy and Leadership (MPH, in-person)- developed
- Program Planning, Implementation and Evaluation (MPH, in-person)-developed
- Health Communications (MPH, in-person)- developed
- Public Health Services Management (MPH, in-person)- developed
- Social and Behavioral Sciences in Public Health- (MPH, in-person)- developed
- Research Methods in Public Health (MPH, hybrid)- developed
- Public Health Field Practicum (MPH, in-person, online)- developed

UNIVERSITY SERVICE

Fairfield University

- University, Provost Doctoral Task Force and Learning Community (2024-present)
- University, Fulbright Campus Review Panel (2024)
- University, Center for Social Impact Community Engaged Research Faculty Advisory Board (2024-present)
- University, Carnegie Designation Committee (2024-25)
- University, School Psychology Faculty Search (2024)
- University, Faculty Research Committee (Handbook Committee) (2023-present)
 - Chair, 2024-25
- University, Company Scholar Student Mentor (2023-present)
- University, Waide Center for Applied Ethics Director Search Committee (2023)
- University, Public Health Advisory Committee (2022-present)
- University, Graduate Curriculum Committee (Handbook Committee) (2022-present)

- Academic Dismissal Sub-Committee, Chair (2022-23)
- University, Workday Registrar Search Committee (2023)
- University, First Gen Employee Affinity Committee (2022-present)
- University, LGBTQ+ Employee Affinity Committee (2022-present)
- Egan School, Faculty Committee Meeting Restructure Taskforce (2024)
- Egan School, Exercise Science Taskforce (2024)
- Egan School, Nursing Faculty (Austin) Faculty Search (2024)
- Egan School, Merit Pay Taskforce (2022-23)
- Egan School, Merit Pay Review Process Taskforce (2023)
- Egan School, Faculty Organization Committee (2022-present)
 - Chair, 2023-25
- Egan School, Graduate Curriculum Committee (2022-present)
- Public Health Program, Public Health Curriculum Committee (2022-present)
- Public Health Program, Public Health Steering Committee (2022-present)
 - Chair, 2022-present
- Public Health Program, MPH Faculty Search Committee, Chair (2022-23 and 2024-25)
- Public Health Program, Public Health Accreditation Committee (2022-present)
 - Chair, 2022-present

University of New Haven

- University, Graduate Council (2021-22)
- University, Budget/Finance Committee (2021-22)
- University, Tenure and Promotion Committee, Alternate Member (2021-22)
- University, Dean School of Health Sciences Search Committee (2021)
- School of Health Sciences, MHA Faculty/Director Search Committee, Chair (2021)
- School of Health Sciences, MPH Faculty Search Committee, Member (2022)
- Doctor of Health Sciences Admissions Committee, Chair (2021-22)

Hofstra University

- University, COVID-19 Provost's Academic Planning Taskforce (2020-21)
- University, COVID-19 Education and Communications Taskforce (2020-21)
 - Chair, Contact Tracing Sub-Committee
 - Chair, Risk Sub-Committee
- University, University Appeals Board (2019-20)
 - Chair, 2020
 - Member, 2019
- University, Student Health Advisory Board (2018-20)
- University, Assistant Director LGBTQ+ Awareness/Advocacy Search Committee (2018)
- University, Incoming Freshman Summer Reading Committee (2017-19)
- University, Internationalization Committee
 - Lab Taskforce (Co-Chair/Steering Committee) (2015-17)
 - Faculty Council (2017-2019)
- University, Library Committee (2015-17)
- University, Athletic Policy Committee (2016-21)
- School of Medicine, Admissions Interview Committee (2018-21)

- School of Medicine, Humanities in Medicine Advisory Board (2018-21)
- School of Graduate Nursing and Physician Assistant Studies, Department Personnel Committee for Physician Assistant Studies (2017-2018)
- School of Graduate Nursing and Physician Assistant Studies, Department Personnel Committee for Graduate Nursing (Chair) (2018-21)
- School of Health Professions and Human Services, National Public Health Week Planning Committee (2015-21)
- School of Health Professions and Human Services, Global Health Planning Committee (Chair) (2015-18)
- School of Health Professions and Human Services, Multidisciplinary Research Committee (2014-2019)
- Department of Health Professions, Department Personnel Committee, 2018-2021
 - Member, 2018-19
 - Chair, 2019-21
- Department of Health Professions, Curriculum/Standards Committee (2014-19)
- Department of Health Professions, Faculty Hiring Committee (Public Health, Occupational Therapy, Health Informatics, Health Administration, Anatomy and Physiology, Exercise Science) (2014-20)
- Master of Public Health, Program Development Committee (2014-21)
- Master of Public Health, Student Affairs, Recruitment, and Alumni Committee (Chair) (2014-21)
- Master of Public Health, Society of Public Health Advocates (Faculty Advisor) (2014-16)
- Master of Public Health, Delta Omega Honor Society (Faculty Advisor) (2017-19)
- Master of Public Health, Accreditation Committee (2014-21)

The University of Sydney

- Master of HIV, STIs, Sexual Health Program Development Committee, 2012-2014

Long Island University

- University, Health and Wellness Committee, 2009-2012
- University, Internationalization Curriculum Committee, 2009-2012
- University, SafeZone Planning Committee, 2009-2012
- University, World AIDS Day Planning Committee (Co-Chair) , 2009-2012
- School of Health Professions, Curriculum Committee, 2009-2012
- School of Health Professions, Outcomes Assessment Committee, 2009-2012
- School of Health Professions, Faculty Search Committee, 2009-2012
- Master of Public Health, Admissions Committee, Chair, 2009-2012
- Master of Public Health, Program Development Committee, Chair, 2009-2012

COMMUNITY SERVICE

- Rowayton Woods Condominium Association Board of Directors and Secretary, 2024-present
- The HIV League, Board of Directors (Secretary), 2017-2024
- Big Brothers Big Sisters of Long Island Mentor, 2020-2023

PROFESSIONAL SERVICE

Current

- Connecticut General Assembly, Commission on Racial Equity in Public Health, 2024-present
- National Commission for Health Education Credentialing, Division Board for Certification of Health Education Specialists, 2024-present
- Connecticut Partnership for Public Health Workforce Development, 2023-present
- Connecticut Public Health Academic Programs Workgroup, 2023-present
- International Association of Jesuit Programs in Public Health, 2023-present
- American Public Health Association, 2003–present
 - Executive Board, 2023-24
 - Joint Policy Committee, 2022-present
 - Co-Chair, 2023-24
 - Education Board, 2020-present
 - Chair, 2023-24
 - Vice Chair, 2022-23
 - Learning Institute Committee Chair, 2021-present
 - Annual Meeting Continuing Education Reviewer, 2020-present
 - Committee on Health Equity,
 - Chair, 2017-18
 - Member, 2015-18
 - HIV/AIDS Section
 - HIV Section Governing Counselor, 2017-19
 - HIV Section Councilor, 2014-17
 - HIV Section Annual Meeting Program Planner, 2016-17
 - Member, 2003-present
 - Student Assembly
 - Conference Scholarship Review, 2016
 - Co-Chair, Development Committee, American Public Health Association Student Assembly, 2005-06
 - Annual Meeting Mentor, 2020
 - Mentor, LGBT Caucus, 2014-present
 - Member, Jail Health Committee, 2014-present
- Connecticut Viral Hepatitis Elimination Technical Advisory Committee, 2022-present
- New Haven/Fairfield Counties Ryan White HIV Planning Council, 2021-present
 - Executive Committee Member, 2022-present
 - Quality Improvement and Strategic Planning and Assessment Committee Chair, 2022-present
- Connecticut HIV Planning Consortium, 2021-present
 - Executive Committee Member, 2022-present
 - Needs Assessment Committee Chair, 2022-present
- Council on Education for Public Health
 - Primary Fairfield University Representative 2022-present
 - Primary Hofstra Representative, 2016-2017

- International AIDS Society
 - Conference Abstract Reviewer, 2014-present
 - Member, 2016-present

Past

- Wayne State University, External Reviewer for Clinical Associate Professor Application, 2024
- National Board of Public Health Examiners, Disease Intervention Specialist Exam Writing Team, 2023
- Prometric, Health and Human Development Exam Writing Team, 2023
- CT Department of Public Health, HIV and Harm Reduction Grant Reviewer, 2023
- Mentor, Academy of Nutrition and Dietetics Overcoming Obstacles to RDN Recruitment, Education, and Advancement Fellowship, 2021-2023
- UMASS, External Reviewer for Full Professor Application, 2022
- New Haven Mayor's Taskforce on HIV/AIDS, 2021-22
- The Netherlands Organization for Scientific Research Grant Reviewer, 2021
- National HIV Community Advisory Board, Gilead Sciences, 2019
- Nassau County Multicultural Conference Planning Committee, 2019
- CDC, National HIV Prevention Conference Abstract Reviewer, 2018
- United Way of Long Island, Board of Directors, 2018-19
- Louisiana State University, Shreveport, Promotion and Tenure Reviewer, 2017
- Association of Schools and Programs in Public Health
 - Primary Hofstra Representative, 2016-2017
- Consortium of Universities for Global Health
 - Primary Hofstra Representative, 2017-19
 - CDC Global Health Fellowship Program Application Reviewer, 2018
- New York AIDS Institute, HIV Prevention and Care Plan Workgroup, 2016
- New York State, Ending the AIDS Epidemic, Nassau County Steering Committee, 2015-18
- Northwell Health, Health Career Pathways Taskforce, 2016-18
- Northwell Health, LGBT Patient Education Taskforce, 2016-17
- Nassau and Suffolk Counties Ryan White HIV Planning Council, 2014-21
 - Chair, 2017-19
 - Vice Chair, 2015-17
 - Quality Improvement and Membership Committee, 2014-21
 - Member, 2014-21
- Public Health Association of New York City, 2007-12
 - Co-Chair, Programs Committee, 2010-12
 - Board Member, Public Health Association of New York City, 2009-12
- Public Health Association of Australia
 - Treasurer for NSW State Branch, 2013-14
 - Abstract Reviewer, Public Health Association of Australia, 2013-14
- Emory University
 - Undergraduate Alumni Interviewer, 2016-2022
 - Rollins School of Public Health, Board Member of Alumni Association, 2006-08

ACADEMIC JOURNAL SERVICE *(unless otherwise noted, serve as a reviewer)*

- BMC Primary Care, 2023-present
- Journal of Health Communication, 2022-present
- Family Practice, 2022-present
- Health Justice, 2021-present
- PLOS One, 2014-present
 - Academic Editor, 2018-present
- Oral Diseases, 2019-present
- Journal of Public Health Dentistry, 2018-present
- Health Promotion Journal of Australia, 2016-present
- BMC Health Services Research, 2018-present
- Frontiers, 2014-present
 - Associate Editor, 2018-2019
- BMC Oral Health- 2016-present
- BMJ Research Notes- 2015-present
- Health Education and Behavior, 2013-present
- Health Education Research, 2013-present
- African Journal of AIDS and HIV Research, 2013-2015
- Sexual Health, 2012-present
- Journal of Health Psychology, 2011-present
- Public Health, 2011-present

Kendrick Constant

Kendrickconstant27@gmail.com | Norwalk, CT | 203-644-5574

4 Dixie Lane
Norwalk, CT 06850
R

EDUCATION

Eastern Connecticut State University, Willimantic, CT
Bachelor of Science in Finance, GPA: 3.7
Minor(s) in Accounting and Business Information Systems
Harvard Online Business School - Entrepreneurship Essentials

May 2018

PROFESSIONAL EXPERIENCE

RSM, Stamford CT

November 2021 - Present

Experienced Associate

- Perform internal control operating effectiveness testing, and substantive procedures over trial balance accounts
- Train intern(s) and other team members as assigned, perform other duties as assigned.
- Prepare accounts payable/receivable; test dividend payments to shareholders; bank reconciliations; record general ledger entries.
- Assist with the reconciliation of cash, accounts receivable, accounts payable, fixed assets, trial balances, and PBC workpapers
- Actively establish plans to meet deadlines in advance and maintain accountability for self and client-assigned tasks
- Actively seek the most efficient approach in adding value to jobs eliminating wasted, nonvalue added tasks in order to meet chargeability goals.

Constant Consulting, Norwalk CT

July 2021 – Present

Principal, Founder

Constant Consulting was founded by Kendrick Constant in 2021, Kendrick Constant saw a growing trend of marginalized groups who needed assistance navigating certain areas such as credit repair and business development. In response to this trend Constant Consulting was created. Created with the intention of making a commitment to be trustworthy, work with integrity, and create plans that ensure the longevity for each and every one of our clients. Constant Consulting is a multifaceted company that focuses on advancing the world by being forward thinking. We provide financial coaching and credit repair tailored toward underrepresented individuals with cultural and language barriers. On a business-to-business level, Constant Consulting provides a hands on approach to advance the growth of clients served. We work with an infinite long-term mindset, cross sell and share innovative ideas to help clients achieve current objectives, while trekking toward long term goals.

Cohnreznick, Stamford CT

November 2020 – July 2021

Assurance Associate

- Understand clients' accounting systems and apply concepts of materiality and audit risk. Perform procedures
- Understand company policy, accounting, auditing procedures and performing procedures in accordance with firm standards
- Prepare work papers that are informative, indexed, cross-referenced and can easily be understood and explained.
- Alert management in a timely fashion of any issues, constraints, challenges, and/or scheduling conflicts that may arise
- Manage daily client workflow and multiple client projects at any given time. Resolve audit issues and obtain evidence.
- Work on a variety of client deliverables including preparation of financial statements, performing lease testing, payroll testing, cash, disbursement testing, auditing accounts payable, performing searches for unrecorded liabilities, maintaining confirmation logs and preparing. audit work papers.

PricewaterhouseCoopers

August 2018 – Oct 2019

Risk Assurance Experienced Associate

- Assisted management with the development of client scope, key business processes, and IT risks
- Performed IT process walkthroughs to gain an understanding of client processes, assess design effectiveness, company policy and develop detailed test plans and next steps for IT general controls testing.
- Supervise, train, and mentor Service Delivery staff on documentation, controls testing, control irregularities
- Provided first-level quality and technical review of staff and intern workpapers
- Independently managed Service Delivery teams in Buenos Aires to Manila Philippines, and India
- Create test steps and control mapping for client's SOC 1, SOC 2 Type 1, SOC 2 Type 2 processes
- Create and implement custom project management templates
- Drive team collaboration to create efficiencies throughout SOX audit Engagement(s)
- Exposed to several applications through testing including Workday, AWS, Jira, SAP Concur, Google G Suite, and Oracle
- Collaborate with client's internal audit team to coordinate ITGC SOX walkthroughs, control design/operating effectiveness testing
- Participated in the implementation of new processes and corrective action plans to ensure SOX compliance

COMMUNITY SERVICE

A Better Chance, New Cannon, CT
Resident Academic Advisor

November 2020 – Present

- Establish and maintain relationship with high-school scholars and their families
- Maintain knowledge of scholars' courses and academic performance
- Educate scholars on good organizational, planning and study skills
- Supervise evening study hours for scholars during the week. Including weekend study hours
- Ensure scholars are completing course work by monitoring PowerSchool portal

Troy K. Jellerette
25 Ellen Street
Norwalk, Connecticut 06851
(203) 845-9026

JP MORGAN CHASE
Bridgeport, Ct. 06604
(203) 382 6308

Feb. 1988-Present

RELATIONSHIP MANAGER

Nov. 1997-Present

Responsible for managing and growing existing portfolio primarily with middle market commercial customers located in Connecticut and New Jersey. Specialize in general management, corporate finance, marketing, general management and risk assessment. Target customers , credit, trade finance and cash management needs.

TEAM LEADER/VP/SMALL BUSINESS

Feb. 1991-Nov. 1997

Responsibilities include managing a team of relationship officers who each had their own portfolio of small business customers located in the Brooklyn, Queens and Staten Island Region. Worked closely with the retail branch system in supporting all commercial requests, including asset and liability products. Specialized in providing traditional commercial credit products, including lines of credit, term loans and revolving credit products to the customer base.

RELATIONSHIP MANAGER/AVP/SMALL BUSINESS

Feb. 1988-Feb. 1991

Responsible for managing a portfolio of small business customers in the Brooklyn, Queens and Staten Island Region. Worked closely with the retail branch system in supporting all commercial requests, including asset and liability products. Specialized in providing traditional commercial credit products, including lines of credit, term loans and revolving credit products to the customer base.

CITIBANK, N.A.

Nov. 1984-Feb. 1988

New York, New York

RELATIONSHIPSHIP MANAGER/ASSISTANT MGR./SMALL BUSINESS

Responsible for managing and growing a portfolio which was dedicated to midtown Manhattan. Specialized in traditional loan products, as well as, cash management and trade finance.

COMMERCIAL LENDING CREDIT PROGRAM

March. 1985-Nov. 1985

Successfully completed the corporate credit training program. The course curriculum included extensive credit analysis for corporate customers, risk assessment and financial and managerial accounting.

BABSON COLLEGE

Sept. 1979-May 1983

Wellseley, Massachusetts

Received Bachelor of Science Degree in Finance and Investments and Communication May 1983. Served as president of fraternity and owned and operated student business on campus.

INTERESTS:

Mentor in the Inroads Program at JP Morgan Chase from 1995 to present, Member of the Board of Directors of Norwalk Education Foundation from 1999-2001, enjoy all sports. Married with two children.

Matt Pentz CPA

69 Lincoln Ave Ext, Norwalk, CT 06854 | Email: mpentz@gmail.com Mobile: (203)843-7204

Professional Experience

Norwalk Transit District CT | Norwalk, CT

April 2018 to Present

Chief Executive Officer – January 2023 to Present

Chief Financial Officer – April 2018 to January 2023

- Responsible executive for management, compliance, and operations.
- Responsible for district accounting, budgeting, and financial reporting to government agencies.
- Oversee finance department, financial policies and procedures, internal controls, and external audits.
- Oversee human resource department, hiring, ensuring proper documentation with discipline issues.
- Prepare and submit operating budget to State of CT and City of Norwalk.
- Report monthly financial and statistical results to various stakeholders.
- Monitor performance vs budget, perform variance analysis, communicate exceptions and recommendations to CEO.
- Identify and implement process improvements and cost savings initiatives.
- Monitor capital budget and spending allowances.
- Pension plan trustee, oversee pension plan administration, assist workforce in understanding complex plan rules.
- Identify, correct, improved tax reporting and payroll administration structure.
- Liaise with union, CBA negotiations, manage grievances and other union issues.
- Serve as interim CEO when needed.

Hearst Media Services CT | Norwalk, CT

July 2010 to April 2018

Senior Financial Analyst

- Prepare annual budget, monthly revenue and expense forecasts and weekly PL flash reports for senior management.
- Create financial models for product PL's, highlighting operating costs at various output levels.
- Implement cost savings initiatives, monitor performance vs plan, communicate results to management.
- Supervise local finance team, continuously develop and monitor process improvement.
- Perform monthly close; review accruals, book JE's, analyze and communicate results to management.
- Compile financial reporting package; financials statements, narratives and supporting schedules for management.
- Support department heads by providing expense research, close detail and strategic analysis for reforecasting.
- Monitor capital budget, project spending vs plan; coordinate documentation and submissions for corporate approval.
- Oversee aging receivables, projected write-offs and monitor bad debt reserves.
- Perform balance sheet review and reconciliation. Research and resolve discrepancies.
- Monitor ledger access rights and transactions to ensure compliance with Sarbanes-Oxley.
- 2014 Monarch Award Recipient.

AEA Investors | Stamford, CT

June 2009 to July 2010

Finance & Administration (Consultant), Mezzanine Funds

- Managed US GAAP accounting and investor reporting for middle market debt and mezzanine funds including the quarterly and year-end close, general ledger maintenance and account reconciliations and analyses.
- Calculated gains and losses on investment activity; interest income, Original Issue Discount and realized P/L on transactions.
- Prepared tax estimates, financial statements, PCAP statements and assisted with investor, lender and audit requests.
- Prepared cash flow forecasts, monitored cash activity and ensured compliance with debt covenants.

Deutsche Bank Securities Inc. | New York, NY

July 2006 to May 2008

Private Equity Controller / Finance Associate

- Managed US GAAP and IFRS accounting and financial reporting for multiple Private Equity Fund Investments.
- Participated in month-end close; booking monthly journal entries and reconciling ledgers.
- Monitored cash activities, booked contributions and distributions. Calculated equity pick-ups, and booked entries.
- Supported Deal Team on valuations of 60+ PE funds for third party transactions.
- Oversaw Balance Sheet activities. Reviewed and compiled divisional 4 year forecast for global AA investments. Met bi-monthly with Management and the Treasury Department for review.
- Streamlined a new and efficient Balance Sheet reporting control process. Booked Balance Sheet sub ledger entries for all PE investments within the Corporate Investments Division.
- Liaised with the Tax, Legal and Audit on SEC and German regulatory filings.
- Participated in 3 month mobility program – Frankfurt, Germany.

Senior Associate Auditor

- Performed financial audits of banking, real estate, broker dealer and health and welfare clients such as Citigroup, Deutsche Bank, Abu Dhabi and GE Capital. Worked closely with clients to obtain explanations and analyses to complete critical audit cycles.
- Planned, administered, controlled the budget, and performed fieldwork and wrap-up of audit engagements and special projects.
- Prepared and reviewed financial statements and footnote disclosures, ensuring compliance with GAAP and regulatory guidelines.
- Reviewed systems of internal control and business cycles to identify control deficiencies.

Education

Quinnipiac University | Hamden, CT, 2004

Bachelor of Science in Accounting, Graduated Magna Cum Laude, GPA 3.6, Passed CPA exam

Staff Writer for Quinnipiac Chronicle

Washington D.C. symposium on Presidential Leadership in a Time of Crisis, April 2002

Study Abroad: The Netherlands, Spring Semester, 2003

Technology Skills

Proficient in Hyperion, SAP, Investran, QuickBooks, Ad Analytics, AS 400, MS Office, Bloomberg, Lexus Nexus.

Technology Skills

Proficient in Hyperion, SAP, Investran, QuickBooks, Ad Analytics, AS 400, MS Office, Bloomberg, Lexus Nexus

Volunteer Work / Hobbies

Conservation Commission Member – City of Norwalk (2020 - Current)

Norwalk Exchange Club Member

NORWALK CITY COUNCIL 2026-2028

Josh Goldstein, Council President

Jalin Sead, Majority Leader

COMMUNITY SERVICES

3rd Wednesday: 7:00 pm, via Zoom

Staff Support: Keenan McMahon

Nicol Ayers, Chair

Jesse Buccolo, Vice Chair

Brian Bailey

Jan Degenshein

Broderick Sawyer

Dajuan Wiggins

Anne Wennerstrand

ECONOMIC AND COMMUNITY DEVELOPMENT

1st Thursday: 7:00 pm, via Zoom

Staff Support: Jay Habansky

Josh Goldstein, Chair

Jan Degenshein, Vice Chair

Nicol Ayers

Jim Frayer

Jalin Sead

Anne Wennerstrand

Darlene Young

FINANCE & CLAIMS

2nd Thursday: 7:00 pm, via Zoom

Staff Support: Chitsamay Lam

Jim Frayer, Chair

Johan Lopez, Vice Chair

Brian Bailey

Richard Dellinger

Nicolé Eaddy

Broderick Sawyer

Dajuan Wiggins

LAND USE & BUILDING MANAGEMENT

1st Wednesday: 7:00 pm, via Zoom

Staff Support: Alan Lo

Colin Hosten, Chair

Brian Bailey, Vice Chair

Jan Degenshein

Nicolé Eaddy

Jim Frayer

Johan Lopez

Dajuan Wiggins

PUBLIC WORKS

1st Tuesday: 7:00 pm, via Zoom

Staff Support: Vanessa Valadares

Anne Wennerstrand, Chair

Jim Frayer, Vice Chair

Jesse Buccolo

Jan Degenshein

Richard Dellinger

Dajuan Wiggins

Darlene Young

ORDINANCE

3rd Tuesday: 7:00 pm, via Zoom

Staff Support: Brian Candela

Jalin Sead, Chair

Richard Dellinger, Vice Chair

Jesse Buccolo

Josh Goldstein

Colin Hosten

Johan Lopez

Anne Wennerstrand

PUBLIC SAFETY & GENERAL GOVERNMENT

4th Thursday: 7:00 pm, via Zoom

Staff Support: Michele DeLuca

Nicolé Eaddy, Chair

Nicol Ayers, Vice Chair

Brian Bailey

Jim Frayer

Josh Goldstein

Colin Hosten

Jalin Sead

RECREATION, PARKS & CULTURAL AFFAIRS

2nd Wednesday: 7:00 pm, via Zoom

Staff Support: Robert Stowers

Darlene Young, Chair

Broderick Sawyer, Vice Chair

Nicol Ayers

Jesse Buccolo

Richard Dellinger

Nicolé Eaddy

Johan Lopez

NORWALK CITY COUNCIL 2026-2028

Josh Goldstein, *Council President*

Jalin Sead, *Majority Leader*

AD HOC HOUSING

4th Wednesday: 6:00 p.m., via Zoom

Staff Support: Michelle Andrzejewski

Nicolé Eaddy, Chair

Dajuan Wiggins, Vice Chair

Nicol Ayers

Jan Degenshein

Colin Hosten

Jalin Sead

Darlene Young

AD HOC SUSTAINABILITY AND RESILIENCE

2nd Wednesday: 6:00 p.m., via Zoom

Staff Support: Jodi Trendler

Johan Lopez, Chair

Richard Dellinger, Vice Chair

Brian Bailey

Jesse Buccolo

Josh Goldstein

Broderick Sawyer

Anne Wennerstrand



CITY OF NORWALK

Tax Collector's Office

Department of Finance

125 East Avenue Room 105

Norwalk, CT 06851

Phone: 203- 854-7731 (main line)

Fax: 203-854-7770

To: Mayor Harry Rilling; Board of Estimate and Taxation; Finance and Claims Committee
From: Lisa Biagiarelli, Tax Collector
Date: December 9, 2025
Re: Tax Collector's Narrative for **November 2025** End of Month report

As of the end of November 2025, five months into the fiscal year, we collected nearly \$209 million against our (now) \$392+ million adjusted levy. As of the end of November 2025, our current collection rate for all tax types was **53.27%**, reflecting a slight drop (from 53.41% in October) due to the addition of the \$3+ million supplemental motor vehicle billing that was added to our receivable in November. We also collected **53.02%** of our \$20 million sewer use levy, more than \$10.6 million, and 74.21% of the Industrial Pretreatment Program (IPP) fee billing on behalf of the WPCA. Compared with the prior fiscal year, we ended November 2025 slightly behind last year for collection of taxes (-1.55%), and sewer use (-0.51%) and ahead for the IPP fee (+1.00%).

Through the month of November 2025, we also collected an additional \$3.3 million in past due taxes, interest and fees. This amount is (net) \$1.4 million less than what had been collected in back taxes during the first five months of the immediately prior fiscal year. Our office held a large tax sale during the prior fiscal year, on September 9, 2024, and back tax collections typically spike during tax sale years. We did hold a smaller tax sale this year, in September 2025, but the focus of that sale was enforcement of zoning violation fees and blight fees rather than past due property taxes. Our next tax sale for Monday, July 13, 2026, and that will be a large scale sale.

Since June 2024, the tax collector's office has been responsible for billing and for collecting a monthly municipal tax on gross receipts from cannabis sales within Norwalk. The tax rate is 3% of gross sales, and the tax is paid by all cannabis retailers, hybrid retailers and micro cultivators. From April 2024 through the end of the month November 2025, we have collected \$473,389.08 in municipal cannabis tax. We include cannabis tax receipts in a one-line notation at the bottom of our monthly reports.

Our delinquent tax collector continues to work with the Department of Health to identify establishments with past due taxes that need to be brought current to renew a health permit. She also continues filing Uniform Commercial Code (UCC-1) liens with the office of the Secretary of the State of Connecticut to secure payment of past due business personal property taxes. We worked with our Comptroller's office and conducted a mandatory wage garnishment for city and Board of Education employees who work for the city and owed past due taxes to Norwalk. This is one of our office policies and is done in accordance with state law.

Our third-party collection agency continues to bill on our behalf for suspended motor vehicle accounts. Through the end of November 2025, in conjunction with their efforts, we collected more than \$1.5 million in past due motor vehicle taxes and interest due directly to the City. This agency's fees are charged *in addition to* the taxes and interest due to the City and are paid by the taxpayers who owe the past due bills. We collect what is due to us in full, and do not sacrifice any of what is due to the City. We began working with this company in December 2022, and in 2025 opted to extend our three-year contract with them for an additional year.

In mid-August of 2025, our office issued the first set of tax bills for new motor vehicle accounts added by Municipal Tax Services (MTS), the vendor contracted by the city to identify unregistered or out of state motor vehicles garaged in Norwalk. The Assessor has reported on the activities of MTS at prior meetings, and that

division began adding these newly identified vehicles to the tax rolls. The first set of 528 bills was issued with a pay-by date of September 12, 2025. Through the end of November 2025, we collected a total (net) of \$143,440.77 through this initiative. Of this amount, we paid MTS \$47,745.35 in accordance with the agreement between them and the City; Norwalk retained \$57,575.95 in taxes and interest. The amount paid to MTS includes a flat fee of \$50 per vehicle as well as a portion (approximately 38%) of the newly billed / receivable tax and interest amount. I will continue to update you on our progress.

In November, we initiated billing of the supplemental motor vehicle tax for grand list 2024. This is for vehicles newly registered between October 2, 2024 and September 30, 2025. The Connecticut Department of Motor Vehicles has changed the way these motor vehicle bills are reported to the municipalities. However, in Norwalk we did not alter the billing cycle, and these bills are due January 1, 2026, payable by February 2, 2026 (February 1 falls on a Sunday). These bills are being issued in conjunction with the billing of our second installment payment for real estate and sewer use. We had hoped to have bills in the mail by the second week of December but there were issues. All currently due bills are available to view online (and to pay) and we are hoping to have bills in the mail before Christmas. Taxpayers can go online to view their bills, and anyone who needs a preview copy can email or call and we can send them a printout of their bill.

We are in the process of changing our online and IVR (pay by phone) payment provider in accordance with the contract that was approved by the City Council last month. We are anxious to implement the change quickly, as the new vendor will provide a significantly less expensive option for taxpayers who choose this payment method. We also envision potential efficiencies in absorbing the processing fee for the E Check, as discussed at last month's meeting. We anticipate the change will occur sometime within the next 30 days, and will allow taxpayers to take advantage of the fee reduction during this collection cycle (prior to February 3, 2026).

We are directing taxpayers to the City of Norwalk website and our tax collector's homepage, as depending on when the change in providers occurs, payments will be processed through either the current vendor's online system, or that of the new vendor. Both systems clearly state the fees that are being charged, provide the taxpayer the option of "backing out" of the transaction before committing to the payment. Regardless of whether We are grateful to the numerous city departments that assisted during this transition, including Purchasing, the Comptroller's Office, Information Technology, and the Corporation Counsel's office.

As the end of the calendar year approaches, we have also begun preliminary work on our 2026 tax sale. This sale will include pursuit not only of past due taxes and sewer use charges, but also past due blight fees and zoning violation fees. We anticipate starting with 200+ properties in this sale and hope to collect between \$5-\$7 million. We will meet with the CFO and budget office in the coming weeks to begin discussing the parameters of this sale and then meet with zoning and blight officials after the new year. All of the tax sale work is done by the tax collector's office staff with the sole exception of title searches. Performing this work in-house saves our taxpayers from the expense of the considerable legal fees charged by attorneys or state marshals who conduct tax sales on behalf of other municipalities.

We will appreciate the support of policy makers, including members of the City Council and the Administration, in situations when our enforcement efforts are challenged or questioned. Maintaining a high tax collection rate through consistent enforcement allows for a fairer distribution of the tax burden. Maintaining a high current and back tax collection rate allows the budget making authority to set lower mill rates, as there can be less of an allowance for "uncollectible" taxes - taxes not timely paid when billed. Conversely, a lower collection rate, and less efficient tax collection, would require higher mill rates, and a correspondingly higher tax levy to be borne by all taxpayers. This principle inspires all our billing and tax collection enforcement activities and becomes increasingly relevant as a new Council is seated and the FYE 2027 budget cycle progresses.

TAX COLLECTOR'S REPORT
NOVEMBER 2025

FISCAL YEAR 2025-2026

(2024 GRAND LIST)

AUTOMOBILE-REGULAR
AUTOMOBILE-SUPPLEMENTAL
PERSONAL PROPERTY
REAL ESTATE
TOTAL TAX

ORIGINAL LEVY
\$19,621,713.02
\$3,115,978.84
\$28,666,103.44
\$340,880,548.34
\$392,284,343.64

ADJ. TAX COLLECTIONS

JUN 25 - NOV 25

COLLECTION %
86.56%
0.00%
53.76%
51.80%
53.27%

CORRECTED LEVY*
\$19,475,903.25
\$3,114,967.10
\$28,494,736.70
\$341,199,095.22
\$392,284,702.27

CHANGE IN LEVY
(\$145,809.77)
(\$1,011.74)
(\$171,366.74)
\$318,546.88
\$358.63

COLLECTION %
87.21%
0.00%
54.08%
51.76%
53.27%

SEWER USE

\$19,835,102.00

\$10,614,698.01

53.51%

\$20,020,112.00

\$185,010.00

53.02%

IPP FEE

\$181,250.00

\$135,995.71

75.03%

\$183,250.00

\$2,000.00

74.21%

FISCAL YEAR 2024-2025

(2023 GRAND LIST)

AUTOMOBILE-REGULAR
AUTOMOBILE-SUPPLEMENTAL
PERSONAL PROPERTY
REAL ESTATE
TOTAL TAX

ORIGINAL LEVY
\$30,485,520.62
\$0.00
\$24,660,647.62
\$314,512,159.95
\$369,658,328.19

JUN 24 - NOV 24

\$25,581,413.31
\$0.00
\$13,065,731.56
\$162,805,288.51
\$201,452,413.38

83.91%
#DIV/0!
52.98%
51.76%
54.50%

\$30,124,474.57
\$0.00
\$24,522,941.62
\$312,804,355.40
\$367,451,771.59

(\$361,046.05)
\$0.00
(\$137,706.00)
(\$1,707,804.55)
(\$2,206,556.60)

84.92%
#DIV/0!
53.28%
52.05%
54.82%

SEWER USE

\$19,044,215.00

\$10,164,673.53

53.37%

\$18,990,188.00

(\$54,027.00)

53.53%

IPP FEE

\$167,750.00

\$144,593.79

86.20%

\$197,499.55

\$29,749.55

73.21%

TAX DIFFERENCE 2024 G.L. vs. 2023 G.L.
INCREASE/(DECREASE)

\$22,626,015.45

\$7,535,166.50

-1.22%

\$24,832,930.68

\$2,206,915.23

-1.55%

SEWER DIFFERENCE 2024 G.L. vs. 2023 G.L.
INCREASE/(DECREASE)

\$790,887.00

\$450,024.48

0.14%

\$1,029,924.00

\$239,037.00

-0.51%

IPP DIFFERENCE 2024 G.L. vs. 2023 G.L.
INCREASE/(DECREASE)

\$13,500.00

(\$8,598.08)

-11.16%

(\$14,249.55)

(\$27,749.55)

1.00%

BACK TAXES COLLECTED

PRIOR TAXES
PRIOR SEWER USE FEE
PRIOR IPP FEE
TOTAL PRIOR TAX, SEWER & IPP

FISCAL YR 2025-2026
(JUL 25 - NOV 25)
\$2,084,351.66
\$104,850.63
\$4,029.18
\$2,193,231.47

FISCAL YR 2024-2025
(JUL 24 - NOV 24)
\$3,005,562.91
\$175,975.53
\$4,206.27
\$3,185,744.71

CUR YR vs. PRIOR YR
(INC/DEC)
(\$921,211.25)
(\$71,124.90)
(\$177.09)
(\$992,513.24)

CURRENT INTEREST
PRIOR INTEREST
SEWER USE FEE INTEREST
IPP FEE INTEREST
TOTAL INTEREST COLLECTED

\$299,282.85
\$570,166.86
\$44,215.02
\$2,313.81
\$915,978.54

\$342,399.47
\$771,663.06
\$70,573.65
\$1,616.42
\$1,186,252.60

(\$43,116.62)
(\$201,496.20)
(\$26,358.63)
\$697.39
(\$270,274.06)

PRIOR LIEN FEE
CURRENT LIEN FEE
TOTAL LIEN FEE COLLECTED

\$7,199.64
\$0.00
\$7,199.64

\$12,336.56
\$0.00
\$12,336.56

(\$5,136.92)
\$0.00
(\$5,136.92)

MISC FEES COLLECTED**

\$255,415.90

\$408,326.35

(\$152,910.45)

TOTAL PRIOR TAX, ALL INTEREST
& ALL FEES

\$3,371,825.55

\$4,792,660.22

(\$1,420,834.67)

TOTAL TAX BILLED/PAID ON GROSS RECEIPTS FROM CANNABIS SINCE 05/24

\$

473,389.08

AGENDA

CLAIMS COMMITTEE MEETING

DEC 11TH

REFUNDS PROCESSED CLAIMS COMMITTEE

APPROVED BY TAX COLLECTOR

PAY TO:

BILL No & AMOUNT REFUNDED

REASON

MOTOR VEHICLE

ACAR LEASING LTD	24-MV-376281 \$474.76	ABATEMENT
ACAR LEASING LTD	22-MV-300314 \$403.08	ABATEMENT
	23-MV-300383 \$359.66	ABATEMENT
	24-MV-300342 \$227.26	ABATEMENT
ALI SAMIR	24-MV-301544 \$82.90 + \$4.97 INT	PRORATION
ALMONTE-VILLA BELGICIA M	24-MV-301689 \$182.58	PRORATION
BAIDA NATALIHA	24-MV-304087 \$283.05	PRORATION
CASEY MICHELE L & JOHN P	24-MV-310489 \$44.24	PRORATION
CLASSIC STONES LLC	22-MV-313162 \$719.26	MTS ABATEMENT
	23-MV-313284 \$654.39	MTS ABATEMENT
	24-MV-312895 \$340.12	MTS ABATEMENT
CONNECTICUT GREEN LLC	24-MV-313520 \$19.62	PRORATION
ENTERPRISE FM TRUST	23-MV-321350 \$471.58	PRORATION
	24-MV-320672 \$34.01	PRORATION
ESTAVIEN THONY	24-MV-321121 \$152.02	PRORATION
HONDA LEASE TRUST	23-MV-332176 \$306.71	PRORATION
HONDA LEASE TRUST	24-MV-331515 \$195.40	PRORATION
HUSSAIN DURE KHATOON	22-MV-332718 \$366.82	ABATEMENT
	23-MV-333025 \$340.83	ABATEMENT
	24-MV-332216 \$169.62	ABATEMENT
HYUNDAI LEASE TITLING TRUST	24-MV-332656 \$525.58	ABATEMENT
LAWSON THOMAS K JR	24-MV-338882 \$47.30	PRORATION

MONTONI MICHAEL	22-MV-377698 \$247.09 + \$66.12 INT/FEES	MTS ABATEMENT
MOUZON FREDERICK	24-MV-347735 \$30.15	PRORATION
NISSAN MOTOR ACCEPTANCE	23/24-MV-SEE ATTACHMENT \$6,012.02	PRORATION
NISSAN MOTOR ACCEPTANCE	23-MV-SEE ATTACHED \$9,691.60	PRORTN/ABMT
NISSAN MOTOR ACCEPTANCE	23-MV-350512 \$577.56	PRORATION
PATTERSON STEPHANIE T	24-MV-352885 \$35.31 + \$2.11 INT	PRORATION
PENSKE LEASING & RENTAL CO	24-MV-353339 \$380.05	PRORATION
QUESADA LUIS A	24-MV-355678 \$41.29	PRORATION
SMITH KAREN L	24-MV-363988 \$31.77	PRORATION
TOYOTA LEASE TRUST	23/24-MV-SEE ATTACHED \$1,417.67	PRORATION
TOYOTA LEASE TRUST	22-24-MV-SEE ATTACHED \$4,621.52	PRORTN/ABMT
UPTON ROBERT	24-MV-369882 \$115.67 + \$4.23 INT	PRORATION
USB LEASING LT	24-MV-369977 \$30.45	PRORATION
VAULT TRUST	24-MV-SEE ATTACHED \$2,468.33	PRORATION
VAULT TRUST	24-MV-SEE ATTACHED \$2,812.25	PRORATION
VAULT TRUST	23-MV-372076 \$126.63	PRORATION
	24-MV-370982 \$445.50	ABATEMENT
VCFS AUTO LEASING CO	24-MV-371268 \$430.98	PRORATION
VCFS AUTO LEASING CO	24-MV-SEE ATTACHMENT \$804.82	PRORATION
VW CREDIT LEASING LTD	23/24-MV-SEE ATTACHED \$1,098.62	PRORATION
WEIHS-YAVNER PHYLLIS L	24-MV-373489 \$105.16 + \$4.73 INT	PRORATION

PERSONAL PROPERTY

OPERATIONS INC

383 MAIN AVE

ID# 140549	24-PP-201880 \$7,954.61	ASSETS ACQRD/INCLD IN FILING
------------	-------------------------	------------------------------

WELLS FARGO VENDOR FINANCIAL SERV LLC

VARIOUS

ID# 5688

24-PP-202757 \$3,030.68

AMENDED EXEMPTION

SPECIAL REQUEST

TOYOTA LEASE TRUST

23/24-MV-SEE ATTACHED \$24,234.04

PRORTN/ABMT

MTS SAYS VEHICLE SHOULD BE TAXED BY STAMFORD, DMV SAYS VEHICLE IS REGISTERED IN NORWALK

Inquiry Report

NORMALK TAX COLLECTOR

Interest Date : 10/20/2025

Bill#

Name

Address

City/State/Zip

Prop Loc/Veh. Info./Plan-Ser

MBL/LINK #

Flags

Page : 1

TOT Inst

TOT Adj

TOT Paid

L/F/B/Int Due

Balance

Due Now

Discount

Dist

City/State/Zip

Prop Loc/Veh. Info./Plan-Ser

MBL/LINK #

Flags

Page : 1

TOT Inst

TOT Adj

TOT Paid

L/F/B/Int Due

Balance

Due Now

Discount

2023-03-0350138-00

NISSAN INFINITI LT LLC

AMS3146/SNIAT3BB6MC675315/2021/NISSA/ROGUE SV

LINK # 2023-MV-0046493

Bank - M046/DWV CIVLS: 139836-6089072-Y

NOV 06 2025

603.43

-251.63

-251.63

-251.63

-251.63

0.00

350138

P O BOX 254648

LINK # 2023-MV-0046493

Bank - M046/DWV CIVLS: 139836-6089072-Y

NOV 06 2025

603.43

-251.63

-251.63

-251.63

-251.63

0.00

2023-03-0350154-00

NISSAN INFINITI LT LLC

AP37294/JN8AT3AB0MW221716/2021/NISSA/ROGUE S

LINK # 2023-MV-0046494

Bank - M046/DWV CIVLS: 139836-6178017-Y

NOV 06 2025

555.72

-231.74

-231.74

-231.74

-231.74

0.00

350154

P O BOX 254648

LINK # 2023-MV-0046494

Bank - M046/DWV CIVLS: 139836-6178017-Y

NOV 06 2025

555.72

-231.74

-231.74

-231.74

-231.74

0.00

2023-03-0350162-00

NISSAN INFINITI LT LLC

AR28475/JN1BJCWL4M392545/2020/NISSA/ROGUE SP

LINK # 2023-MV-0046495

Bank - M046/DWV CIVLS: 139836-6203518-Y

NOV 06 2025

489.82

-244.91

-244.91

-244.91

-244.91

0.00

350162

P O BOX 254648

LINK # 2023-MV-0046495

Bank - M046/DWV CIVLS: 139836-6203518-Y

NOV 06 2025

489.82

-244.91

-244.91

-244.91

-244.91

0.00

2023-03-0350211-00

NISSAN INFINITI LT LLC

AV63747/3N1AB7AP2KY422639/2019/NISSA/SENTRA S

LINK # 2023-MV-0046500

Bank - M046/DWV CIVLS: 139836-6550040-Y

NOV 06 2025

332.39

-276.88

-276.88

-276.88

-276.88

0.00

350211

P O BOX 254648

LINK # 2023-MV-0046500

Bank - M046/DWV CIVLS: 139836-6550040-Y

NOV 06 2025

332.39

-276.88

-276.88

-276.88

-276.88

0.00

2023-03-0350269-00

NISSAN INFINITI LT LLC

BA79727/3N1AB8DV0LY285217/2020/NISSA/SENTRA S

LINK # 2023-MV-0046506

Bank - M046/DWV CIVLS: 139836-6084089-Y

NOV 06 2025

446.65

-297.92

-297.92

-297.92

-297.92

0.00

350269

P O BOX 254648

LINK # 2023-MV-0046506

Bank - M046/DWV CIVLS: 139836-6084089-Y

NOV 06 2025

446.65

-297.92

-297.92

-297.92

-297.92

0.00

2023-03-0350278-00

NISSAN INFINITI LT LLC

BB17057/3N1AB8CV8LY309104/2020/NISSA/SENTRA S

LINK # 2023-MV-0046507

Bank - M046/DWV CIVLS: 139836-6132384-Y

NOV 06 2025

418.08

-243.74

-243.74

-243.74

-243.74

0.00

350278

P O BOX 254648

LINK # 2023-MV-0046507

Bank - M046/DWV CIVLS: 139836-6132384-Y

NOV 06 2025

418.08

-243.74

-243.74

-243.74

-243.74

0.00

2023-03-0350279-00

NISSAN INFINITI LT LLC

BB17085/JN1BJCWL388781/2020/NISSA/ROGUE SP

LINK # 2023-MV-0046507

Bank - M046/DWV CIVLS: 139836-6148315-Y

NOV 06 2025

489.82

-326.71

-326.71

-326.71

-326.71

0.00

350279

P O BOX 254648

LINK # 2023-MV-0046507

Bank - M046/DWV CIVLS: 139836-6148315-Y

NOV 06 2025

489.82

-326.71

-326.71

-326.71

-326.71

0.00

2023-03-0350280-00

NISSAN INFINITI LT LLC

BB23671/1N4BL4BV4LC274066/2020/NISSA/ALTIMA S

LINK # 2023-MV-0046507

Bank - M046/DWV CIVLS: 139836-6131552-Y

NOV 06 2025

444.38

-259.07

-259.07

-259.07

-259.07

0.00

350280

P O BOX 254648

LINK # 2023-MV-0046507

Bank - M046/DWV CIVLS: 139836-6131552-Y

NOV 06 2025

444.38

-259.07

-259.07

-259.07

-259.07

0.00

2023-03-0350297-00

NISSAN INFINITI LT LLC

BC33090/5N1A2ZB53MC134912/2021/NISSA/MURANO S

LINK # 2023-MV-0046508

Bank - M046/DWV CIVLS: 139836-6288863-Y

NOV 06 2025

597.59

-99.78

-99.78

-99.78

-99.78

0.00

350297

P O BOX 254648

LINK # 2023-MV-0046508

Bank - M046/DWV CIVLS: 139836-6288863-Y

NOV 06 2025

597.59

-99.78

-99.78

-99.78

-99.78

0.00

2023-03-0350299-00

NISSAN INFINITI LT LLC

BC42996/1N4BL4CM2MN336626/2021/NISSA/ALTIMA S

LINK # 2023-MV-0046509

Bank - M046/DWV CIVLS: 139836-6270399-Y

NOV 06 2025

555.07

-92.71

-92.71

-92.71

-92.71

0.00

350299

P O BOX 254648

LINK # 2023-MV-0046509

Bank - M046/DWV CIVLS: 139836-6270399-Y

NOV 06 2025

555.07

-92.71

-92.71

-92.71

-92.71

0.00

2023-03-0350303-00

NISSAN INFINITI LT LLC

BC483

NOV 16 2025

350307	P O BOX 254648	LINK # 2023-MV-0046509	529.42	-132.34	-132.34
M046	SACRAMENTO CA 95865	Bank - M046/DWV CIVLS: 139836-6297259-Y	-132.34	0.00	-132.34
			529.42	0.00	0.00
2023-03-0350354-00	NISSAN INFINITI LT LLC	BF75173/JN8AT3BB5MM224772/2021/NISSA/ROGUE SV	603.43	-100.79	-100.79
350354	P O BOX 254648	LINK # 2023-MV-0046514	-100.79	0.00	-100.79
M046	SACRAMENTO CA 95865	Bank - M046/DWV CIVLS: 139836-6537599-Y	603.43	0.00	0.00
2023-03-0350556-00	NISSAN INFINITI LT LLC	386ZPM/5N1AT3BB3MC681363/2021/NISSA/ROGUE SV	603.43	-502.64	-502.64
350556	P O BOX 254648	LINK # 2023-MV-0046534	-502.64	0.00	-502.64
M046	SACRAMENTO CA 95865	Bank - M046/DWV CIVLS: 139836-6078422-Y	603.43	0.00	0.00
2023-03-0350561-00	NISSAN INFINITI LT LLC	414SEJ/5N1DR2BM4LC638754/2020/NISSA/PATHEFIND	538.51	-359.20	-359.20
350561	P O BOX 254648	LINK # 2023-MV-0046535	-359.20	0.00	-359.20
M046	SACRAMENTO CA 95865	Bank - M046/DWV CIVLS: 139836-6087849-Y	538.51	0.00	0.00
2023-03-0350573-00	NISSAN INFINITI LT LLC	4AKH08/5N1AT3CB0MC728590/2021/NISSA/ROGUE SL	665.11	-554.03	-554.03
350573	P O BOX 254648	LINK # 2023-MV-0046536	-554.03	0.00	-554.03
M046	SACRAMENTO CA 95865	Bank - M046/DWV CIVLS: 139836-6182383-Y	665.11	0.00	0.00
2023-03-0350609-00	NISSAN INFINITI LT LLC	794T2Z/JN8AT3DD1MM301586/2021/NISSA/ROGUE PL	718.02	-299.42	-299.42
350609	P O BOX 254648	LINK # 2023-MV-0046539	-299.42	0.00	-299.42
M046	SACRAMENTO CA 95865	Bank - M046/DWV CIVLS: 139836-6243806-Y	718.02	0.00	0.00
2023-03-0350629-00	NISSAN INFINITI LT LLC	928ZRP/3N1AB8DV0LY292538/2020/NISSA/SENTRA S	446.65	-372.06	-372.06
350629	P O BOX 254648	LINK # 2023-MV-0046541	-372.06	0.00	-372.06
M046	SACRAMENTO CA 95865	Bank - M046/DWV CIVLS: 139836-6136325-Y	446.65	0.00	0.00
2024-03-0349370-00	NISSAN INFINITI LT LLC	AH56823/5N1DR3CDXPC260644/2023/NISSA/PATHEFIND	567.16	-425.37	-425.37
349370	P O BOX 254648	LINK # 2024-MV-0049535	-425.37	0.00	-425.37
M025	SACRAMENTO CA 95865	Back Taxes/Bank - M025/DWV CIVLS: 139836-7022958-Y	567.16	0.00	0.00
2024-03-0349497-00	NISSAN INFINITI LT LLC	BD35136/5N1DR3C08NC208359/2022/NISSA/PATHEFIND	511.06	-383.28	-383.28
349497	P O BOX 254648	LINK # 2024-MV-0049512	-383.28	0.00	-383.28
M025	SACRAMENTO CA 95865	Back Taxes/Bank - M025/DWV CIVLS: 139836-6379971-Y	511.06	0.00	0.00
2024-03-0349609-00	NISSAN INFINITI LT LLC	BL07440/1N4BL4DV9PN381153/2023/NISSA/ALTIMA S	341.44	-256.08	-256.08
349609	P O BOX 254648	LINK # 2024-MV-0049538	-256.08	0.00	-256.08
M025	SACRAMENTO CA 95865	Back Taxes/Bank - M025/DWV CIVLS: 139836-7044024-Y	341.44	0.00	0.00

Of Acct (s) : 22

RECEIVED
NOV 06 2025
Ryan LLC

11,664.04	-6,012.02	-6,012.02
-6,012.02	0.00	-6,012.02
11,664.04	0.00	0.00

Inquiry Report
Bill#
Unique_id
Dist

Interest Date : 10/21/2025
Prop Loc/Veh. Info./Plan-Sew
MBL/Link #
Flags

RECEIVED

NOV 06 2025

OCT 21 2025

Page : 1

TOT Inst
TOT Adj
TOT Paid
L/E/BInt Due
Balance
Due Now
Discount

2023-03-0350075-00	NISSAN INFINITI LT LLC	AD53252/3N1AB8DV7LX297560/2020/NISSA/ROGUE S	446.65	-223.33	-223.33			
350075	P O BOX 254648	LINK # 2023-MV-0046486	-223.33	0.00	-223.33			
M046	SACRAMENTO CA 95865	Bank - M046/DWV CIVLS: 139836-6194144-Y	446.65	0.00	-223.33			
2023-03-0350077-00	NISSAN INFINITI LT LLC	AD54907/5N1AT2MWXLC721003/2020/NISSA/ROGUE S	462.88	-231.44	-231.44			
350077	P O BOX 254648	LINK # 2023-MV-0046487	-231.44	0.00	-231.44			
M046	SACRAMENTO CA 95865	Bank - M046/DWV CIVLS: 139836-5789739-Y	462.88	0.00	-231.44			
2023-03-0350117-00	NISSAN INFINITI LT LLC	AK26439/JN8AT2MW3LW122032/2020/NISSA/ROGUE S	462.88	-308.73	-308.73			
350117	P O BOX 254648	LINK # 2023-MV-0046491	-308.73	0.00	-308.73			
M046	SACRAMENTO CA 95865	Bank - M046/DWV CIVLS: 139836-5987525-Y	462.88	0.00	-308.73			
2023-03-0350118-00	NISSAN INFINITI LT LLC	AK26569/5N1DR2M4LC632406/2020/NISSA/PATHEFIND	512.54	-384.39	-384.39			
350118	P O BOX 254648	LINK # 2023-MV-0046491	-384.39	0.00	-384.39			
M046	SACRAMENTO CA 95865	Bank - M046/DWV CIVLS: 139836-6084126-Y	512.54	0.00	-384.39			
2023-03-0350133-00	NISSAN INFINITI LT LLC	AM38442/JN1BJ1CW6LM386388/2020/NISSA/ROGUE SP	489.82	-367.35	-367.35			
350133	P O BOX 254648	LINK # 2023-MV-0046492	-367.35	0.00	-367.35			
M046	SACRAMENTO CA 95865	Bank - M046/DWV CIVLS: 139836-6061634-Y	489.82	0.00	-367.35			
2023-03-0350143-00	NISSAN INFINITI LT LLC	AM77065/5N1AT3CB9MC778355/2021/NISSA/ROGUE SL	665.11	-111.08	-111.08			
350143	P O BOX 254648	LINK # 2023-MV-0046493	-111.08	0.00	-111.08			
M046	SACRAMENTO CA 95865	Bank - M046/DWV CIVLS: 139836-6318223-Y	665.11	0.00	-111.08			
2023-03-0350147-00	NISSAN INFINITI LT LLC	AN50361/3N1AB8BV3LY28258/2020/NISSA/SENTRA S	402.83	-335.57	-335.57			
350147	P O BOX 254648	LINK # 2023-MV-0046494	-335.57	0.00	-335.57			
M046	SACRAMENTO CA 95865	Bank - M046/DWV CIVLS: 139836-6042199-Y	402.83	0.00	-335.57			
2023-03-0350148-00	NISSAN INFINITI LT LLC	AN52654/JN1BJ1BW8MW61102/2021/NISSA/ROGUE SP	529.42	-353.13	-353.13			
350148	P O BOX 254648	LINK # 2023-MV-0046494	-353.13	0.00	-353.13			
M046	SACRAMENTO CA 95865	Bank - M046/DWV CIVLS: 139836-6194943-Y	529.42	0.00	-353.13			
2023-03-0350151-00	NISSAN INFINITI LT LLC	AN62588/JN1BJ1CR8KW349903/2019/NISSA/ROGUE SP	427.17	-320.38	-320.38			
350151	P O BOX 254648	LINK # 2023-MV-0046494	-320.38	0.00	-320.38			
M046	SACRAMENTO CA 95865	Bank - M046/DWV CIVLS: 139836-5706247-Y	427.17	0.00	-320.38			
2023-03-0350153-00	NISSAN INFINITI LT LLC	AN85655/3N1AB8CV4MY203752/2021/NISSA/SENTRA S	477.81	-318.69	-318.69			
350153	P O BOX 254648	LINK # 2023-MV-0046494	-318.69	0.00	-318.69			
M046	SACRAMENTO CA 95865	Bank - M046/DWV CIVLS: 139836-6180891-Y	477.81	0.00	-318.69			
2023-03-0350158-00	NISSAN INFINITI LT LLC	AP78881/5N1AT3BB3MC710411/2021/NISSA/ROGUE SV	603.43	-150.84	-150.84			
350158	P O BOX 254648	LINK # 2023-MV-0046495	-150.84	0.00	-150.84			
M046	SACRAMENTO CA 95865	Bank - M046/DWV CIVLS: 139836-6134571-Y	603.43	0.00	-150.84			
2023-03-0350164-00	NISSAN INFINITI LT LLC	AR31886/3N1AB8BV1MY228691/2021/NISSA/SENTRA S	459.63	-229.81	-229.81			
350164	P O BOX 254648	LINK # 2023-MV-0046495	-229.81	0.00	-229.81			
M046	SACRAMENTO CA 95865	Bank - M046/DWV CIVLS: 139836-6201950-Y	459.63	0.00	-229.81			
2023-03-0350166-00	NISSAN INFINITI LT LLC	AR57843/JN8AT3DD7MW307991/2021/NISSA/ROGUE PL						

350166 P O BOX 254648
M046 SACRAMENTO CA 95865
LINK # 2023-MV-0046495
Bank - M046/DWV CIVLS: 139836-6294494-Y
718.02 -299.42 -299.42
0.00 0.00

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2023-03-0350189-00 NISSAN INFINITI LT LLC
350189 P O BOX 254648
M046 SACRAMENTO CA 95865
LINK # 2023-MV-0046498
Bank - M046/DWV CIVLS: 139836-6037733-Y
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2023-03-0350244-00 NISSAN INFINITI LT LLC
350244 P O BOX 254648
M046 SACRAMENTO CA 95865
LINK # 2023-MV-0046503
Bank - M046/DWV CIVLS: 139836-6428449-Y
468.07 -195.18 -195.18
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2023-03-0350257-00 NISSAN INFINITI LT LLC
350257 P O BOX 254648
M046 SACRAMENTO CA 95865
LINK # 2023-MV-0046504
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603.43 -100.79 -100.79
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2023-03-0350268-00 NISSAN INFINITI LT LLC
350268 P O BOX 254648
M046 SACRAMENTO CA 95865
LINK # 2023-MV-0046506
Bank - M046/DWV CIVLS: 139836-6061862-Y
505.08 -463.17 -463.17
0.00 0.00

2023-03-0350272-00 NISSAN INFINITI LT LLC
350272 P O BOX 254648
M046 SACRAMENTO CA 95865
LINK # 2023-MV-0046506
Bank - M046/DWV CIVLS: 139836-6105194-Y
555.72 -416.79 -416.79
0.00 0.00

2023-03-0350275-00 NISSAN INFINITI LT LLC
350275 P O BOX 254648
M046 SACRAMENTO CA 95865
LINK # 2023-MV-0046506
Bank - M046/DWV CIVLS: 139836-6113073-Y
555.07 -416.30 -416.30
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2023-03-0350309-00 NISSAN INFINITI LT LLC
350309 P O BOX 254648
M046 SACRAMENTO CA 95865
LINK # 2023-MV-0046510
Bank - M046/DWV CIVLS: 139836-6310951-Y
555.72 -138.93 -138.93
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2023-03-0350318-00 NISSAN INFINITI LT LLC
350318 P O BOX 254648
M046 SACRAMENTO CA 95865
LINK # 2023-MV-0046511
Bank - M046/DWV CIVLS: 139836-6371550-Y
603.43 -200.93 -200.93
0.00 0.00

2023-03-0350335-00 NISSAN INFINITI LT LLC
350335 P O BOX 254648
M046 SACRAMENTO CA 95865
LINK # 2023-MV-0046512
Bank - M046/DWV CIVLS: 139836-6443892-Y
801.44 -400.72 -400.72
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2023-03-0350362-00 NISSAN INFINITI LT LLC
350362 P O BOX 254648
M046 SACRAMENTO CA 95865
LINK # 2023-MV-0046515
Bank - M046/DWV CIVLS: 139836-6577066-Y
477.81 -119.45 -119.45
0.00 0.00

2023-03-0350489-00 NISSAN INFINITI LT LLC
350489 P O BOX 254648
M046 SACRAMENTO CA 95865
LINK # 2023-MV-0046528
Bank - M046/DWV CIVLS: 139836-6553808-Y
752.10 -313.63 -313.63
0.00 0.00

2023-03-0350511-00 NISSAN INFINITI LT LLC
350511 P O BOX 254648
M046 SACRAMENTO CA 95865
LINK # 2023-MV-0046530
Bank - M046/DWV CIVLS: 139836-6253235-Y
603.43 -200.93 -200.93
0.00 0.00

2023-03-0350531-00 NISSAN INFINITI LT LLC
350531 P O BOX 254648
M046 SACRAMENTO CA 95865
LINK # 2023-MV-0046532
Bank - M046/DWV CIVLS: 139836-6214835-Y
459.63 -191.67 -191.67
0.00 0.00

350550 M046	NISSAN INFINITI LT LLC P O BOX 254648 SACRAMENTO CA 95865	349UCC/3N1AB8DVXMY237094/2021/NISSA/SENTRA S	LINK # 2023-MV-0046534 Bank - M046/DWV CIVLS: 139836-6262156-Y	18,948.53	-9,691.60	-9,691.60
2023-03-0350568-00	NISSAN INFINITI LT LLC P O BOX 254648 SACRAMENTO CA 95865	477WKR/5N1AT3B1MC771949/2021/NISSA/ROGUE SV	LINK # 2023-MV-0046535 Bank - M046/DWV CIVLS: 139836-6315340-Y	603.43	-200.93	-200.93
350568 M046	NISSAN INFINITI LT LLC P O BOX 254648 SACRAMENTO CA 95865	5AJKFL/JN1BJ1BM4MM423232/2021/NISSA/ROGUE SP	LINK # 2023-MV-0046537 Bank - M046/DWV CIVLS: 139836-6208092-Y	529.42	-308.66	-308.66
2023-03-0350584-00	NISSAN INFINITI LT LLC P O BOX 254648 SACRAMENTO CA 95865	767PDL/1N4BL4BVXMN371116/2021/NISSA/ALTIMA S	LINK # 2023-MV-0046539 Bank - M046/DWV CIVLS: 139836-6241527-Y	496.64	-207.10	-207.10
350603 M046	NISSAN INFINITI LT LLC P O BOX 254648 SACRAMENTO CA 95865	7802UX/1N4B21BV7NC562499/2022/NISSA/LEAF S P	LINK # 2023-MV-0046539 Bank - M046/DWV CIVLS: 139836-6662136-Y	460.61	-192.07	-192.07
2023-03-0350606-00	NISSAN INFINITI LT LLC P O BOX 254648 SACRAMENTO CA 95865	9342CX/5N1DR3AC7NC211666/2022/NISSA/PATHFINDER	LINK # 2023-MV-0046542 Bank - M046/DWV CIVLS: 139836-6394746-Y	735.22	-490.41	-490.41
350631 M046	NISSAN INFINITI LT LLC P O BOX 254648 SACRAMENTO CA 95865	AA02441/3N1AB8CV0MY280473/2021/NISSA/SENTRA S	LINK # 2023-MV-0046544 Bank - M046/DWV CIVLS: 139836-6344682-Y	477.81	-79.79	-79.79
2023-03-0350652-00	NISSAN INFINITI LT LLC P O BOX 254648 SACRAMENTO CA 95865	AC19228/3N1AB8CVXLY283637/2020/NISSA/SENTRA S	LINK # 2023-MV-0046545 Bank - M046/DWV CIVLS: 139836-6022241-Y	418.08	-418.08	-418.08
350652 M046	NISSAN INFINITI LT LLC P O BOX 254648 SACRAMENTO CA 95865	AS53249/3N1AB8BV7LY221548/2020/NISSA/SENTRA S	LINK # 2023-MV-0010948 Bank - S816/DWV CIVLS: 139836-5789848-Y	402.83	-234.85	-234.85
2023-04-0409534-00	NISSAN INFINITI LT LLC P O BOX 254648 SACRAMENTO CA 95865			402.83	0.00	0.00
350534 S816				18,948.53	-9,691.60	-9,691.60
# Of Acct (s) : 35				18,948.53	0.00	0.00

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Ryan LLC

2023-03-0369038-00	TOYOTA LEASE TRUST	466ZDS/4T1K61BK0NU063705/2022/TOYOT/CAMRY XS	794.30	-65.93	-65.93	
369038	3200 WEST RAY ROAD	LINK # 2023-WV-0046572	-65.93	0.00	-65.93	
M087	CHANDLER AZ 85226	Back Taxes/Bank - M087/DWV CIVLS: 139809-6662123-Y	794.30	0.00	0.00	
2023-03-0369059-00	TOYOTA LEASE TRUST	6AVXT0/JTME6RFV8MJ005359/2021/TOYOT/RAV4 XSE	893.62	-149.25	-149.25	
369059	3200 WEST RAY ROAD	LINK # 2023-WV-0046574	-149.25	0.00	-149.25	
M087	CHANDLER AZ 85226	Back Taxes/Bank - M087/DWV CIVLS: 139809-6344373-Y	893.62	0.00	0.00	
2023-03-0369180-00	TOYOTA LEASE TRUST	AM36216/5YFEPMAE7MP160391/2021/TOYOT/COROLLA	462.88	-154.15	-154.15	
369180	3200 WEST RAY ROAD	LINK # 2023-WV-0046586	-154.15	0.00	-154.15	
M087	CHANDLER AZ 85226	Back Taxes/Bank - M087/DWV CIVLS: 139809-6233770-Y	462.88	0.00	0.00	
2023-03-0369191-00	TOYOTA LEASE TRUST	AN42274/5TDBGRCB2MS524333/2021/TOYOT/HIGHLAND	876.42	-146.36	-146.36	
369191	3200 WEST RAY ROAD	LINK # 2023-WV-0046588	-146.36	0.00	-146.36	
M087	CHANDLER AZ 85226	Back Taxes/Bank - M087/DWV CIVLS: 139809-6107368-Y	876.42	0.00	0.00	
2023-03-0369214-00	TOYOTA LEASE TRUST	AR52612/5TGD2RBH6MS542301/2021/TOYOT/HIGHLAND	829.35	-207.32	-207.32	
369214	3200 WEST RAY ROAD	LINK # 2023-WV-0046590	-207.32	0.00	-207.32	
M087	CHANDLER AZ 85226	Back Taxes/Bank - M087/DWV CIVLS: 139809-6258769-Y	829.35	0.00	0.00	
2023-03-0369440-00	TOYOTA LEASE TRUST	BB61875/JM3KFBDM3M1367577/2021/MAZDA/CX-5 GRA	627.13	-365.63	-365.63	
369440	3200 WEST RAY ROAD	LINK # 2023-WV-0046612	-365.63	0.00	-365.63	
M087	CHANDLER AZ 85226	Back Taxes/Bank - M087/DWV CIVLS: 139809-6167109-Y	627.13	0.00	0.00	
2024-03-0368422-00	TOYOTA LEASE TRUST	BD43161/3TYC2SANOMT042346/2021/TOYOT/TACOMA D	407.88	-101.97	-101.97	
368422	3200 WEST RAY ROAD	LINK # 2024-WV-0049618	-101.97	0.00	-101.97	
M032	CHANDLER AZ 85226	Bank - M032/DWV CIVLS: 139809-6341935-Y	407.88	0.00	0.00	
2024-03-0368781-00	TOYOTA LEASE TRUST	BM72923/JTMAB3FV4PD154653/2023/TOYOT/RAV4 PRI	544.50	-227.06	-227.06	
368781	3200 WEST RAY ROAD	LINK # 2024-WV-0049680	-227.06	0.00	-227.06	
M032	CHANDLER AZ 85226	Bank - M032/DWV CIVLS: 139809-7214064-Y	544.50	0.00	0.00	

# Of Acct (s) : 8	5,436.08	-1,417.67	-1,417.67
	-1,417.67	0.00	-1,417.67
	5,436.08	0.00	0.00

Inquiry Report **Bill#** **Unique_id** **Dist**

NORWALK TAX COLLECTOR
Name
Address
City/State/Zip

Interest Date : 10/09/2025
Prop Loc/Veh. Info./Plan-Sew
MBL/LINK #
Flags

Page : 1
TOT Inst
TOT Adj
TOT Paid
Tax Due
Int Due
L/F/Bint Due
Balance
Due Now
Discount

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2024-03-0370935-00	VAULT TRUST	4152FA/1C4HJXD7NM266196/2022/JEEP/WRANGLER	448.80	-74.95	-74.95	-74.95	-74.95	-74.95	-74.95
370935	500 WOODWARD AVE	LINK # 2024-MV-0049746	-74.95	0.00	0.00	0.00	0.00	-74.95	0.00
M034	DETROIT MI 48226	Bank - M034/DMV CIVLS: 115263-6729029-Y	448.80	0.00	0.00	0.00	0.00	-74.95	0.00
2024-03-0370941-00	VAULT TRUST	AJ84045/1C4HJXD8NM669490/2021/JEEP/WRANGLER	367.18	-183.59	-183.59	-183.59	-183.59	-183.59	-183.59
370941	500 WOODWARD AVE	LINK # 2024-MV-0049736	-183.59	0.00	0.00	0.00	0.00	-183.59	0.00
M034	DETROIT MI 48226	Bank - M034/DMV CIVLS: 115263-6174414-Y	367.18	0.00	0.00	0.00	0.00	-183.59	0.00
2024-03-0370943-00	VAULT TRUST	AM03328/1C4HJXD1NM546145/2021/JEEP/WRANGLER	367.18	-336.71	-336.71	-336.71	-336.71	-336.71	-336.71
370943	500 WOODWARD AVE	LINK # 2024-MV-0049736	-336.71	0.00	0.00	0.00	0.00	-336.71	0.00
M034	DETROIT MI 48226	Bank - M034/DMV CIVLS: 115263-6070128-Y	367.18	0.00	0.00	0.00	0.00	-336.71	0.00
2024-03-0370956-00	VAULT TRUST	AY95158/1C4HJXD6NM51573/2021/JEEP/WRANGLER	367.18	-336.71	-336.71	-336.71	-336.71	-336.71	-336.71
370956	500 WOODWARD AVE	LINK # 2024-MV-0049736	-336.71	0.00	0.00	0.00	0.00	-336.71	0.00
M034	DETROIT MI 48226	Bank - M034/DMV CIVLS: 115263-5950832-Y	367.18	0.00	0.00	0.00	0.00	-336.71	0.00
2024-03-0370963-00	VAULT TRUST	BB88157/1C4HJXD6NM631272/2021/JEEP/WRANGLER	446.38	-223.19	-223.19	-223.19	-223.19	-223.19	-223.19
370963	500 WOODWARD AVE	LINK # 2024-MV-0049737	-223.19	0.00	0.00	0.00	0.00	-223.19	0.00
M034	DETROIT MI 48226	Bank - M034/DMV CIVLS: 115263-6241295-Y	446.38	0.00	0.00	0.00	0.00	-223.19	0.00
2024-03-0370969-00	VAULT TRUST	BC36120/1C4HJXD3NM730969/2021/JEEP/WRANGLER	367.18	-305.87	-305.87	-305.87	-305.87	-305.87	-305.87
370969	500 WOODWARD AVE	LINK # 2024-MV-0049737	-305.87	0.00	0.00	0.00	0.00	-305.87	0.00
M034	DETROIT MI 48226	Bank - M034/DMV CIVLS: 115263-6278722-Y	367.18	0.00	0.00	0.00	0.00	-305.87	0.00
2024-03-0370971-00	VAULT TRUST	BC61017/1C4HJXD6NM656258/2021/JEEP/WRANGLER	446.38	-111.58	-111.58	-111.58	-111.58	-111.58	-111.58
370971	500 WOODWARD AVE	LINK # 2024-MV-0049737	-111.58	0.00	0.00	0.00	0.00	-111.58	0.00
M034	DETROIT MI 48226	Bank - M034/DMV CIVLS: 115263-6273924-Y	446.38	0.00	0.00	0.00	0.00	-111.58	0.00
2024-03-0370974-00	VAULT TRUST	BC68463/1C4GJXAN2NM717744/2021/JEEP/WRANGLER	326.92	-163.46	-163.46	-163.46	-163.46	-163.46	-163.46
370974	500 WOODWARD AVE	LINK # 2024-MV-0049737	-163.46	0.00	0.00	0.00	0.00	-163.46	0.00
M034	DETROIT MI 48226	Bank - M034/DMV CIVLS: 115263-6316647-Y	326.92	0.00	0.00	0.00	0.00	-163.46	0.00
2024-03-0370977-00	VAULT TRUST	BC71526/1C4HJXD5NM768073/2021/JEEP/WRANGLER	367.18	-61.31	-61.31	-61.31	-61.31	-61.31	-61.31
370977	500 WOODWARD AVE	LINK # 2024-MV-0049738	-61.31	0.00	0.00	0.00	0.00	-61.31	0.00
M034	DETROIT MI 48226	Bank - M034/DMV CIVLS: 115263-6342208-Y	367.18	0.00	0.00	0.00	0.00	-61.31	0.00
2024-03-0370989-00	VAULT TRUST	BE68267/1C4HJXD6NM850445/2021/JEEP/WRANGLER	446.38	-297.73	-297.73	-297.73	-297.73	-297.73	-297.73
370989	500 WOODWARD AVE	LINK # 2024-MV-0049740	-297.73	0.00	0.00	0.00	0.00	-297.73	0.00
M034	DETROIT MI 48226	Bank - M034/DMV CIVLS: 115263-6488136-Y	446.38	0.00	0.00	0.00	0.00	-297.73	0.00
2024-03-0371004-00	VAULT TRUST	BF48278/1C4HJXD6NM768244/2021/JEEP/WRANGLER	446.38	-111.58	-111.58	-111.58	-111.58	-111.58	-111.58
371004	500 WOODWARD AVE	LINK # 2024-MV-0049742	-111.58	0.00	0.00	0.00	0.00	-111.58	0.00
M034	DETROIT MI 48226	Bank - M034/DMV CIVLS: 115263-6561542-Y	446.38	0.00	0.00	0.00	0.00	-111.58	0.00
2024-03-0371033-00	VAULT TRUST	BG87940/1C4HJXD6NM242038/2022/JEEP/WRANGLER	448.80	-261.65	-261.65	-261.65	-261.65	-261.65	-261.65
371033	500 WOODWARD AVE	LINK # 2024-MV-0049746	-261.65	0.00	0.00	0.00	0.00	-261.65	0.00
M034	DETROIT MI 48226	Bank - M034/DMV CIVLS: 115263-6708878-Y	448.80	0.00	0.00	0.00	0.00	-261.65	0.00
# Of Acct (s) : 12			4,845.94	-2,468.33	-2,468.33	-2,468.33	-2,468.33	-2,468.33	-2,468.33

Inquiry Report

NORMALK TAX COLLECTOR

Interest Date : 10/28/2025

OCT 28 2025

Page : 1

Bill#
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Dist

Name
Address
City/State/Zip

Prop Loc/Veh. Info./Plan-Sew
MBL/Link #
Flags

TOT Inst
TOT Adj
TOT Paid
L/F/Bint Due
Tax Due
Int Due
Balance
Due Now
Discount

2024-03-0370937-00	370937	M034	VAULT TRUST 500 WOODWARD AVE DETROIT MI 48226	6M13/1C6RR7G6GMS526725/2021/RAM/1500 CLA LINK # 2024-MV-0049746 Bank - M034/DMV CIVLS: 115263-6737540-Y	462.00 -115.50 462.00	-115.50 0.00 0.00	-115.50 -115.50 0.00
2024-03-0370951-00	370951	M034	VAULT TRUST 500 WOODWARD AVE DETROIT MI 48226	AT79345/1C4HJXENONW105235/2022/JEEP/WRANGLER LINK # 2024-MV-0049742 Bank - M034/DMV CIVLS: 115263-6560250-Y	498.30 -83.23 498.30	-83.23 0.00 0.00	-83.23 -83.23 0.00
2024-03-0370952-00	370952	M034	VAULT TRUST 500 WOODWARD AVE DETROIT MI 48226	AU71671/1C4PMDXIMD233295/2021/JEEP/CHEROKEE LINK # 2024-MV-0049743 Bank - M034/DMV CIVLS: 115263-6567509-Y	410.30 -307.71 410.30	-307.71 0.00 0.00	-307.71 -307.71 0.00
2024-03-0370957-00	370957	M034	VAULT TRUST 500 WOODWARD AVE DETROIT MI 48226	AZ08776/1C4RJFAGSMC549460/2021/JEEP/GRAND CH LINK # 2024-MV-0049736 Bank - M034/DMV CIVLS: 115263-6043805-Y	400.18 -333.34 400.18	-333.34 0.00 0.00	-333.34 -333.34 0.00
2024-03-0370965-00	370965	M034	VAULT TRUST 500 WOODWARD AVE DETROIT MI 48226	BC07328/JA4J4UA89N2011967/2022/MTSU/OUTLANDE LINK # 2024-MV-0049738 Bank - M034/DMV CIVLS: 115263-6317061-Y	377.52 -94.38 377.52	-94.38 0.00 0.00	-94.38 -94.38 0.00
2024-03-0370973-00	370973	M034	VAULT TRUST 500 WOODWARD AVE DETROIT MI 48226	BC68431/1C4HJXCNMW610336/2021/JEEP/WRANGLER LINK # 2024-MV-0049737 Bank - M034/DMV CIVLS: 115263-6306469-Y	447.04 -148.87 447.04	-148.87 0.00 0.00	-148.87 -148.87 0.00
2024-03-0370975-00	370975	M034	VAULT TRUST 500 WOODWARD AVE DETROIT MI 48226	BC71503/1C6SRFF11MN701875/2021/RAM/1500 BIG LINK # 2024-MV-0049738 Bank - M034/DMV CIVLS: 115263-6331316-Y	496.54 -372.39 496.54	-372.39 0.00 0.00	-372.39 -372.39 0.00
2024-03-0370980-00	370980	M034	VAULT TRUST 500 WOODWARD AVE DETROIT MI 48226	BC71695/ZASPAKBN5M7019771/2021/ALFA/STELVIO LINK # 2024-MV-0049739 Bank - M034/DMV CIVLS: 115263-6458106-Y	544.06 -181.17 544.06	-181.17 0.00 0.00	-181.17 -181.17 0.00
2024-03-0371000-00	371000	M034	VAULT TRUST 500 WOODWARD AVE DETROIT MI 48226	BF03095/1ETER4FH7NLD06862/2022/FORD/RANGER X LINK # 2024-MV-0049743 Bank - M034/DMV CIVLS: 115263-6577718-Y	433.84 -361.39 433.84	-361.39 0.00 0.00	-361.39 -361.39 0.00
2024-03-0371001-00	371001	M034	VAULT TRUST 500 WOODWARD AVE DETROIT MI 48226	BF10658/3C4NJDCB8NT111820/2022/JEEP/COMPASS LINK # 2024-MV-0049742 Bank - M034/DMV CIVLS: 115263-6562484-Y	386.76 -225.48 386.76	-225.48 0.00 0.00	-225.48 -225.48 0.00
2024-03-0371002-00	371002	M034	VAULT TRUST 500 WOODWARD AVE DETROIT MI 48226	BF48207/1C4RJFBG9MC867550/2021/JEEP/GRAND CH LINK # 2024-MV-0049741 Bank - M034/DMV CIVLS: 115263-6526461-Y	486.86 -162.12 486.86	-162.12 0.00 0.00	-162.12 -162.12 0.00
2024-03-0371009-00	371009	M034	VAULT TRUST 500 WOODWARD AVE DETROIT MI 48226	BF52709/1C4PJMDX7MD223189/2021/JEEP/CHEROKEE LINK # 2024-MV-0049742 Bank - M034/DMV CIVLS: 115263-6561837-Y	410.30 -239.21 410.30	-239.21 0.00 0.00	-239.21 -239.21 0.00
2024-03-0371036-00	371036	M034	VAULT TRUST 500 WOODWARD AVE DETROIT MI 48226	BH74298/1C4RJKA8P8732271/2023/JEEP/GRAND CH LINK # 2024-MV-0049747 Bank - M034/DMV CIVLS: 115263-6791454-Y	562.98 -187.46 562.98	-187.46 0.00 0.00	-187.46 -187.46 0.00

Inquiry Report

NORMALK TAX COLLECTOR

Interest Date : 10/28/2025

OCT 28 2025

Bill#
Unique id
Dist

Name
Address
City/State/Zip

Prop Loc/Veh. Info./Plan-Sew
MBL/LINK #
Flags

5,916.68	-2,812.25	-2,812.25
TOT Inst	Page : 2	Balance
TOT Adj	Tax Due	Due Now
TOT Paid	Int Due	Discount
	L/F/B Int Due	
-2,812.25	0.00	-2,812.25
5,916.68	0.00	0.00

2023-03-0373722-00	VM CREDIT LEASING LTD	BA03548/1V21E2CA1LC229021/2020/VOLKS/ATLAS CR	674.84	-393.44	-393.44
373722	1401 FRANKLIN BLVD	LINK # 2023-MV-0046743	-393.44	0.00	-393.44
M094	LIBERTYVILLE IL 60048-4460	Bank - M094/DWV CIVLS: 139869-6049785-Y	674.84	0.00	0.00
2023-03-0373780-00	VM CREDIT LEASING LTD	BB96569/3VWC57BU9MM032114/2021/VOLKS/JETTA S	473.92	-197.62	-197.62
373780	1401 FRANKLIN BLVD	LINK # 2023-MV-0046749	-197.62	0.00	-197.62
M094	LIBERTYVILLE IL 60048-4460	Bank - M094/DWV CIVLS: 139869-6239352-Y	473.92	0.00	0.00
2024-03-0372635-00	VM CREDIT LEASING LTD	BD60431/WA1AUCF31N1002329/2022/AUDI/Q3 PREMI	429.88	-250.62	-250.62
372635	1401 FRANKLIN BLVD	LINK # 2024-MV-0049790	-250.62	0.00	-250.62
M036	LIBERTYVILLE IL 60048-4460	Bank - M036/DWV CIVLS: 139869-6387325-Y	429.88	0.00	0.00
2024-03-0372645-00	VM CREDIT LEASING LTD	BD93155/3VVMX7B20NM024423/2022/VOLKS/TAOS S	308.44	-256.94	-256.94
372645	1401 FRANKLIN BLVD	LINK # 2024-MV-0046849	-256.94	0.00	-256.94
M036	LIBERTYVILLE IL 60048	Bank - M036/DWV CIVLS: 141619-6471057-Y	308.44	0.00	0.00

# Of Acct (s) : 4	1,887.08	-1,098.62	-1,098.62
	-1,098.62	0.00	-1,098.62
	1,887.08	0.00	0.00

NOV 10 2025

Inquiry Report

NORMALK TAX COLLECTOR

Interest Date : 11/10/2025

NOV 10 2025

Bill#	Name	Prop Loc/Veh. Info./Plan-Sew	TOT Inst	Page : 1	Balance
Unique_id	Address	Mbl/LINK #	TOT Adj	Tax Due	Due Now
Dist	City/State/Zip	Flags	TOT Paid	Int Due	Discount

2023-03-0369546-00	TOYOTA LEASE TRUST	BD61813/JTUGARD21M5029294/2021/LEXUS/NX 300	813.45	-135.85	-135.85
369546	3200 WEST RAY ROAD	LINK # 2023-MV-0046623	-135.85	0.00	-135.85
M087	CHANDLER AZ 85226	Back Taxes/Bank - M087/DMV CIVLS: 139809-6404110-Y	813.45	0.00	0.00

2024-03-0368083-00	TOYOTA LEASE TRUST	0A6JE3/4T3JLWRFV6MU040278/2021/TOYOT/RAV4 LE	329.12	-274.16	-274.16
368083	3200 WEST RAY ROAD	LINK # 2024-MV-0049623	-274.16	0.00	-274.16
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6498740-Y	329.12	0.00	0.00

2024-03-0368100-00	TOYOTA LEASE TRUST	2AGKD1/JM3KFBCM6N058888/2022/MAZDA/CX-5 PRE	359.26	-239.62	-239.62
368100	3200 WEST RAY ROAD	LINK # 2024-MV-0049635	-239.62	0.00	-239.62
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6646442-Y	359.26	0.00	0.00

2024-03-0368121-00	TOYOTA LEASE TRUST	5ABMK8/JTJAM7BX9N5321957/2022/LEXUS/GX 460	699.38	-232.89	-232.89
368121	3200 WEST RAY ROAD	LINK # 2024-MV-0049633	-232.89	0.00	-232.89
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6624383-Y	699.38	0.00	0.00

2024-03-0368134-00	TOYOTA LEASE TRUST	718YGH/4T1C11AK9NU639151/2022/TOYOT/CAMRY LE	311.74	-233.79	-233.79
368134	3200 WEST RAY ROAD	LINK # 2024-MV-0049623	-233.79	0.00	-233.79
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6499086-Y	311.74	0.00	0.00

2024-03-0368166-00	TOYOTA LEASE TRUST	AA37454/2PTZHMDA6NC309905/2022/LEXUS/RX 350	598.18	-249.44	-249.44
368166	3200 WEST RAY ROAD	LINK # 2024-MV-0049622	-249.44	0.00	-249.44
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6494051-Y	598.18	0.00	0.00

2024-03-0368236-00	TOYOTA LEASE TRUST	AN71138/JTWAB3FV9ND075525/2022/TOYOT/RAV4 PRI	490.38	-367.77	-367.77
368236	3200 WEST RAY ROAD	LINK # 2024-MV-0049628	-367.77	0.00	-367.77
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6572766-Y	490.38	0.00	0.00

2024-03-0368253-00	TOYOTA LEASE TRUST	AS32734/JM3KFBAV8N0536183/2022/MAZDA/CX-5	448.36	-261.40	-261.40
368253	3200 WEST RAY ROAD	LINK # 2024-MV-0049627	-261.40	0.00	-261.40
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6571906-Y	448.36	0.00	0.00

2024-03-0368258-00	TOYOTA LEASE TRUST	AS66876/4T1F31AK1NU576537/2022/TOYOT/CAMRY XL	397.54	-397.54	-397.54
368258	3200 WEST RAY ROAD	LINK # 2024-MV-0049621	-397.54	0.00	-397.54
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6468383-Y	397.54	0.00	0.00

2024-03-0368261-00	TOYOTA LEASE TRUST	AT00073/STDGZRBH5N5191687/2022/TOYOT/HIGHLAND	517.44	-301.66	-301.66
368261	3200 WEST RAY ROAD	LINK # 2024-MV-0049628	-301.66	0.00	-301.66
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6575424-Y	517.44	0.00	0.00

2024-03-0368262-00	TOYOTA LEASE TRUST	AT12979/4T3RMRV3MU042709/2021/TOYOT/RAV4 XLE	344.08	-286.62	-286.62
368262	3200 WEST RAY ROAD	LINK # 2024-MV-0049624	-286.62	0.00	-286.62
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6504567-Y	344.08	0.00	0.00

2024-03-0368267-00	TOYOTA LEASE TRUST	AT42085/JM3KFBE1N1528783/2022/MAZDA/CX-5 PRE	418.22	-104.54	-104.54
368267	3200 WEST RAY ROAD	LINK # 2024-MV-0049633	-104.54	0.00	-104.54
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6620691-Y	418.22	0.00	0.00

2024-03-0368270-00	TOYOTA LEASE TRUST	AT79046/3WVDMBALXNM411709/2022/MAZDA/CX-30	273.46	-68.35	-68.35
368270	3200 WEST RAY ROAD	LINK # 2024-MV-0049639	-68.35	0.00	-68.35
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6692124-Y	273.46	0.00	0.00

2024-03-0368274-00	TOYOTA LEASE TRUST	AU54706/4T3JLWRFV0ND053691/2022/TOYOT/RAV4 LE			
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368274 M032	2024-03-0368282-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	LINK # 2024-MV-0049628 Bank - M032/DMV CIVLS: 139809-6572635-Y	358.16	-238.90	-238.90
2024-03-0368282-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	AV35214/NMTKHMEX9NR140456/2022/TOYOT/C-HR XLE	294.14	-245.01	-245.01	-238.90
368282 M032	2024-03-0368283-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	LINK # 2024-MV-0049635 Bank - M032/DMV CIVLS: 139809-6643775-Y	-245.01	0.00	-245.01
368283 M032	2024-03-0368308-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	AV37604/SYFSAMCE0NP106893/2022/TOYOT/COROLLA	294.14	0.00	0.00
2024-03-0368308-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	AX14176/JM3KFBWXP0143411/2023/MAZDA/CX-5 PRE	277.42	-185.04	-185.04	-185.04
368308 M032	2024-03-0368312-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	LINK # 2024-MV-0049653 Bank - M032/DMV CIVLS: 139809-6898032-Y	-185.04	0.00	-185.04
2024-03-0368312-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	AX59927/JM3TCBDY4N0622650/2022/MAZDA/CX-9 GRA	277.42	0.00	0.00	0.00
368312 M032	2024-03-0368342-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	LINK # 2024-MV-0049644 Bank - M032/DMV CIVLS: 139809-6771895-Y	464.64	-193.75	-193.75
2024-03-0368342-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	AZ70127/JM3KFBWXL0854586/2020/MAZDA/CX-5 TOU	464.64	0.00	0.00	0.00
368342 M032	2024-03-0368361-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	LINK # 2024-MV-0049613 Bank - M032/DMV CIVLS: 139809-5990585-Y	-193.75	-273.79	-273.79
2024-03-0368361-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	BA70744/5TDBGRCB3MS023807/2021/TOYOT/HIGHLAND	547.58	-273.79	-273.79	-273.79
368361 M032	2024-03-0368363-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	LINK # 2024-MV-0049614 Bank - M032/DMV CIVLS: 139809-6098239-Y	-273.79	0.00	-273.79
2024-03-0368363-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	BA76534/JM3TCBAY1P0651434/2023/MAZDA/CX-9 TOU	547.58	0.00	0.00	0.00
368363 M032	2024-03-0368379-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	LINK # 2024-MV-0049663 Bank - M032/DMV CIVLS: 139809-7005802-Y	494.56	-370.92	-370.92
2024-03-0368379-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	BB57371/JTHR9JBH0M2037483/2021/LEXUS/UX 250H	-370.92	0.00	0.00	-370.92
368379 M032	2024-03-0368385-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	LINK # 2024-MV-0049615 Bank - M032/DMV CIVLS: 139809-6146896-Y	494.56	0.00	0.00
2024-03-0368385-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	BB5978/JM3TCBCY8M0504357/2021/MAZDA/CX-9 TOU	443.52	-407.37	-407.37	-407.37
368385 M032	2024-03-0368391-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	LINK # 2024-MV-0049615 Bank - M032/DMV CIVLS: 139809-6146708-Y	-407.37	0.00	-407.37
2024-03-0368391-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	BB96024/JM3KFBBL8R0426193/2024/MAZDA/CX-5 GX	443.52	0.00	0.00	0.00
368391 M032	2024-03-0368394-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	LINK # 2024-MV-0049617 Bank - M032/DMV CIVLS: 139809-6266819-Y	443.52	-362.30	-362.30
2024-03-0368394-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	BC06321/5TDBGZRBH7MS112101/2021/TOYOT/HIGHLAND	-362.30	0.00	0.00	-362.30
368394 M032	2024-03-0368403-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	LINK # 2024-MV-0049617 Bank - M032/DMV CIVLS: 139809-6265168-Y	434.94	-236.76	-236.76
2024-03-0368403-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	BC58815/JM3KFBWM1M0392243/2021/MAZDA/CX-5 TOU	434.94	0.00	0.00	0.00
368403 M032	2024-03-0368407-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	LINK # 2024-MV-0049617 Bank - M032/DMV CIVLS: 139809-6282900-Y	406.12	-159.26	-159.26
2024-03-0368407-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	BC99715/JM3KFBDM9M1394007/2021/MAZDA/CX-5 GRA	-236.76	0.00	0.00	-236.76
368407 M032	2024-03-0368407-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	LINK # 2024-MV-0049617 Bank - M032/DMV CIVLS: 139809-6282900-Y	406.12	-159.26	-159.26
2024-03-0368407-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	BC99715/JM3KFBDM9M1394007/2021/MAZDA/CX-5 GRA	478.28	-136.88	-136.88	-136.88
368407 M032	2024-03-0368407-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	LINK # 2024-MV-0049617 Bank - M032/DMV CIVLS: 139809-6282900-Y	-136.88	0.00	-136.88
2024-03-0368407-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	BC99715/JM3KFBDM9M1394007/2021/MAZDA/CX-5 GRA	328.24	-245.50	-245.50	-245.50
368407 M032	2024-03-0368407-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	LINK # 2024-MV-0049617 Bank - M032/DMV CIVLS: 139809-6282900-Y	328.24	0.00	0.00
2024-03-0368407-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	BC99715/JM3KFBDM9M1394007/2021/MAZDA/CX-5 GRA	368.06	-245.50	-245.50	-245.50
368407 M032	2024-03-0368407-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	LINK # 2024-MV-0049617 Bank - M032/DMV CIVLS: 139809-6282900-Y	-245.50	0.00	-245.50
2024-03-0368407-00	TOYOTA LEASE TRUST 3200 WEST RAY ROAD CHANDLER AZ 85226	BC99715/JM3KFBDM9M1394007/2021/MAZDA/CX-5 GRA	368.06	0.00	0.00	0.00

2024-03-0368418-00	TOYOTA LEASE TRUST	BD33371/JM3KFBDM1M0413218/2021/MAZDA/CX-5 GRA	368.06	-245.50	-245.50
368418	3200 WEST RAY ROAD	LINK # 2024-MV-0049618	-245.50	0.00	-245.50
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6335967-Y	368.06	0.00	0.00
2024-03-0368420-00	TOYOTA LEASE TRUST	BD40263/212Y2MDA7MC301133/2021/LEXUS/RX 350 F	604.56	-201.32	-201.32
368420	3200 WEST RAY ROAD	LINK # 2024-MV-0049619	-201.32	0.00	-201.32
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6374068-Y	604.56	0.00	0.00
2024-03-0368428-00	TOYOTA LEASE TRUST	BD61813/JTUGARD21M5029294/2021/LEXUS/NX 300	479.82	-479.82	-479.82
368428	3200 WEST RAY ROAD	LINK # 2024-MV-0049619	-479.82	0.00	-479.82
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6404110-Y	479.82	0.00	0.00
2024-03-0368440-00	TOYOTA LEASE TRUST	BE12387/JTEAAAH4MJ070334/2021/TOYOT/VENZA LE	375.10	-375.10	-375.10
368440	3200 WEST RAY ROAD	LINK # 2024-MV-0049621	-375.10	0.00	-375.10
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6462110-Y	375.10	0.00	0.00
2024-03-0368449-00	TOYOTA LEASE TRUST	BE34885/2T2H2MDAXNC308983/2022/LEXUS/RX 350	598.18	-299.09	-299.09
368449	3200 WEST RAY ROAD	LINK # 2024-MV-0049625	-299.09	0.00	-299.09
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6522494-Y	598.18	0.00	0.00
2024-03-0368453-00	TOYOTA LEASE TRUST	BE39440/JM3KFBDM5M1462688/2021/MAZDA/CX-5 GRA	368.06	-337.50	-337.50
368453	3200 WEST RAY ROAD	LINK # 2024-MV-0049620	-337.50	0.00	-337.50
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6455214-Y	368.06	0.00	0.00
2024-03-0368457-00	TOYOTA LEASE TRUST	BE47433/JTHC81D27J5033295/2018/LEXUS/IS 300	375.76	-375.76	-375.76
368457	3200 WEST RAY ROAD	LINK # 2024-MV-0049620	-375.76	0.00	-375.76
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6442304-Y	375.76	0.00	0.00
2024-03-0368458-00	TOYOTA LEASE TRUST	BE47450/58AD11D10MU008092/2021/LEXUS/ES 250 B	476.74	-317.99	-317.99
368458	3200 WEST RAY ROAD	LINK # 2024-MV-0049620	-317.99	0.00	-317.99
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6443219-Y	476.74	0.00	0.00
2024-03-0368459-00	TOYOTA LEASE TRUST	BE48357/4T3LMRFV8MU029346/2021/TOYOT/RAV4 LE	329.12	-164.56	-164.56
368459	3200 WEST RAY ROAD	LINK # 2024-MV-0049619	-164.56	0.00	-164.56
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6438884-Y	329.12	0.00	0.00
2024-03-0368460-00	TOYOTA LEASE TRUST	BE48418/5TD1ZRBH9NS162899/2022/TOYOT/HIGHLAND	541.42	-541.42	-541.42
368460	3200 WEST RAY ROAD	LINK # 2024-MV-0049621	-541.42	0.00	-541.42
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6467534-Y	541.42	0.00	0.00
2024-03-0368464-00	TOYOTA LEASE TRUST	BE66683/JTUDARD29M5030731/2021/LEXUS/NX 300 B	449.46	-412.15	-412.15
368464	3200 WEST RAY ROAD	LINK # 2024-MV-0049621	-412.15	0.00	-412.15
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6474046-Y	449.46	0.00	0.00
2024-03-0368466-00	TOYOTA LEASE TRUST	BE72091/JM3KFBDM0476543/2021/MAZDA/CX-5 TCU	328.24	-191.36	-191.36
368466	3200 WEST RAY ROAD	LINK # 2024-MV-0049621	-191.36	0.00	-191.36
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6486311-Y	328.24	0.00	0.00
2024-03-0368472-00	TOYOTA LEASE TRUST	BE90327/4T1C31AK2NU581328/2022/TOYOT/CAMRY LE	337.26	-224.95	-224.95
368472	3200 WEST RAY ROAD	LINK # 2024-MV-0049626	-224.95	0.00	-224.95
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6537854-Y	337.26	0.00	0.00
2024-03-0368476-00	TOYOTA LEASE TRUST	BE97546/2T3P1RFV9MC246292/2021/TOYOT/RAV4 XLE	331.98	-304.44	-304.44
368476	3200 WEST RAY ROAD	LINK # 2024-MV-0049626	-304.44	0.00	-304.44
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6544604-Y	331.98	0.00	0.00
2024-03-0368486-00	TOYOTA LEASE TRUST	BE00865/5TDH2RBH9NS168328/2022/TOYOT/HIGHLAND	517.44	-431.02	-431.02

368486	2024-03-0368487-00	TOYOTA LEASE TRUST	3200 WEST RAY ROAD CHANDLER AZ 85226	LINK # 2024-MV-0049622 Bank - M032/DMV CIVLS: 139809-6491983-Y	-431.02	0.00	-431.02
M032					517.44	0.00	0.00
368487	2024-03-0368487-00	TOYOTA LEASE TRUST	3200 WEST RAY ROAD CHANDLER AZ 85226	BF00930/4T1C1BK3PU088359/2023/TOYOT/CAMRY LE	357.94	-268.44	-268.44
M032				LINK # 2024-MV-0049659 Bank - M032/DMV CIVLS: 139809-6952836-Y	-268.44	0.00	-268.44
2024-03-0368492-00		TOYOTA LEASE TRUST	3200 WEST RAY ROAD CHANDLER AZ 85226	BF19291/JM3KFBDM2M0493967/2021/MAZDA/CX-5 GRA	357.94	0.00	0.00
368492				LINK # 2024-MV-0049625	368.06	-306.59	-306.59
M032				Bank - M032/DMV CIVLS: 139809-6528328-Y	-306.59	0.00	-306.59
2024-03-0368496-00		TOYOTA LEASE TRUST	3200 WEST RAY ROAD CHANDLER AZ 85226	BF49138/4T1T11BK8NU056049/2022/TOYOT/CAMRY SE	368.06	0.00	0.00
368496				LINK # 2024-MV-0049626	347.82	-260.85	-260.85
M032				Bank - M032/DMV CIVLS: 139809-6541313-Y	-260.85	0.00	-260.85
2024-03-0368497-00		TOYOTA LEASE TRUST	3200 WEST RAY ROAD CHANDLER AZ 85226	BF49995/5TDYSKFC1NS047813/2022/TOYOT/SIENNA X	347.82	-260.85	-260.85
368497				LINK # 2024-MV-0049625	-343.95	0.00	-343.95
M032				Bank - M032/DMV CIVLS: 139809-6523979-Y	-343.95	0.00	-343.95
2024-03-0368498-00		TOYOTA LEASE TRUST	3200 WEST RAY ROAD CHANDLER AZ 85226	BF54252/JM3KFBDM9M1494270/2021/MAZDA/CX-5 GRA	515.68	-337.50	-337.50
368498				LINK # 2024-MV-0049625	368.06	0.00	0.00
M032				Bank - M032/DMV CIVLS: 139809-6534597-Y	-337.50	0.00	-337.50
2024-03-0368500-00		TOYOTA LEASE TRUST	3200 WEST RAY ROAD CHANDLER AZ 85226	BF54265/JM3KFBDM3M1496600/2021/MAZDA/CX-5 GRA	368.06	-245.50	-245.50
368500				LINK # 2024-MV-0049626	-245.50	0.00	-245.50
M032				Bank - M032/DMV CIVLS: 139809-6544261-Y	368.06	0.00	0.00
2024-03-0368509-00		TOYOTA LEASE TRUST	3200 WEST RAY ROAD CHANDLER AZ 85226	BF72249/JM3TCBXY3N0603056/2022/MAZDA/CX-9 SPO	434.72	-289.96	-289.96
368509				LINK # 2024-MV-0049627	-289.96	0.00	-289.96
M032				Bank - M032/DMV CIVLS: 139809-6563017-Y	434.72	0.00	0.00
2024-03-0368510-00		TOYOTA LEASE TRUST	3200 WEST RAY ROAD CHANDLER AZ 85226	BF81311/JTUAGCEZ4N2002903/2022/LEXUS/NX 350	511.94	-213.49	-213.49
368510				LINK # 2024-MV-0049629	-213.49	0.00	-213.49
M032				Bank - M032/DMV CIVLS: 139809-6589703-Y	511.94	0.00	0.00
2024-03-0368519-00		TOYOTA LEASE TRUST	3200 WEST RAY ROAD CHANDLER AZ 85226	BF98117/5YFT4MCEONP109961/2022/TOYOT/COROLLA	320.10	-160.05	-160.05
368519				LINK # 2024-MV-0049631	-160.05	0.00	-160.05
M032				Bank - M032/DMV CIVLS: 139809-6599577-Y	320.10	0.00	0.00
2024-03-0368529-00		TOYOTA LEASE TRUST	3200 WEST RAY ROAD CHANDLER AZ 85226	BG04039/5TDLZRBH9NS195725/2022/TOYOT/HIGHLAND	541.42	-180.29	-180.29
368529				LINK # 2024-MV-0049630	-180.29	0.00	-180.29
M032				Bank - M032/DMV CIVLS: 139809-6597929-Y	541.42	0.00	0.00
2024-03-0368534-00		TOYOTA LEASE TRUST	3200 WEST RAY ROAD CHANDLER AZ 85226	BG27780/7MUBAABGANV013771/2022/TOYOT/COROLLA	318.34	-132.75	-132.75
368534				LINK # 2024-MV-0049635	-132.75	0.00	-132.75
M032				Bank - M032/DMV CIVLS: 139809-6641481-Y	318.34	0.00	0.00
2024-03-0368542-00		TOYOTA LEASE TRUST	3200 WEST RAY ROAD CHANDLER AZ 85226	BG37106/3TWC25AN3NM484230/2022/TOYOT/TACOMA D	439.34	-183.19	-183.19
368542				LINK # 2024-MV-0049633	-183.19	0.00	-183.19
M032				Bank - M032/DMV CIVLS: 139809-6623818-Y	439.34	0.00	0.00
2024-03-0368544-00		TOYOTA LEASE TRUST	3200 WEST RAY ROAD CHANDLER AZ 85226	BG37923/2T2AZMDA2NC339694/2022/LEXUS/RX 350 B	575.52	-287.76	-287.76
368544				LINK # 2024-MV-0049634	-287.76	0.00	-287.76
M032				Bank - M032/DMV CIVLS: 139809-6630321-Y	575.52	0.00	0.00
2024-03-0368545-00		TOYOTA LEASE TRUST	3200 WEST RAY ROAD	BG47069/JM3KFBAY1N0569607/2022/MAZDA/CX-5	448.36	-186.96	-186.96
368545				LINK # 2024-MV-0049634	-186.96	0.00	-186.96

M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6637796-Y	448.36	0.00	0.00
2024-03-0368548-00	TOYOTA LEASE TRUST	BG47088/7MMVABEM1PN101281/2023/MAZDA/CX-50 PR			
368548	3200 WEST RAY ROAD	LINK # 2024-MV-0049635	476.52	-238.26	-238.26
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6649625-Y	-238.26	0.00	-238.26
			476.52	0.00	0.00
2024-03-0368549-00	TOYOTA LEASE TRUST	BG47091/3MVDMBCL3NM409863/2022/MAZDA/CX-30 PR			
368549	3200 WEST RAY ROAD	LINK # 2024-MV-0049636	340.56	-227.15	-227.15
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6651157-Y	-227.15	0.00	-227.15
			340.56	0.00	0.00
2024-03-0368552-00	TOYOTA LEASE TRUST	BG56148/3MVDMBCL5NM428706/2022/MAZDA/CX-30 PR			
368552	3200 WEST RAY ROAD	LINK # 2024-MV-0049641	340.56	-85.14	-85.14
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6716493-Y	-85.14	0.00	-85.14
			340.56	0.00	0.00
2024-03-0368560-00	TOYOTA LEASE TRUST	BG62518/JM3KFBDM4N0546346/2022/MAZDA/CX-5 PRE			
368560	3200 WEST RAY ROAD	LINK # 2024-MV-0049637	397.98	-198.99	-198.99
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6674280-Y	-198.99	0.00	-198.99
			397.98	0.00	0.00
2024-03-0368562-00	TOYOTA LEASE TRUST	BG62527/JM3KFBDM9N1594399/2022/MAZDA/CX-5 PRE			
368562	3200 WEST RAY ROAD	LINK # 2024-MV-0049638	397.98	-165.97	-165.97
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6680907-Y	-165.97	0.00	-165.97
			397.98	0.00	0.00
2024-03-0368569-00	TOYOTA LEASE TRUST	BG91284/3MVDMBDY1NM428552/2022/MAZDA/CX-30 PR			
368569	3200 WEST RAY ROAD	LINK # 2024-MV-0049641	404.14	-303.09	-303.09
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6721233-Y	-303.09	0.00	-303.09
			404.14	0.00	0.00
2024-03-0368570-00	TOYOTA LEASE TRUST	BG93406/2T2GGCE29NC004740/2022/LEXUS/NX 350			
368570	3200 WEST RAY ROAD	LINK # 2024-MV-0049640	549.56	-229.17	-229.17
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6713434-Y	-229.17	0.00	-229.17
			549.56	0.00	0.00
2024-03-0368571-00	TOYOTA LEASE TRUST	BG93462/JTJAM7BXN5328948/2022/LEXUS/GX 460			
368571	3200 WEST RAY ROAD	LINK # 2024-MV-0049641	699.38	-466.49	-466.49
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6737417-Y	-466.49	0.00	-466.49
			699.38	0.00	0.00
2024-03-0368574-00	TOYOTA LEASE TRUST	BG97754/2T2HZMDA9NC357379/2022/LEXUS/RX 350			
368574	3200 WEST RAY ROAD	LINK # 2024-MV-0049643	598.18	-398.99	-398.99
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6765113-Y	-398.99	0.00	-398.99
			598.18	0.00	0.00
2024-03-0368575-00	TOYOTA LEASE TRUST	BG97774/2T2AGCE24RC033509/2024/LEXUS/NX			
368575	3200 WEST RAY ROAD	LINK # 2024-MV-0049667	593.34	-99.09	-99.09
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-7044870-Y	-99.09	0.00	-99.09
			593.34	0.00	0.00
2024-03-0368578-00	TOYOTA LEASE TRUST	BG98607/2T3P1REV7NC289613/2022/TOYOT/RAV4 XLE			
368578	3200 WEST RAY ROAD	LINK # 2024-MV-0049640	362.12	-90.53	-90.53
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6707024-Y	-90.53	0.00	-90.53
			362.12	0.00	0.00
2024-03-0368580-00	TOYOTA LEASE TRUST	BH08919/JM3KFBDM6N0623171/2022/MAZDA/CX-5 PRE			
368580	3200 WEST RAY ROAD	LINK # 2024-MV-0049643	359.26	-239.62	-239.62
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6754347-Y	-239.62	0.00	-239.62
			359.26	0.00	0.00
2024-03-0368588-00	TOYOTA LEASE TRUST	BH33657/3MVDMBCL7NM431462/2022/MAZDA/CX-30 PR			
368588	3200 WEST RAY ROAD	LINK # 2024-MV-0049641	340.56	-198.55	-198.55
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6734750-Y	-198.55	0.00	-198.55
			340.56	0.00	0.00
2024-03-0368594-00	TOYOTA LEASE TRUST	BH56594/JTJAM7BX3N5338558/2022/LEXUS/GX 460			
368594	3200 WEST RAY ROAD	LINK # 2024-MV-0049647	699.38	-407.75	-407.75
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6802447-Y	-407.75	0.00	-407.75
			699.38	0.00	0.00
2024-03-0368595-00	TOYOTA LEASE TRUST	BH66256/3MVDMBCLXNM432072/2022/MAZDA/CX-30 PR			
			340.56	-85.14	-85.14

368595	3200 WEST RAY ROAD	LINK # 2024-MV-0049643	-85.14	0.00	-85.14
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6756775-Y	340.56	0.00	0.00
2024-03-0368598-00	TOYOTA LEASE TRUST	BH66460/2T2AGCE22NC011681/2022/LEXUS/NX 350	511.94	-255.97	-255.97
368598	3200 WEST RAY ROAD	LINK # 2024-MV-0049649	-255.97	0.00	-255.97
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6837967-Y	511.94	0.00	0.00
2024-03-0368610-00	TOYOTA LEASE TRUST	BH81920/7MMVABEN8PN108261/2023/MAZDA/CX-50 PR	476.52	-238.26	-238.26
368610	3200 WEST RAY ROAD	LINK # 2024-MV-0049645	-238.26	0.00	-238.26
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6793463-Y	476.52	0.00	0.00
2024-03-0368617-00	TOYOTA LEASE TRUST	BH97766/3MVDMBCL6NM408478/2022/MAZDA/CX-30 PR	340.56	-170.28	-170.28
368617	3200 WEST RAY ROAD	LINK # 2024-MV-0049648	-170.28	0.00	-170.28
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6806816-Y	340.56	0.00	0.00
2024-03-0368621-00	TOYOTA LEASE TRUST	BJ00269/2T3P1REV0NMW313572/2022/TOYOT/RAVA XLE	362.12	-301.64	-301.64
368621	3200 WEST RAY ROAD	LINK # 2024-MV-0049648	-301.64	0.00	-301.64
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6816168-Y	362.12	0.00	0.00
2024-03-0368625-00	TOYOTA LEASE TRUST	BJ06451/JM3KFBGM8P0105159/2023/MAZDA/CX-5 PRE	389.40	-194.70	-194.70
368625	3200 WEST RAY ROAD	LINK # 2024-MV-0049648	-194.70	0.00	-194.70
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6807899-Y	389.40	0.00	0.00
2024-03-0368640-00	TOYOTA LEASE TRUST	BJ63921/JM3TCBDY0P0632417/2023/MAZDA/CX-9 GRA	598.18	-348.74	-348.74
368640	3200 WEST RAY ROAD	LINK # 2024-MV-0049651	-348.74	0.00	-348.74
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6864474-Y	598.18	0.00	0.00
2024-03-0368641-00	TOYOTA LEASE TRUST	BJ65767/JM3TCBCYXP0639022/2023/MAZDA/CX-9 TOU	507.32	-168.94	-168.94
368641	3200 WEST RAY ROAD	LINK # 2024-MV-0049652	-168.94	0.00	-168.94
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6875271-Y	507.32	0.00	0.00
2024-03-0368666-00	TOYOTA LEASE TRUST	BK05495/3MVDMBMXPM509018/2023/MAZDA/CX-30 SE	332.42	-221.72	-221.72
368666	3200 WEST RAY ROAD	LINK # 2024-MV-0049658	-221.72	0.00	-221.72
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6946823-Y	332.42	0.00	0.00
2024-03-0368668-00	TOYOTA LEASE TRUST	BK06123/2T3A1REV2PW348302/2023/TOYOT/RAVA XLE	436.92	-182.20	-182.20
368668	3200 WEST RAY ROAD	LINK # 2024-MV-0049658	-182.20	0.00	-182.20
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6943406-Y	436.92	0.00	0.00
2024-03-0368697-00	TOYOTA LEASE TRUST	BK88627/JM3TCBCY2P0655277/2023/MAZDA/CX-9 TOU	507.32	-295.77	-295.77
368697	3200 WEST RAY ROAD	LINK # 2024-MV-0049664	-295.77	0.00	-295.77
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-7015561-Y	507.32	0.00	0.00
2024-03-0368712-00	TOYOTA LEASE TRUST	BL35806/2T2BAMCA2PC025110/2023/LEXUS/RX 350	746.24	-248.49	-248.49
368712	3200 WEST RAY ROAD	LINK # 2024-MV-0049673	-248.49	0.00	-248.49
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-7118162-Y	746.24	0.00	0.00
2024-03-0368729-00	TOYOTA LEASE TRUST	BL60670/7MUFBABG1PV002275/2023/TOYOT/COROLLA	383.46	-159.90	-159.90
368729	3200 WEST RAY ROAD	LINK # 2024-MV-0049672	-159.90	0.00	-159.90
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-7104499-Y	383.46	0.00	0.00
2024-03-0368764-00	TOYOTA LEASE TRUST	BM37414/JM3KFBGM6N1551933/2022/MAZDA/CX-5 PRE	359.26	-299.27	-299.27
368764	3200 WEST RAY ROAD	LINK # 2024-MV-0049629	-299.27	0.00	-299.27
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6591948-Y	359.26	0.00	0.00
2024-03-0368765-00	TOYOTA LEASE TRUST	BM37998/5TDZ2RAH7NS543422/2022/TOYOT/HIGHLAND	460.90	-268.71	-268.71
368765	3200 WEST RAY ROAD	LINK # 2024-MV-0049675	-268.71	0.00	-268.71

M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-7145961-Y	460.90	0.00	0.00
2024-03-0368773-00	TOYOTA LEASE TRUST	BM55078/JTJGMBX9P5362831/2023/LEXUS/GX 460 L	878.02	-439.01	-439.01
368773	3200 WEST RAY ROAD	LINK # 2024-WV-0049682	-439.01	0.00	-439.01
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-7242985-Y	878.02	0.00	0.00
2024-03-0368801-00	TOYOTA LEASE TRUST	BN43901/5TDDAAB55RS031352/2024/TOYOT/GRAND HI	685.52	-171.38	-171.38
368801	3200 WEST RAY ROAD	LINK # 2024-WV-0049686	-171.38	0.00	-171.38
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-7285534-Y	685.52	0.00	0.00
2024-03-0368805-00	TOYOTA LEASE TRUST	BN43969/3TYSX5EN7PT022062/2023/TOYOT/TACOMA A	420.42	-350.22	-350.22
368805	3200 WEST RAY ROAD	LINK # 2024-WV-0049688	-350.22	0.00	-350.22
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-7298782-Y	420.42	0.00	0.00
2024-03-0368822-00	TOYOTA LEASE TRUST	BN87765/5TFELASECONX006826/2022/TOYOT/TUNDRA C	564.30	-235.31	-235.31
368822	3200 WEST RAY ROAD	LINK # 2024-WV-0049685	-235.31	0.00	-235.31
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-7273261-Y	564.30	0.00	0.00
2024-03-0368885-00	TOYOTA LEASE TRUST	BR33674/3MVDMBGM9RM63141/2024/MAZDA/CX-30 PR	399.08	-232.67	-232.67
368885	3200 WEST RAY ROAD	LINK # 2024-WV-0049707	-232.67	0.00	-232.67
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-7486328-Y	399.08	0.00	0.00
2024-03-0368906-00	TOYOTA LEASE TRUST	BR63593/7MUFBA6G0RV045640/2024/TOYOT/COROLLA	405.90	-270.73	-270.73
368906	3200 WEST RAY ROAD	LINK # 2024-WV-0049712	-270.73	0.00	-270.73
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-7524704-Y	405.90	0.00	0.00
2024-03-0368912-00	TOYOTA LEASE TRUST	BR91047/3MVDMBM5RM716922/2024/MAZDA/CX-30 SE	367.40	-153.21	-153.21
368912	3200 WEST RAY ROAD	LINK # 2024-WV-0049717	-153.21	0.00	-153.21
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-7576930-Y	367.40	0.00	0.00
2024-03-0368939-00	TOYOTA LEASE TRUST	CHFBRDY/5TDCZRBH3MS533393/2021/TOYOT/HIGHLAND	478.28	-239.14	-239.14
368939	3200 WEST RAY ROAD	LINK # 2024-WV-0049615	-239.14	0.00	-239.14
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6167244-Y	478.28	0.00	0.00
2024-03-0368945-00	TOYOTA LEASE TRUST	MHD/4T1R1AK2P0766482/2023/TOYOT/CAMRY LE	339.68	-198.04	-198.04
368945	3200 WEST RAY ROAD	LINK # 2024-WV-0049656	-198.04	0.00	-198.04
M032	CHANDLER AZ 85226	Bank - M032/DMV CIVLS: 139809-6926832-Y	339.68	0.00	0.00
# Of Acct (s) : 94			41,990.41	-24,234.04	-24,234.04
			41,990.41	0.00	0.00

To: Finance Committee
From: Joyce Liu, IT Director
Subject: Justification for Purchase of DocAccess – PDF ADA Compliance Tool
Date: 12/11/2025

The City is required to comply with the U.S. Department of Justice (DOJ) and ADA Title II requirements regarding digital accessibility. This includes ensuring that all documents posted on our public website, particularly PDFs are accessible to individuals with disabilities. To meet these federal requirements, the IT Department is requesting approval to purchase DocAccess, an automated PDF accessibility remediation tool.

The City currently has thousands of PDFs posted online across multiple departments. Many of these documents do not meet accessibility standards, and manually remediating them is not feasible with existing staff or resources. DocAccess provides an efficient and compliant solution by:

- Automatically scanning and remediating PDFs to meet ADA and WCAG standards
- Providing ongoing monitoring to ensure new documents remain compliant
- Integrating with our existing web platform (CivicPlus)
- Offering a clear reporting structure that demonstrates compliance progress—required under new DOJ rules
- Reducing legal risk by proactively addressing accessibility gaps

Under the DOJ's new Accessibility Rule for State and Local Governments, municipalities must demonstrate

- An accurate inventory of PDFs on the website
- Active remediation work (DocAccess fulfills this)
- A written internal accessibility policy
- Staff training on accessible content
- A plan and process for new PDF creation
- Ongoing monitoring and documentation of progress

City currently has AudioEye currently covers our website content; however, PDF accessibility requires a specialized solution. DocAccess is designed specifically for high-volume PDF remediation and fulfills the ADA requirements that AudioEye alone cannot cover.

The IT Department recommends approval to purchase DocAccess to ensure the City meets ADA and DOJ digital accessibility requirements and continues to provide equitable access to all residents.



Joyce Liu
Director of Information Technology
Jliu@norwalkct.gov

Please let me know if you would like additional detail or a demonstration of the tool.

Sincerely,

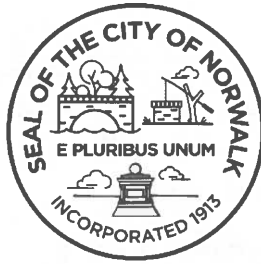
Joyce Liu

Joyce Liu

IT Director

ACTION REQUESTED:

Authorize the Purchasing Agent to issue a purchase order to Streamline Software, Inc. for a three-year agreement for Subscription Pro Plan in an amount not to exceed \$13,440 annually. Account # 011370-5742



DEPT OF FINANCE - Purchasing Department

NONCOMPETITIVE PROCUREMENT JUSTIFICATION FORM

DATE: 11/21/2025

DEPARTMENT: Information Technology

Procurement by non-competitive proposals may be used only when the award of a contract is infeasible under informal competitive Quotations (§3-204), Informal Competitive Request for Proposals (§3-205), seal bids, or competitive proposals and at least one of the following circumstances applies:

Check One:

☐	1	The item is available only from a single source (justification is attached). The provisions of this regulation apply to all sole source procurements unless emergency conditions exist as defined by Purchasing Guideline on Emergency Procurements
☒	2	After solicitation of several sources, competition is determined inadequate (record of source contacts and/or attempts to obtain pricing is attached)
☐	3	The compatibility of equipment, accessories, or replacement parts is of paramount consideration
☐	4	The item/service is available on a Cooperative Purchasing Agreement (please provide the organization name, quote, and the contract/agreement number)
☐	5	The public exigency or emergency for the requirement will not permit a delay resulting from competitive solicitation (documented emergency contingency is attached). Please forward this form and supporting documentation within 48 hours of the Emergency
☐	6	Other, please explain:

TOTAL COST: \$13,440 **MUNIS Account:** 011370-5742

VENDOR: Streamline Software, Inc

Purchasing Agent Signature	The Purchasing Agent		Department Head Signature
	☒	Supports	Joyce Liu Digitally signed by Joyce Liu Date: 2025.11.21 16:56:54 -05'00'
Purchasing Agent Name	☐	Does Not Support	Department Head Name
Date	☐	Single Source Requires Common Council Authorization (in excess of \$20,000.00)?	Joyce Liu Date 11/21/2025

JUSTIFICATION:

The City is required to comply with DOJ and ADA Title II digital accessibility standards, including ensuring that all PDFs on our public website are fully accessible. With thousands of PDFs posted across departments, manual remediation is not feasible with existing staff or resources.

DocAccess provides an automated, cost-effective solution that:

Remediates PDFs to meet ADA and WCAG accessibility standards

Monitors new documents to maintain ongoing compliance

Integrates seamlessly with our CivicPlus website

Generates reporting required under the new DOJ accessibility rules

Reduces legal, regulatory, and compliance risk for the City

While AudioEye supports accessibility for our website content, it does not remediate PDFs. DocAccess fills this critical gap and enables the City to meet federal requirements efficiently and affordably.

We also evaluated two other vendors—Allyant CommonLook and Recite Me—but neither provided a solution that met our needs for high-volume PDF remediation at a cost-effective price point.

The IT Department recommends approval of this purchase to ensure the City continues to meet ADA requirements and provide equitable access for all residents.

ANY OTHER VENDORS CONTACTED FOR PRICING? (Please attach quotes): _____

Vendor 1: Allyant CommonLook

Vendor 2: Recite Me

EMERGENCY: Explain in detail the nature of the emergency _____

From: [Liu, Joyce](#)
To: [Conners, Sharon](#)
Cc: [Hnatuk, William](#); [Lam, Chitsamay](#)
Subject: DocAccess - Justification (aiming for 12/11/2025 Finance & Claim agenda items)
Date: Friday, November 21, 2025 5:08:39 PM
Attachments: [Noncompetitive Procurement-DocAccess - Binder.pdf](#)
[image001.png](#)

Hi Sharon,

Attached is the justification form for DocAccess.

To meet DOJ and ADA Title II requirements, the City must ensure all PDFs on our website are accessible. With thousands of PDFs across departments, manual remediation isn't feasible. DocAccess offers an automated, cost-effective solution to remediate PDFs, monitor new documents, integrate with CivicPlus, and generate the reporting required by the DOJ.

While IT uses AudioEye for website content compliances, PDF compliance is a separate requirement. Our evaluations of Allyant CommonLook and Recite Me showed they could not meet our volume or cost needs.

IT recommends approval so we can meet ADA obligations and stay on track for the April 2025 DOJ deadline. I plan to include this on the 12/11/2025 Finance & Claims agenda. Bill is cc'd for support.

Thank you,

Joyce Liu

Director/Information Technology

City of Norwalk

125 East Ave Room 203

Norwalk, CT 06851-5125

Office: (203) 854-7726

www.norwalkct.gov

jliu@norwalkct.gov





Accessible Document Service Proposal

Transform Your PDFs into Fully Accessible, Searchable, and Translatable Documents

PREPARED FOR

Joyce Liu

Director of IT

City of Norwalk, CT

jliu@norwalkct.gov

PREPARED BY

Lee Smith

Business Development Representative

DocAccess by Streamline Software

lee.smith@getstreamline.com

(916) 900-6619

Executive Summary

City of Norwalk, CT faces a critical deadline for PDF accessibility compliance. After analyzing **4,043** links across its web properties, the DocAccess tool discovered **2,517** documents containing approximately **40,000** pages. With this agreement, DocAccess will ensure **40,000 pages on norwalkct.gov** are served in an accessible format. Traditional remediation of all these documents would cost approximately **\$280,000** or could take **167 weeks** of dedicated staff time.

DocAccess offers an immediate, cost-effective solution at just \$1,120 per month — that's **95%** less than traditional remediation in the first year alone, with instant deployment and ongoing compliance.

The Accessibility Challenge

Under the Americans with Disabilities Act (ADA) and recent Department of Justice guidelines, all public-facing digital content must be accessible to people with disabilities. This includes:

- ✓ Meeting WCAG 2.1 AA standards for all PDF documents
- ✓ Providing equal access to information for all users
- ✓ Avoiding costly lawsuits and compliance penalties
- ✓ Serving your community's **15-20%** of residents with disabilities
- ✓ Supporting your non-English-speaking community

The DocAccess Solution

DocAccess transforms your existing PDFs into fully accessible documents without changing your files or website structure. Our cloud-based solution provides:



Instant Accessibility

Automatic conversion to screen-reader compatible HTML with proper semantic structure and WCAG 2.1 AA compliance.



150+ Language Translation

Real-time translation powered by Google Translate, prioritizing languages spoken in your service area.



AI-Powered Search & Q&A

Users can search within documents and ask questions in plain language, getting instant answers in their preferred language.



Live Visual Interpretation

24/7 access to professional interpreters via Aira for users who need additional assistance - included at no extra cost.



Mobile Optimization

Responsive design ensures perfect viewing on all devices, from smartphones to desktop computers.



Smart Image Description

AI-generated comprehensive alt-text for all images, charts, maps, and diagrams following WCAG best practices.

Technical Excellence & Compliance



DocAccess is built on industry-leading standards and partnerships:

- ✓ Full WCAG 2.1 AA compliance verified by VeraPDF validation
- ✓ Section 508 and ADA Title II & III compliance
- ✓ ISO 14289 (PDF/UA) standard adherence
- ✓ Tested with all major screen readers (JAWS, NVDA, VoiceOver)
- ✓ Regular audits by accessibility experts
- ✓ Continuous improvement through user feedback

Simple Implementation Process

Quick Installation (15 minutes)

1

Add one line of code to your website - similar to Google Analytics. Works with any CMS or platform.

Automatic Processing (24 hours)

2

DocAccess scans and processes all your PDFs, creating accessible versions without touching your original files.

Go Live & Stay Compliant

3

Your PDFs are now fully accessible. New documents are processed automatically. Full dashboard for monitoring.

Investment & Value

Recommended Plan: Pro

\$1,120/month

For 40,000 pages on norwalkct.gov

Includes \$10,000 in indemnification coverage

What's Included:

- ✓ Unlimited document views and downloads
- ✓ Automatic processing of new documents
- ✓ All accessibility features (translation, Q&A, live assistance)
- ✓ Compliance monitoring dashboard
- ✓ Regular accuracy reviews by experts
- ✓ No setup fees or hidden costs
- ✓ Flexibility to change plans anytime

Cost Comparison:

Traditional PDF remediation: **\$280,000** (one-time)

DocAccess solution: **\$1,120** per month

You save \$266,560 in the first year alone!

Frequently Asked Questions

Do I need to remediate my existing PDFs?

No. DocAccess creates fully compliant WCAG 2.1 AA compliant HTML formats that are the gold standard for ADA requirements. Your original PDFs remain unchanged as an alternative format for printing.

How quickly can we be compliant?

Most organizations are fully operational within 24-48 hours of installing the DocAccess code. Complex documents may take slightly longer for our quality review process.

What about documents on external sites we link to?

DocAccess uniquely handles external PDFs you link to, ensuring your users have an accessible experience even with third-party documents.

Is this solution legally compliant?

Yes. DocAccess meets all federal ADA requirements and state-specific regulations. We offer up to \$250,000 in indemnification coverage for added protection.

Service Agreement

This Software as a Service Agreement ("Agreement") is entered into on **November 30, 2025**, between Streamline Software Incorporated ("Provider") and **City of Norwalk, CT** ("Customer").

Services Provided

DocAccess is a subscription-based accessibility solution that includes:

- Automated document accessibility compliance
- Real-time translation to 150+ languages
- AI-powered search and Q&A functionality
- 24/7 live visual interpretation services
- Compliance monitoring and reporting

Terms

- **Subscription:** Pro Plan - 40,000 pages on norwalkct.gov pages
- **Fee:** \$13,440 per year (\$1,120 per month)
- **Billing Cycle:** Every year, beginning November 2025
- **Payment Terms:** Net 45
- **Contract Term:** 3-year commitment, billed annually (30% discount) - enjoy our price lock guarantee for the duration of the contract term.
- **Price Protection:** Your price stays fixed during your subscription term, even if you increase usage up to 200% of your original page count. This flexibility supports public organizations' ability to communicate freely and maintain transparency.
- **Indemnification Coverage:** \$10,000 - protecting you against accessibility-related claims

This Agreement incorporates the DocAccess Terms of Service available at docaccess.com/terms-of-service

Streamline Software, Inc.



Name: Mac Clemmens
Title: CEO
Date: November 30, 2025

City of Norwalk, CT

Name: Joyce Liu
Title: Director of IT
Date: November 30, 2025

W-9 available at getstreamline.com/w9 | Fed Tax ID: 26-3341975

DESC	PROJECT	EMPLOYEE	ACCT DESCRIPTION	LTD_REVISD_BUD	LTD_ACTUALS		LTD_REMAIN_BUDGET (UPDATED 12/02/2025)	FY2026 Remaining Pay (12/02/25 to 06/30/2025)	Surplus (Deficit) with		JODI TRENDLER	KENNETH BUSHKA	CHRISTIAN CROSS	ANNA BREAULT	Surplus (Deficit) after	
					12/02/2025)	ENCUMBRANCE			Current Salary						Transfer	Transfer
CONSTRUCTION-NON ST/FED GRANT	AMD01	JODI TRENDLER	MAYOR INITIATIVE ARPA	281,566.00	163,545.25	126,400.00	-8,379.25	95,072.09	-103,451.34	95,072.09					8,379.25	0.00
CONSTRUCTION-NON ST/FED GRANT	AEC04	KENNETH BUSHKA	PROJECT MANAGER	560,000.00	278,508.36	0.00	281,491.64	57,863.13	223,628.51	-95,072.09					-20,908.15	67,121.85
CONSTRUCTION-NON ST/FED GRANT	AEC08	CHRISTIAN CROSS	CAPITAL ACCESS MANAGER MICROLO	243,000.00	161,322.56	0.00	81,677.44	40,989.92	40,687.52							40,687.52
CONSTRUCTION-NON ST/FED GRANT	AEC16	ANNA BREAULT	EVENT IMPLEMENTATION PROGRAM	245,000.00	218,144.09	0.00	26,855.91	40,526.42	-13,670.51					40,526.42		26,855.91
CONSTRUCTION-NON ST/FED GRANT	ARP04	SARAH CRUZ	PARKS AND RECR ARPA PROJECTS	175,201.62	187,730.52	0.00	-12,528.90	0.00	-12,528.90						12,528.90	0.00
								369,116.84	234,451.56	134,665.28	0.00	0.00	0.00	0.00	0.00	134,665.28

TRANSFER						
ACCOUNT		NEW		NEW AVAILABLE		BAL
		AVAILABLE BAL	TRANSFER	AVAILABLE BAL	SALARY TO EOY	
MAYOR INITIATIVE ARPA	130100-5796-AMD01	-8,379.25	103,451.34	95,072.09	95,072.09	0.00
PROJECT MANAGER	133710-5796-AEC04	281,491.64	-156,506.66	124,984.98	57,863.13	67,121.85
CAPITAL ACCESS MANAGER MICROLO	133710-5796-AEC08	81,677.44	0.00	81,677.44	40,989.92	40,687.52
EVENT IMPLEMENTATION PROGRAM	133710-5796-AEC16	26,855.91	40,526.42	67,382.33	40,526.42	26,855.91
PARKS AND RECR ARPA PROJECTS	134010-5796-ARP04	-12,528.90	12,528.90	0.00	0.00	0.00
		369,116.84	0.00	369,116.84	234,451.56	134,665.28



CITY OF NORWALK
Transportation Mobility & Parking
P: 203-854-7260
Norwalk City Hall
125 East Avenue, PO Box 5125
Norwalk, CT 06856-5125

TO: Economic and Community Development Committee of the Common Council

FROM: James Travers – Director of Transportation, Mobility and Parking

CC: Sabrina Godeski, BS, MPL, AICP – Director of Business Development & Tourism
Garrett Bolella, P.E., PTOE, RSP1 – Assistant Director, Transportation, Mobility and Parking
Greg Pacelli – Transportation Planner, Transportation, Mobility and Parking

REF: January 12th, 2026 Meeting Agenda Item

- A.** Authorize the Mayor, Barbara C. Smyth, to execute an agreement between the city and B&W Paving & Landscaping LLC for a sum not to exceed \$437,110.00 for project 4481 TMP2025-5 Pedestrian Access Enhancements on Dr. Martin Luther King Jr. Drive at Hamilton Ave.
- B.** Authorize the Director of Transportation, Mobility, and Parking to execute orders on the contract between the city of Norwalk and B&W Paving & Landscaping LLC, for project TMP2025-5 Pedestrian Access Enhancements on Dr. Martin Luther King Jr. Drive at Hamilton Ave for a sum not to exceed \$43,711.00.

DATE: January 8th, 2026

Memorandum

The Department of Transportation, Mobility, and Parking has prepared documents to award Bid Number 4481 TMP2025-5 Pedestrian Access Enhancements on Dr. Martin Luther King Jr. Drive at Hamilton Ave.

On Thursday, December 11th, 2025, the bid opening for TMP2025-5 was conducted, during which, four (4) bids were received. All four bids were evaluated through a comprehensive bid analysis. Based on the results of this evaluation, B&W Paving and Landscaping, LLC, was determined to be the lowest responsible bidder.

The funding for this project is being administered through the Dr. Martin Luther King Corridor Initiative with procedural oversight by the State of CT Department of Economic and Community Development. On Thursday January 8th, 2026, the State of CT Department of Economic and

Community Development (DECD) issued a notification via email that the city may proceed awarding the contract to the lowest responsible bidder, B&W Paving and Landscaping, LLC.

Project Background

This project is funded through the City's allocation under the Dr. Martin Luther King Corridor Initiative. During the 2017 legislative session, Freedom Faith Collaborative successfully worked with the State legislature, the Governor's Office and the Department of Banking to designate 3 corridors, in different urban areas in CT as "MLK Corridors". The 3 named are in Norwalk, Middletown and New Britain.

These designated corridors would then serve as an epicenter to help spur increased economic activity to the benefit of the community, residents & municipalities and help solve some of the chronic problems that face urban areas like unemployment, housing & education. The city distributed the funds from the MLK Corridor Initiative across various departments throughout the city.

The scope of work included within this specific project, TMP2025-5, under the MLK Corridor Initiative entails a partial reconstruction of the Dr. Martin Luther Drive at Hamilton Avenue staircase, which will include, concrete repairs, new handrails, installation of new lighting, new concrete sidewalk and ADA Compliant sidewalk ramp installation, precast block retaining wall, along with other miscellaneous work within the vicinity of the stairs.

The Department of Transportation, Mobility, and Parking, requests that the following items to be added on the agenda for the for the January 12th, 2026 meeting of the Economic Development Committee.

- A. Authorize the Mayor, Barbara C. Smyth, to execute an agreement between the city and B&W Paving & Landscaping LLC for a sum not to exceed \$437,110.00 for project 4481 TMP2025-5 Pedestrian Access Enhancements on Dr. Martin Luther King Jr. Drive at Hamilton Ave.
- B. Authorize the Director of Transportation, Mobility, and Parking to execute orders on the contract between the city of Norwalk and B&W Paving & Landscaping LLC, for project TMP2025-5 Pedestrian Access Enhancements on Dr. Martin Luther King Jr. Drive at Hamilton Ave for a sum not to exceed \$43,711.00.

ACCOUNT NUMBERS

- 520000 5796 MLK01

ATTACHMENTS

- Engineer of Record (CDM Smith) Letter of Recommendation for Acceptance of the Lowest Responsible Bidder
- Completed Bid Tabulation

A copy of the bid information from the Purchasing Department for Project 4481–TMP2025-5, Pedestrian Access Enhancements on Dr. Martin Luther King Jr. Drive at Hamilton Ave. can be reviewed by following the link

<https://www.norwalkct.org/DocumentCenter/Index/1713>

CONTINUATION SHEET

Project No.: MLK 2025-5 PEDESTRIAN ACCESS ENHANCEMENTS ON HAMILTON AVENUE PROJECT							BW PAVING & LANDSCAPING		COLONNA CONCRETE		A. VITTI EXCAVATOR LLC		THE GRASSO COMPANIES LLC	
	ITEM #	DESCRIPTION	UNIT	TOTAL QUANTITY	UNIT PRICE	AMOUNT	UNIT PRICE	TOTAL	UNIT PRICE	TOTAL	UNIT PRICE	TOTAL	UNIT PRICE	TOTAL
1	0201001A	CLEARING AND GRUBBING	LS	1	\$ 20,000.00	\$ 20,000.00	\$ 25,000.00	\$ 25,000.00	\$ 40,000.00	\$ 40,000.00	\$ 21,000.00	\$ 21,000.00	\$ 20,000.00	\$ 20,000.00
2	0202000	EARTH EXCAVATION	CY	30	\$ 75.00	\$ 2,250.00	\$ 60.00	\$ 1,800.00	\$ 50.00	\$ 1,500.00	\$ 150.00	\$ 4,500.00	\$ 65.00	\$ 1,950.00
3	0202100	ROCK EXCAVATION	CY	30	\$ 100.00	\$ 3,000.00	\$ 250.00	\$ 7,500.00	\$ 400.00	\$ 12,000.00	\$ 500.00	\$ 15,000.00	\$ 350.00	\$ 10,500.00
4	0202452A	TEST PIT	EA	1	\$ 2,000.00	\$ 2,000.00	\$ 5,000.00	\$ 5,000.00	\$ 800.00	\$ 800.00	\$ 2,000.00	\$ 2,000.00	\$ 10,000.00	\$ 10,000.00
5	0020509	SAWCUT CONCRETE	LF	25	\$ 20.00	\$ 500.00	\$ 10.00	\$ 250.00	\$ 10.00	\$ 250.00	\$ 10.00	\$ 250.00	\$ 15.00	\$ 375.00
6	02131012	CONDITION SURVEY	LS	1	\$ 10,000.00	\$ 10,000.00	\$ 8,000.00	\$ 8,000.00	\$ 25,000.00	\$ 25,000.00	\$ 15,000.00	\$ 15,000.00	\$ 45,000.00	\$ 45,000.00
7	0213012A	GRANULAR FILL	CY	15	\$ 75.00	\$ 1,125.00	\$ 65.00	\$ 975.00	\$ 75.00	\$ 1,125.00	\$ 150.00	\$ 2,250.00	\$ 100.00	\$ 1,500.00
8	0216000	PERVIOUS STRUCTURAL BACKFILL	CY	35	\$ 75.00	\$ 2,250.00	\$ 65.00	\$ 2,275.00	\$ 75.00	\$ 2,625.00	\$ 150.00	\$ 5,250.00	\$ 105.00	\$ 3,675.00
9	0216012A	CONTROLLED LOW STRENGTH MATERIAL	CY	15	\$ 450.00	\$ 6,750.00	\$ 400.00	\$ 6,000.00	\$ 1,000.00	\$ 15,000.00	\$ 250.00	\$ 3,750.00	\$ 350.00	\$ 5,250.00
10	219003	SEDIMENTATION CONTROL FILTER FABRIC FENCE	LF	25	\$ 10.00	\$ 250.00	\$ 10.00	\$ 250.00	\$ 10.00	\$ 250.00	\$ 3.00	\$ 75.00	\$ 7.50	\$ 187.50
11	0202529	CUT BITUMOUS PAVEMENT	LF	60	\$ 10.00	\$ 600.00	\$ 10.00	\$ 600.00	\$ 5.00	\$ 300.00	\$ 10.00	\$ 600.00	\$ 5.00	\$ 300.00
12	0406002A	TEMPORARY PAVEMENT	SY	10	\$ 45.00	\$ 450.00	\$ 100.00	\$ 1,000.00	\$ 60.00	\$ 600.00	\$ 100.00	\$ 1,000.00	\$ 225.00	\$ 2,250.00
13	0406005A	PERMANENT PAVEMENT REPAIR (LOCAL ROAD)	SY	70	\$ 150.00	\$ 10,500.00	\$ 150.00	\$ 10,500.00	\$ 100.00	\$ 7,000.00	\$ 150.00	\$ 10,500.00	\$ 175.00	\$ 12,250.00
14	0506001A	CONCRETE FOR RETAINING WALLS, STEPS AND COPINGS	CY	25	\$ 2,000.00	\$ 40,000.00	\$ 2,000.00	\$ 50,000.00	\$ 1,600.00	\$ 40,000.00	\$ 1,800.00	\$ 45,000.00	\$ 1,850.00	\$ 46,250.00
15	0506002A	SEGMENTAL BLOCK RETAINING WALL - CAP BLOCK	EA	23	\$ 500.00	\$ 3,500.00	\$ 250.00	\$ 5,750.00	\$ 600.00	\$ 13,800.00	\$ 1,400.00	\$ 32,200.00	\$ 850.00	\$ 19,550.00
16	0506003A	SEGMENTAL BLOCK RETAINING WALL	EA	7	\$ 1,000.00	\$ 23,000.00	\$ 1,000.00	\$ 7,000.00	\$ 1,200.00	\$ 8,400.00	\$ 1,400.00	\$ 9,800.00	\$ 1,750.00	\$ 12,250.00
17	0506004A	MODIFICATIONS AND REPAIRS TO CONCRETE	LS	1	\$ 20,000.00	\$ 20,000.00	\$ 40,000.00	\$ 40,000.00	\$ 35,000.00	\$ 35,000.00	\$ 30,000.00	\$ 30,000.00	\$ 2,500.00	\$ 2,500.00
18	0602000	DEFORMED STEEL BARS	LBS	3400	\$ 4.00	\$ 18,400.00	\$ 4.00	\$ 13,600.00	\$ 6.00	\$ 20,400.00	\$ 5.00	\$ 17,000.00	\$ 10.00	\$ 34,000.00
19	0602006	DEFORMED STEEL BARS - EPOXY COATED	LBS	1300	\$ 5.00	\$ 200.00	\$ 5.00	\$ 6,500.00	\$ 8.00	\$ 10,400.00	\$ 6.00	\$ 7,800.00	\$ 15.00	\$ 19,500.00
20	0703012	MODIFIED RIPRAP	CY	1	\$ 1,000.00	\$ 1,000.00	\$ 100.00	\$ 100.00	\$ 200.00	\$ 200.00	\$ 150.00	\$ 150.00	\$ 1,000.00	\$ 1,000.00
21	0751453	6" HDPE PERFORATED PIPE	LF	40	\$ 4.00	\$ 160.00	\$ 50.00	\$ 2,000.00	\$ 100.00	\$ 4,000.00	\$ 50.00	\$ 2,000.00	\$ 90.00	\$ 3,600.00
22	0813001	5" GRANITE STONE CURBING	LF	20	\$ 50.00	\$ 1,000.00	\$ 100.00	\$ 2,000.00	\$ 120.00	\$ 2,400.00	\$ 150.00	\$ 3,000.00	\$ 225.00	\$ 4,500.00
23	0970007A	UNIFORMED FLAGGER	Hour	200	\$ 30,000.00	\$ 30,000.00	\$ 70.00	\$ 14,000.00	\$ 80.00	\$ 16,000.00	\$ 80.00	\$ 16,000.00	\$ 150.00	\$ 30,000.00
24	0814001A	RESET STONE CURBING	LF	25	\$ 100.00	\$ 2,500.00	\$ 40.00	\$ 1,000.00	\$ 60.00	\$ 1,500.00	\$ 150.00	\$ 3,750.00	\$ 100.00	\$ 2,500.00
25	0910001A	TOP MOUNTED BALUSTER GUARDRAIL	LF	18	\$ 200.00	\$ 3,600.00	\$ 700.00	\$ 12,600.00	\$ 1,000.00	\$ 18,000.00	\$ 500.00	\$ 9,000.00	\$ 1,050.00	\$ 18,900.00
26	0910002A	WALL MOUNTED HANDRAIL	LF	8	\$ 150.00	\$ 1,200.00	\$ 400.00	\$ 3,200.00	\$ 300.00	\$ 2,400.00	\$ 200.00	\$ 1,600.00	\$ 950.00	\$ 7,600.00
27	0910003A	TOP MOUNTED HANDRAIL IN EXISTING WALL	LF	54	\$ 200.00	\$ 10,800.00	\$ 500.00	\$ 27,000.00	\$ 300.00	\$ 16,200.00	\$ 220.00	\$ 11,880.00	\$ 1,500.00	\$ 81,000.00
28	0921001A	CONCRETE SIDEWALK	SF	330	\$ 25.00	\$ 8,250.00	\$ 30.00	\$ 9,900.00	\$ 35.00	\$ 11,550.00	\$ 25.00	\$ 8,250.00	\$ 25.00	\$ 8,250.00
29	0924007A	HANDICAP RAMP (ADA COMPLIANT)	SF	25	\$ 50.00	\$ 1,250.00	\$ 40.00	\$ 1,000.00	\$ 70.00	\$ 1,750.00	\$ 70.00	\$ 1,750.00	\$ 500.00	\$ 12,500.00
30	0944001A	FURNISHING AND PLACING TOPSOIL - 6"	SF	800	\$ 10.00	\$ 8,000.00	\$ 2.00	\$ 1,600.00	\$ 15.00	\$ 12,000.00	\$ 7.00	\$ 5,600.00	\$ 15.00	\$ 12,000.00
31	0950005	TURF ESTABLISHMENT (MODIFIED)	SF	800	\$ 1.00	\$ 800.00	\$ 2.00	\$ 1,600.00	\$ 6.00	\$ 4,800.00	\$ 5.00	\$ 4,000.00	\$ 25.00	\$ 20,000.00
32	0950013	EROSION CONTROL MATTING	SY	100	\$ 8.00	\$ 800.00	\$ 5.00	\$ 500.00	\$ 10.00	\$ 1,000.00	\$ 10.00	\$ 1,000.00	\$ 8.00	\$ 800.00
33	097001A	MAINTENANCE AND PROTECTION OF TRAFFIC	LS	1	\$ 30,000.00	\$ 30,000.00	\$ 25,000.00	\$ 25,000.00	\$ 35,000.00	\$ 35,000.00	\$ 10,000.00	\$ 10,000.00	\$ 100,000.00	\$ 100,000.00
34	0975002	MOBILIZATION	LS	1	\$ 20,000.00	\$ 20,000.00	\$ 30,000.00	\$ 30,000.00	\$ 35,000.00	\$ 35,000.00	\$ 60,000.00	\$ 60,000.00	\$ 150,000.00	\$ 150,000.00
35	0970006A	TRAFFIC PERSON (UNIFORM POLICE OFFICER)	ALLOW	1	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
36	1001001A	TRENCHING AND BACKFILLING	LF	440	\$ 50.00	\$ 22,000.00	\$ 30.00	\$ 13,200.00	\$ 5.00	\$ 2,200.00	\$ 30.00	\$ 13,200.00	\$ 45.00	\$ 19,800.00
37	1001004	ROCK IN TRENCH 0-4" DEEP	LF	25	\$ 50.00	\$ 1,250.00	\$ 250.00	\$ 6,250.00	\$ 400.00	\$ 10,000.00	\$ 500.00	\$ 12,500.00	\$ 340.00	\$ 8,500.00
38	1002015	ROCK IN FOUNDATION EXCAVATION	VF	6	\$ 500.00	\$ 3,000.00	\$ 1,000.00	\$ 6,000.00	\$ 2,500.00	\$ 15,000.00	\$ 500.00	\$ 3,000.00	\$ 350.00	\$ 2,100.00
39	1002103A	LIGHT STANDARD FOUNDATION	EA	4	\$ 2,500.00	\$ 10,000.00	\$ 1,000.00	\$ 4,000.00	\$ 2,000.00	\$ 8,000.00	\$ 2,200.00	\$ 8,800.00	\$ 1,150.00	\$ 4,600.00
40	1002300A	12' LIGHT STANDARD	EA	4	\$ 5,000.00	\$ 20,000.00	\$ 7,000.00	\$ 28,000.00	\$ 8,000.00	\$ 32,000.00	\$ 7,500.00	\$ 30,000.00	\$ 2,200.00	\$ 8,800.00
41	1005600A	LUMINAIRE LED 40W	EA	4	\$ 1,000.00	\$ 4,000.00	\$ 3,000.00	\$ 12,000.00	\$ 3,000.00	\$ 12,000.00	\$ 3,200.00	\$ 12,800.00	\$ 1,950.00	\$ 7,800.00
42	1008120	2" PVC SCH 80 ON SURFACE	LF	20	\$ 5.00	\$ 100.00	\$ 13.00	\$ 260.00	\$ 70.00	\$ 1,400.00	\$ 170.00	\$ 3,400.00	\$ 28.92	\$ 578.40
43	1008127	2" PVC SCH 80 IN TRENCH	LF	440	\$ 6.00	\$ 2,640.00	\$ 11.00	\$ 4,840.00	\$ 70.00	\$ 30,800.00	\$ 50.00	\$ 22,000.00	\$ 9.20	\$ 4,048.00
44	1010001A	17" X 30" HANDHOLE AND COVER	EA	2	\$ 1,000.00	\$ 2,000.00	\$ 1,400.00	\$ 2,800.00	\$ 2,000.00	\$ 4,000.00	\$ 3,000.00	\$ 6,000.00	\$ 6,600.00	\$ 13,200.00
45	1012243	#8 SINGLE CONDUCTOR XHHW-2	LF	1400	\$ 2.00	\$ 2,800.00	\$ 3.00	\$ 4,200.00	\$ 5.00	\$ 7,000.00	\$ 3.50	\$ 4,900.00	\$ 5.50	\$ 7,700.00
46	1017100A	SERVICE ENTRANCE AND ELECTRICAL DISTRIBUTION SYSTEM - PEDESTAL CABINET	EA	1	\$ 40,000.00	\$ 40,000.00	\$ 20,000.00	\$ 20,000.00	\$ 27,000.00	\$ 27,000.00	\$ 55,000.00	\$ 55,000.00	\$ 65,000.00	\$ 65,000.00
47	1113065	#4 BARE COPPER GROUND WIRE	LF	15	\$ 3.00	\$ 45.00	\$ 4.00	\$ 60.00	\$ 10.00	\$ 150.00	\$ 250.00	\$ 3,750.00	\$ 12.00	\$ 180.00
48	1113068	#3/0 SINGLE CONDUCTOR XHHW-2	LF	250	\$ 3.00	\$ 750.00	\$ 8.00	\$ 2,000.00	\$ 10.00	\$ 2,500.00	\$ 70.00	\$ 17,500.00	\$ 10.00	\$ 2,500.00
							Total	\$ 402,720.00	Total	\$ 437,110.00	Total	\$ 558,300.00	Total	\$ 563,805.00
													Total	\$ 854,743.90



December 31,2025

Mr. James Travers
Director of Transportation, Mobility and Parking
125 East Avenue
Norwalk, Ct 06856-5125

Subject:TMP 2025-5 Pedestrian Access Enhancement on Martin Luther King Drive at Hamilton Avenue –
Recommendation for Award

Dear Mr. Travers:

CDM Smith has reviewed the bid proposal for Project 4481 TMP 2025-5 Pedestrian Access Enhancements on Martin Luther King Jr. Drive at Hamilton Avenue submitted by B&W Paving. We find the bid to be in conformance with the project requirements and consistent with the Engineers estimate.

Sincerely,

Michael P. Egan, PE
Project Manager
CDM Smith Inc.

cc: Paul F Schmidt,PE



CITY OF NORWALK
Transportation Mobility & Parking
P: 203-854-7260
Norwalk City Hall
125 East Avenue, PO Box 5125
Norwalk, CT 06856-5125

TO: Economic and Community Development Committee of the Common Council

FROM: James Travers – Director of Transportation, Mobility and Parking

CC:C Sabrina Godeski, BS, MPL, AICP – Director of Business Development & Tourism
Garrett Bolella, P.E., PTOE, RSP1 – Assistant Director, Transportation, Mobility and Parking
Greg Pacelli – Transportation Planner, Transportation, Mobility and Parking

REF: January 12th, 2026 Meeting Agenda Item – Authorize the Mayor, Barbara C. Smyth, to execute a Contract Agreement for project TMP2026-1 with Safety Marking LLC for the Pavement Markings, Symbols and Legends at Various Locations Project for a sum not to exceed \$271,829.00.

DATE: January 8th, 2026

Memorandum

A bid opening was held on December 11th, 2025, for Bid Number 784 - Traffic Guidelines, as part of the Capitol Region Council of Governments – Capitol Region Purchasing Council (CRPC). The CRPC is a cooperative council of over 135 towns and other entities in Connecticut. The CRPC offers programs and services for member cities to save money, time, and create efficiencies. The city participated in the CRPC's bid process in order to get the best price for the installation of new and ongoing maintenance of pavement markings on existing roadways.

As a member city of the CRPC, the city of Norwalk was included as part of the Invitation to Bid under the Traffic Guidelines category. This contract will consist of the installation of various types of new and refurbished pavement markings on existing asphalt roadway surfaces. Pavement markings on newly paved roadways are performed through the Pavement Management contract under the Department of Public Works. All work performed as part of this contract shall be done in conformance with federal requirements that are applicable with sections of the latest version of the Manual of Uniform Traffic Controls (MUTCD).

Two (2) valid bids were received by the CRPC's Invitation to Bid advertisement. Based on various factors, such as past performance, availability to deliver an on time and quality product, familiarity with the city, and proximity to the city, Transportation, Mobility, and Parking is recommending entering a contract with Safety Marking LLC.

Any new or maintenance project undertaken under this contract may involve various components related to pavement markings. The city is mandated by the Federal Highway Administration (FHWA) to maintain pavement markings in a state of good repair.

The Department of Transportation, Mobility, and Parking requests adding the following items to be on the January 12th, 2026, meeting of the Economic and Community Development Committee of the City Council.

- A. Authorize the Mayor, Barbara C. Smyth, to execute an agreement with Safety Marking LLC for Project TMP2026-1 Pavement Markings, Symbols and Legends at Various Locations for an amount not to exceed \$271,343.00

Account Numbers

0926 3750 5777 C0562

0925 3750 5777 C0562

0926 3750 5777 C0562

0926 3750 5777 C0824

Attachments:

- Traffic Guidelines Bid Results Table with Norwalk Estimated Quantities

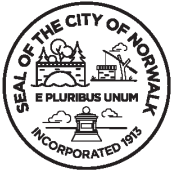
Additional Information on the CRPC's Traffic Guidelines Bid can be found at:

- [Capitol Region Purchasing Council \(CRPC\) | CRCOG](#)

The Unit pricing Sheet from the CRPC's 2026 Traffic Guidelines Bid can be found at:

- [Bid 784 - Traffic Guidelines Bid 2026](#)

TRAFFIC GUIDELINES BID RESULTS - BID NUMBER 784			Safety Marking LLC	
Estimated Quantities				
#	Items	Norwalk Estimated Quantities		UnitPrice
1	4" Single Yellow or White Lines (in Linear Feet) (7)			
#1-1	Epoxy Resin	100000		\$ 0.395
#1-2	Waterborne Paint	5000		\$ 0.095
2	Double Yellow Lines (Measure as a pair of 4" lines) (in Linear Feet) (7)			
#2-1	Epoxy Resin	60000		\$ 0.74
#2-2	Waterborne Paint	2000		\$ 0.159
4	Yellow or white dotted lines 2'segment and 4' skip (in Linear Feet) (1)			
#4-1	Epoxy Resin	1000		\$ 0.85
5	Single Arrows: Thru Arrows 12.5 s.f.; Turn Arrows 15.5 s.f. (in Square Feet) (7)			
#5-1	Epoxy Resin	100		\$ 5.79
6	Combination Arrows - Two Way 27 s.f.; Three Way 28.5 s.f. (in Square Feet) (7)			
#6-1	Epoxy Resin	1000		\$ 5.79
7	Parking Stalls 4" wide (in Square Feet) (7)			
#7-1	Epoxy Resin	1000		\$ 8
12	Standard Crosswalk with 16" wide bars (in Square Feet) (7)			
#12-1	Epoxy Resin	10000		\$ 4.45
14	Miscellaneous Detail (in Square Feet) (7)			
#14-1	Epoxy Resin	1000		\$ 6.25
15	Railroad Crossing (20' x 8' x 16": 67.5 s.f.) (in Square Feet) (7)			
#15-1	Epoxy Resin	200		\$ 6.25
17	Stenciling (letters and numbers) (in Square Feet) (7)			
#17-1	Epoxy Resin	200		\$ 125
18	Bicycle Symbol with Arrow (Each) (7)			
#18-1	Epoxy Resin	25		\$ 150
20	Handicapped Stencils (Each) (7)			
#20-1	Epoxy Resin	5		\$ 89
21	Removal of Markings (in Square Feet) (7)			
#21-1	Epoxy Resin	5000		\$ 2
22	12" stop bars (in Square Feet) (8)			
#22-1	Epoxy Resin	2000		\$ 8.5
23	Sharrows (Each) (7)			
#23-1	Epoxy Resin	12		\$ 150
30	Additional Items (5)			
#30-2	6" Single Yellow or WHite Lines Epoxy Resin	15000		\$ 0.56
#30-4	Layout of Proposed Markings (Hourly)	75		\$ 175
#30-5	Green Bicycle MMA Markings	1000		\$ 10.95
31	White Skips Lines (CTDOT Dotted) (2)			
#31-2	White Skip Lines 6' segment & 2' skip (CTDOT Dotted Bicycle Extension Line) Epoxy Resin Lin	1000		\$ 0.85



Transportation Mobility & Parking

CITY OF NORWALK
Transportation Mobility & Parking
P: 203-854-7335
Norwalk City Hall
125 East Avenue, PO Box 5125
Norwalk, CT 06856-5125

To: Economic and Community Development Committee of the Norwalk City Council

From: Benjamin Yeung, P.E. – Senior Traffic Engineer, Transportation, Mobility, and Parking (TMP)

CC: Sabrina Godeski, BS, MPL, AICP – Director of Business Development & Tourism
James Travers – Director, TMP
Garrett Bolella – Assistant Director, TMP

Subject: January 2026 Agenda - Authorize the Mayor, Barbara Smyth, to execute an Agreement between the City of Norwalk and A. Vitti Excavators, LLC for Project TMP 2025-6 South Main Street Rail Spur and Berm Removal, for an amount not to exceed \$849,497.00.

Date: January 12, 2026

Background and Project Description

The South Norwalk Elementary School (the “School”, which will be renamed in 2026 for Ruby Shaw) at 1 Meadow Street Extension recently opened in the Fall of 2025, warmly welcoming hundreds of students and parents. The School is immediately adjacent to the intersection of South Main Street, Meadow Street (Rt. 136), Wilson Avenue (Rt. 136), and Meadow Street Extension (the “Intersection”). The Traffic Impact Assessment prepared for the School prior to opening estimated that 55% of vehicular traffic to and from the School would pass through the Intersection.

Currently, the Intersection is configured as two very closely-spaced, skewed, T-intersections (**Figure 1**). The unusual configuration leads to inefficiencies in traffic flow, and poor sightlines at the Intersection lead to traffic safety issues. The hazards are exacerbated by a relatively high percentage of heavy vehicles (~15%). Crash data from January 2015 to December 2023, revealed that this Intersection is in the top ten percent most dangerous intersections by crash rate citywide, with several crashes involving vulnerable roadway users prior to 2020. Since the opening of the adjacent School, peak hour vehicle and pedestrian volumes are expected to have increased at the Intersection, which in turn raises the risk exposure for this location.

The non-standard configuration of the Intersection is related to an unused rail spur and associated wing wall structure in the northwest quadrant of the Intersection (**Figure 2**). The City of Norwalk recently acquired this vacant, abandoned rail spur property by eminent domain, with the transfer completed in December 2024. This allows us to align South Main Street, to the north, with Wilson Avenue to the south, such that a modern roundabout at the Intersection can be constructed (**Figures 3 & 4**). These needed roadway improvements will simplify turning movements, improve sightlines, and make it easier for drivers to anticipate the movements of other drivers and of vulnerable roadway users such as pedestrians and bicyclists.



Figure 1. Aerial View of the Intersection of South Main Street, Meadow Street, Wilson Avenue, and Meadow Street Extension



Figure 2. Overhead Photo showing wingwall for former rail spur, at the Intersection of South Main Street, Meadow Street, Wilson Avenue, and Meadow Street Extension



Figure 3. Proposed Roundabout Concept Plan – Aerial Image Background

Traffic analysis and engineering judgment show that these improvements will allow the Intersection to better accommodate future traffic demand and mitigate or eliminate existing safety issues. Crucially, the redesign will give pedestrians a safer, more comfortable walking experience by providing landscaped amenity zones between the sidewalk and the curb on all approaches to the Intersection, and it will provide marked pedestrian crosswalks across each leg of the roundabout. The redesign will also provide an opportunity to accommodate supplemental student pick-up and drop-off on South Main Street. The proposed roundabout will allow these vehicles to return northbound on South Main Street, mitigating cut through traffic in the local neighborhoods.

The authorization for which action is requested here is only for **Phase 1 Construction** of the roundabout project, which is intended to advance preliminary site work, including the removal of the existing railroad embankment, in the Spring of 2026. This work would be completed ahead of Phase 2, which consists of construction on the roundabout itself. The design of the roundabout is planned to be finalized by Spring 2026 and Phase 2 construction would start in the Summer of 2026 to minimize traffic impacts during the school year.

Funding Sources

In September 2023, the City's Common Council approved a special capital appropriation of \$1 million for the City's Transportation, Mobility, and Parking (TMP) Department for roadway improvements at this Intersection, a portion of which is used/encumbered for design and engineering services. Another \$1 million was appropriated to the City's Department of Public Works (DPW) to address flooding issues at the Intersection. In the Fall of 2024, the City of Norwalk was awarded \$2.5 million in construction funding for this project through the Community Investment Fund 2030 (CIF), which is a State program for fostering economic development in historically underserved communities throughout Connecticut. Finally, in December 2025, \$500,000 in State appropriations through FY26 Municipal Grants-in-Aid funding was awarded to the City of Norwalk for this project. This \$500,000 allocation is to be reviewed this month by the Finance and Claims Committee of the Norwalk City Council, and TMP would tentatively seek approval from the full Council in the same meeting as this project, on January 27th, 2026.

The subject Project TMP 2025-6 (Phase 1) is to be funded through a combination of TMP's \$1 million City capital appropriation, as well as a portion of the \$500,000 Municipal Grant-in-Aid funding.

Bidder Selection

On December 18, 2025, the Purchasing Agent received seven (7) bid packages from various construction firms for the above referenced project. TMP utilized services of design and engineering consultant VHB to review the bid results and the apparent low bidder is A. Vitti Excavators, LLC with a bid amount of \$849,497.00. Attached is a copy of the itemized bid unit price tabulations for each bidder, compared against the Engineer's Estimate, as well as the bid analysis summary memorandum from VHB.

REQUESTED ACTION: Authorize the Mayor, Barbara Smyth, to execute an Agreement between the City of Norwalk and A. Vitti Excavators, LLC for Project TMP 2025-6 South Main Street Rail Spur and Berm Removal, for an amount not to exceed \$849,497.00.

Accounts:

- **0924 3750 5777 C0835**
- **Second account holding the \$500,000 to be appropriated for this project from FY26 Municipal Grants-in-Aid funding; account number to be determined**

Sincerely,



Benjamin Yeung, P.E. – Senior Traffic Engineer, TMP

Memorandum

From: Stephen Ivan

To: Mayor Barbara Smyth
Members of the Common Council

Cc: Jay Habansky

Date: December 22, 2025

Re: License Agreement re SONO Sign in Railroad Right of Way

.....

The Norwalk Redevelopment Agency (the “RDA”) owns the well-known “SONO” signage located under the Railroad Bridge in South Norwalk (the “Bridge Wall”). Over the years, the RDA has maintained the sign on the Bridge Wall under a License Agreement with the State of Connecticut, Department of Transportation (“ConnDOT”). ConnDOT recently updated their Licensing Agreement including certain insurance provisions. The RDA’s insurance coverages do not currently meet the new requirements. In lieu of incurring the additional expense of obtaining the requirements coverage, the RDA is requesting the City take over ownership of the sign and enter into the License Agreement with ConnDOT which incidentally is up for renewal. The License Agreement has a \$2,500 (the “Application Fee”), but otherwise there is no annual fee for the rights under the License Agreement. The RDA will cover the cost of the Application Fee.

PROPOSED AUTHORIZATION: Authorize the Mayor, Barbara Smyth, to execute any and all agreements and other documents necessary to transfer ownership of the “SONO” signage currently located under Railroad Bridge in South Norwalk, and a license agreement with the State of Connecticut, Department of Transportation for the right to continue to maintain the sign at said location.



**LICENSE AGREEMENT
FOR OCCUPATION OF RAIL INFRASTRUCTURE**

This LICENSE AGREEMENT (“Agreement”) is entered into by and between the State of Connecticut, acting herein by its Commissioner of the Department of Transportation (“Licensor” or “CTDOT”), with an address of 2800 Berlin Turnpike, Newington, Connecticut, 06111, and Norwalk Redevelopment Agency (“Licensee”), a municipal organization, having a principal place of business at 3 Belden Avenue, Norwalk, Connecticut, 06850. Licensor and Licensee may each be referred to individually as a “Party” and collectively as the “Parties.”

WHEREAS, Licensor owns the railroad rights-of-way commonly known as the New Haven Main Line and Danbury Branch Line and associated rail Infrastructure (defined below), a portion of which runs through South Norwalk;

WHEREAS, Licensee owns and maintains municipal signage affixed to the Infrastructure pursuant to a Temporary Right-Of-Entry dated October 25, 2013 by Licensor (the “TROE”);

WHEREAS, Licensee wishes to continue to occupy the same and access the same from time to time in order to maintain such signage;

WHEREAS, Licensor is amenable to providing Licensee an updated license for such use and access on such terms and conditions specified herein, which will take the place of the TROE; and

WHEREAS, Licensor is authorized to enter into this Agreement pursuant to Section 13b-36(b) of the Connecticut General Statutes, as revised.

NOW THEREFORE, for good and valuable consideration and the mutual promises contained herein, the Parties hereto agree as follows:

Article 1. Definitions. The following definitions apply to this Agreement.

1.1 “Claims” means all actions, suits, claims, demands, investigations, and proceedings of any kind, open, pending or threatened, whether mature, unmatured, contingent, known or unknown, at law or in equity, in any forum.

1.2 “Cure Period” is defined in Section 8.2.

1.3 “Effective Date” is defined in Section 10.1.

1.4 “Event of Default” is defined in Section 8.1.

1.5 “Extension Term” is defined in Section 4.2.

1.6 “Facilities” means an informational illuminated sign displaying the word “SONO”, including all lighting, lettering, and equipment installed and operated in accordance with the plans attached as Exhibit B to this Agreement.

1.7 “Indemnified Parties” means Licensor, the Railroad, and their officers, agents, and employees.

1.8 “Infrastructure” means the abutment supporting Bridge number 03693R on the New Haven Main Line and Danbury Branch Line as depicted on Exhibit A attached to this Agreement.

1.9 “Initial Term” is defined in Section 4.1.

1.10 “License Area” is a portion of Licensor’s property, the eastern abutment of Bridge number 03693R, as more particularly described and depicted in Exhibit A attached to this Agreement.

1.11 “Licensee Parties” means the members, directors, officers, shareholders, partners, managers, principal officers, representatives, agents, servants, consultants, employees of Licensee, or any one of them or any other person or entity with whom Licensee is in privity of oral or written contract and Licensee intends for such other person or entity to perform under the Agreement in any capacity.

1.12 “Official Notice” is defined in Article 9.

1.13 “Railroad” means the railroad responsible pursuant to its contract with Licensor for passenger operations and maintenance of way over the Danbury Branch Line, which as of the Effective Date, is Metro-North Commuter Railroad Company.

1.14 “Records” means all working papers and such other information and materials as may have been accumulated by Licensee in performing the Agreement, including but not limited to, documents, data, plans, books, computations, drawings, specifications, notes, reports, records, estimates, summaries, memoranda, and correspondence, kept or stored in any form.

1.15 “State” means the State of Connecticut, including Licensor and any office, department, board, council, commission, institution or other agency or entity of the State.

1.16 “Term” means collectively the Initial Term and, as applicable, the Extension Term(s).

1.17 “Termination Date” is defined in Section 4.4.

1.18 “Termination Notice” is defined in Section 4.4.

Article 2. License.

2.1 Licensors hereby grants to Licensee, subject to all the stipulations, restrictions, specifications and covenants herein contained, a license to use on a non-exclusive basis, the License Area for the sole purposes stated in Section 5.1.

2.2 Licensee expressly agrees that it does not and shall not claim, at any time, any interest or estate of any kind whatsoever in the License Area.

Article 3. Consideration.

3.1 As consideration for the License, Licensee shall pay Licensors the sum of Zero and 00/100 Dollars (\$0.00) for the Term.

3.2 Licensee shall pay Licensors the sum of Two Thousand Five Hundred and 00/100 Dollars (\$2,500.00) as a one-time payment for the cost and expense of Licensors's engineering review and document preparation, and processing of license application which shall be due on the Effective Date.

Article 4. Term & Termination.

4.1 This Agreement shall commence on the Effective Date and continue for ten (10) years following the Effective Date ("Initial Term").

4.2 The Parties may mutually agree to extend the Initial Term of this Agreement for up to one (1) additional ten (10)-year period ("Extension Term") upon the exchange of mutual written consent(s) signed by the authorized representative of each Party no later than thirty (30) days prior to the expiration of the Initial Term. Such mutual written consent shall include as deemed applicable by Licensors (i) all updated State contracting laws, regulations, Executive Orders, and other requirements; (ii) an increase to the License Fee and/or the Annual Increase percentage (if any); and (iii) all updated insurance coverage(s) and minimum coverage amounts in accordance with Section 6.12. All requirements updated pursuant to subsections (i) through (iii) shall become the operative requirements upon the commencement of the Extension Term.

4.3 Licensors may terminate this Agreement at any time upon Licensors providing at least ninety (90) days written notice to Licensee (in accordance with Section 4.4). Licensors may also terminate this Agreement following the occurrence of an Event of Default that remains uncured by Licensee in accordance with Section 8.2.

4.4 In the event Licensors decides to terminate the Agreement, Licensors shall send the notice of termination to Licensee ("Termination Notice") by Official Notice at least ninety (90) days prior to the effective date of termination as stated in the Termination Notice ("Termination Date"). The Termination Notice shall specify the extent to which Licensee must complete any performance pursuant to this Agreement prior to the Termination Date. On the Termination Date, Licensee shall cease use of the License Area as directed by Licensors in the Termination Notice, reimburse Licensors for any losses or damages to the License Area, and take all actions that are

necessary or appropriate, or that Licensor may reasonably direct, for the protection, and preservation of the License Area and any other property located in the License Area.

4.5 In the event of termination, Licensee hereby agrees that no relocation benefits of any kind will be paid to Licensee by Licensor.

Article 5. Use & Maintenance.

5.1 Licensee's use of the License Area is limited to the mounted occupation and maintenance of the Facilities in accordance with the plans attached as Exhibit B to this Agreement. Licensee's access of the License Area for inspection, maintenance or repair of the Facilities shall require prior approval of Licensor and Railroad and compliance with all Railroad requirements. All maintenance and repair of the Facilities throughout the Term shall require prior written notification and approval of Licensor and shall be completed to the satisfaction of Licensor.

5.2 The work of maintaining, repairing, relocating, and/or removing the Facilities shall be done under such conditions as will be satisfactory to and approved by Licensor, and as will not interfere with the proper and safe use and operation of the right of way as determined by Licensor in its sole discretion.

5.3 Licensee shall comply with all applicable Federal, State and local, laws, rules, regulations and ordinances, now or hereafter made with respect to the License Area and the Facilities, and Licensee shall indemnify, defend, and hold Licensor harmless from any fines, penalties or costs for violation of or noncompliance with the same.

5.4 No dangerous explosives or hazardous materials shall be permitted to be brought onto, stored or used in, on or around the License Area, except with the prior written consent of Licensor and in compliance with all Federal and State environmental laws.

5.5 Licensee's use of the License Area shall be subject and subordinate to any rules or regulations promulgated by Licensor from time to time concerning the License Area whether or not said rules or regulations are attached to or included in this Agreement.

5.6 Licensee acknowledges that it has inspected the License Area and its condition and understands that the License Area is licensed without any representations or warranties whatsoever and takes the License Area "as-is" without any obligation on the part of Licensor to make any alterations, repairs or additions to the License Area

5.7 Licensee shall be responsible for the costs of all repairs, replacements, deterioration or damages to the License Area occasioned by acts or omissions of Licensee, the Licensee Parties, or their vendors, and other invitees, as well as the general public, with such replacements or repairs of a quality or class equal to or better than the original condition, as determined by Licensor in its sole discretion. If Licensee fails to repair, replace, or address damages to the License Area, Licensee shall pay any and all costs incurred by Licensor for making such repairs, replacements or upkeep within ten (10) days of Licensor's written demand. The obligations of this provision shall survive the expiration or early termination of this Agreement.

5.8 Licensee shall maintain the Facilities, including the sign and any lighting, mountings, or appurtenances in good and safe condition as determined by Licensor in its sole discretion. Licensee shall be responsible for cleaning any graffiti or rust, and repairing any tears, dents, cracks or holes. Licensee shall maintain any lighting in the License Area. Licensee will obtain any protections and flagging required by the Railroad prior to undergoing any work. Licensee shall not install any equipment or fixtures or make any alterations to the License Area without the prior written consent of Licensor and subject to requirements of Licensor and the Railroad, as applicable.

5.9 Licensee shall regularly inspect the Facilities for any signs of graffiti, rust, section loss, cracks, impact damage, stress, loose or missing fasteners, or any other signs of deterioration or distress. The inspections shall be performed at least once annually and the reports of which shall be submitted to Licensor within thirty (30) days from the inspection date. If, in the determination of Licensor, any such inspection report requires that repairs be made to the Facilities, Licensee shall carry out such repairs in accordance with Section 5.8, above.

5.10 Upon expiration of the Term or earlier termination of this Agreement for any reason, Licensee shall vacate the License Area, remove all personal property from the License Area at its own expense, leaving the License Area in as good or better condition as when it took occupancy, reasonable use excepted.

Article 6. Insurance.

6.1 Licensee shall secure and maintain during the Term, and shall require its contractor(s) performing in connection with this Agreement to secure and maintain the following minimum insurance coverages, at no cost to Licensor:

- (a) COMMERCIAL GENERAL LIABILITY INSURANCE including Contractual Liability Insurance, Independent Contractors, Premises and Operations, Products and Completed Operations and Broad Form Property Damage coverages with a total limit of liability of not less than Three Million Dollars (\$3,000,000) for all damages arising out of bodily injuries to, or death of, all persons and/or damage to any property in any one accident or occurrence.
- (b) AUTOMOBILE LIABILITY INSURANCE which covers all motor vehicles, including those owned, hired or non-owned, which are used in connection with this Agreement with a One Million Dollars (\$1,000,000) combined single limit per accident for bodily injury, or death of, all persons and/or damage to any property in any one accident or occurrence. If Licensee does not own an automobile, but one is used in the execution of the Agreement, then only hired and non-owned coverage is required. If a vehicle is not used in the execution of the Agreement, then automobile coverage is not required.
- (c) RAILROAD PROTECTIVE LIABILITY with respect to any construction or demolition work within fifty (50) feet of the railroad right-of-way or Licensor-

owned rail property performed (with Licensor's prior written approval) by Licensee and/or its contractor(s), Licensee shall carry, or require its contractor(s) to carry, Railroad Protective Liability insurance providing coverage of at least Two Million Dollars (\$2,000,000) for each accident or occurrence resulting in damages from (1) bodily injury to or death of all persons and/or (2) injury to or destruction of property, and subject to that limit per accident or occurrence, an aggregate coverage of at least Six Million Dollars (\$6,000,000) for all damages during the policy period, and with all entities falling within the following listed categories named as insured parties: (i) Licensor, (ii) the owner of any railcar licensed or permitted to travel within that affected portion of the railroad right-of-way, (iii) the operator of any railcar licensed or permitted to travel within that affected portion of the railroad right-of-way, and (iv) any other party with an insurable interest. If such insurance is required, Licensee shall obtain and submit the minimum coverage indicated above to Licensor prior to the commencement of rail related work and/or activities and shall maintain coverage until the work and/or activities is/are accepted by Licensor.

- (d) **WORKER'S COMPENSATION & EMPLOYER'S LIABILITY INSURANCE** and, as applicable, insurance required in accordance with the U.S. Longshore and Harbor Workers' Compensation Act, all in accordance with the requirements of the laws of the State of Connecticut, and of the laws of the United States, respectively, which covers all of Licensee's employees at or working from the License Area, which coverage shall include Employer's Liability Insurance with minimum limits of:

- (i) \$1,000,000 Each Accident (bodily injury by accident);
- (ii) \$1,000,000 Disease – Policy limit (bodily injury by disease); and
- (iii) \$1,000,000 Disease – Each Employee (bodily injury by disease).

- (e) **PROFESSIONAL LIABILITY INSURANCE (ERRORS AND OMISSIONS)** in the event Licensee and/or any of its contractors provide any architecture, engineering, design, accounting, legal or other professional services under or in connection with this Agreement and/or at or with regard to the License Area, each person and entity providing such services shall be duly licensed and maintain Professional Liability coverage, at such party's sole cost and expense, in an amount not less than Two Million Dollars (\$2,000,000) per occurrence. In the case of any engineer, architect, or other design professional, each such policy must be kept in effect for a period of seven (7) years after substantial completion of the project on or for which any such services are rendered; otherwise, the professional involved shall maintain such coverage for a period for at least three (3) years following completion of its work hereunder. If coverage is procured by any professional on a claims-made basis, the retroactive date must be the date prior to the professional's commencement of any work under or pursuant to this Agreement or the project to which it relates, whichever is earlier.

6.2 All products and completed operations coverage required to be maintained by Licensee and its contractors shall continue to be maintained for at least three (3) years following final acceptance of their work.

6.3 Except as otherwise provided to the contrary in this Article 6, any insurance required by this Agreement may be obtained by means of any combination of primary and umbrella coverages and by endorsement and/or rider to a separate or blanket policy and/or under a blanket policy in lieu of a separate policy or policies, provided that Licensee shall deliver a certificate of insurance of any said separate or blanket policies and/or endorsements and/or riders evidencing to Licensor that the same complies in all respects with the provisions of this Agreement, and that the coverages, and the protection afforded to Licensor, thereunder are at least equal to the coverages and protection which would be provided under a separate policy or policies procured solely for the License Area and/or the work, if any, to be performed by Licensee or its contractors.

6.4 The Indemnified Parties shall be named as additional insureds under any and all coverages maintained pursuant to subsections (a) and (b) of Section 6.1 as well as any umbrella or excess liability insurance which provides coverage over and above such insurance.

6.5 Upon Licensee's execution of this Agreement and on or before the tenth (10th) business day preceding every subsequent anniversary of the Effective Date, Licensee agrees to submit to Licensor one (1) or more certificates of insurance evidencing that Licensee and its contractors have obtained the insurance required by this Article. Each certificate of insurance shall be in such form as is supplied or approved by Licensor, fully executed by an insurance company or companies satisfactory to Licensor, and shall specify the amounts of deductibles, if any, for each type of coverage in the policy or policies. Deductibles shall not exceed amounts approved by an authorized representative of the State in writing.

6.6 Licensee shall produce, and shall require its contractors to produce, within five (5) business days, a copy or copies of all applicable insurance policies when requested by Licensor. In providing said policies, Licensee and/or its contractors, as appropriate, may redact provisions of any policy that are clearly proprietary. If, at any time during the Term, including any extension, of this Agreement, Licensee or its contractors shall fail to provide any such insurance documentation within five (5) business days period, or duly maintain (or ensure that its contractors maintain) all required insurance coverage in full force and effect, then Licensor, in addition to any other remedies it may have, all of which are reserved for Licensor, may either immediately terminate this Agreement or procure or provide alternate insurance coverage and charge Licensee the cost thereof, which amounts shall then be promptly paid by Licensee to Licensor. Copies of all required insurance policies shall be retained by Licensee until three (3) years after the expiration of the Term (including any extension) of this Agreement.

6.7 Each policy of insurance maintained pursuant to this Agreement shall be written to provide at least those coverages provided under standard forms therefore as have been approved the State of Connecticut's Insurance Commissioner. Each such policy also shall not be subject to cancellation unless notice is given to Licensor, in the manner set forth in Article 9 of this Agreement for providing Official Notice, at least thirty (30) days prior to the date of cancellation.

All insurance certificates required to be provided to Licensor hereunder shall evidence the insurers' agreement to the foregoing on the face thereof.

6.8 All of Licensee's and its contractors' insurers shall be licensed to do business in the State of Connecticut and be rated A-(VIII) or better by the latest edition of A. M. Best's Rating Guide or, if such guide is no longer available, any generally recognized replacement therefor. All insurance required hereunder (other than errors and omissions coverages) shall be written on "occurrence" basis (as opposed to "claims made") basis.

6.9 Licensee and its contractors shall be fully and solely responsible for and thus shall pay any and all costs and expenses as a result of any and all coverage deductibles. None of Licensee's or its contractors' insurers shall have any right of subrogation or recovery against Licensor or any of the other Indemnified Parties, all of which rights are hereby waived by Licensee. All insurance maintained by Licensee and its contractors shall be primary and noncontributory and shall not be in excess of any other insurance.

6.10 Nothing herein shall preclude any party from procuring and maintaining, at such party's sole cost and expense, such additional insurance coverage as such party deems desirable or appropriate, provided, however, that all liability insurance maintained by Licensee or its contractors which covers the License Area and/or any work to be performed under this Agreement shall name each of the Indemnified Parties as an additional insured. Any insurance maintained by the State shall be in excess of any and all insurance maintained by Licensee and/or its contractors, and shall not contribute with it.

6.11 Licensee shall neither do, nor allow its contractors to do, anything (or fail to do anything) whereby any of the insurance required by the provisions of this Article 6 shall or may be invalidated in whole or in part. In the event that any of the contractors so acts (or fails to act), then Licensee shall promptly use commercially reasonable efforts to eliminate that condition.

6.12 Licensor reserves the right to update the required insurance coverage(s) and minimum coverage amounts set forth in Section 6.1 on each five (5) year anniversary of the Effective Date throughout the Term, by sending the updated requirements by Official Notice in accordance with Article 9 no later than thirty (30) days prior to the applicable five (5) year anniversary date. In such event, Licensee shall submit an updated certificate of insurance to Licensor no later than five (5) business days prior to such anniversary date, and failure to do so will be deemed an Event of Default. At any time, as applicable, if Licensee requests permission to conduct additional activities in the License Area in connection with its maintenance responsibilities (which request may be approved or denied by Licensor at its sole option, and which request may require an amendment to this Agreement), Licensor shall have the right to review and revise the insurance requirements applicable to Licensee and, as applicable, its contractors, as determined in its sole discretion, and to make adjustments to the types and amounts of, and terms pertaining to, insurance coverages required under this Article during the applicable periods of work, which Licensor will set forth in a writing approving Licensee's request sent by Official Notice. Licensee shall secure and maintain any updated insurance coverages, as required by Licensor, and in accordance with any and all applicable sections of this Article 6.

6.13 Unless requested otherwise by Licensor, Licensee, its contractors and their insurers shall waive sovereign immunity as a defense and shall not use the defense of sovereign immunity in the adjustment of Claims or in the defense of any suit brought against them or any Indemnified Parties, unless, and then only if and when, approved in writing by Licensor, which approval may be withheld in its sole and absolute discretion. Licensee shall assume and pay all costs and billings for premiums, charges earned and payable under the required insurance.

6.14 The failure of Licensor, at any time or from time to time, to enforce compliance with the provisions of this Article 6 concerning insurance coverage shall not constitute a waiver of those provisions nor in any respect reduce the obligation of Licensee to indemnify, defend and hold and save harmless Licensor and the Indemnified Parties. Likewise, the limits of coverage of any insurance purchased by Licensee or its contractors shall not in any way limit, reduce or restrict their obligations under any indemnification, defense, and save and hold harmless provisions stated in this Agreement or other contracts.

6.15 Licensee shall assume and pay all costs and billings for premiums and audit charges earned and payable under all insurance that is maintained by it. Each insurance policy shall state that the insurance company shall agree to investigate and defend the insured against all Claims for damages, even if groundless.

6.16 The provisions of this Article 6, shall be incorporated and made a part of each contract or other agreement which Licensee enters into under or in connection with this Agreement or the License Area with any third party (which shall include a contractor, any person engaged to perform work on or at, or which is allowed to conduct business on or from or to otherwise use or occupy, any portion of the License Area) appropriately modified to reflect the relationship of the parties; providing, however, that all references to, and all rights and protections afforded to the State, as provided in these provisions, shall remain unchanged. If any contractor does not maintain, and demonstrates that it cannot reasonably be expected to obtain, the levels or types of coverage required by this Article 6, Licensee may request the State to approve different levels and/or types of coverage for such contractor. The State may withhold its approval of any such request in its sole and absolute discretion. Additionally, no such approval shall be effective unless approved in writing by the Secretary of the State's Office of Policy and Management and the State's Director of Insurance and Risk Management.

6.17 The provisions of this Article 6 shall survive the expiration or earlier termination of this Agreement.

Article 7. No Assignment or Sublicensing.

7.1 Licensee shall not assign this Agreement in whole or in part.

7.2 Licensee shall not sublicense any portion of the License Area or allow access and use of the License Area by anyone other than Licensee, and, as applicable, vendors and other invitees as may be permitted pursuant to Section 5.1.

Article 8. Default.

8.1 For purposes of this Agreement, a failure to perform any covenant or condition of this Agreement on the part of Licensee to be performed or a breach of a representation or warranty by Licensee hereunder shall be deemed an “Event of Default.”

8.2 Upon the occurrence of any Event of Default, Licensor shall give notice to Licensee specifying such default. Following its receipt of such notice, Licensee shall have thirty (30) days to cure the default specified in the notice (“Cure Period”); provided, however, that if such default is reasonably susceptible of cure but not within such thirty (30) day period and Licensee shall commence such performance within such thirty (30) day period and shall thereafter diligently pursue such performance, then Licensor may extend the Cure Period for a reasonable period of time to allow Licensee to complete such performance, but such Cure Period shall not exceed sixty (60) days after receipt of such notice. If Licensee fails to cure the Event of Default within the Cure Period, this Agreement shall terminate effective immediately upon expiration of the Cure Period or later date as may be stated by Licensor in a Termination Notice.

8.3 Following the occurrence of an Event of Default, then, in addition to other rights provided herein, Licensor shall have all rights and remedies available at law or in equity.

Article 9. Official Notice.

9.1 Any Official Notice from one such Party to the other such Party, in order for such notice to be binding thereon, shall:

(a) be in writing (as a printed hard copy or electronic or facsimile copy) addressed to:

(i) when Licensor is to receive Official Notice:

Bureau of Public Transportation
Connecticut Department of Transportation
2800 Berlin Turnpike
Newington, Connecticut 06111
Attn: Bureau Chief

and

Rail Administrator
Connecticut Department of Transportation
Office of Rail
4 Brewery Street, 4th Floor
New Haven, Connecticut 06511;

(ii) when Licensee is to receive Official Notice:

Brian Bidolli

Executive Director
3 Belden Avenue
Norwalk, Connecticut 06850

with a copy to:

Bbidolli@norwalkct.gov

and

Stephen Ivan
Housing Development Project Manager
3 Belden Avenue
Norwalk, Connecticut 06850

with a copy to:

Sivan@norwalkct.gov

- (b) be delivered to the address recited herein in person, by email with acknowledgement of receipt, by the U.S. Postal Service with return receipt requested by mail, electronic means, or any other methods of receiving the return receipt as identified by the mailing standards of the U.S. Postal Service, as may be revised from time to time, or by recognized overnight courier (that provides confirmation of delivery); and
- (c) contain complete and accurate information in sufficient detail to properly and adequately identify and describe the subject matter thereof.

9.2 The term “Official Notice” as used herein, shall be construed to include but not be limited to any request, demand, authorization, direction, waiver, and/or consent of the Party(ies) as well as any document(s) including any electronically produced versions provided, permitted, or required for the making or ratification of any change, revision, addition to or deletion from the document, contract, or Agreement in which this “Official Notice” specification is contained.

9.3 Nothing contained in this Article shall preclude the Parties from subsequently agreeing, in writing, to designate alternate persons (by name, title, and affiliation) to which such notice(s) is (are) to be addressed; alternate means of conveying such notice(s) to the particular Party(ies); and/or alternate locations to which the delivery of such notice(s) is (are) to be made, provided such subsequent agreement(s) is (are) concluded pursuant to the adherence to this Article.

Article 10. Approvals & Compliance with Applicable Law.

10.1 This Agreement shall become effective upon execution by both Parties and approval by the Secretary of the Office of Policy and Management and the Attorney General of the State of Connecticut ("Effective Date").

10.2 Licensee shall comply with:

- (a) State, Federal, and local law, regulations, and ordinances applicable with respect to its access and use of the License Area;
- (b) State of Connecticut Required Provisions attached as Exhibit C to this Agreement;
- (c) Title VI of the Civil Rights Act of 1964 (78 Stat. 252, 42 U.S.C. §§ 2000d-2000d-4), all requirements imposed by the regulations of the United States Department of Transportation issued in implementation thereof (49 CFR Part 21 and 28 CFR § 50.3), and the Title VI Contractor Assurances attached as Exhibit D to this Agreement; and
- (d) the Americans Disabilities Act of 1990 ("Act"), Public Law 101-336. Licensee represents that it is familiar with the terms of this Act. Failure of Licensee to satisfy this standard as the same applies to its use of the License Area during the term of the Agreement, will render the Agreement voidable at the option of Licensor upon Official Notice to Licensee. Licensee warrants that it will hold Licensor harmless and indemnify and defend Licensor from any liability which may be imposed upon Licensor as a result of any failure of Licensee to be in compliance with this Act, as the same applies to performance under this Agreement.

10.3 The failure of Licensor to require compliance with any of the terms and conditions of this Agreement or the waiver of any breach of any of the terms and conditions of this Agreement, shall not be construed as thereafter waiving any such terms and conditions, but the same shall continue and remain in full force and effect as if no such forbearance or waiver had occurred.

10.4 If any term or provision of this Agreement or its application to any person, entity or circumstance shall, to any extent, be held to be invalid or unenforceable, the remainder of the Agreement or the application of such term or provision shall not be affected as to persons, entities or circumstances other than those as to whom or to which it is held to be invalid or unenforceable. Each remaining term and provision of the Agreement shall be valid and enforced to the fullest extent possible by applicable law.

Article 11. Electronic Signatures, Counterparts & Electronic Transmission.

11.1 This Agreement may be executed by electronic signatures and such electronic signatures shall be deemed to be the original signatures of the Parties.

11.2 This Agreement may be signed in counterpart copies, all of which taken together shall constitute but one and the same document and single binding agreement. The Parties agree that executed counterparts may be transmitted by electronic means and that such counterparts shall be treated as originally executed instruments.

[Signature pages follow.]

The Parties hereto have executed this Agreement by their duly authorized representatives on the date indicated.

LICENSOR:

STATE OF CONNECTICUT DEPARTMENT OF TRANSPORTATION
Garrett Eucalitto, Commissioner

Benjamin T. Limmer
Bureau Chief
Duly Authorized

Date

LICENSEE:

NORWALK REDEVELOPMENT AGENCY

Brian Bidolli
Executive Director
Duly Authorized

Date

Approved:
OFFICE OF POLICY AND MANAGEMENT:

_____ Date

Approved:
WILLIAM TONG, ATTORNEY GENERAL

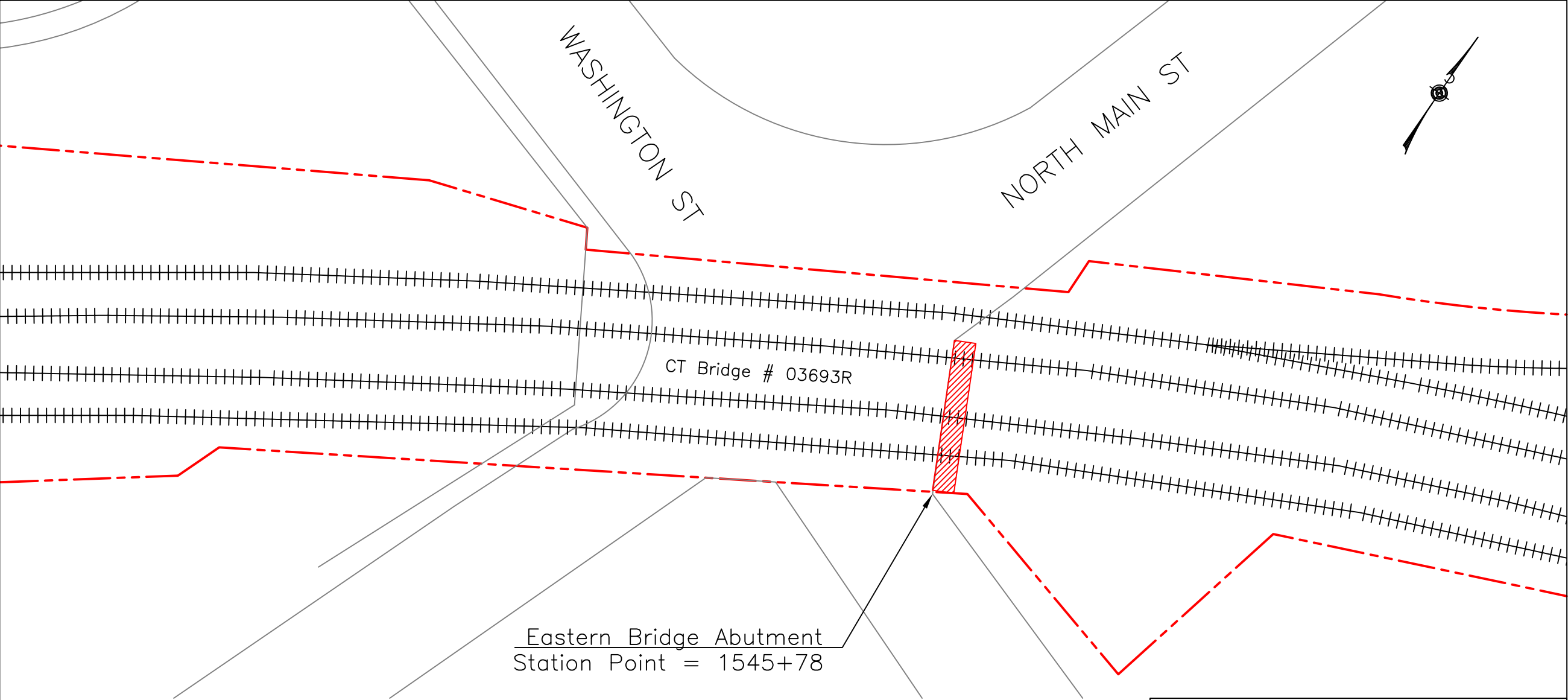
Jeffrey Zeman
Assistant Attorney General

_____ Date

EXHIBIT A

License Area

EXHIBIT A



This sketch is compiled from other maps, deeds, and/or other sources of information; it is not to be construed as having been prepared from an accurate survey and is subject to changes that an accurate survey may disclose.

- State Rail Property Line
- ▨ License Area

This sketch is an estimate only and not to scale.

TOWN NO. 102
PROJECT NO. 7001-MISC-
SERIAL NO. 1488
SHEET NO. 1 OF 1

Drawn By: <u>K. Waugh</u>	Date: <u>05/23/2024</u>
Checked By: <u>M. Simons</u>	Date: <u>05/23/2024</u>

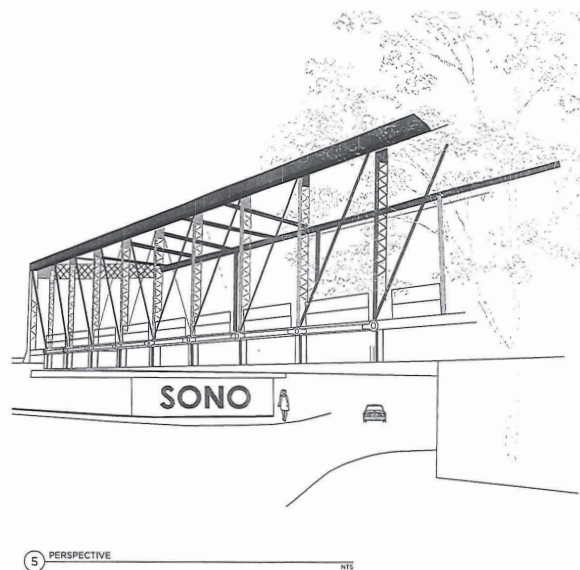
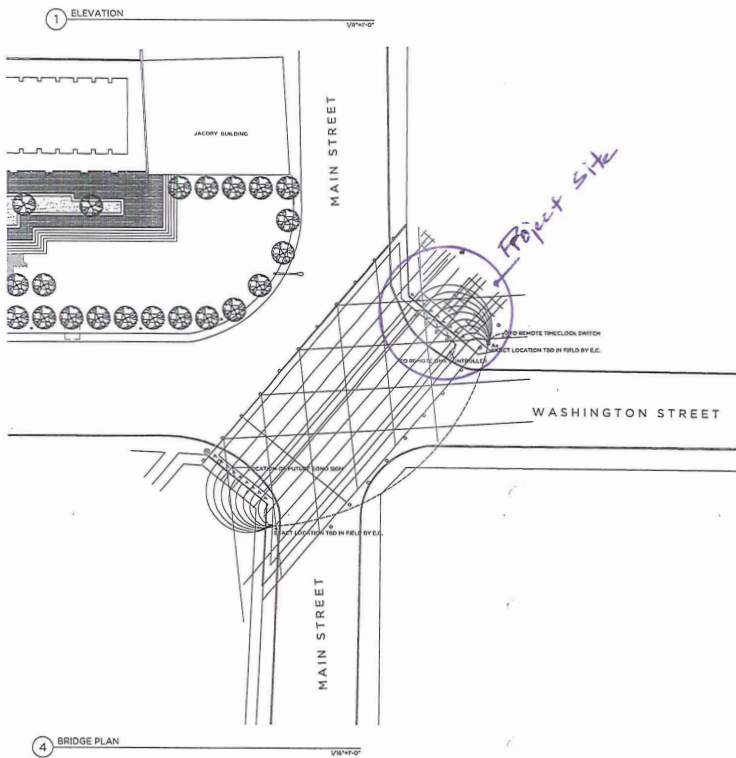
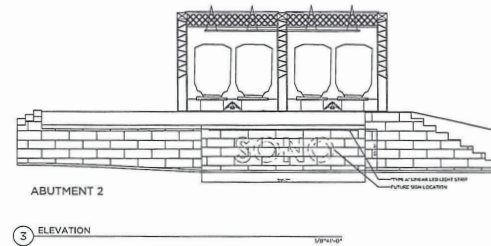
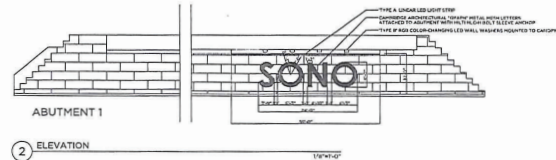
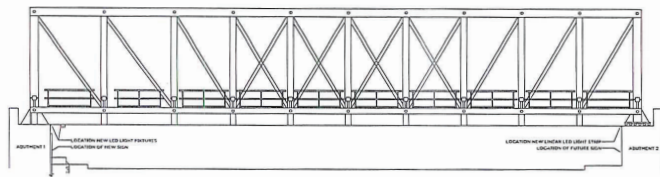
CITY OF NORWALK
Sketch Showing Land Licensed To
Norwalk Redevelopment Agency
By
THE STATE OF CONNECTICUT
Valuation Map 53-63-30

Scale 1"=30' July 2024

Bureau of Public Transportation - Office of Rail Operations

Page 185 of 187

EXHIBIT B



Washington Street Railroad Bridge
Lighting Project Site - Norwalk, CT.

[illegible]

WASHINGTON STREET BRIDGE

LIGHTING MANUAL

August 13, 2013

CHRISTIAN RAE STUDIO, LLC
365 Center Road Easton, CT 06612
203.220.9575 www.christianraestudio.com

CHRISTIAN RAE STUDIO, LLC

Lighting Specification			
project name: WASHINGTON STREET BRIDGE			
date: 8/16/2013			
Type	Manufacturer	Specification	Description
A	WINONA	WSL-309-36'-15-30K-ND24V-SGB-SE-X	WINLINE SURFACE LINEAR WET LOCATION LED STRIP
Ax	WINONA	TQ-600-120-24-BLK	600w 120v / 24v MULTI-TAP LOW-VOLTAGE TRANSFORMER (INDOOR / OUTDOOR)
B	WINONA	PFL-707-40-RGB-A7-BKT-STD	PARATA 700 SERIES COLOR CHANGING LED FLOOD LIGHT; BLACK FINISH
		GV2-BKT	GLARE VISOR; BLACK FINISH
	WINONA	EZ-SOLO-BK-120/277	EASYL LED SHOW CONTROLLER WITH LCD TOUCH SCREEN; BLACK FINISH
TIMER	HADCO	T6	DIGITAL TIMER

365 Center Road Easton, CT 06612
203.220.9575 www.christianraestudio.com

Winline Surface Linear 309 Wet



Series: WSL - Winline Surface Linear

Model: Model 309 Wet

Run Length Code: Total Run Length in Feet
309W Offered in 6" Increments Starting at 12"
Ex. 24 FT= 24 Foot Run

Preconfigured Run Length Code
See Submittal at www.winonaighting.com

To Be Determined
TBD When Run Length Unknown

Beam Spread: 15 - 15°
30 - 30°
60 - 60°
100 - 100°

LED Code: 27K -
30K -
35K -
40K -

300 Series		Model 309W	
Color Temperature	lm/ft	W/ft	
ANSI-2700K White	708	16.0	
ANSI-3000K White	723	16.0	
ANSI-3500K White	846	16.0	
ANSI-4000K White	875	16.0	

Voltage: ND24V - Non-Dimming 24 Volt AC
DM24V - Dimming 24 Volt AC

Mount: F - Fixed
A - Adjustable

Finish: NAA - Natural Type III Anodized Aluminum
SGB - Semi-Gloss Black Paint
SGW - Semi-Gloss White Paint
CPF - Custom Paint Finish

Power Feed: SE - Surface End Feed
*RB - Recessed Bottom Feed
*available on F (fixed mount) only

Options: X - None

Special: STD - Standard
MOD - Modified

POWER AND DIMMING

The Winline 200 Series operates on 24VAC and can be dimmed with commonly available low voltage magnetic dimming equipment. A wide range of remote transformers are available in 120V and 277V primary (see pages 65-66).

MOUNTING AND ADJUSTING

Both fixed and adjustable mounts combined with an integral wire tray allow for ease of installation and organized wiring. The low profile fixed mount is 1/8" high and the adjustable mount allows for a 300 degree rotation around the centerline of the fixture.

OPERATING TEMPERATURE -22°F to 122°F (-30°C to 50°C)

COLOR AND LIGHT OUTPUT

The 300 Series utilize Nichia 757 white LEDs in four standard color temperatures.

Winline Surface Linear - **WSL** series

Model 309W wet - **309** model

Total Run Length in Feet
offered in 6" increments starting at 12"
ex. 24 FT= 24 foot run
or
Preconfigured Run Length Code
see page 5
or
To Be Determined
TBD when run length unknown

36' run length code

15° - **15**
30° - **30**
60° - **60**
100° - **100** beam spread

ANSI-binned 2700K - **27K**
ANSI-binned 3000K - **30K**
ANSI-binned 3500K - **35K**
ANSI-binned 4000K - **40K** LED code

non-dimming 24 volt AC - **ND24V**
dimming 24 volt AC - **DM24V** voltage

fixed - **F**
adjustable - **A** mount

natural (type III) anodized aluminum - **NAA**
semi gloss black paint - **SGB**
semi gloss white paint - **SGW**
custom paint finish - **CPF** finish

surface end feed - **SE**
recessed bottom feed - **RB*** power feed
*available on F (fixed mount) only

none - **X** options

surface end feed - **SE**
back to back - **B2B**
right angle - **RA** special
recessed bottom feed - **RB***
*Recessed Bottom feed available on fixed mount only

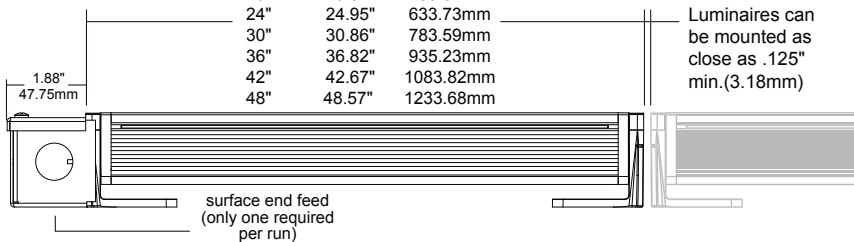
Describe Modification:

A

Winline Surface Linear 309 Wet

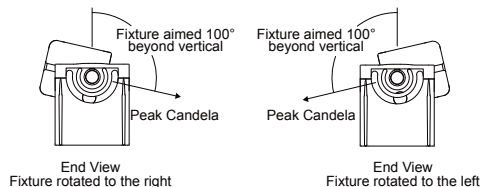
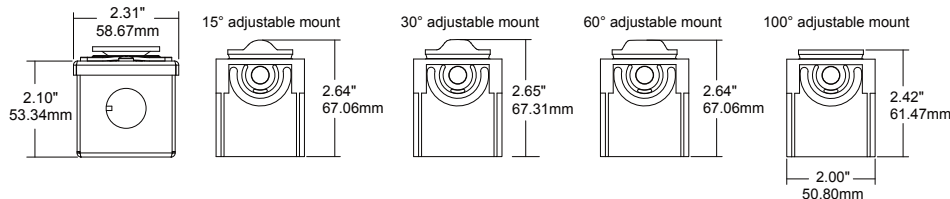
ADJUSTABLE MOUNT

Nominal Length	Installed Length
12"	13.13" 333.50mm
18"	19.04" 483.62mm
24"	24.95" 633.73mm
30"	30.86" 783.59mm
36"	36.82" 935.23mm
42"	42.67" 1083.82mm
48"	48.57" 1233.68mm



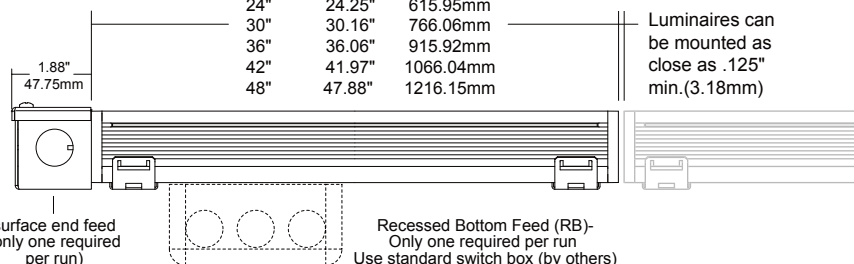
end view 1

end view 2



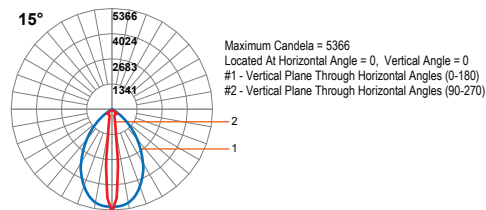
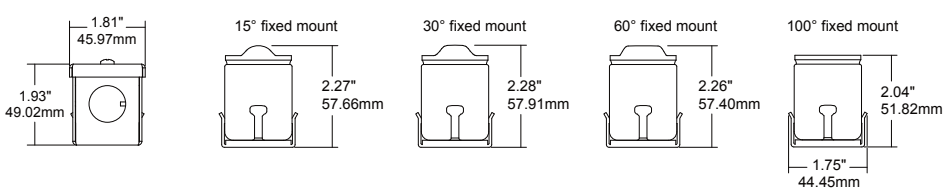
FIXED MOUNT

Nominal Length	Installed Length
12"	12.44" 315.98mm
18"	18.34" 465.84mm
24"	24.25" 615.95mm
30"	30.16" 766.06mm
36"	36.06" 915.92mm
42"	41.97" 1066.04mm
48"	47.88" 1216.15mm



end view 1

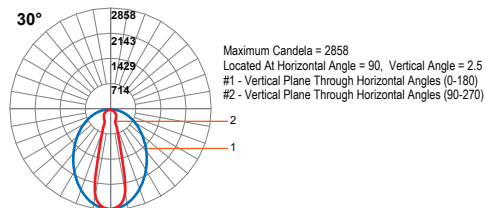
end view 2



IES Test Report: LTL21985 Catalog Number: WSL-309W-48-15-30K
Description: Nichia 757 LEDs / 48" Winline 309W Wet Luminaire / 3000K / Extruded Aluminum Housing / Acrylic Lens

LM79 Data - Based on WSL309W/15°/30K Test Results

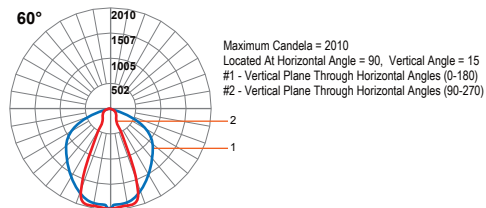
Color Temperature	Multiplier	Total Lumens	Lamp Watts	Lumens per Watt	CRI	Power Factor
ANSI-binned 2700K	0.97	2835	64.2	44.1	83.2	.89
ANSI-binned 3000K	1.00	2893	64.2	45.0	82.8	.89
ANSI-binned 3500K	1.16	3384	64.2	52.7	81.8	.89
ANSI-binned 4000K	1.21	3501	64.2	54.5	85.7	.89



IES Test Report: LTL21986 Catalog Number: WSL-309W-48-30-30K
Description: Nichia 757 LEDs / 48" Winline 309W Wet Luminaire / 3000K / Extruded Aluminum Housing / Acrylic Lens

LM79 Data - Based on WSL309W/30°/30K Test Results

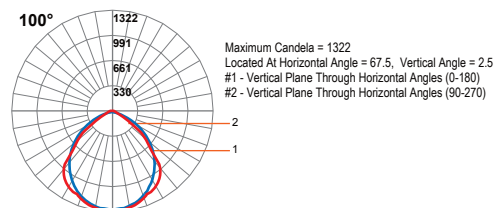
Color Temperature	Multiplier	Total Lumens	Lamp Watts	Lumens per Watt	CRI	Power Factor
ANSI-binned 2700K	0.97	2900	64.2	45.1	80.8	.89
ANSI-binned 3000K	1.00	2959	64.2	46.0	82.9	.89
ANSI-binned 3500K	1.16	3461	64.2	53.9	79.6	.89
ANSI-binned 4000K	1.21	3580	64.2	55.7	83.4	.89



IES Test Report: LTL21987 Catalog Number: WSL-305W-48-60-30K
Description: Nichia 757 LEDs / 48" Winline 309W Wet Luminaire / 3000K / Extruded Aluminum Housing / Acrylic Lens

LM79 Data - Based on WSL309W/60°/30K Test Results

Color Temperature	Multiplier	Total Lumens	Lamp Watts	Lumens per Watt	CRI	Power Factor
ANSI-binned 2700K	0.97	3018	64.2	47.0	80.8	.89
ANSI-binned 3000K	1.00	3080	64.2	47.9	82.9	.89
ANSI-binned 3500K	1.16	3603	64.2	56.1	79.6	.89
ANSI-binned 4000K	1.21	3725	64.2	58.0	83.4	.89



IES Test Report: LTL21988 Catalog Number: WSL-309W-48-100-30K
Description: Nichia 757 LEDs / 48" Winline 309W Wet Luminaire / 3000K / Extruded Aluminum Housing / Acrylic Lens

LM79 Data - Based on WSL309W/100°/30K Test Results

Color Temperature	Multiplier	Total Lumens	Lamp Watts	Lumens per Watt	CRI	Power Factor
ANSI-binned 2700K	0.97	3193	64.2	49.7	80.7	.89
ANSI-binned 3000K	1.00	3259	64.2	51.8	82.8	.89
ANSI-binned 3500K	1.16	3813	64.2	59.3	79.6	.89
ANSI-binned 4000K	1.21	3942	64.2	61.4	83.4	.89



Winline Surface Linear 309W is ETL listed for dry location and complies with UL Standard 2108.



Magnetic LED Transformer - Multiple Output (24V, 25V, 26V, 27V)

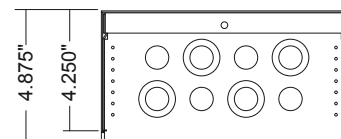
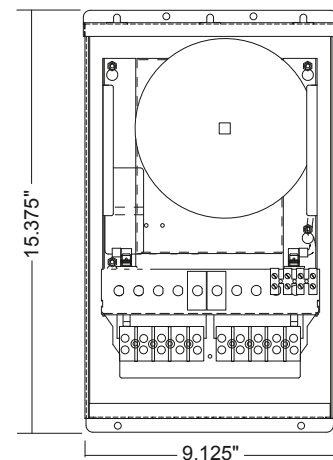


FEATURES

- Manufactured by Q-Tran
- 18 gauge steel
- 8 knockouts
- Built in support bracket incorporated to secure housing for surface mounting
- Multiple Volt and Taps:
Two primary taps
Four secondary taps provide voltages of:
24V = 24V, 25V, 26V, 27V
- Loads may be connected to one or more of the secondary taps up to the full watt rating of the TQ series
- Loads at varying distances can be tapped on different taps to recover voltage drop and produce between 85% - 100% light output



1. TQ model	TQ - Magnetic Multiple Output Transformer
2. 600 wattage	150 - 150W 300 - 300W 500 - 500W 600 - 600W
3. 120 primary voltage	120 - 120V 277 - 277V
4. 24V secondary voltage	24V - 24 Volt AC
5. BLK finish	BLK - Black Powder Coat





PARĀTA 707 RGB LED Flood

Project
Washington Street Bridge

QTY

Type

Hit the Tab key or mouse over the page to see all interactive elements.

Specifications

Length: 12-1/2"
(318 mm)

Width 1: 8"
(203 mm)

Width 2: 12-5/8"
(321 mm)

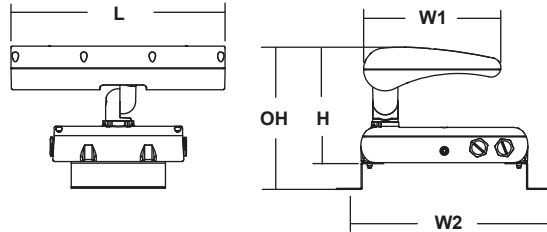
Height: 6-3/4"
(171 mm)

Overall Height: 8-3/8"
(213 mm)

Weight: 13lbs.
(5.9 kg)

A5 - Base Mount

Additional mounts
shown on page 5



Introduction

PARĀTA 700 Series color changing flood luminaires create vibrant color and color-changing effects for a wide variety of indoor or outdoor applications. Elegant in form yet ruggedly constructed, the die cast aluminum housing and supply base offer heat management and maintainability. Performance is premium in both lumen output and efficiency while multiple beam spread options and aiming flexibility provide the user superb optic control. Remote device management (RDM) capability allows bi-directional communication simplifying installation.

Ordering Information

EXAMPLE: PFL-707-20-RGB-120-277V-A7-BKT-STD

PFL	707		RGB	120-277V			
Series	Model	Distribution	LED Code	Voltage	Mount	Finish	Special
PFL PARĀTA RGB LED Flood	707 Full Flood (indoor/outdoor)	10 10° 20 20° 40 40° 60 60° 6015 60° x 15°	RGB	120-277V	Integral Base mount A5 A7 J-box wall or ceiling A10 Surface feed wall or ceiling Remote¹ A4 J-box wall or ceiling	BKT Textured black paint WHT Textured white paint SIT Textured silver paint DBT Textured dark bronze paint CPF Custom paint finish	STD Standard MOD Modified

Winona reserves the right to make design changes to this product at any time without prior notice and such modification will be effective immediately.



IP66



Describe Modification:

Accessories

Controller (Easy!™ Solo / Touch / Pro) See page 4
Glare Visor See page 4
Top Hat See page 4
Baffle See page 4
Liquid-Tight Cord Grip See page 4

NOTES

1 20 ft. max. distance for remote power supply

Performance Data

Lumen Output

Lumen values are from photometric tests performed in accordance with IESNA LM-79-08. Data is considered to be representative of the configurations shown, within the tolerances allowed by Lighting Facts. Actual performance may differ as a result of end-user environment and application. Contact factory for performance data on any configurations not shown here.

LEDs	System Watts	Nominal Distribution	Beam Angle		Field Angle		RGB		
							Max Cd	Lumens	LPW
36	37.8	10	9	10	18	19	48706	1894	50
		20	19	22	43	46	16637	1803	47
		40	42	44	92	94	2955	1759	46
		60	48	67	106	125	1225	1728	45
		60 x 15	60	16	100	55	3652	1655	43

Electrical Load

Model	System Load (W)	Current (A)				
		120	240	277	347	480
707 Half Flood	37.8	0.32	0.16	0.14	-	-

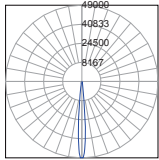
Photometric Diagrams

10° DISTRIBUTION

Test Report: LTL22114
IES LM 79-08
PFL-707-10°-RGB
Lumens: 1889
Wattage: 37.1W
Efficacy: 50.1
Max. Candela: 24,353



ISO Candela Plot



Illuminance at a Distance

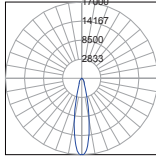
	Center Beam fc	Beam Width
10'	160.4 fc	1' 9"
20'	41.6 fc	3' 6"
30'	18.9 fc	5' 3"
40'	10.9 fc	7' 0"
50'	6.9 fc	8' 9"

20° DISTRIBUTION

Test Report: LTL22115
IES LM 79-08
PFL-707-20°-RGB
Lumens: 1825
Wattage: 37.7W
Efficacy: 48.4
Max. Candela: 16,637



ISO Candela Plot



Illuminance at a Distance

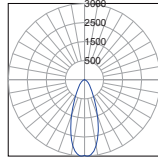
	Center Beam fc	Beam Width
10'	90.5 fc	3' 6"
20'	23.2 fc	7' 0"
30'	10.6 fc	10' 6"
40'	6.1 fc	14' 1"
50'	3.9 fc	17' 7"

40° DISTRIBUTION

Test Report: LTL22117
IES LM 79-08
PFL-707-40°-RGB
Lumens: 1817
Wattage: 38.2W
Efficacy: 47.5
Max. Candela: 2,955
Horizontal Beam Angle(50%): 37.3



ISO Candela Plot



Illuminance at a Distance

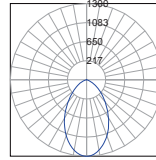
	Center Beam fc	Beam Width
10'	29.4 fc	5' 4"
20'	7.5 fc	10' 8"
30'	3.4 fc	16' 1"
40'	2.0 fc	21' 5"
50'	1.2 fc	26' 9"

60° DISTRIBUTION

Test Report: LTL22119
IES LM 79-08
PFL-707-60°-RGB
Lumens: 1774
Wattage: 36.1W
Efficacy: 49.1
Max. Candela: 1,225



ISO Candela Plot

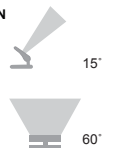


Illuminance at a Distance

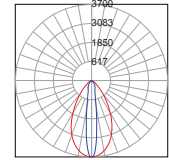
	Center Beam fc	Beam Width
10'	12.2 fc	9' 3"
20'	3.1 fc	18' 7"
30'	1.4 fc	27' 11"
40'	0.8 fc	37' 3"
50'	0.5 fc	46' 7"

60° x 15° DISTRIBUTION

Test Report: LTL22120
IES LM 79-08
PFL-707-6015°-RGB
Lumens: 1728.4
Wattage: 35.6W
Efficacy: 48.5
Max. Candela: 3,652



ISO Candela Plot



Illuminance at a Distance

	Center Beam fc	Beam Width
10'	35.8 fc	11' 6" 2' 8"
20'	9.2 fc	23' 1" 5' 3"
30'	4.2 fc	34' 7" 7' 11"
40'	2.4 fc	46' 2" 10' 6"
50'	1.5 fc	57' 8" 13' 2"

Photometric data based on test results from an independent NIST traceable testing lab. IES data is available at www.winonaighting.com. Always refer to our website for the latest IES file updates.

FEATURES & SPECIFICATIONS

- Lumens: 1825 lm (20° optic)
- Wattage: 37.7W
- Efficacy: 48.4 LPW (20° optic)
- Voltage: 120 - 277V
- Distribution: 10°, 20°, 40°, 60°, 60° x 15°
- Control System: Easy! DMX512 controller with LCD touchscreen
- Lumen Maintenance: 50,000 hours L70 @ 50°C
- Size: 12 1/2"L x 9 3/4"W x 6 3/4"H
- Housing: Die-cast aluminum
- Finish: Polyester powder coat painted finish
- Lens Material: Clear tempered glass
- Temperature Ranges: -20° to 50°C
- Certification/Compliance: ETL, cETL, IP66, FCC Class A Part15 subpart B
- Weight: 13 lbs. (integral power supply)
- Warranty: 5 years

Performance

PARATA 700 Series luminaires are designed to provide maximum output while consuming minimum energy. Smooth, controlled distribution provides a uniform concentration of saturated color to a target surface. Multiple beam options are available making it simple for the user to select an appropriate distribution for any application.

Consistent Color

Calibrated and tested to ensure uniform hue and intensity from fixture to fixture regardless of temperature or environment. Factory calibration allows the user to input a specific value and be assured of consistent color. PARATA's unique ratio of red, green and blue LEDs allows for superior architectural white color.

INSTALL NEW 'TYPE B' LED WALL WASHER FIXTURES
PER DRAWING LOCATIONS

INSTALL NEW 'TYPE A' LINEAR LED STRIP



REMOVE EXISTING WALL PACK FIXTURES

DATE

12.2.13

DRAWING TITLE

SK-1

**WASHINGTON
STREET BRIDGE**

NORWALK, CT

christian rae studio, llc

365 CENTER ROAD EASTON, CT 06612

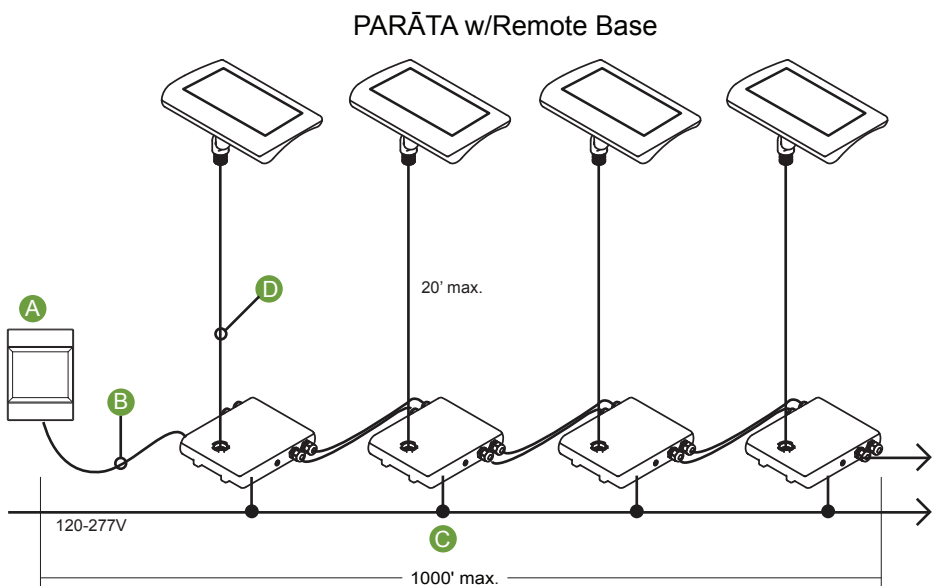
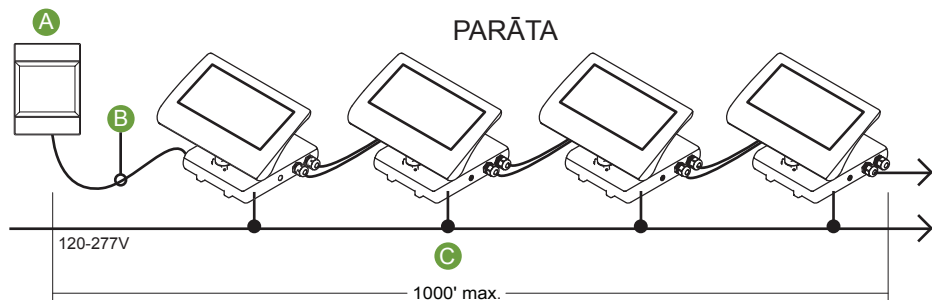
T: 203.220.9575

www.christianraestudio.com

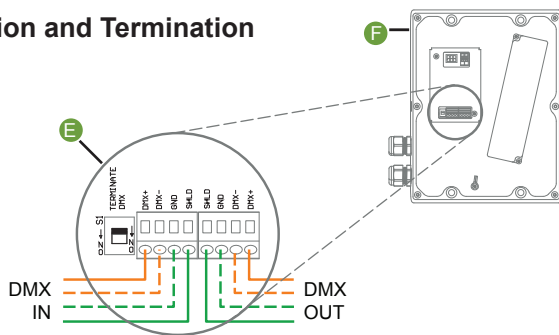


Basic System Wiring Information

This very basic system wiring diagram provides an overview of components and materials required for a simple dynamic color installation of PARĀTA luminaires controlled by an Easy! controller. These diagrams should not be used in place of actual installation instructions or submittal drawings prepared for a specific project.



DMX Connection and Termination



A dynamic color-changing luminaire installation can be as simple as a single luminaire and one control to many different luminaires in multiple locations being triggered and manipulated in real time. Because every project is unique, complete system single line diagrams will be provided for every PARĀTA + Easy! project. Consulting with the factory at the beginning stages of the project will ensure the required equipment be specified and properly installed.

- A** The Easy! Solo controller is a self-contained DMX controller providing one universe of DMX-512 control. A complete system RDM set-up and playback control solution, the Easy! Solo includes:
 - Pre-loaded shows, random show, rainbow feature, and chase feature
 - On-screen manual color select with favorite presets store/recall
 - On-screen master intensity slider and speed control slider
 - Compatibility with RDM and non-RDM DMX-512 fixtures
 - All show editing done through LCD user interface
 - User-configurable logo on screen saver
- B** Belden 9829 cable is the preferred communication/data cable used to carry the DMX signal to and from the PARĀTA luminaires. The total length of this cable must not exceed 1000 feet from the DMX controller to the last luminaire in the chain.
- C** 120V-277V input is required at each PARĀTA luminaire. No proprietary cables or fittings are required to bring power to the luminaire. Metallic conduit and standard fittings are compatible as are multi-conductor cords provided they are appropriate to the mounting location. Proper separation of Class I (line voltage) and Class II (DMX) wiring must be provided per NEC.
- D** Remote distances of up to 20' away from the mount box are allowable when the A4 Remote option is selected. Use Belden 9829 to carry the data and #16 stranded to carry the Class II power to the luminaire head. Because the power is low voltage Class II, no separation is required.
- E** The die cast aluminum mounting base can be specified with up to four threaded 1/2" NPT holes on the sides and bottom for conduit and/or cord entry and exit. Proper sealing of the fittings is required at installation time when used outdoors.
- F** An on-board DMX termination switch is used on the last luminaire in the string to preserve signal integrity and to comply to DMX standards. No additional termination device is required.
- G** A power supply for Easy! is provided with the control and can be easily installed in a j-box adjacent to the control. The power supply can be powered by 100V-277V.

Easy! Controller



Accessory Options

Easy™

LED Show Controller with LCD touchscreen (integral power supply)

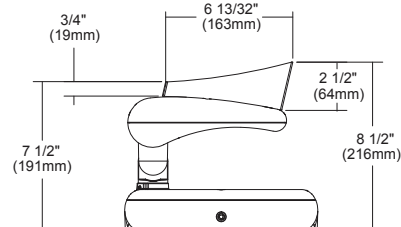
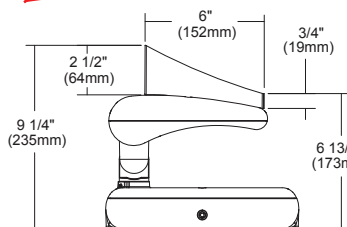
EZ			
Family	Version	Finish	Supply Voltage
EZ Easy	EZSOLO EZSOLO	BK Black	120/277 120V or 277V
	EZTOUCH EZTOUCH	WH White	347 347
	EZPRO EZPRO		



Glare control: Optional attachments shield direct view into fixture aperture

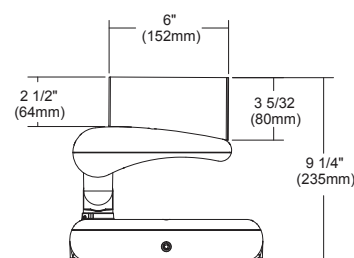
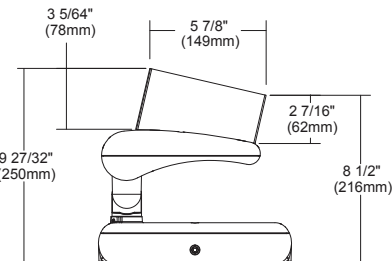
Glare Visor

GV2	
Model	Finish
GV2 Glare Visor	BKT Textured Black Paint
	WHT Textured White Paint
	SIT Textured Silver Paint
	DBT Textured Dark Bronze Paint
	CPF Custom Paint Finish



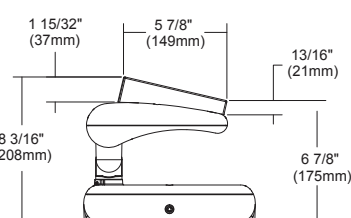
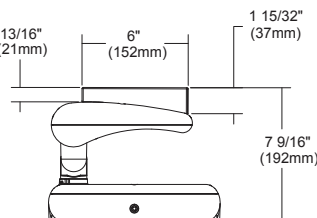
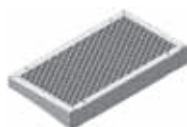
Top Hat

TH2	
Model	Finish
TH2 Top Hat	BKT Textured Black Paint
	WHT Textured White Paint
	SIT Textured Silver Paint
	DBT Textured Dark Bronze Paint
	CPF Custom Paint Finish



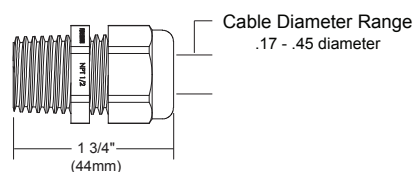
Baffle

BF2	
Model	Finish
BF2 Baffle	BKT Textured Black Paint
	WHT Textured White Paint
	SIT Textured Silver Paint
	DBT Textured Dark Bronze Paint
	CPF Custom Paint Finish



Liquid-Tight Cord Grip

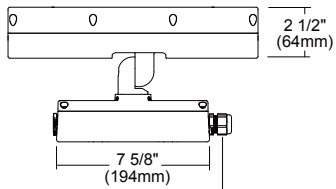
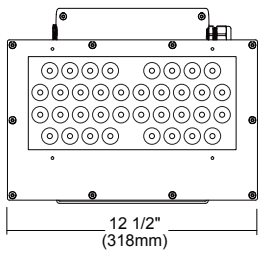
CG	
Model	
CG Liquid-Tight Cord Grip	



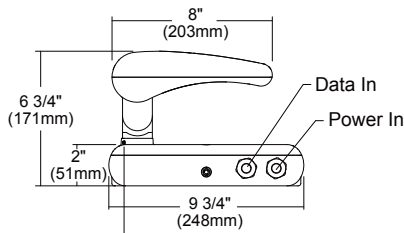
Integral Power Supply Dimensions

707 Full Flood

A7 Mount and A10 Mount



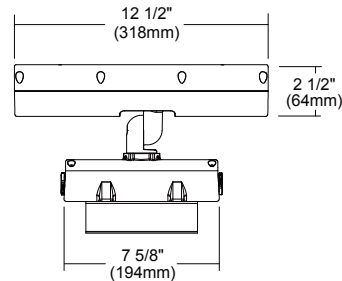
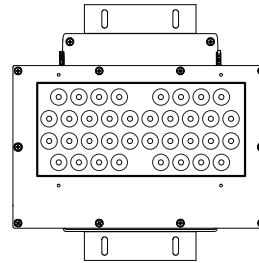
Water-tight fitting accessory sold separately



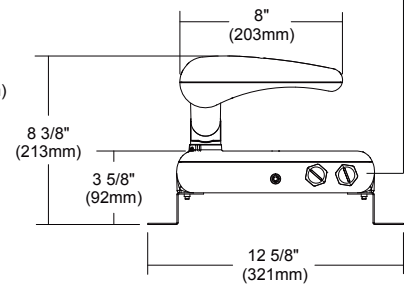
Set Screw for locking in rotational aiming

707 Full Flood

A5 Mount

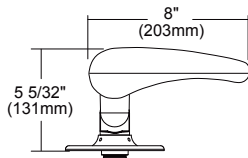
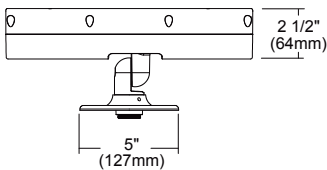
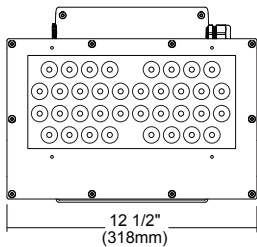


The die cast aluminum mounting base is equipped with threaded 1/2" NPT holes for conduit and or cord entry and exit. The A10 mount (shown) has four side holes and the A7 mount has two bottom holes. Proper sealing of the fittings is required at installation time when used outdoors.

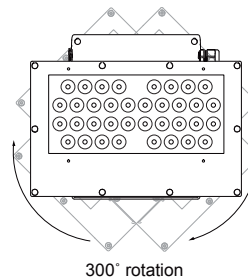


707 Full Flood

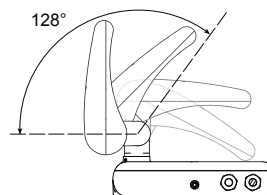
A4 Mount



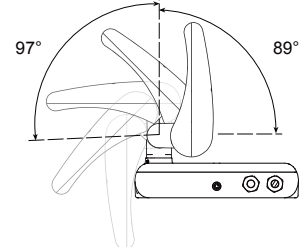
Remote Power Supply Dimensions



300° rotation



128°



97°

89°

Adjustability

Digital Timer (T6) Specification Sheet

Project Name:	Location:	MFG: Philips Hadco
Fixture Type:	Catalog No.:	Qty:



Ordering Guide

Example: T6

Product Code	T6	Digital Timer
--------------	----	---------------

Specifications

ACCESSORIES:
T6 - Digital Timer (24 Hour plug-in time clock)

EXHIBIT C

State of Connecticut Required Provisions

For the purposes of this document, references to “contract” or “Contract” mean this Agreement, references to “contractor” or “Contractor” mean Licensee, and references to “Contractor Parties” mean Licensee Parties.

1. Whistleblowing. This Contract may be subject to the provisions of Section 4-61dd of the Connecticut General Statutes. In accordance with this statute, if an officer, employee or appointing authority of the Contractor takes or threatens to take any personnel action against any employee of the Contractor in retaliation for such employee's disclosure of information to any employee of the contracting state or quasi-public agency or the Auditors of Public Accounts or the Attorney General under the provisions of subsection (a) of such statute, the Contractor shall be liable for a civil penalty of not more than five thousand dollars for each offense, up to a maximum of twenty per cent of the value of this Contract. Each violation shall be a separate and distinct offense and in the case of a continuing violation, each calendar day's continuance of the violation shall be deemed to be a separate and distinct offense. The State may request that the Attorney General bring a civil action in the Superior Court for the Judicial District of Hartford to seek imposition and recovery of such civil penalty. In accordance with subsection (f) of such statute, each large state contractor, as defined in the statute, shall post a notice of the provisions of the statute relating to large state contractors in a conspicuous place which is readily available for viewing by the employees of the Contractor.

2. Access to Contract and State Data. (Not Applicable to Municipalities) The Contractor shall provide to CTDOT access to any data, as defined in Conn. Gen Stat. Sec. 4e-1, concerning the Contract and CTDOT that are in the possession or control of the Contractor upon demand and shall provide the data to CTDOT in a format prescribed by CTDOT and the State Auditors of Public Accounts at no additional cost.

3. Forum and Choice of Law. The parties deem the Contract to have been made in the City of Hartford, State of Connecticut. Both parties agree that it is fair and reasonable for the validity and construction of the Contract to be, and it shall be, governed by the laws and court decisions of the State of Connecticut, without giving effect to its principles of conflicts of laws. To the extent that any immunities provided by Federal law or the laws of the State of Connecticut do not bar an action against the State, and to the extent that these courts are courts of competent jurisdiction, for the purpose of venue, the complaint shall be made returnable to the Judicial District of Hartford only or shall be brought in the United States District Court for the District of Connecticut only, and shall not be transferred to any other court, provided, however, that nothing here constitutes a waiver or compromise of the sovereign immunity of the State of Connecticut. The Contractor waives any objection which it may now have or will have to the laying of venue of any Claims in any forum and further irrevocably submits to such jurisdiction in any suit, action or proceeding.

4. Indemnification.

- (a) The Contractor shall indemnify, defend and hold harmless the Indemnified Parties from and against any and all (1) Claims arising, directly or indirectly, in connection with the Contract, including the acts of commission or omission (collectively, the "Acts") of the Contractor or Contractor Parties; and (2) liabilities, damages, losses, costs and expenses, including but not limited to, attorneys' and other professionals' fees, arising, directly or indirectly, in connection with Claims, Acts or the Contract. The Contractor shall use

counsel reasonably acceptable to CTDOT in carrying out its obligations under this section. The Contractor's obligations under this section to indemnify, defend and hold harmless against Claims includes Claims concerning confidentiality of any part of or all of the Contractor's bid, proposal or any Records, any intellectual property rights, other proprietary rights of any person or entity, copyrighted or uncopyrighted compositions, secret processes, patented or unpatented inventions, articles or appliances furnished or used in the Performance.

- (b) The Contractor shall not be responsible for indemnifying or holding the Indemnified Parties harmless from any liability arising due to the negligence of the Indemnified Parties or any third party acting under the direct control or supervision of the Indemnified Parties.
- (c) The Contractor shall reimburse the State for any and all damages to the real or personal property of the Indemnified Parties caused by the Acts of the Contractor or any Contractor Parties. CTDOT shall give the Contractor reasonable notice of any such Claims.
- (d) The Contractor's duties under this section shall remain fully in effect and binding in accordance with the terms and conditions of the Contract, without being lessened or compromised in any way, even where the Contractor is alleged or is found to have merely contributed in part to the Acts giving rise to the Claims and/or where one or more of the Indemnified Parties is/are alleged or is found to have contributed to the Acts giving rise to the Claims.
- (e) The Contractor shall carry and maintain at all times during the term of the Contract, and during the time that any provisions survive the term of the Contract, sufficient general liability insurance to satisfy its obligations under this Contract. The Contractor shall name the Indemnified Parties as additional insureds on the policy and shall provide a copy of the policy to CTDOT prior to the effective date of the Contract. The Contractor shall not begin Performance until the delivery of the policy to CTDOT. CTDOT shall be entitled to recover under the insurance policy even if a body of competent jurisdiction determines that CTDOT or the State is contributorily negligent.
- (f) This section shall survive the Termination of the Contract and shall not be limited by reason of any insurance coverage.

5. Sovereign Immunity. The parties acknowledge and agree that nothing in the Contract shall be construed as a modification, compromise or waiver by the State of any rights or defenses of any immunities provided by Federal law or the laws of the State of Connecticut to the State or any of its officers and employees, which they may have had, now have or will have with respect to all matters arising out of the Contract. To the extent that this section conflicts with any other section, this section shall govern.

6. Audit and Inspection of Plants, Places of Business and Records. (Not Applicable to Municipalities)

- (1) The State and its agents, including, but not limited to, the Connecticut Auditors of Public Accounts, Attorney General and State's Attorney and their respective agents, may, at reasonable hours, inspect and examine all of the parts of the Contractor's and Contractor Parties' plants and places of business which, in any way, are related to, or involved in, the performance of this Contract.
- (2) The Contractor shall maintain, and shall require each of the Contractor Parties to maintain, accurate and complete Records. The Contractor shall make all of its and the Contractor Parties' Records available at all reasonable hours for audit and inspection by the State and its agents.

- (3) The State shall make all requests for any audit or inspection in writing and shall provide the Contractor with at least twenty-four (24) hours' notice prior to the requested audit and inspection date. If the State suspects fraud or other abuse, or in the event of an emergency, the State is not obligated to provide any prior notice.
- (4) The Contractor shall pay for all costs and expenses of any audit or inspection which reveals information that, in the sole determination of the State, is sufficient to constitute a breach by the Contractor under this Contract. The Contractor shall remit full payment to the State for such audit or inspection no later than 30 days after receiving an invoice from the State. If the State does not receive payment within such time, the State may setoff the amount from any moneys which the State would otherwise be obligated to pay the Contractor in accordance with this Contract's setoff provision.
- (5) The Contractor shall keep and preserve or cause to be kept and preserved all of its and Contractor Parties' Records until three (3) years after the latter of (i) final payment under this Agreement, or (ii) the expiration or earlier termination of this Agreement, as the same may be modified for any reason. The State may request an audit or inspection at any time during this period. If any Claim or audit is started before the expiration of this period, the Contractor shall retain or cause to be retained all Records until all Claims or audit findings have been resolved.
- (6) The Contractor shall cooperate fully with the State and its agents in connection with an audit or inspection. Following any audit or inspection, the State may conduct and the Contractor shall cooperate with an exit conference.
- (7) The Contractor shall incorporate this entire Section verbatim into any contract or other agreement that it enters into with any Contractor Party.

7. Campaign Contribution Restriction. (Not Applicable to Municipalities) For all State contracts, defined in Conn. Gen. Stat. §9-612 as having a value in a calendar year of \$50,000 or more, or a combination or series of such agreements or contracts having a value of \$100,000 or more, the authorized signatory to this Agreement represents that they have received the State Elections Enforcement Commission's notice advising state contractors of state campaign contribution and solicitation prohibitions, and will inform its principals of the contents of the notice.

8. Executive Orders and Other Enactments.

- (a) All references in this Contract to any Federal, State, or local law, statute, public or special act, executive order, ordinance, regulation or code (collectively, "Enactments") shall mean Enactments that apply to the Contract at any time during its term, or that may be made applicable to the Contract during its term. This Contract shall always be read and interpreted in accordance with the latest applicable wording and requirements of the Enactments. Unless otherwise provided by Enactments, the Contractor is not relieved of its obligation to perform under this Contract if it chooses to contest the applicability of the Enactments or CTDOT's authority to require compliance with the Enactments.
- (a) This Contract is subject to the provisions of Executive Order No. Three of Governor Thomas J. Meskill, promulgated June 16, 1971, concerning labor employment practices, Executive Order No. Seventeen of Governor Thomas J. Meskill, promulgated February 15, 1973, concerning the listing of employment openings and Executive Order No. Sixteen of Governor John G. Rowland promulgated August 4, 1999, concerning violence in the workplace, all of which are incorporated into and are made a part of this Contract as if they had been fully set forth in it.
- (b) This Contract may be subject to (1) Executive Order No. 14 of Governor M. Jodi Rell, promulgated April 17, 2006, concerning procurement of cleaning products and

services; and (2) Executive Order No. 61 of Governor Dannel P. Malloy promulgated December 13, 2017 concerning the Policy for the Management of State Information Technology Projects, as issued by the Office of Policy and Management, Policy ID IT-SDLC-17-04. If any of the Executive Orders referenced in this subsection is applicable, it is deemed to be incorporated into and made a part of this Contract as if fully set forth in it.

9. Nondiscrimination. (Not Applicable to Municipalities)

(a) For purposes of this Section, the following terms are defined as follows:

- i. "Commission" means the Commission on Human Rights and Opportunities;
- ii. "Contract" and "contract" include any extension or modification of the Contract or contract;
- iii. "Contractor" and "contractor" include any successors or assigns of the Contractor or contractor;
- iv. "Gender identity or expression" means a person's gender-related identity, appearance or behavior, whether or not that gender-related identity, appearance or behavior is different from that traditionally associated with the person's physiology or assigned sex at birth, which gender-related identity can be shown by providing evidence including, but not limited to, medical history, care or treatment of the gender-related identity, consistent and uniform assertion of the gender-related identity or any other evidence that the gender-related identity is sincerely held, part of a person's core identity or not being asserted for an improper purpose;
- v. "good faith" means that degree of diligence which a reasonable person would exercise in the performance of legal duties and obligations;
- vi. "good faith efforts" shall include, but not be limited to, those reasonable initial efforts necessary to comply with statutory or regulatory requirements and additional or substituted efforts when it is determined that such initial efforts will not be sufficient to comply with such requirements;
- vii. "marital status" means being single, married as recognized by the state of Connecticut, widowed, separated or divorced;
- viii. "mental disability" means one or more mental disorders, as defined in the most recent edition of the American Psychiatric Association's "Diagnostic and Statistical Manual of Mental Disorders", or a record of or regarding a person as having one or more such disorders;
- ix. "minority business enterprise" means any small contractor or supplier of materials fifty-one percent or more of the capital stock, if any, or assets of which is owned by a person or persons: (1) who are active in the daily affairs of the enterprise, (2) who have the power to direct the management and policies of the enterprise, and (3) who are members of a minority, as such term is defined in subsection (a) of Connecticut General Statutes § 32-9n; and
- x. "public works contract" means any agreement between any individual, firm or corporation and the State or any political subdivision of the State other than a municipality for construction, rehabilitation, conversion, extension, demolition or repair of a public building, highway or other changes or improvements in real property, or which is financed in whole or in part by the State, including, but not limited to, matching expenditures, grants, loans, insurance or guarantees.

For purposes of this Section, the terms "Contract" and "contract" do not include a contract where each contractor is (1) a political subdivision of the state, including, but not limited to, a municipality, unless the contract is a municipal public works contract or quasi-public agency project contract, (2) any other state, including but not limited to any federally recognized Indian tribal governments, as defined in C.G.S. § 1-267, (3) the federal

government, (4) a foreign government, or (5) an agency of a subdivision, state or government described in the immediately preceding enumerated items (1), (2), (3), or (4).

- (b) (1) The Contractor agrees and warrants that in the performance of the Contract such Contractor will not discriminate or permit discrimination against any person or group of persons on the grounds of race, color, religious creed, age, marital status, national origin, ancestry, sex, gender identity or expression, status as a veteran, status as a victim of domestic violence, intellectual disability, mental disability or physical disability, including, but not limited to, blindness, unless it is shown by such Contractor that such disability prevents performance of the work involved, in any manner prohibited by the laws of the United States or of the State of Connecticut; and the Contractor further agrees to take affirmative action to ensure that applicants with job-related qualifications are employed and that employees are treated when employed without regard to their race, color, religious creed, age, marital status, national origin, ancestry, sex, gender identity or expression, status as a veteran, status as a victim of domestic violence, intellectual disability, mental disability or physical disability, including, but not limited to, blindness, unless it is shown by the Contractor that such disability prevents performance of the work involved; (2) the Contractor agrees, in all solicitations or advertisements for employees placed by or on behalf of the Contractor, to state that it is an "affirmative action-equal opportunity employer" in accordance with regulations adopted by the Commission; (3) the Contractor agrees to provide each labor union or representative of workers with which the Contractor has a collective bargaining Agreement or other contract or understanding and each vendor with which the Contractor has a contract or understanding, a notice to be provided by the Commission, advising the labor union or workers' representative of the Contractor's commitments under this section and to post copies of the notice in conspicuous places available to employees and applicants for employment; (4) the Contractor agrees to comply with each provision of this Section and Connecticut General Statutes §§ 46a-68e and 46a-68f and with each regulation or relevant order issued by said Commission pursuant to Connecticut General Statutes §§ 46a-56, 46a-68e and 46a-68f; and (5) the Contractor agrees to provide the Commission on Human Rights and Opportunities with such information requested by the Commission, and permit access to pertinent books, records and accounts, concerning the employment practices and procedures of the Contractor as relate to the provisions of this Section and Connecticut General Statutes § 46a-56. If the contract is a public works contract, the Contractor agrees and warrants that he will make good faith efforts to employ minority business enterprises as subcontractors and suppliers of materials on such public works projects.
- (c) Determination of the Contractor's good faith efforts shall include, but shall not be limited to, the following factors: The Contractor's employment and subcontracting policies, patterns and practices; affirmative advertising, recruitment and training; technical assistance activities and such other reasonable activities or efforts as the Commission may prescribe that are designed to ensure the participation of minority business enterprises in public works projects.
- (d) The Contractor shall develop and maintain adequate documentation, in a manner prescribed by the Commission, of its good faith efforts.
- (e) The Contractor shall include the provisions of subsection (b) of this Section in every subcontract or purchase order entered into in order to fulfill any obligation of a contract with the State and such provisions shall be binding on a subcontractor, vendor or manufacturer unless exempted by regulations or orders of the Commission. The Contractor shall take such action with respect to any such subcontract or purchase order as the Commission may direct as a means of enforcing such provisions including sanctions for noncompliance in accordance with Connecticut General Statutes §46a-56; provided if such

Contractor becomes involved in, or is threatened with, litigation with a subcontractor or vendor as a result of such direction by the Commission, the Contractor may request the State of Connecticut to enter into any such litigation or negotiation prior thereto to protect the interests of the State and the State may so enter.

- (f) The Contractor agrees to comply with the regulations referred to in this Section as they exist on the date of this Contract and as they may be adopted or amended from time to time during the term of this Contract and any amendments thereto.
- (g) (1) The Contractor agrees and warrants that in the performance of the Contract such Contractor will not discriminate or permit discrimination against any person or group of persons on the grounds of sexual orientation, in any manner prohibited by the laws of the United States or the State of Connecticut, and that employees are treated when employed without regard to their sexual orientation; (2) the Contractor agrees to provide each labor union or representative of workers with which such Contractor has a collective bargaining Agreement or other contract or understanding and each vendor with which such Contractor has a contract or understanding, a notice to be provided by the Commission on Human Rights and Opportunities advising the labor union or workers' representative of the Contractor's commitments under this section, and to post copies of the notice in conspicuous places available to employees and applicants for employment; (3) the Contractor agrees to comply with each provision of this section and with each regulation or relevant order issued by said Commission pursuant to Connecticut General Statutes § 46a-56; and (4) the Contractor agrees to provide the Commission on Human Rights and Opportunities with such information requested by the Commission, and permit access to pertinent books, records and accounts, concerning the employment practices and procedures of the Contractor which relate to the provisions of this Section and Connecticut General Statutes § 46a-56.
- (h) The Contractor shall include the provisions of the foregoing paragraph in every subcontract or purchase order entered into in order to fulfill any obligation of a contract with the State and such provisions shall be binding on a subcontractor, vendor or manufacturer unless exempted by regulations or orders of the Commission. The Contractor shall take such action with respect to any such subcontract or purchase order as the Commission may direct as a means of enforcing such provisions including sanctions for noncompliance in accordance with Connecticut General Statutes § 46a-56; provided, if such Contractor becomes involved in, or is threatened with, litigation with a subcontractor or vendor as a result of such direction by the Commission, the Contractor may request the State of Connecticut to enter into any such litigation or negotiation prior thereto to protect the interests of the State and the State may so enter.
- (i) Pursuant to subsection (c) of section 4a-60 and subsection (b) of section 4a-60a of the Connecticut General Statutes, the Contractor, for itself and its authorized signatory of this Contract, affirms that it understands the obligations of this section and that it will maintain a policy for the duration of the Contract to assure that the Contract will be performed in compliance with the nondiscrimination requirements of such sections. The Contractor and its authorized signatory of this Contract demonstrate their understanding of this obligation by either (A) having provided an affirmative response in the required online bid or response to a proposal question which asks if the contractor understands its obligations under such sections, (B) signing this Contract; or (C) initialing this nondiscrimination affirmation. ____

10. Iran Investment Energy Certification. (Not Applicable to Municipalities)

- (a) Pursuant to section 4-252a of the Connecticut General Statutes, the Contractor certifies that it has not made a direct investment of twenty million dollars or more in

the energy sector of Iran on or after October 1, 2013, as described in Section 202 of the Comprehensive Iran Sanctions, Accountability and Divestment Act of 2010, and has not increased or renewed such investment on or after said date.

- (b) If the Contractor makes a good faith effort to determine whether it has made an investment described in subsection (a) of this section then the Contractor shall not be deemed to be in breach of the Contract or in violation of this section. A "good faith effort" for purposes of this subsection includes a determination that the Contractor is not on the list of persons who engage in certain investment activities in Iran created by the Department of General Services of the State of California pursuant to Division 2, Chapter 2.7 of the California Public Contract Code. Nothing in this subsection shall be construed to impair the ability of the State agency or quasi-public agency to pursue a breach of contract action for any violation of the provisions of the Contract.

11. Large State Contract Representation for Contractor. (Not Applicable to Municipalities)

Pursuant to section 4-252 of the Connecticut General Statutes and Acting Governor Susan Bysiewicz Executive Order No. 21-2, promulgated July 1, 2021, the Contractor, for itself and on behalf of all of its principals or key personnel who submitted a bid or proposal, represents:

- (1) That no gifts were made by (A) the Contractor, (B) any principals and key personnel of the Contractor, who participate substantially in preparing bids, proposals or negotiating State contracts, or (C) any agent of the Contractor or principals and key personnel, who participates substantially in preparing bids, proposals or negotiating State contracts, to (i) any public official or State employee of the State agency or quasi- public agency soliciting bids or proposals for State contracts, who participates substantially in the preparation of bid solicitations or requests for proposals for State contracts or the negotiation or award of State contracts, or (ii) any public official or State employee of any other State agency, who has supervisory or appointing authority over such State agency or quasi-public agency;
- (1) That no such principals and key personnel of the Contractor, or agent of the Contractor or of such principals and key personnel, knows of any action by the Contractor to circumvent such prohibition on gifts by providing for any other principals and key personnel, official, employee or agent of the Contractor to provide a gift to any such public official or State employee; and
- (2) That the Contractor is submitting bids or proposals without fraud or collusion with any person.

12. Large State Contract Representation for Official or Employee of State Agency. (Not Applicable to Municipalities)

Pursuant to section 4-252 of the Connecticut General Statutes and Acting Governor Susan Bysiewicz Executive Order No. 21-2, promulgated July 1, 2021, the State agency official or employee represents that the selection of the person, firm or corporation was not the result of collusion, the giving of a gift or the promise of a gift, compensation, fraud or inappropriate influence from any person.

13. Compliance with Consumer Data Privacy and Online Monitoring.

Pursuant to section 4e-72a of the Connecticut General Statutes, Contractor shall at all times comply with all applicable provisions of sections 42-515 to 42-525, inclusive, of the Connecticut General Statutes, as the same may be revised or modified.

EXHIBIT D

Title VI Contractor Assurances

For the purposes of this Exhibit, “Acts” means Title VI of the Civil Rights Act of 1964 (42 U.S.C. § 2000d et seq., 78 stat. 252); and “Regulations” mean collectively 49 C.F.R. Part 21 (Non-discrimination in Federally-Assisted Programs of the Department of Transportation-Effectuation of Title VI of the Civil Rights Act of 1964) and 28 C.F.R. section 50.3 (U.S. Department of Justice Guidelines for Enforcement of Title VI of the Civil Rights Act of 1964).

- A. Licensee/Lessee for itself, its personal representatives, successors in interest, and assigns, as a part of the consideration hereof, does hereby covenant and agree that (and in the case of a Lease Agreement, agrees that as a covenant running with the land):
1. In the event facilities are constructed, maintained, or otherwise operated on the property described in this License/Lease Agreement for a purpose for which a U.S. Department of Transportation activity, facility, or program is extended or for another purpose involving the provision of similar services or benefits, Licensee/Lessee will maintain and operate such facilities and services in compliance with all requirements imposed by the Acts and Regulations (as may be amended) such that no person on the grounds of race, color, or national origin, will be excluded from participation in, denied the benefits of, or be otherwise subjected to discrimination in the use of said facilities.
 2. No person on the ground of race, color, or national origin, will be excluded from participation in, denied the benefits of, or be otherwise subjected to discrimination in the use of said facilities, (2) that in the construction of any improvements on, over, or under such land, and the furnishing of services thereon, no person on the ground of race, color, or national origin, will be excluded from participation in, denied the benefits of, or otherwise be subjected to discrimination, (3) that Licensee/Lessee will use the premises in compliance with all other requirements imposed by or pursuant to the Acts and Regulations, as amended, set forth in these Title VI Contractor Assurances.
- B. With respect to the License/Lease Agreement, in the event of breach of any of the above non-discrimination covenants in section A, Licenser/Lessor/CTDOT will have the right to terminate the License/Lease Agreement and to enter, re-enter, and repossess said lands and facilities thereon, and hold the same as if the License/Lease Agreement had never been made or issued.

BILL OF SALE

THIS BILL OF SALE dated this ____ day of December 2025, by and between the **REDEVELOPMENT AUTHORITY OF THE CITY OF NORWALK** (“Transferor”), AND the **CITY OF NORWALK** (the “Transferee”).

WHEREAS, the Transferor desires to transfer all its rights, title and interest in and to a certain signage known as the “SONO” currently located under the railroad bridge on Washington Street in South Norwalk (the “SONO Sign”) to the transferee;

NOW THEREFORE, for good and valuable consideration, receipt of which is hereby acknowledged, the Seller and Buyer agree as follows:

1. Seller hereby transfers all its rights, title and interest in and to the SONO sign to the Buyer for ONE DOLLAR AND 00/100 CENTS (\$1.00) hereby acknowledge paid by Transfer to Transferee.

SELLER:

BUYER:

By:_____

By:_____