SPECIAL MEETING - BOARD OF ESTIMATE & TAXATION
July 14, 2021 – 6:30 p.m.

To allow public access, anyone may access a meeting by telephone, Zoom, and/or the City of Norwalk YouTube channel. Specific instructions and links can be found at www.norwalkct.org/meetings

Members of the public can call in and listen to a meeting. They will not be able to speak or see any of the meeting participants. Each meeting will use a unique Meeting/Webinar ID. Please find the information using the link above.

Members of the public who wish to view the meeting, but are not participating, can view a live stream on the City of Norwalk YouTube channel. This stream is delayed by approximately 20 seconds. Please find the information using the link above. The meeting recording and minutes will be posted on the City of Norwalk website within seven (7) days after the meeting.

BOARD OF ESTIMATE & TAXATION
REGULAR MEETING
JUNE 7, 2021
VIA TELECONFERENCE

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ATTENDANCE:	Edwin Camacho, Chair; Ed Abrams; Sheri Brown; James Frayer; Troy Jellerette
STAFF:	Henry Dachowitz, CFO; Angela Fogel, Director of Management and Budgets; Donna King, City Clerk; Mickey Docimo, Administrative Manager, Norwalk Police Department; Joyce Liu, IT Director; Anthony Carr, Chief of Operations and Public Works; Vanessa Valdares, City Engineer; Gino Gatto, Chief, Norwalk Fire Department
OTHERS:	Bruce Chudwick, Shipman & Goodwin

Mr. Camacho called the meeting to order at 6:35 p.m.

Ms. King called the Roll. A Quorum was present.

1. **APPROVAL OF MINUTES**

May 3, 2021 - Regular Meeting

**** MR. ABRAMS MOVED TO ACCEPT THE MINUTES AS PRESENTED**
**** MOTION PASSED UNANIMOUSLY**

2. **SPECIAL APPROPRIATIONS AGENDA** (Section A) None

3. **TRANSFER AGENDA** (Section B)

**** MR. JELLERETTE MOVED TO APPROVE THE FOLLOWING TRANSFER AGENDA:**

Fire Department:

Chief Gatto reviewed the increase in the hydrant rental. He said he know the Board of Estimate and Taxation wanted a contract, but the Chief Operating Officer will be given a six month notice in the event there is another price increase.

Mr. Camacho asked what would happen if the Water District does not give a six month notice. Chief Gatto said he did not know and said they would have to go back to the Corporation Counsel. He noted that this request was not part of the budget and has to come out of contingency.

**** MOTION PASSED WITH ONE (1) VOTE IN OPPOSITION (MR. FRAYER)**

Information Technology:

Ms. Liu reviewed the request.

**** MOTION PASSED UNANIMOUSLY**

Police Department:

Mr. Docimo reviewed the request. Mr. Camacho asked if the protective vests were in the budget. Ms. Fogel said this was a better use of the surplus; this is a special case and they talked this through with the Comptroller.

Mr. Jellerette expressed concern when reading the backup information, because it indicated that the vests had reached the end of their life in 2020. He said that he preferred that they do not go to the end of their life on something so important. Mr. Docimo said they will keep an eye on them and this will not happen again. The said Mr. Jellerette's point was well taken. Mr. Jellerette said he would rather err on getting the replacements sooner.

Mr. Docimo described how the vests are assigned to the Officers and said all of the vests are tracked. The people who hand out the vests keep meticulous records. Mr. Jellerette said this is important equipment and he would think the Officers would have the most up to date equipment. Mr. Docimo said the date is a guideline, but it is good to be proactive and swap the vests out based on the manufacturer's recommendation. He added that going forward, they will try to replace the protective vests a year ahead of time.

Mr. Frayer expressed concern that the controls were not very effective and that other systems may not be in working order. Mr. Camacho said this was out of the purview of the Board. Mr. Frayer said that the Board was being asked to approve an expenditure and they should know what is behind that. They do not have a system to know how many protective vests are expired. He asked Mr. Camacho to add this discussion to a future agenda. Mr. Camacho said they can set aside time at the end of the next meeting to discuss what they can and should get involved with as the Board of Estimate and Taxation.

****	MOTION PASSED UNANIMOUSLY**

SECTION B
CITY OF NORWALK TRANSFERS 2020-21
BOARD OF ESTIMATE AND TAXATION

FISCAL YEAR 2020-21

Fire Department

"FROM" ACCOUNT	"FROM" ACCOUNT NAME	"From" Account AVAILABLE Budget	"TO" ACCOUNT	"TO" ACCOUNT NAME	TRANSFER AMOUNT
01-9600-5900	Contingency	$ 81,685	01-3120-5242	Water	$ 71,278
01-3120-5110	Wages & Salary Regular	$ 2,088,301	01-3120-5120	Wages & Salary Overtime	$ 250,000
TOTAL					$ 321,278

Transfer 1: to cover an increase in hydrant rentals of $31.80 per hydrant for 886 hydrants.
Transfer 2: Additional overtime expenses due to quarantine rules and the disability retirement of 5 staff.

Information Technology Department

"FROM" ACCOUNT	"FROM" ACCOUNT NAME	"From" Account AVAILABLE Budget	"TO" ACCOUNT	"TO" ACCOUNT NAME	TRANSFER AMOUNT
01-1370-5110	Wage & Salary-Regular	$ 355,437	01-1370-5140	Wage & Salary - Part-time	$ 120,000
TOTAL					$ 120,000

Transfer 1: Transfer regular wages surplus to part-time wages. Two retirees are working part-time (Karen Delvecchio and David Ross)

Police Department

"FROM" ACCOUNT	"FROM" ACCOUNT NAME	"From" Account AVAILABLE Budget	"TO" ACCOUNT	"TO" ACCOUNT NAME	TRANSFER AMOUNT
01-3022-5110	Wage & Salary-Regular	$ 1,402,744	01-3025-5329	Other Operating	$ 60,000
TOTAL					$ 60,000

Transfer 1: To purchase 25 ballistic protection vests and the associated 50 plates (front and back).
Value of vests at $2,335 ea. is below the City's $5,000 threshold for capital expenditures. Use of surplus also avoids ongoing interest expense.

Contingency Account Balance After the Above Approved Transfers	$ 10,407

CONTINGENCY PRIOR APPROVALS and BALANCE

Department	Explanation	TRANSFER
Health Department	Fund PT Epidemiologist	$ 44,000
Building Department	Maintenance of 98 S. Main Bldg	$ 40,000
IT Department	25% Match Harbor FEMA grant	$ 71,509
Recreation & Parks	Increase exp LAZ Parking	$ 31,509
Economic & Community Development - Code Enforcement	Fund neighborhood cleaup - Blight	$ 23,000
Registrar	Laptop purchases for election day	$ 7,800
Health Department	Food bank event expenditures	$ 700
Town Clerk	Laptop purchases for election day	$ 5,200
Library	Security Contract shortfall	$ 38,044
Operations & Public Works	Recyling account shortfall	$ 48,859
Economic & Community Development - Business Developmer	Small business program matching grants	$ 75,000
Registrar	Building & Office Rental - election	$ 600
Registrar	Equipment moving exp related to election	$ 4,590
Registrar	Ballots, memory card programming & shipping for election	$ 15,809
Library	New security guard	$ 38,440
Mayor's Office	Translation Services	$ 5,000
Fire Department	Entrance Exam Consulting	$ 75,000
Community Servcies	Equity and Justice for All Commission	$ 150,000
Recreation & Parks	Purchase Calf Pasture Sailing School	$ 25,000
Health Department	Furniture for staff expansion	$ 14,000
Corporation Counsel	Legal services associated with POKO case.	$ 282,000
Corporation Counsel	Other professional services for tax appeal assessments	$ 82,000
TOTAL		$ 1,078,060

Contingency Account Balance		$ 81,685

4. **<u>OTHER BUSINESS</u>** (Section C)

Ms. King read the following resolution:

** MR. FRAYER MOVED TO APPROVE THE RESOLUTION TO INCREASE THE APPROPRIATIONS AND BOND AUTHORIZATIONS FOR VARIOUS PUBLIC IMPROVEMENTS BY $550,000 FOR CAPITAL PROJECTS FOR THE SIXTH TAXING DISTRICT

Mr. Chudwick gave an overview of the request. Mr. Dachowitz explained that historically, the City borrowed on behalf of the Sixth Taxing District. He noted there have been no credit problems. This is an accommodation for them where they can benefit from the excellent credit rates anticipated by the City.

Ms. King read the following resolution:

**** MR. ABRAMS MOVED TO APPROVE THE RESOLUTION TO APPROVE A SPECIAL CAPITAL APPROPRIATION IN AN AMOUNT NOT TO EXCEED $180,000 FOR CAPITAL PROJECT ACCOUNT #0920-6030-5777-C0658 FOR THE WEST ROCKS SOCCER COMPLEX TO BE USED FOR ADDITIONAL DRAINAGE IMPROVEMENTS AND TREE PLANTING.**

Mr. Carr gave an overview of the request. He explained that the residents of the Sunrise Condominiums requested additional plantings and for DPW to re-route a drainage pipe to connect to a catch basin on Aiken Street. He added that they encountered an unanticipated City storm sewer on the new soccer field so as a result, they had to add a few extra segments of pepe and some manholes.

Ms. King read the following related resolution:

**** MR. ABRAMS MOVED TO APPROVE THE RESOLUTION TO: AUTHORIZE THE ISSUANCE OF $180,000 GENERAL OBLIGATION BONDS OF THE CITY TO MEET THE APPROPRIATION FOR PROJECT 09-20-6030-5777-C0631, WEST ROCKS SOCCER COMPLEX.**

**** MOTION PASSED UNANIMOUSLY**

5. **<u>ADDITIONAL INFORMATION</u>** (Section D)

The remainder of the agenda is for informational purposes unless otherwise indicated.

Financial reports

Oak Hills Financial Status – April 2021

Mr. Jellerette asked if going forward, someone from Oak Hills could attend this meeting to answer general questions. Mr. Camacho suggested that they provide a summary report. Mr. Frayer suggested asking a representative from Oak Hills to attend a meeting every other month.

Mr. Camacho said he would like to know that Oak Hills is paying down their debt to the City and about any projections as to when they will pay of the debt. Mr. Fogel said that currently, they are paying between $11,000 - $13,000 per month. She noted that amount will decline when the season dwindles.

Mr. Jellerette said he would like to know when the restaurant will open. Ms. Fogel said the restaurant revenues will not impact the loan to the City.

Mr. Camacho requested that the Oak Hills Authority provide a monthly summary to the Board of Estimate and Taxation and attend these meetings.

Year-to-date Capital Budget Report – FY 2020-21
Year-to-date Operating Expenditure Report – FY 2020-21
Year-to-date Operating Revenue Report – FY 2020-21
Police Wages
Fire Wages
Public Works Wages
Year-to-date BOE Operating Expenditure Report – FY 2020-21

Tax Collector's Narrative – April 2021

Mr. Dachowitz summarized the Tax Collector's report and said that overall it was a positive report. He noted that he has been monitoring the tax collections since March 2020. A Tax Sale is scheduled for September. Tax bills for the coming year were sent to the printer this week.

Tax Collector's Report – April 2021

**** MR. ABRAMS MOVED TO ADJOURN**
**** MOTION PASSED UNANIMOUSLY**

There was no further business, and the meeting was unanimously adjourned at 7:31 p.m.

Respectfully submitted,

Rosemarie Lombardi, Telesco Secretarial Services

May 2021 Financial Commentary

Operations Update:

- Dry Dock Smokin' Aces and the OHPA are continuing with renovations and maintenance to the restaurant and kitchen areas of the Clubhouse. Progress has been slow due to a small construction team but we expect the restaurant to be open for business by July 1.
- We continue to see new members signing up and Tee Sheet utilization is as high as ever – on nice days we're seeing over 90% utilization even during the week.
- FY22 Budget process is complete and was presented and approved during our June 17th meeting.

Financial Activity:

- Cash balance is now around $400k and we'll likely end the fiscal year somewhere around $430-450k.
- Revenue for May was nearly $130k over budget and nearly $100k over prior year revenue (Actual revenue rounds of 5,500 vs. 3,200 budgeted).
- Cart revenue is 52% over budget with 3,480 actual cart rounds vs. 2,146 budgeted.
- We've made over $88k in debt payments to the City for this fiscal year to date.
- For the 11 months ending May 2021, we are $444k over budget in net operating income.

SECTION B
CITY OF NORWALK TRANSFERS 2021-22
BOARD OF ESTIMATE AND TAXATION

FYE 2021-22

Fire Department

"FROM" ACCOUNT	"FROM" ACCOUNT NAME	"From" Account AVAILABLE Budget	"TO" ACCOUNT	"TO" ACCOUNT NAME	TRANSFER AMOUNT
01-9600-5900	Contingency	$ 1,500,000	01-3120-5262	Other Machinery - Equipment	$ 34,567
TOTAL					**$ 34,567**
Transfer 1: Variable message signs at the end of their useful lives.					

Community Services Department

"FROM" ACCOUNT	"FROM" ACCOUNT NAME	"From" Account AVAILABLE Budget	"TO" ACCOUNT	"TO" ACCOUNT NAME	TRANSFER AMOUNT
01-9600-5900	Contingency	**$ 552**	01-1000-5298	Other Contractual Services	**$ 121,748**
Total					
Transfer from Health Department to Community Services department to fund the Municipal Agency for the Elderly. Previously budgeted in the Health department.					

Contingency Account Balance After the Above Approved Transfers	**$ 1,343,685**

FW: Variable message signs

Gatto, Gino <GGatto@norwalkct.org>
Thu 4/29/2021 3:22 PM
To: Dachowitz, Henry <hdachowitz@norwalkct.org>
Cc: Fogel, Angela <afogel@norwalkct.org>

1 attachments (203 KB)
Millenium GSA Quote - Q2502.pdf;

Hello Angela and Henry,

Approximately 10 years ago the Norwalk Fire Department took delivery of 2 Variable Message Signs. These are the large orange signs we use at all of the major events, and anywhere we need to address the public.

At the time we were the only ones who had these signs. Needless to say, we lent them out to PD, DPW, Recs. and Parks whenever there was a need. Fast forward to today, the signs are not working properly. We have tried to get them repaired but they keep breaking down or parts are no longer available. Also note that these signs have been in constant use 24/7 since COVID-19 began. From March through July at Norwalk Hospital, then on Conn. Ave, and Fairfield Ave.

The state has told us they will not be replacing them. It is on us to do this. I've attached a recent quote to replace the 2 signs.

The good news is that under the COVID 19 disaster declaration, these signs are fully covered for reimbursement . Michele and I are worried that the state may lift the disaster declaration and then the signs will no longer be reimbursable.

I would like to submit a transfer from the contingency account to Other Machinery-Equipment # 013120-5262 for $ 34,567.02

Please advise what else needs to be done.

Thank you,
Gino Gatto
Fire Chief

NORWALK
The Sound of Connecticut

City of Norwalk
Fire Department
121 Connecticut Avenue
Norwalk, CT 06854
Office: (203) 854-0230 / Fax: (203) 854-0234
Email: GGatto@norwalkct.org

Millenium Products Inc.
621 Monte Cristo Blvd
St. Petersburg, FL 33715

Website: https://milleniumproducts.net
Email: info@milleniumproducts.net
Toll Free #: **888-901-7430**
Fax: 801-469-7778

GSA Quote

Date: **April 29, 2021**
Millenium Quote #:
00002502

CAGE # 3DNW8 DUNS #102694671 Federal ID # 86-1159194

Millenium Rep: LH

GSA Advantage! GS-07F-0231N: Air Compressors, Generators Light Towers, Fuel Tanks & Trailers
GS-07F-0031W: Surveillance Equipment
GS-07F-5791R: Traffic Safety Equipment

GSA Purchase Orders must indicate the GSA contract number in order to receive pricing on this quote. Orders received not indicating a GSA contract number can be accepted at open market pricing only.

To: City of Norwalk (CT)
ATTN: Fire Dept

125 EAST AVE. 0 BOX 5125
NORWALK, CT

Your governmental agency is eligible for the following GSA pricing on GSA Contract:
GS-07F-5791R,
1% 20, Net 30

Qty:	Item/Model #:	Item Description:	Unit Rate:	Total GSA Price:
2	WVTMM-L	Metro Matrix Message Board Trailer Large 96"Wx48"H, Manual Winch Telescoping 360° Rotation Tower, 130 Watt Solar, standard battery box, Four 6V Batteries (430 Ah Total Capacity), 15 Amp Battery Charger, 10" Default Font Size-3 Lines x 10 Characters, Matrix Variable Fonts and Graphics, Up to Four (4) Lines of Text, Up to 12 Characters per Line, Color LCD Touch Screen Controller with Preprogrammed Text Messages, Symbols, & Graphics, 2" Ball Hitch, Orange Powder-Coat Finish, NTCIP Compliant	$15,233.40	$30,466.80
2	WANVMS-CELMODG	Digital Cellular Modem Package with GPS	$1,300.11	$2,600.22
1	Shipping	Shipping	$1,500.00	$1,500.00

We are happy to be of service. Let us know how we may be of service to you.
Sincerely,

Lori Hipskind, Email: lori@milleniumproducts.net

Total: **$34,567.02**

1. Quote valid for 60 days.
2. Any use tax, sales tax, excise tax, duty, custom, inspection or testing fee, or any other tax, fee or charge of any nature whatsoever imposed by any governmental authority, on or measured by the transaction between Millenium Products, Inc. and Purchaser shall be paid by Purchaser in addition to the price quoted or invoiced. In the event Millenium, Products, Inc. is required to pay any such tax, fee or charge, Purchaser shall reimburse Millenium Products, Inc. therefor or, in lieu of such payment, Purchaser shall provide Millenium Products, Inc. at the time the Contract is submitted an exemption certificate or other document acceptable to the authority imposing the tax, fee or charge.

COMMUNITY SERVICES DEPARTMENT
Lamond Daniels, LCSW, MPA
Chief of Community Services
ldaniels@norwalkct.org
P: 203-854-7718
125 East Avenue, Room 202
Norwalk, CT 06856-5125

MEMO

To: Ms. Angela Fogel, Director of Management and Budgets
From: Lamond Daniels, Chief of Community Services
Date: July 6, 2021
Re: Transfer Request for from Health Department Budget to Community Services for the Municipal Agency for the Elderly

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Historical:

In 1972, the Municipal Agent for the Elderly program was established by the Connecticut State Legislature in order to assure that each of the 169 towns and cities have an officially appointed representative to assist individuals 60 and over in their community. In 1973, Senior Services Coordination Council was selected to represent older persons to meet the needs of the elderly, ease the burden of the ill, coordinate and advise all public and private agencies serving the elderly. In 2013, the organization leadership and overall services began declining. In 2019 and after consulting with board member's from the organization, it was decided to launch a RFP process to select a stronger agency to provide these services.

Request:

Prior to the Community Services Department existence, funding was approved yearly and allocated within the Health Department. The Community Services Department is recommending transfer funding from Contingency for the funding allocated from the Health Department to Community Services Department in the amount of **$121,748.00 (previously budgeted amount) to the Community Services Department - Other Contracted Services line item (#011000-5298)** to fund the new Municipal Agent for the Elderly for contracted senior services.

Additionally, a new RFP was issued and awarded to Family Children's Agency as the new Municipal Agency for Elderly and announced July 1, 2021.

Cited CT State Statue:

Public Act No. 12-119 "AN ACT CONCERNING CERTAIN SOCIAL SERVICES PROGRAMS"
(a) The chief elected official or the chief executive officer if by ordinance of each municipality shall appoint a municipal agent for elderly persons. Such agent shall be a member of an agency that serves elderly persons in the municipality or a responsible resident of the municipality who has demonstrated an interest in the elderly or has been involved in programs in the field of aging Section (b) The duties of the municipal agent may include, but shall not be limited to:
(1) disseminating information to elderly persons, assisting such persons in learning about the community resources available to them and publicizing such resources and benefits;
(2) assisting elderly persons to apply for federal and other benefits available to such persons;
(3) reporting to the chief elected official or chief executive officer of the municipality and the Department of Social Services any needs and problems of the elderly and any recommendations for action to improve services to the elderly.
Retrieved from: https://www.cga.ct.gov/2012/ACT/Pa/pdf/2012PA-00119-R00SB-00234-PA.pdf

Respectfully Submitted By,

Lamond Daniels

Lamond Daniels, LCSW, MPA
Chief of Community Services

<u>**SECTION D**</u>

5. Additional Information

Financial reports

- Oak Hills Financial Status – June 2021
- Year-to-date Capital Budget Report – FY 2020-21
- Year-to-date Operating Expenditures Report – FY 2020-21
- Year-to-date City Operating Revenues Report - FY 2020-21
- Police Wages
- Fire Wages
- Public Works Wages
- Year-to-date BOE Operating Expenditure Report – FY 2020-21
- Tax Collector’s Narrative – June 2021
- Tax Collector’s Report – June 2021

Updated through 5/31/2021		Year to Date				
		Budget	**Actuals**	**Variance**	**Var %**	**Comments**
Sales	Revenue Rounds	25,673	36,869	11,196	43.6%	Strong rounds, on track for all-time high during a fiscal year.
	Non-Revenue Rounds	6,504	8,909	2,405	37.0%	Includes season passholder rounds.
	Total Rounds	32,177	45,778	13,601	42.3%	
	Carts	17,103	24,236	7,133	41.7%	Linked to higher rounds.
	ID Cards	1,053	1,117	64	6.1%	

		Budget	**Actuals**	**Variance**	**Var %**	**Comments**
P&L	Golf Revenue	1,344,079	1,902,600	558,521	41.6%	See above, much higher rounds than expected due in part to COVID restrictions.
	Tennis Revenue	20,000	23,000	3,000	15.0%	
	Restaurant Revenue	15,400	13,650	(1,750)	-11.4%	Restaurant revenue should begin accruing in June.
	Other Revenue	18,447	15,278	(3,169)	-17.2%	No movement on advertising revenue.
	Total Revenue	**1,397,926**	**1,954,528**	**556,602**	**39.8%**	
	Management Salary	144,650	155,583	10,933	7.6%	Driven by creation of GM position.
	Operations Salary	138,399	181,655	43,256	31.3%	More hours worked due to high golf and cart rounds, however being watched closely for remainder of FY.
	Maintenance Salary	383,392	388,519	5,127	1.3%	Well-managed maintenance workloads and expense despite high rounds / park usage.
	Employee Benefits	117,494	130,629	13,135	11.2%	Higher wages resulting in higher payroll taxes.
	Administrative	166,536	182,982	16,446	9.9%	Increased credit card fees due to increased rounds and fewer cash transactions.
	Interest & Insurance	69,841	68,044	(1,797)	-2.6%	
	Sales & Operations	4,342	14,082	9,740	224.3%	Unbudgeted repairs/maintenance in Clubhouse approved by the Authority for May-June'21.
	Park Maintenance	162,468	182,449	19,981	12.3%	Water over-budget by $22k offset by grounds maintenance under-budget by $(3)k.
	Park Equipment	68,070	68,027	(43)	-0.1%	
	Carts	114,987	110,378	(4,609)	-4.0%	Renewed cart lease came in slightly under expectations.
	Operating Expense	**1,370,179**	**1,482,348**	**112,169**	**8.2%**	
	Operating Income	**27,747**	**472,180**	**444,433**	**1601.7%**	
Balance Sheet	Capital Improvements	(70,000)	(88,500)	(18,500)	26.4%	Spend includes new Irrigation control system, new roof at admin building and restaurant equipment.
	Line of Credit Balance	(50,000)	-	50,000	-100.0%	
	Cash Balance	10,479	397,501	387,022	3693.3%	Improved cash position. Last year we had taken the full $200k limit against our Line of Credit.

Updated through *5/31/2021*

		Budget	Proj.	Variance	Var %	Comments
		Rest of Year				
Sales	Revenue Rounds	4,348	5,435	1,087	25.0%	Expect a slight slowdown in rounds. COVID restrictions are loosening but golf interest / new members are up.
	Non-Revenue Rounds	1,410	1,410	-	0.0%	
	Total Rounds	5,758	6,845	1,087	18.9%	Potential of hitting 50,000 total rounds this fiscal year.
	Carts	2,897	3,621	724	25.0%	Linked to higher rounds.
	ID Cards	117	55	(62)	-53.0%	

		Budget	Proj.	Variance	Var %	Comments
P&L	Golf Revenue	240,453	300,566	60,113	25.0%	See above, much higher rounds than expected due in part to COVID restrictions.
	Tennis Revenue	5,000	8,000	3,000	60.0%	Tennis contract is finalized.
	Restaurant Revenue	2,000	2,000	-	0.0%	We now have Dry Dock Smokin' Aces as our food and beverage operator. Partial opening at end of May.
	Other Revenue	2,613	1,613	(1,000)	-38.3%	We are not capitalizing on potential advertising revenue.
	Total Revenue	**250,066**	**312,179**	**62,113**	**24.8%**	
	Salaries	81,769	90,000	8,231	10.1%	Driven by higher rounds and creation of GM position.
	Employee Benefits	13,719	15,000	1,281	9.3%	
	Administrative	20,099	21,000	901	4.5%	Credit card fees will continue to come in over-budget; utilities likely will be under-budget.
	Debt Service & Insurance	7,049	16,000	8,951	127.0%	Insurance audit resulted in additional premium owed in June.
	Sales & Operations	658	9,000	8,342	1267.8%	Repairs and Maintenance in Clubhouse will cause an annual overage. Approved by Authority.
	Park Maintenance	22,232	23,000	768	3.5%	
	Park Equipment	7,930	7,930	-	0.0%	
	Carts	21,179	18,000	(3,179)	-15.0%	Renewed cart lease came in slightly under expectations.
	Operating Expense	**174,635**	**199,930**	**25,295**	**14.5%**	
	Uncategorized Exp/Rev					
	Operating Income	**75,431**	**112,249**	**36,818**	**48.8%**	
Balance Sheet	Capital Improvements	(5,000)	(16,500)	(11,500)	230.0%	Restaurant and Halfway house improvements will be hitting capital expense in May and June.
	Line of Credit Balance	-	-	-		We do not expect to borrow during the remainder of this fiscal year.
	Cash Balance	17,862	480,200	462,338	2588.4%	Improved cash position with no LOC borrowings while resuming our City debt repayments.

Oak Hills Park Authority
FY21 Actual vs. Budget

	May Act	May Bud	Var $	Var %	YTD Act	YTD Bud	Var $	Var %
REVENUE								
4000 · REVENUES								
4001 · Golf Revenue								
4010 · Golf Fees	$192,344	$103,619	$88,724	85.6%	$1,219,382	$825,899	$393,483	47.6%
4020 · I.D. Cards	$22,240	$12,369	$9,871	79.8%	$133,293	$111,319	$21,974	19.7%
4025 · Season Pass	$11,059	$13,125	-$2,066	-15.7%	$141,606	$102,975	$38,631	37.5%
4030 · Tournament Fees	$17,485	$2,903	$14,582	502.3%	$51,595	$56,775	-$5,180	-9.1%
4050 · Cart Revenue	$53,942	$35,494	$18,448	52.0%	$363,947	$247,006	$116,941	47.3%
4055 · GolfBoard Revenue	$0	$0	$0	0.0%	$910	$0	$910	0.0%
4060 · Golf Revenue - Gift Certif.	$2,087	$1,329	$758	57.0%	$18,401	$18,058	$343	1.9%
4070 · Gift & Rain Checks Redeemed	-$4,210	-$2,741	-$1,469	53.6%	-$26,534	-$17,953	-$8,581	47.8%
Total 4001 · Golf Revenue	**$294,947**	**$166,099**	**$128,848**	**77.6%**	**$1,902,600**	**$1,344,079**	**$558,521**	**41.6%**
4100 · Tennis Revenue	$8,000	$5,000	$3,000	60.0%	$23,000	$20,000	$3,000	15.0%
4200 · Rental Income	$1,375	$1,375	$0	0.0%	$15,125	$15,125	$0	0.0%
4300 · Investment Income	$58	$22	$36	167.2%	$544	$129	$415	322.1%
4400 · Misc. Income	$0	$98	-$98	-100.0%	-$391	$194	-$585	-301.9%
4600 · Restaurant Income	$0	$2,000	-$2,000	-100.0%	$13,650	$15,400	-$1,750	-11.4%
4700 · Advertising Revenue	$0	$1,000	-$1,000	-100.0%	$0	$3,000	-$3,000	-100.0%
Total Other Revenue	**$9,433**	**$9,495**	**-$62**	**-0.7%**	**$51,928**	**$53,847**	**-$1,920**	**-3.6%**
TOTAL REVENUE	**$304,380**	**$175,594**	**$128,786**	**73.3%**	**$1,954,528**	**$1,397,926**	**$556,602**	**39.8%**
EXPENSE								
5000 · PERSONNEL EXPENSE								
5010 · Management Salary	$17,893	$13,150	-$4,743	-36.1%	$155,583	$144,650	-$10,933	-7.6%
5030 · Operations	$27,236	$24,532	-$2,704	-11.0%	$180,319	$138,399	-$41,920	-30.3%
5040 · Operations O/T	$228	$0	-$228	0.0%	$1,336	$0	-$1,336	0.0%
5050 · Course Personnel	$24,681	$23,550	-$1,132	-4.8%	$271,477	$257,172	-$14,306	-5.6%
5060 · Course Personnel O/T	$133	$0	-$133	0.0%	$1,210	$0	-$1,210	0.0%
5070 · Seasonal Personnel	$17,895	$20,909	$3,013	14.4%	$114,955	$126,221	$11,266	8.9%
5080 · Seasonal Personnel O/T	$41	$0	-$41	0.0%	$877	$0	-$877	0.0%
Total 5000 · PERSONNEL EXPENSE	**$88,109**	**$82,140**	**-$5,969**	-7.3%	**$725,757**	**$666,442**	**-$59,315**	-8.9%
5200 · EMPLOYEE BENEFITS								
5210 · Payroll Taxes	$6,699	$4,530	-$2,169	-47.9%	$54,044	$51,845	-$2,199	-4.2%
5230 · State Unemployment	$3,612	$1,630	-$1,982	-121.7%	$27,367	$19,274	-$8,093	-42.0%
5250 · Health Insurance	$1,595	$2,309	$714	30.9%	$24,032	$24,409	$378	1.5%
5260 · Workmans Compensation	$2,022	$672	-$1,350	-200.7%	$19,217	$15,491	-$3,726	-24.1%
5270 · Retirement Plans	$547	$473	-$74	-15.6%	$5,970	$6,474	$504	7.8%
Total 5200 · EMPLOYEE BENEFITS	**$14,475**	**$9,614**	**-$4,861**	-50.6%	**$130,629**	**$117,494**	**-$13,135**	-11.2%
5400 · ADMINISTRATIVE EXPENSES								
5420 · Telephone	$1,048	$902	-$146	-16.2%	$12,157	$9,918	-$2,239	-22.6%
5430 · Professional Fees	$2,650	$2,667	$17	0.6%	$29,015	$29,333	$318	1.1%
5436 · Advertising	$982	$1,448	$466	32.2%	$10,953	$11,115	$162	1.5%
5440 · Office Expense	$1,296	$843	-$453	-53.7%	$15,364	$11,820	-$3,544	-30.0%
5441 · Bank Charges	$24	$23	-$1	-5.4%	$275	$370	$95	25.7%
5442 · Credit Card Fees	$4,069	$2,923	-$1,146	-39.2%	$43,190	$29,861	-$13,329	-44.6%
5445 · Postage	$0	$0	$0	0.0%	$225	$31	-$194	-627.7%
5450 · Training and Dues	$400	$531	$131	24.6%	$2,110	$2,991	$881	29.5%
5461 · Authority Secretarial Services	$240	$125	-$115	-92.0%	$1,720	$1,375	-$345	-25.1%
5469 · Other Outside Services	$523	$515	-$8	-1.6%	$5,394	$4,939	-$455	-9.2%
5470 · Other Admin	$780	$704	-$76	-10.8%	$10,716	$7,748	-$2,968	-38.3%
5480 · Utilities	$2,982	$4,852	$1,870	38.5%	$51,412	$57,036	$5,624	9.9%
5499 · Bad Debt Expense	$450	$0	-$450	0.0%	$450	$0	-$450	0.0%
5490 · Water	$0	$0	$0	0.0%	$0	$0	$0	0.0%
Total 5400 · ADMINISTRATIVE EXPENSES	**$15,444**	**$15,532**	**$88**	0.6%	**$182,982**	**$166,537**	**-$16,444**	-9.9%
5500 · DEBT SERVICE AND INSURANCE								

	May Act	May Bud	Var $	Var %	YTD Act	YTD Bud	Var $	Var %
5500 · Liability Insurance	$6,935	$6,448	-$488	-7.6%	$61,199	$65,196	$3,997	6.1%
5520 · Interest	$518	$691	$173	25.0%	$6,845	$4,645	-$2,200	-47.4%
Total 5500 · DEBT SERVICE AND INSURANCE	**$7,454**	**$7,139**	**-$315**	-4.4%	**$68,044**	**$69,841**	**$1,797**	2.6%
5600 · SALES AND OPERATIONS								
5620 · Clubhouse/Pro Shop Maint.	$8,224	$0	-$8,224	0.0%	$9,026	$0	-$9,026	0.0%
5640 · Golf Pro Supplies	$861	$518	-$343	-66.3%	$3,233	$2,342	-$891	-38.1%
5680 · Golf Pro Work Clothes	$0	$1,000	$1,000	100.0%	$1,823	$2,000	$177	8.8%
Total 5600 SALES AND OPERATIONS	**$9,085**	**$1,518**	**-$7,567**	-498.5%	**$14,082**	**$4,342**	**-$9,740**	-224.4%
5700 · PARK MAINTENANCE								
5710 · Water	$7,099	$1,815	-$5,284	-291.1%	$64,118	$41,633	-$22,485	-54.0%
5720 · Heating Fuel	$426	$1,682	$1,255	74.6%	$7,360	$9,930	$2,571	25.9%
5730 · Grounds Maintenance	$671	$1,294	$622	48.1%	$18,969	$22,215	$3,247	14.6%
5740 · Tree Maintenance	$500	$0	-$500	0.0%	$5,000	$4,000	-$1,000	-25.0%
5751 · Agriculture&Chemicals-Purch	$0	$8,135	$8,135	100.0%	$40,499	$67,924	$27,425	40.4%
5752 · Agriculture/Chemicals Utilized	$14,392		-$14,392	0.0%	$29,758	$0	-$29,758	0.0%
5760 · Irrigation Maintenance	$1,060	$1,495	$436	29.1%	$12,951	$11,381	-$1,570	-13.8%
5770 · Consumable Tools	$0	$134	$134	100.0%	$1,515	$2,463	$948	38.5%
5780 · Tee and Green Supplies	$0	$246	$246	100.0%	$2,235	$2,773	$538	19.4%
5795 · Janitorial Supplies	$0	$0	$0	0.0%	$46	$149	$102	68.9%
Total 5700 · PARK MAINTENANCE	**$24,149**	**$14,802**	**-$9,347**	-63.1%	**$182,449**	**$162,468**	**-$19,982**	-12.3%
5800 · PARK EQUIPMENT								
5800 · Equipment Maintenance	$2,584	$2,305	-$279	-12.1%	$27,074	$26,545	-$529	-2.0%
5820 · Building Maintenance	$2,082	$850	-$1,232	-145.0%	$30,806	$27,517	-$3,289	-12.0%
5840 · Small Equipment	$0	$0	$0	0.0%	$1,387	$2,500	$1,113	44.5%
5860 · Gasoline/Diesel Fuel	$834	$713	-$121	-16.9%	$8,105	$11,258	$3,153	28.0%
5880 · Employee work clothes	$159	$250	$91	36.3%	$655	$250	-$405	-162.1%
Total 5800 · PARK EQUIPMENT	**$5,659**	**$4,118**	**-$1,541**	-37.4%	**$68,027**	**$68,070**	**$43**	0.1%
6000 · CART EXPENSE								
6010 · Cart Lease Expense	$16,243	$18,561	$2,318	12.5%	$90,637	$92,805	$2,167	2.3%
6020 · Electricity	$947	$855	-$92	-10.7%	$13,858	$11,612	-$2,246	-19.3%
6030 · Maintenance	$24	$135	$111	82.3%	$666	$1,170	$503	43.0%
6050 · Cart Insurance	$400	$400	$0	0.0%	$4,400	$4,400	$0	0.0%
6060 · Misc. Cart Expense	$0	$0	$0	0.0%	$816	$5,000	$4,184	83.7%
Total 6000 · CART EXPENSE	**$17,614**	**$19,951**	**$2,337**	11.7%	**$110,378**	**$114,987**	**$4,609**	4.0%
7001 · Uncategorized Expenses								
TOTAL OPERATIONAL EXPENSE	**$181,988**	**$154,813**	**-$27,174**	-17.6%	**$1,482,347**	**$1,370,179**	**-$112,168**	-8.2%
TOTAL OPERATIONAL NET INCOME	**$122,392**	**$20,780**	**$101,612**	489.0%	**$472,181**	**$27,747**	**$444,434**	1601.8%
Restructured Debt	$0	$0	$0	0.0%	$0	$0	$0	0.0%
Capital Funding $150k	$0	$0	$0	0.0%	$0	$0	$0	0.0%
$150K Operating Debt	$0	$0	$0	0.0%	$0	$0	$0	0.0%
Total Other Expense	**$0**	**$0**	**$0**	0.0%	**$0**	**$0**	**$0**	0.0%
NET INCOME BEFORE CAPITAL EXPENSES	**$122,392**	**$20,780**	**$101,612**	489.0%	**$472,181**	**$27,747**	**$444,434**	1601.8%
8000 · OTHER EXPENSE								
8000 · Depreciation/Amortization								
8000 · Depreciation/Amortization Non Cash	$22,125	$18,333	-$3,791	-20.7%	$241,219	$201,667	-$39,552	-19.6%
8001 · Capital projects								
8100 - Capital Proj Cash	$39,158	$0	-$39,158	0.0%	$88,500	$70,000	-$18,500	-26.4%
8101 - Capital Proj Financed	$0	$0	$0	0.0%	$0	$0	$0	0.0%
Capital Contribution								
Total 8000 · OTHER EXPENSE	$22,125	$18,333	-$42,949	-20.7%	$241,219	$201,667	-$58,052	-19.6%
NET INCOME	**$100,268**	**$2,447**	**$97,821**	3998.0%	**$230,962**	**-$173,920**	**$404,882**	-232.8%

OAK HILLS PARK AUTHORITY
Balance Sheet FY20
As of May 31, 2021

	Total			
	As of May 31, 2021	As of May 31, 2020 (PY)	Change	% Change
ASSETS				
Current Assets				
Bank Accounts				
1000 Cash				
1021 NBT Money Market	411,266.59	234,501.15	176,765.44	75.38%
1022 NBT Payment Account	-16,516.60	-15,205.55	-1,311.05	-8.62%
1023 NBT Rent Escrow Sec Apt Right	1,351.00	1,351.00	0.00	0.00%
1050 Petty	1,400.00	1,400.00	0.00	0.00%
Total 1000 Cash	**$ 397,500.99**	**$ 222,046.60**	**$ 175,454.39**	**79.02%**
Total Bank Accounts	**$ 397,500.99**	**$ 222,046.60**	**$ 175,454.39**	**79.02%**
Other Current Assets				
1100 Inventory	85,813.78	89,239.08	-3,425.30	-3.84%
1200 Receivables	0.00	14,757.02	-14,757.02	-100.00%
1300 Prepaid Expenses	29,823.08	26,886.38	2,936.70	10.92%
1400 Deposits	0.00	2,100.00	-2,100.00	-100.00%
Total Other Current Assets	**$ 115,636.86**	**$ 132,982.48**	**-$ 17,345.62**	**-13.04%**
Total Current Assets	**$ 513,137.85**	**$ 355,029.08**	**$ 158,108.77**	**44.53%**
Fixed Assets				
1500 Fixed Assets				
1505 Machinery and Equipment	1,067,156.87	1,032,548.99	34,607.88	3.35%
1510 Accumulated Depreciation/Amort.	-3,973,631.03	-3,707,685.68	-265,945.35	-7.17%
1520 Furniture & Fixtures	50,085.23	50,085.23	0.00	0.00%
1560 Leasehold Improvements	35,894.79	30,035.97	5,858.82	19.51%
1561 Park Improvements	1,782,769.53	1,773,864.03	8,905.50	0.50%
1562 Restaurant	2,277,134.66	2,277,134.66	0.00	0.00%
1565 Amortize Leasehold Improvements	-31,543.74	-10,483.41	-21,060.33	-200.89%
1570 Capital Projects in Progress	58,339.02	29,200.00	29,139.02	99.79%
Total 1500 Fixed Assets	**$ 1,266,205.33**	**$ 1,474,699.79**	**-$208,494.46**	**-14.14%**
Total Fixed Assets	**$ 1,266,205.33**	**$ 1,474,699.79**	**-$208,494.46**	**-14.14%**
TOTAL ASSETS	**$ 1,779,343.18**	**$ 1,829,728.87**	**-$ 50,385.69**	**-2.75%**
LIABILITIES AND EQUITY				
Liabilities				
Current Liabilities				
Accounts Payable				
2000 *Accounts Payable	87,229.09	135,710.26	-48,481.17	-35.72%
Total Accounts Payable	**$ 87,229.09**	**$ 135,710.26**	**-$ 48,481.17**	**-35.72%**
Other Current Liabilities				
2010 Accounts Payable - Payroll	33,965.60	33,801.52	164.08	0.49%
2050 Accounts Payable-Tennis Revenue	0.00	205.00	-205.00	-100.00%

2051 Accounts Payable - OHMGA Revenue	7,965.00	4,324.00	3,641.00	84.20%
2100 Accrued Payroll	20,912.59	10,067.51	10,845.08	107.72%
2104 Accrued retirement contribution	1,027.72	1,824.06	-796.34	-43.66%
2105 Accrued Vacation Pay	28,890.05	32,088.61	-3,198.56	-9.97%
2200 Accrued Expenses	53,447.50	37,045.50	16,402.00	44.28%
2210 Security Deposit-Entrance House				
2212 Security Dep - Apt 2 Right	1,350.00	1,350.00	0.00	0.00%
Total 2210 Security Deposit-Entrance House	**$ 1,350.00**	**$ 1,350.00**	**$ 0.00**	**0.00%**
2230 NBT Credit Line	0.00	200,000.00	-200,000.00	-100.00%
2250 Deferred Revenue				
2251 Tournament Deposits	6,900.00	6,300.00	600.00	9.52%
2253 Deferred Tennis Revenue	6,000.00	11,666.00	-5,666.00	-48.57%
2254 Other Deferred	134,881.12	155,021.17	-20,140.05	-12.99%
Total 2250 Deferred Revenue	**$ 147,781.12**	**$ 172,987.17**	**-$ 25,206.05**	**-14.57%**
2400 Cart Sales Tax Due	3,425.00	1,664.00	1,761.00	105.83%
Total Other Current Liabilities	**$ 298,764.58**	**$ 495,357.37**	**-$196,592.79**	**-39.69%**
Total Current Liabilities	**$ 385,993.67**	**$ 631,067.63**	**-$245,073.96**	**-38.83%**
Long-Term Liabilities				
2701 Consolidated City Debt	2,057,907.05	1,981,729.88	76,177.17	3.84%
2730 Capital Debt (150k)	0.00	76,750.01	-76,750.01	-100.00%
2731 Operating Expense Debt (150k)	0.00	76,752.55	-76,752.55	-100.00%
2765 Deere Credit Inc. Progator Sprayer	0.00	1.21	-1.21	-100.00%
2766 Wells Fargo Eq Bandit Chipper	0.00	1,472.31	-1,472.31	-100.00%
2767 Deere Credit, Inc. Sweeper Vac	1.09	3,522.21	-3,521.12	-99.97%
2768 Deere Credit Inc. Greens Roller	587.98	4,029.56	-3,441.58	-85.41%
2770 Deere Credit Inc. Hybrid Mower	0.89	1,050.43	-1,049.54	-99.92%
2772 Wells Fargo 2017 Aera-Vator	884.58	1,939.38	-1,054.80	-54.39%
2773 DLL Finance Club Car CA550G Utility Cart	2,535.68	3,870.50	-1,334.82	-34.49%
2774 Wells - Sod Cutter, Progator, 3500-D Groundsmaster	25,654.49	38,723.90	-13,069.41	-33.75%
2775 Deere Credit, Inc. Hybrid Mower	11,553.15	17,440.35	-5,887.20	-33.76%
2776 Wells Fargo MTE 2018 TurfCo Blower	4,606.75	5,758.84	-1,152.09	-20.01%
2777 DLL Finance Club Car CA502 Utility Cart	5,519.96	7,666.65	-2,146.69	-28.00%
2778 Wells Fargo Used Kubota Tractor Mini Ex	21,439.86	26,280.01	-4,840.15	-18.42%
2779 Wells Fargo Groundsmaster Mower and Procore Aeration	53,268.41	0.00	53,268.41	
Total Long-Term Liabilities	**$ 2,183,959.89**	**$ 2,246,987.79**	**-$ 63,027.90**	**-2.80%**
Total Liabilities	**$ 2,569,953.56**	**$ 2,878,055.42**	**-$308,101.86**	**-10.71%**
Equity				
3000 Fund Balance				
3010 Fund Balance - Beginning	-42,873.28	-42,873.28	0.00	0.00%
Total 3000 Fund Balance	**-$ 42,873.28**	**-$ 42,873.28**	**$ 0.00**	**0.00%**
3500 Reserves				
3550 Reserve for Contingencies	405,368.10	405,368.10	0.00	0.00%
Total 3500 Reserves	**$ 405,368.10**	**$ 405,368.10**	**$ 0.00**	**0.00%**
3900 Retained Earnings	-1,295,566.94	-1,142,991.32	-152,575.62	-13.35%
Net Income	142,461.74	-267,830.05	410,291.79	153.19%
Total Equity	**-$ 790,610.38**	**-$1,048,326.55**	**$ 257,716.17**	**24.58%**
TOTAL LIABILITIES AND EQUITY	**$ 1,779,343.18**	**$ 1,829,728.87**	**-$ 50,385.69**	**-2.75%**

OAK HILLS PARK AUTHORITY
P&L - Current Month Vs. Prior Year Month
May 2021

	Total			
	May 2021	May 2020 (PY)	Change	% Change
Income				
4000 REVENUES				
4001 Golf Revenue				
4010 Golf Fees	192,343.62	122,589.52	69,754.10	56.90%
4020 I.D. Cards	22,240.00	38,965.42	-16,725.42	-42.92%
4025 Season Pass	11,059.39	12,603.33	-1,543.94	-12.25%
4030 Tournament Fees	17,485.00	0.00	17,485.00	
4050 Cart Revenue	53,942.00	26,197.00	27,745.00	105.91%
4055 GolfBoard Revenue	0.00	0.00	0.00	
4060 Golf Revenue - Gift Certif.	2,087.00	1,670.00	417.00	24.97%
4070 Gift & Rain Checks Redeemed	-4,210.00	-2,361.42	-1,848.58	-78.28%
Total 4001 Golf Revenue	**$294,947.01**	**$ 199,663.85**	**$ 95,283.16**	**47.72%**
4100 Tennis Revenue	8,000.00	5,000.00	3,000.00	60.00%
4200 Rental Income	1,375.00	1,375.00	0.00	0.00%
4300 Investment Income	58.03	11.64	46.39	398.54%
4600 Restaurant Income	0.00	500.00	-500.00	-100.00%
4700 Advertising Revenue	0.00	0.00	0.00	
Total 4000 REVENUES	**$304,380.04**	**$ 206,550.49**	**$ 97,829.55**	**47.36%**
Total Income	**$304,380.04**	**$ 206,550.49**	**$ 97,829.55**	**47.36%**
Gross Profit	**$304,380.04**	**$ 206,550.49**	**$ 97,829.55**	**47.36%**
Expenses				
5000 PERSONNEL EXPENSE				
5010 Management Salary	17,893.44	10,236.42	7,657.02	74.80%
5030 Operations	27,236.49	4,702.13	22,534.36	479.24%
5040 Operations O/T	228.22	158.40	69.82	44.08%
5050 Course Personnel	24,681.49	18,528.03	6,153.46	33.21%
5060 Course Personnel O/T	132.87	10.32	122.55	1187.50%
5070 Seasonal Personnel	17,895.41	3,884.43	14,010.98	360.70%
5080 Seasonal Personnel O/T	40.93	0.00	40.93	
Total 5000 PERSONNEL EXPENSE	**$ 88,108.85**	**$ 37,519.73**	**$ 50,589.12**	**134.83%**
5200 EMPLOYEE BENEFITS				
5210 Payroll Taxes	6,699.14	2,820.59	3,878.55	137.51%
5230 State Unemployment	3,611.94	598.23	3,013.71	503.77%
5250 Health Insurance	1,594.54	2,728.19	-1,133.65	-41.55%
5260 Workmans Compensation	2,022.12	-272.61	2,294.73	841.76%
5270 Retirement Plans	547.03	367.60	179.43	48.81%
Total 5200 EMPLOYEE BENEFITS	**$ 14,474.77**	**$ 6,242.00**	**$ 8,232.77**	**131.89%**
5400 ADMINISTRATIVE EXPENSES				
5420 Telephone	1,047.58	757.04	290.54	38.38%
5430 Professional Fees	2,650.00	2,500.00	150.00	6.00%

5436 Advertising	981.97	986.76	-4.79	-0.49%
5440 Office Expense	1,296.38	532.47	763.91	143.47%
5441 Bank Charges	23.90	14.30	9.60	67.13%
5442 Credit Card Fees	4,069.16	54.14	4,015.02	7416.00%
5450 Training and Dues	400.00	0.00	400.00	
5461 Authority Secretarial Services	240.00	240.00	0.00	0.00%
5469 Other Outside Services	522.90	317.36	205.54	64.77%
5470 Other Administrative	780.17	569.66	210.51	36.95%
5480 Utilities	2,981.56	3,352.39	-370.83	-11.06%
5499 Bad Debt Expense	450.00	0.00	450.00	
5500 Liability Insurance	6,935.49	7,177.39	-241.90	-3.37%
5520 Interest Expense	518.41	1,403.51	-885.10	-63.06%
Total 5400 ADMINISTRATIVE EXPENSES	**$ 22,897.52**	**$ 17,905.02**	**$ 4,992.50**	**27.88%**
5600 SALES AND OPERATIONS				
5620 Clubhouse Maintenance	8,224.15	0.00	8,224.15	
5640 Golf Pro Supplies	861.05	0.00	861.05	
Total 5600 SALES AND OPERATIONS	**$ 9,085.20**	**$ 0.00**	**$ 9,085.20**	
5700 PARK MAINTENANCE				
5710 Water	7,099.38	1,636.41	5,462.97	333.84%
5720 Heating Fuel	426.34	2,830.98	-2,404.64	-84.94%
5730 Grounds Maintenance	671.44	563.75	107.69	19.10%
5740 Tree Maintenance	500.00	0.00	500.00	
5750 Agriculture and Chemicals				
5751 Agriculture&Chemicals-Purchased	0.00	5,952.83	-5,952.83	-100.00%
5752 Agriculture/Chemicals Utilized	14,392.13	963.50	13,428.63	1393.73%
Total 5750 Agriculture and Chemicals	**$ 14,392.13**	**$ 6,916.33**	**$ 7,475.80**	**108.09%**
5760 Irrigation Maintenance	1,059.55	2,730.57	-1,671.02	-61.20%
5780 Tee and Green Supplies	0.00	363.75	-363.75	-100.00%
5800 Equipment Maintenance	2,583.90	677.51	1,906.39	281.38%
5820 Building Maintenance	2,082.07	183.54	1,898.53	1034.40%
5860 Gasoline/Diesel Fuel	833.78	0.00	833.78	
5880 Employee work clothes	159.34	0.00	159.34	
Total 5700 PARK MAINTENANCE	**$ 29,807.93**	**$ 15,902.84**	**$ 13,905.09**	**87.44%**
6000 CART EXPENSE				
6010 Cart Lease Expense	16,243.15	16,116.00	127.15	0.79%
6020 Electricity	946.50	304.85	641.65	210.48%
6030 Maintenance	23.89	0.00	23.89	
6050 Cart Insurance	400.00	400.00	0.00	0.00%
Total 6000 CART EXPENSE	**$ 17,613.54**	**$ 16,820.85**	**$ 792.69**	**4.71%**
Total Expenses	**$181,987.81**	**$ 94,390.44**	**$ 87,597.37**	**92.80%**
Net Operating Income	**$122,392.23**	**$ 112,160.05**	**$ 10,232.18**	**9.12%**
Other Income				
7002 Capital Contribution	0.00	20,000.00	-20,000.00	-100.00%
Total Other Income	**$ 0.00**	**$ 20,000.00**	**-$20,000.00**	**-100.00%**
Other Expenses				
8000 Depreciation/Amortization	22,124.56	19,973.46	2,151.10	10.77%
8001 Capital projects				

8100 Capital Projects - Cash	39,158.12	0.00	39,158.12	
Total 8001 Capital projects	**$ 39,158.12**	**$ 0.00**	**$ 39,158.12**	
Total Other Expenses	**$ 61,282.68**	**$ 19,973.46**	**$ 41,309.22**	**206.82%**
Net Other Income	**-$ 61,282.68**	**$ 26.54**	**-$61,309.22**	**-231006.86%**
Net Income	**$ 61,109.55**	**$ 112,186.59**	**-$51,077.04**	**-45.53%**

OAK HILLS PARK AUTHORITY
P&L - Current YTD Vs. Prior YTD
July 2020 - May 2021

	Total			
	Jul 2020 - May 2021	Jul 2019 - May 2020 (PY)	Change	% Change
Income				
4000 REVENUES				
4001 Golf Revenue				
4010 Golf Fees	1,219,381.87	747,878.00	471,503.87	63.05%
4020 I.D. Cards	133,293.00	107,025.42	26,267.58	24.54%
4025 Season Pass	141,605.75	12,603.33	129,002.42	1023.56%
4030 Tournament Fees	51,595.00	62,875.00	-11,280.00	-17.94%
4050 Cart Revenue	363,947.15	221,761.00	142,186.15	64.12%
4055 GolfBoard Revenue	910.00	2,897.00	-1,987.00	-68.59%
4060 Golf Revenue - Gift Certif.	18,401.00	17,593.00	808.00	4.59%
4070 Gift & Rain Checks Redeemed	-26,533.85	-17,247.52	-9,286.33	-53.84%
Total 4001 Golf Revenue	**$ 1,902,599.92**	**$ 1,155,385.23**	**$ 747,214.69**	**64.67%**
4100 Tennis Revenue	23,000.00	20,052.80	2,947.20	14.70%
4200 Rental Income	15,125.00	15,125.00	0.00	0.00%
4300 Investment Income	543.57	47.83	495.74	1036.46%
4400 Misc. Income	-390.92	353.27	-744.19	-210.66%
4600 Restaurant Income	13,650.00	29,500.00	-15,850.00	-53.73%
4700 Advertising Revenue	0.00	1,475.00	-1,475.00	-100.00%
Total 4000 REVENUES	**$ 1,954,527.57**	**$ 1,221,939.13**	**$ 732,588.44**	**59.95%**
Total Income	**$ 1,954,527.57**	**$ 1,221,939.13**	**$ 732,588.44**	**59.95%**
Gross Profit	**$ 1,954,527.57**	**$ 1,221,939.13**	**$ 732,588.44**	**59.95%**
Expenses				
5000 PERSONNEL EXPENSE				
5010 Management Salary	155,582.82	139,476.92	16,105.90	11.55%
5030 Operations	180,318.61	125,462.24	54,856.37	43.72%
5040 Operations O/T	1,335.99	1,241.99	94.00	7.57%
5050 Course Personnel	271,477.26	259,047.41	12,429.85	4.80%
5060 Course Personnel O/T	1,209.68	777.84	431.84	55.52%
5070 Seasonal Personnel	114,955.07	98,325.27	16,629.80	16.91%
5080 Seasonal Personnel O/T	877.11	806.70	70.41	8.73%
Total 5000 PERSONNEL EXPENSE	**$ 725,756.54**	**$ 625,138.37**	**$ 100,618.17**	**16.10%**
5200 EMPLOYEE BENEFITS				
5210 Payroll Taxes	54,043.59	47,410.55	6,633.04	13.99%
5230 State Unemployment	27,366.90	17,736.80	9,630.10	54.29%
5250 Health Insurance	24,031.71	29,179.24	-5,147.53	-17.64%
5260 Workmans Compensation	19,216.62	14,392.22	4,824.40	33.52%
5270 Retirement Plans	5,970.04	5,483.00	487.04	8.88%
Total 5200 EMPLOYEE BENEFITS	**$ 130,628.86**	**$ 114,201.81**	**$ 16,427.05**	**14.38%**
5400 ADMINISTRATIVE EXPENSES				

5420 Telephone	12,157.16	9,451.53	2,705.63	28.63%
5430 Professional Fees	29,015.14	27,515.14	1,500.00	5.45%
5436 Advertising	10,952.95	11,612.85	-659.90	-5.68%
5440 Office Expense	15,363.53	11,310.03	4,053.50	35.84%
5441 Bank Charges	275.22	237.10	38.12	16.08%
5442 Credit Card Fees	43,190.00	23,834.59	19,355.41	81.21%
5445 Postage	225.40	22.00	203.40	924.55%
5450 Training and Dues	2,110.00	1,375.00	735.00	53.45%
5461 Authority Secretarial Services	1,720.00	1,490.00	230.00	15.44%
5469 Other Outside Services	5,393.83	4,602.29	791.54	17.20%
5470 Other Administrative	10,716.12	7,277.20	3,438.92	47.26%
5480 Utilities	51,412.20	54,872.91	-3,460.71	-6.31%
5499 Bad Debt Expense	450.00	0.00	450.00	
5500 Liability Insurance	61,198.96	69,625.52	-8,426.56	-12.10%
5520 Interest Expense	6,845.11	9,260.20	-2,415.09	-26.08%
Total 5400 ADMINISTRATIVE EXPENSES	$ 251,025.62	$ 232,486.36	$ 18,539.26	7.97%
5600 SALES AND OPERATIONS				
5620 Clubhouse Maintenance	9,025.65	5,860.59	3,165.06	54.01%
5640 Golf Pro Supplies	3,233.00	1,323.31	1,909.69	144.31%
5680 Golf Pro Work Clothes	1,823.03	0.00	1,823.03	
Total 5600 SALES AND OPERATIONS	$ 14,081.68	$ 7,183.90	$ 6,897.78	96.02%
5700 PARK MAINTENANCE				
5710 Water	64,117.98	34,438.51	29,679.47	86.18%
5720 Heating Fuel	7,359.96	11,071.89	-3,711.93	-33.53%
5730 Grounds Maintenance	18,968.61	12,534.38	6,434.23	51.33%
5740 Tree Maintenance	5,000.00	200.00	4,800.00	2400.00%
5750 Agriculture and Chemicals				
5751 Agriculture&Chemicals-Purchased	40,498.61	38,011.45	2,487.16	6.54%
5752 Agriculture/Chemicals Utilized	29,757.97	28,516.08	1,241.89	4.36%
Total 5750 Agriculture and Chemicals	$ 70,256.58	$ 66,527.53	$ 3,729.05	5.61%
5760 Irrigation Maintenance	12,950.57	10,328.64	2,621.93	25.39%
5770 Consumable Tools	1,514.57	2,413.68	-899.11	-37.25%
5780 Tee and Green Supplies	2,234.91	2,774.51	-539.60	-19.45%
5795 Janitorial Supplies	46.27	0.00	46.27	
5800 Equipment Maintenance	27,073.68	27,006.07	67.61	0.25%
5810 Equipment Rental	0.00	98.64	-98.64	-100.00%
5820 Building Maintenance	30,806.13	12,360.06	18,446.07	149.24%
5840 Small Equipment	1,386.71	516.19	870.52	168.64%
5860 Gasoline/Diesel Fuel	8,105.03	10,172.95	-2,067.92	-20.33%
5880 Employee work clothes	655.35	151.59	503.76	332.32%
Total 5700 PARK MAINTENANCE	$ 250,476.35	$ 190,594.64	$ 59,881.71	31.42%
6000 CART EXPENSE				
6010 Cart Lease Expense	90,637.49	85,137.74	5,499.75	6.46%
6015 Board Lease Expense	0.00	5,442.72	-5,442.72	-100.00%
6020 Electricity	13,858.19	11,544.58	2,313.61	20.04%
6030 Maintenance	666.40	1,266.66	-600.26	-47.39%
6050 Cart Insurance	4,400.00	4,400.00	0.00	0.00%

6060 Misc. Cart Expense	815.56	0.00	815.56	
Total 6000 CART EXPENSE	**$ 110,377.64**	**$ 107,791.70**	**$ 2,585.94**	**2.40%**
Total Expenses	**$ 1,482,346.69**	**$ 1,277,396.78**	**$ 204,949.91**	**16.04%**
Net Operating Income	**$ 472,180.88**	**-$ 55,457.65**	**$ 527,638.53**	**951.43%**
Other Income				
7002 Capital Contribution	0.00	20,000.00	-20,000.00	-100.00%
Total Other Income	**$ 0.00**	**$ 20,000.00**	**-$ 20,000.00**	**-100.00%**
Other Expenses				
8000 Depreciation/Amortization	241,219.06	219,708.06	21,511.00	9.79%
8001 Capital projects				
8100 Capital Projects - Cash	88,500.08	12,664.34	75,835.74	598.81%
Total 8001 Capital projects	**$ 88,500.08**	**$ 12,664.34**	**$ 75,835.74**	**598.81%**
Total Other Expenses	**$ 329,719.14**	**$ 232,372.40**	**$ 97,346.74**	**41.89%**
Net Other Income	**-$ 329,719.14**	**-$ 212,372.40**	**-$ 117,346.74**	**-55.26%**
Net Income	**$ 142,461.74**	**-$ 267,830.05**	**$ 410,291.79**	**153.19%**

OAK HILLS SALES ANALYSIS MAY 2021 FISCAL

Description	May-21	May-20	Inc/(Dec)	YTD FY21	YTD FY20	Inc/(Dec)
Revenue Rounds	5,561	3,114	78.6%	36,869	23,501	56.9%
Barter Rounds	282	82	243.9%	2,150	1,441	49.2%
Season Pass Rounds	741	577	28.4%	6,261	577	985.1%
Comp Rounds	16	11	45.5%	498	519	-4.0%
Total All Rounds	6,600	3,784	74.4%	45,778	26,038	75.8%
Total Carts	3,480	1,621	114.7%	24,236	14,461	67.6%
Total Boards	0	0	0.0%	44	147	-70.1%
Total Golf ID Cards	174	347	-49.9%	1,117	1,074	4.0%
Total Season Passes	0	79	-100.0%	65	79	-17.7%
Total Gift Cards	28	13	115.4%	272	250	8.8%
Total GPS Ad Sales	0	0	0.0%	0	7	-100.0%
Total $ Revenue Rounds	$206,137	$112,031	84.0%	$1,262,111	$766,789	64.6%
Total Carts $	$57,367	$27,349	109.8%	$387,109	$233,808	65.6%
Total Board $	$0	$0	0.0%	$968	$3,080	-68.6%
Total Golf ID Cards $	$22,460	$37,307	-39.8%	$137,198	$105,787	29.7%
Total Season Pass $	$0	$98,610	-100.0%	$129,915	$98,610	31.7%
Total Gift Cards $	$2,087	$1,670	25.0%	$19,683	$17,593	11.9%
Total GPS Advertising $	$0	$0	0.0%	$0	$1,475	-100.0%
Rain Chks/Gift Cards Redeemed	-$4,210	-$2,361	78.3%	-$25,151	-$17,247	45.8%
	$283,841	**$274,606**	**3.4%**	**$1,911,834**	**$1,209,895**	**58.0%**
$ Revenue/Revenue Round	**$37.07**	**$35.98**	3.0%	**$34.23**	**$32.63**	4.9%
Carts/Revenue Round	**62.6%**	**$0.52**	20.2%	**65.7%**	**61.5%**	6.8%
Cart $/Revenue Round	**$10.32**	**$8.78**	17.5%	**$10.50**	**$9.95**	5.5%
Cart $/Cart Round	**$16.48**	**$16.87**	-2.3%	**$15.97**	**$16.17**	-1.2%
Board $/Board Round	**$0.00**	**$0.00**	0.0%	**$22.00**	**$20.95**	5.0%
ID Card $/Card	**$129.08**	**$107.51**	20.1%	**$122.83**	**$98.50**	24.7%
Resident Adult 18 Rounds	1,160	853	36.0%	7,732	6,840	13.0%
Resident Senior 18 Rounds	931	510	82.5%	6,235	4,377	42.4%
Junior/Golf Team 18 Rounds	161	100	61.0%	1,295	662	95.6%
Golf League 18 Rounds	0	0	0.0%	217	114	90.4%
Employee 18 Rounds	70	40	75.0%	412	377	9.3%
Non Resident 18 Rounds	3,011	1,565	92.4%	19,348	9,997	93.5%
Total 9 Hole Rounds	228	46	395.7%	1,630	1,134	43.7%
Total Revenue Rounds	***5,561***	***3,114***	***78.6%***	***36,869***	***23,501***	***56.9%***
Resident Adult 18 Rounds $	$40,589	$29,218	38.9%	$258,953	$206,887	25.2%
Resident Senior 18 Rounds $	$26,184	$14,783	77.1%	$166,849	$114,040	46.3%
Junior/Golf Team 18 Rounds $	$2,936	$1,959	49.9%	$23,695	$12,882	83.9%
Golf League 18 Rounds	$0	$0	0.0%	$2,990	$2,615	14.3%
Employee 18 Rounds $	$495	$280	76.8%	$2,818	$2,639	6.8%
Non Resident 18 Rounds $	$130,488	$64,731	101.6%	$769,175	$403,127	90.8%
Total 9 Hole Rounds $	$5,446	$1,060	413.8%	$37,632	$24,599	53.0%
Total $ Revenue Rounds	***206,137***	***112,031***	***84.0%***	***1,262,111***	***766,789***	***64.6%***
Senior Non-Resident ID	12	11	9.1%	74	58	27.6%
Adult Non-Resident ID	15	26	-42.3%	80	72	11.1%
Family ID	0	0	0.0%	0	0	0.0%
Total Non-Resident ID's	***27***	***37***	***-27.0%***	***154***	***130***	***18.5%***
GolfNow/TeeOff Rounds	265	271	-2.2%	2499	1,059	136.0%
GolfNow/TeeOff Dollars	$11,313	$12,168	-7.0%	$95,624	$41,948	128.0%
Dollars/Round	$42.69	$44.90	-4.9%	$38.26	$39.61	-3.4%
City of Norwalk debt paydown	**$11,122**					

OAK HILLS SALES ANALYSIS MAY 2021 CALENDAR

Description	May-21	May-20	Inc/(Dec)	YTD 2021	YTD 2020	Inc/(Dec)
Revenue Rounds	5,561	3,114	78.6%	10,963	4,844	126.3%
Barter Rounds	282	82	243.9%	767	131	485.5%
Season Pass Rounds	741	577	28.4%	2,079	577	260.3%
Comp Rounds	16	11	45.5%	29	12	141.7%
Total All Rounds	6,600	3,784	74.4%	13,838	5,564	148.7%
Total Carts	3,480	1,621	114.7%	6,128	1,700	260.5%
Total Boards	0	0	0.0%	1	0	0.0%
Total Golf ID Cards	174	347	-49.9%	1,000	948	5.5%
Total Season Passes	0	79	-100.0%	36	79	-54.4%
Total Gift Cards	28	13	115.4%	62	34	82.4%
Total GPS Ad Sales	0	0	0.0%	0	7	-100.0%
Total $ Revenue Rounds	$206,137	$112,031	84.0%	$381,150	$160,788	137.1%
Total Carts $	$57,367	$27,349	109.8%	$96,883	$28,623	238.5%
Total Board $	$0	$0	0.0%	$22	$0	0.0%
Total Golf ID Cards $	$22,460	$37,307	-39.8%	$124,601	$96,417	29.2%
Total Season Pass $	$0	$98,610	-100.0%	$73,300	$98,610	-25.7%
Total Gift Cards $	$2,087	$1,670	25.0%	$4,527	$3,783	19.7%
Total GPS Advertising $	$0	$0	0.0%	0	$1,475	-100.0%
Rain Chks/Gift Cards Redeemed	-$4,210	-$2,361	78.3%	-$6,704	-$3,220	108.2%
	$283,841	**$274,606**	**3.4%**	**$673,779**	**$386,476**	**74.3%**
$ Revenue/Revenue Round	**$37.07**	**$35.98**	3.0%	**$34.77**	**$33.19**	4.7%
Carts/Revenue Round	**62.6%**	**$0.52**	20.2%	**55.9%**	**35.1%**	59.3%
Cart $/Revenue Round	**$10.32**	**$8.78**	17.5%	**$8.84**	**$5.91**	49.6%
Cart $/Cart Round	**$16.48**	**$16.87**	-2.3%	**$15.81**	**$16.84**	-6.1%
Board $/Board Round	**$0.00**	**$0.00**	0.0%	**$22.00**	**$0.00**	0.0%
ID Card $/Card	**$129.08**	**$107.51**	20.1%	**$124.60**	**$101.71**	22.5%
Resident Adult 18 Rounds	1,160	853	36.0%	2,444	1,970	24.1%
Resident Senior 18 Rounds	931	510	82.5%	1,823	654	178.7%
Junior/Golf Team 18 Rounds	161	100	61.0%	402	235	71.1%
Golf League 18 Rounds	0	0	0.0%	1	0	0.0%
Empl 18 Rounds	70	40	75.0%	136	51	166.7%
Non Resident 18 Rounds	3,011	1,565	92.4%	5,853	1,845	217.2%
Total 9 Hole Rounds	228	46	395.7%	304	89	241.6%
Total Revenue Rounds	***5,561***	***3,114***	***78.6%***	***10,963***	***4,844***	***126.3%***
Resident Adult 18 Rounds $	$40,589	$29,218	38.9%	$81,564	$59,229	37.7%
Resident Senior 18 Rounds $	$26,184	$14,783	77.1%	$48,948	$18,486	164.8%
Junior/Golf Team 18 Rounds $	$2,936	$1,959	49.9%	$6,056	$4,597	31.7%
Golf League 18 Rounds	$0	$0	0.0%	$23	$0	0.0%
Empl 18 Rounds $	$495	$280	76.8%	$915	$357	156.3%
Non Resident 18 Rounds $	$130,488	$64,731	101.6%	$236,375	$76,261	210.0%
Total 9 Hole Rounds $	$5,446	$1,060	413.8%	$7,270	$1,858	291.3%
Total $ Revenue Rounds	***206,137***	***112,031***	***84.0%***	***381,150***	***160,788***	***137.1%***
SR NONRES DISC	12	11	9.1%	66	56	17.9%
NONRES DISCOUNT	15	26	-42.3%	74	70	5.7%
FAMILY REG	0	0	0.0%	0	0	0.0%
Total Non-Resident ID's	***27***	***37***	***-27.0%***	***140***	***126***	***11.1%***
GolfNow Rounds	265	271	-2.2%	595	275	116.4%
GolfNow Dollars	$11,313	$12,168	-7.0%	$21,452	$12,268	74.9%
Dollars/Round	$42.69	$44.90	-4.9%	$36.05	$44.61	-19.2%

Fiscal Years end on June 30th (i.e., FY22 = July 1 2021 through June 30 2022)
All figures are in $ except Revenue and Non Revenue Rounds data in units

	FY18 ACTUAL	FY19 ACTUAL	FY20 ACTUAL	FY21 BUDGET	FY21 REFORECAST	FY22 BUDGET
Rounds TOTAL	**37,685**	**34,339**	**33,080**	**37,933**	**47,416**	**42,098**
Revenue Rounds	34,837	31,925	29,191	30,019	37,467	35,371
Non Revenue Rounds	2,848	2,414	3,889	7,914	9,949	6,727
Golf Revenue / Revenue Round	28.90	31.30	33.97	34.47	33.62	34.12
Cart Revenue / Revenue Round	9.68	9.62	10.52	10.32	10.67	11.13
Revenue TOTAL	**1,610,584**	**1,499,556**	**1,535,160**	**1,647,992**	**2,117,594**	**1,999,725**
Golf Revenue	1,503,550	1,445,134	1,470,739	1,584,532	2,051,229	1,881,525
Other Revenue	107,034	54,422	64,421	63,460	66,365	118,200
Operational Expense TOTAL	**1,493,651**	**1,493,721**	**1,442,241**	**1,544,814**	**1,634,350**	**1,728,510**
Personnel Expense	870,654	874,428	814,356	879,423	937,931	1,031,856
Administrative Expense	228,007	262,909	270,811	268,526	282,397	290,295
Park Maintenance	252,835	220,567	230,397	260,700	278,528	284,700
Cart Expenses	142,154	135,817	126,677	136,166	135,493	121,659
Net Operating Income	**116,933**	**5,834**	**92,919**	**103,178**	**483,244**	**271,215**
Other Debt and Cash Effects	**117,777**	**62,499**	**65,365**	**135,259**	**141,225**	**159,392**
Cash Effect Before Capital Projects	**(844)**	**(56,665)**	**27,554**	**(32,081)**	**342,019**	**111,823**
Capital Project Expenses	**194,594**	**42,885**	**49,372**	**75,000**	**104,608**	**279,398**
Net Cash Effect	(195,438)	(99,550)	(21,819)	(107,081)	237,411	(167,575)

High-Level Discussion / Narrative:

- Golf Revenue decreasing overall based on an assumption of 11% decrease in rounds versus all-time highs in FY21
- Golf Revenue / Revenue Round increasing ~50 cents on expected pricing increases
- Other Revenue increase driven by Tennis & Restaurant contracts and potential introduction of Golf Simulator revenue

- Personnel Expense driven higher by addition of GM role, mandatory wage increases, and return to pre-pandemic staffing levels
- Admin & Maint Expense increases reflect higher costs of goods & services, as well as new maintenance projects previously deferred
- Cart Expenses decrease driven by new cart lease terms (lease terms are through FY26)

- Net Operating Income of $271k is decreased by $(159)k in principal payments, predicting a $112k positive cash position

- Capital Project Expense is specifically allocated, including potential continuous cart paths and golf simulator

OHPA FY2020 Budget
FY 2018-2022

EZLinks	*FY18 ACTUAL*	*FY19 ACTUAL*	*FY20 ACTUAL*	*FY21 BUDGET*	*FY21 Reforecast*	*FY22 BUDGET*	21 RFC vs 22 Bud
Rounds							
Revenue Rounds	34,837	31,925	29,191	30,019	37,467	35,371	-5.6%
Non Revenue Rounds	2,848	2,414	3,889	7,914	9,949	6,727	-32.4%
Total Rounds	37,685	34,339	34,150	37,933	47,416	42,098	-11.2%
Cart Rounds	21,450	18,475	18,778	20,000	25,083	23,980	-4.4%
Cart Revenue/Cart Rounds	$15.71	$16.63	$15.49	$15.49	$15.91	$16.41	3.1%
Board Rounds	710	232	147	-	43	40	-7.0%
Board Revenue/Board Rounds	$19.67	$21.34	$20.95	$0.00	$22.00	$22.00	0.0%
ID Rate Avg	$77.48	$89.69	$106.11	$105.67	$119.70	$131.42	9.8%
ID Cards	1,600	1,469	1,222	1,170	1,161	1,161	0.0%
Golf Revenue / Revenue Round	$28.90	$31.30	$33.97	$34.47	$33.62	$34.12	1.5%
Cart Revenue / Revenue Round	$9.68	$9.62	$10.52	$10.32	$10.67	$11.13	4.3%

OHPA FY2020 Budget
FY 2018-2022

	FY18 ACTUAL	FY19 ACTUAL	FY20 ACTUAL	FY21 BUDGET	FY21 Reforecast	FY22 BUDGET	21 RFC vs 22 Bud
REVENUE							
4000 · REVENUES							
4001 · Golf Revenue							
4010 · Golf Fees	990,588	936,450	960,101	965,774	1,278,996	1,126,862	-11.9%
4020 · I.D. Cards	123,746	126,580	129,670	123,687	133,649	152,596	14.2%
4025 · Season Passes			19,163	116,100	170,502	135,000	-20.8%
4030 · Tournament Fees	60,564	91,907	67,798	68,930	58,265	80,000	37.3%
4050 · Cart Revenue	317,444	288,795	290,792	309,716	416,114	393,517	-5.4%
4055 · GolfBoard Revenue	13,058	4,605	2,897	-	889	880	-1.0%
4060 · Golf Revenue - Gift Certif.	27,585	22,453	22,490	22,940	22,444	22,893	2.0%
4070 · Gift & Rain Checks Redeemed	(29,435)	(25,657)	(22,172)	(22,615)	(29,630)	(30,223)	2.0%
Total 4001 · Golf Revenue	1,503,550	1,445,134	1,470,739	1,584,532	2,051,229	1,881,525	-8.3%
4100 · Tennis Revenue	40,088	25,035	25,053	25,000	31,800	40,800	28.3%
4200 · Rental Income	16,200	16,300	16,500	16,500	16,500	16,500	0.0%
4300 · Investment Income	161	51	69	160	501	500	-0.3%
4400 · Misc. Income	11,384	1,029	824	400	(86)	400	-563.3%
4500 · Golf Simulator Revenue						30,000	
4600 · Restaurant Income	39,001	12,007	20,500	17,400	17,650	60,000	239.9%
4601 · Reserve on Restaurant Income						(30,000)	
4700 · Advertising Revenue	200	-	1,475	4,000	-	-	-
Total Other Revenue	107,034	54,422	64,421	63,460	66,365	118,200	78.1%
TOTAL REVENUE	**1,610,584**	**1,499,556**	**1,535,160**	**1,647,992**	**2,117,594**	**1,999,725**	-5.6%
EXPENSE							
5000 · PERSONNEL EXPENSE							
5010 · Management Salary	144,908	149,216	150,724	156,667	170,958	210,820	23.3%
5030 · Operations	163,906	171,272	152,401	163,691	196,299	209,431	6.7%
5050 · Course Personnel	302,237	282,826	272,852	280,723	293,959	291,887	
5060 · Course Personnel O/T	1,244	508	804	-	772	-	
5070 · Seasonal Personnel	132,782	129,705	109,512	147,130	140,888	165,588	**5.47%**
5080 · Seasonal Personnel O/T	1,463	541	821	-	527	2,531	
5120 · Payroll Adjustments	(25,896)			0	-		-
Total 5000 · PERSONNEL EXPENSE	720,645	734,067	687,114	748,211	803,402	880,256	9.6%
5200 · EMPLOYEE BENEFITS	**21%**	**19%**	**19%**	**18%**	**17%**	**17%**	
5210 · Payroll Taxes	55,243	55,649	52,118	57,238	54,704	67,340	23.1%
5230 · State Unemployment	21,523	20,788	20,616	22,266	26,483	25,159	-5.0%
5250 · Health Insurance	49,900	39,696	32,190	26,718	26,971	30,486	13.0%
5260 · Workmans Compensation	15,826	17,222	16,350	17,985	20,013	22,015	10.0%
5270 · Retirement Plans	7,516	7,005	5,968	7,005	6,357	6,600	3.8%
Total 5200 · EMPLOYEE BENEFITS	150,009	140,361	127,242	131,212	134,529	151,600	12.7%
5400 · ADMINISTRATIVE EXPENSES							
5420 · Telephone	7,689	10,606	10,353	10,820	12,579	9,078	-27.8%
5430 · Professional Fees	45,390	32,015	30,015	32,000	31,715	33,500	5.6%
5436 · Advertising	14,431	12,661	12,561	12,000	12,198	13,500	10.7%
5440 · Office Expense	12,894	13,366	13,920	13,920	16,548	14,200	-14.2%
5441 · Bank Charges	314	480	261	400	297	300	1.1%
5442 · Credit Card Fees	29,293	28,741	33,454	33,990	45,661	41,883	-8.3%
5445 · Postage	217	173	143	150	344	300	-12.9%
5450 · Training and Dues	4,639	3,281	1,375	3,000	2,424	3,400	40.3%
5461 · Authority Secretarial Services	3,020	2,600	1,610	1,500	1,735	1,680	-3.2%
5469 · Other Outside Services	4,397	5,338	5,004	5,404	5,429	5,921	9.1%
5470 · Other Administrative Expense	5,963	8,211	7,827	8,453	11,186	11,409	2.0%
5471 · Charitable Donations	700			-	-	-	-
5480 · Utilities	39,127	57,334	61,415	65,000	62,688	43,400	-30.8%
5490 · Water	-				-		-
5499 · Bad Debt Expense	50				-		-
Total 5400 · ADMINISTRATIVE EXPENSES	168,124	174,805	177,938	186,637	202,803	178,573	-11.9%
5500 · DEBT SERVICE AND INSURANCE							
5500 · Liability Insurance	47,736	56,596	74,816	71,644	66,672	89,709	34.6%
5520 · Interest	10,031	13,307	10,452	5,245	7,547	5,014	-33.6%
5526 · Commercial debt service	-						
Total 5500 · DEBT SERVICE AND INSURANCE	57,768	69,903	85,268	76,889	74,219	94,723	27.6%
5600 · SALES AND OPERATIONS							
5620 · Pro Shop Maintenance	-	13,361	5,861	-	-	12,000	-
5640 · Golf Pro Supplies	209	4,841	1,744	3,000	3,351	3,000	-10.5%
5680 · Golf Pro Work Clothes	1,907	-	-	2,000	2,024	2,000	-1.2%

OHPA FY2020 Budget
FY 2018-2022

	FY18 ACTUAL	*FY19 ACTUAL*	*FY20 ACTUAL*	*FY21 BUDGET*	*FY21 Reforecast*	*FY22 BUDGET*	**21 RFC vs 22 Bud**
Total 5600 · SALES AND OPERATIONS	2,116	18,201	7,605	5,000	5,374	17,000	216.3%
5700 · PARK MAINTENANCE							
5710 · Water	50,971	26,203	50,380	50,000	67,084	55,000	-18.0%
5720 · Heating Fuel	11,592	13,083	10,879	10,000	9,080	12,000	32.2%
5730 · Grounds Maintenance	24,148	22,736	12,534	23,000	16,919	30,000	77.3%
5740 · Tree Maintenance	1,930	1,060	200	4,000	4,500	5,000	11.1%
5751 · Agriculture&Chemicals-Purchased	88,611	95,718	46,725	80,000	76,209	95,000	24.7%
5752 · Agriculture/Chemicals Utilized	(4,929)	(11,157)	34,880	-	15,366	-	-100.0%
5760 · Irrigation Maintenance	13,477	13,084	10,956	12,000	12,769	13,500	5.7%
5770 · Consumable Tools	1,507	3,364	2,097	2,500	1,838	2,500	36.0%
5780 · Tee and Green Supplies	3,564	1,789	2,775	3,000	1,688	2,500	48.1%
5795 · Janitorial Supplies	122	39	-	200	98	200	105.1%
Total 5700 · PARK MAINTENANCE	190,993	165,920	171,426	184,700	205,550	215,700	4.9%
5800 · PARK EQUIPMENT							
5800 · Equipment Maintenance	28,682	25,830	31,832	30,000	29,440	33,000	12.1%
5810 · Equipment Rental	-		99	-	-	-	-
5820 · Building Maintenance	19,757	13,837	13,673	30,000	32,289	18,000	-44.3%
5840 · Small Equipment	1,036	920	516	2,500	1,387	2,500	80.3%
5860 · Gasoline/Diesel Fuel	11,554	13,687	12,699	13,000	8,866	13,000	46.6%
5880 · Employee work clothes	813	374	152	500	996	2,500	151.0%
Total 5800 · PARK EQUIPMENT	61,842	54,647	58,971	76,000	72,978	69,000	-5.5%
	252,835	***220,567***	***230,397***	***260,700***	***278,528***	***284,700***	
6000 · CART EXPENSE							
6010 · Cart Lease Expense	104,856	103,166	101,254	111,366	113,459	102,459	-9.7%
6015 · Board Lease Expense	15,176	8,510	5,443	-	-	-	-
6020 · Electricity	12,869	13,196	13,495	13,500	15,641	13,000	-16.9%
6030 · Maintenance	4,453	4,144	1,686	1,500	1,107	1,400	26.4%
6050 · Cart Insurance	4,800	4,800	4,800	4,800	4,800	4,800	0.0%
6060 · Misc. Cart Expense	-	2,000	-	5,000	486	-	-100.0%
Total 6000 · CART EXPENSE	142,154	135,817	126,677	136,166	135,493	121,659	-10.2%
7001 · Uncategorized Expenses							
TOTAL OPERATIONAL EXPENSE	**1,493,651**	**1,493,721**	**1,442,241**	**1,544,814**	**1,634,350**	**1,728,510**	5.8%

OHPA FY2020 Budget
FY 2018-2022

	FY18 ACTUAL	*FY19 ACTUAL*	*FY20 ACTUAL*	*FY21 BUDGET*	*FY21 Reforecast*	*FY22 BUDGET*	21 RFC vs 22 Bud
TOTAL OPERATIONAL NET INCOME	**116,933**	**5,834**	**92,919**	**103,178**	**483,244**	**271,215**	-43.9%
B/S - Financed Debt Service Principal	62,280	62,499	65,365	52,220	55,968	$68,066	
					-		
Restructured Debt	52,466			83,039	85,257	91,326	
Capital Funding $150k	1,539						
$150K Operating Debt	1,492						
Irrigation Debt Service							
Paving Debt Service							
Restaurant Debt Service							
Escrow Funding		-		-		-	
Commercial Debt Service							
Loan Repayment	55,497	-	-	83,039	85,257	91,326	7.1%
NET INCOME BEFORE CAPITAL EXPENSES	**61,436**	**5,834**	**92,919**	**103,178**	**483,244**	**271,215**	-43.9%
8000 · OTHER EXPENSE		(83,000)	(20,000)		-		
8000 · Depreciation/Amortization	239,682	267,376	265,495	220,000	251,970	270,000	7.2%
8000 · Depreciation/Amortization Non Cash	(239,682)	(267,376)	(265,495)	(220,000)	-	(270,000)	
8001 · Capital projects	194,594	42,885	49,372	75,000	104,608	279,398	
8006 · Disposed Assets		(1,901)			5,000		
8500 · Modification of City Debt		(102,471)					
Total 8000 · OTHER EXPENSE	239,682	80,004	245,495	220,000	256,970	270,000	5.1%
NET INCOME	**(178,245)**	**(74,170)**	**(152,576)**	**(116,822)**	**226,274**	**1,215**	-99.5%
PRIOR YEAR	**(528,081)**	**(706,326)**	**(780,496)**		**(933,072)**	**(706,797)**	
CUMMULATIVE	**(706,326)**	**(780,496)**	**(933,072)**		**(706,797)**	**(705,583)**	
	-11.9%	-5.1%	-7.9%	-7.4%		0.1%	
					Net Cash effect after cap ex	(167,575)	

YEART-TO-DATE CAPITAL EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
006 INFORMATION TECHNOLOGY							
C0375 CITY TECHNOLOGY	382,818	0	382,818	116,785.30	49,112.12	216,920.59	43.3%
TOTAL INFORMATION TECHNOLOGY	382,818	0	382,818	116,785.30	49,112.12	216,920.59	43.3%
009 REDEVELOPMENT							
C0277 NORWALK CTR DEVELOPMENT PROJE	57,707	0	57,707	57,707.42	.00	.00	100.0%
C0287 WALL STREET DEVELOPMENT PROJE	268,185	0	268,185	120,333.52	.00	147,851.81	44.9%
C0288 AFFORDABLE HOUSING	250,000	0	250,000	250,000.00	.00	.00	100.0%
C0433 WALL ST DEVELOPMENT (POKO)	4,288,084	0	4,288,084	.00	.00	4,288,083.73	.0%
C0467 WATERFRONT PUBLIC ACCESS	678,833	0	678,833	6,286.00	.00	672,547.27	.9%
C0468 BIKEWAY PLAN	280,393	0	280,393	.00	.00	280,392.93	.0%
C0534 NORTH WATER STREET LIGHTING	62,506	0	62,506	.00	.00	62,505.60	.0%
C0560 CHOICE NEIGHBORHOODS DISTRICT	1,205,071	0	1,205,071	.00	3,800.00	1,201,270.68	.3%
C0591 FACADE IMPROVEMENTS REDEVELOP	365,896	0	365,896	.00	.00	365,895.53	.0%
C0663 URBAN CORE INFRASTRUCTURE PRO	203,983	0	203,983	65,713.99	.00	138,269.01	32.2%
TOTAL REDEVELOPMENT	7,660,657	0	7,660,657	500,040.93	3,800.00	7,156,816.56	6.6%
010 HUMAN RELATIONS & FAIR RENT							
C0536 ADA COMPLIANCE	577,406	0	577,406	180,482.50	17,235.01	379,688.35	34.2%
TOTAL HUMAN RELATIONS & FAIR RENT	577,406	0	577,406	180,482.50	17,235.01	379,688.35	34.2%
013 FINANCE							
C0375 CITY TECHNOLOGY	559,038	0	559,038	259,820.10	242,495.72	56,722.27	89.9%
TOTAL FINANCE	559,038	0	559,038	259,820.10	242,495.72	56,722.27	89.9%
020 COMMUNITY SERVICES							

YEART-TO-DATE CAPITAL EXPENDITURES

FOR 2021 13

020 COMMUNITY SERVICES	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
C0548 NORWALK NEWSPAPER DIGITIZATIO	50,000	0	50,000	49,999.98	.00	.02	100.0%
C0552 SECURITY SYSTEM REPLACEMENT	10,840	0	10,840	.00	.00	10,840.00	.0%
C0612 HEALTH BUILDING UPGRADES	46,520	0	46,520	.00	.00	46,520.00	.0%
C0627 OIL PROVER	2,459	0	2,459	.00	.00	2,459.00	.0%
C0628 HEALTH BUILDING UPGRADES	2,157	0	2,157	2,157.31	.00	.00	100.0%
C0629 HEALTH TECHNOLOGY UPGRADES	10,464	0	10,464	9,642.11	.00	822.07	92.1%
C0662 LIBRARY EXPANSION ARCHITECTUR	1,570,000	0	1,570,000	.00	.00	1,570,000.00	.0%
C0784 LAPTOP DISPENSERS	70,000	0	70,000	.00	41,811.00	28,189.00	59.7%
C0785 AUDITORIUM REFRESH	68,000	0	68,000	.00	.00	68,000.00	.0%
TOTAL COMMUNITY SERVICES	1,830,440	0	1,830,440	61,799.40	41,811.00	1,726,830.09	5.7%

030 POLICE DEPARTMENT

030 POLICE DEPARTMENT	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
C0524 VEHICLES	119,000	0	119,000	119,000.00	.00	.00	100.0%
C0578 TACTICAL BALLISTIC HELMETS	1,525	0	1,525	.00	.00	1,525.00	.0%
C0579 LICENSE PLATE READER	1,870	0	1,870	2,275.00	.00	-405.00	121.7%
C0597 COMMUNICATION GEAR	10,810	0	10,810	10,810.29	.00	.00	100.0%
C0637 ANIMAL CONTROL VAN	10,152	0	10,152	.00	.00	10,151.80	.0%
C0665 CARS AND VANS	624,575	0	624,575	193,174.86	428,992.80	2,407.34	99.6%
TOTAL POLICE DEPARTMENT	767,932	0	767,932	325,260.15	428,992.80	13,679.14	98.2%

031 FIRE DEPARTMENT

031 FIRE DEPARTMENT	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
C0310 SCBA AIRPAKS,FACEPIECES &REGU	48,000	0	48,000	18,319.00	.00	29,681.00	38.2%
C0385 BUILDING REPAIRS - VARIOUS ST	38,322	0	38,322	20,031.57	.00	18,290.05	52.3%
C0437 APPARATUS REPLACEMENT	809	0	809	.00	.00	808.76	.0%
C0556 FIRE PROTECTION & EMG SVCS-WS	85	0	85	.00	.00	85.00	.0%
C0557 RENOVATE/UPGRADE STATIONS & F	348,020	0	348,020	93,815.78	191,250.00	62,954.36	81.9%
C0616 FIRETRUCK INTERCOM W HEADSETS	380	0	380	.00	.00	380.00	.0%
C0666 BATTERY POWERED EXTRICATION E	110,000	0	110,000	110,000.00	.00	.00	100.0%
C0667 MOBILE RADIO UPGRADE	177,402	0	177,402	4,338.48	136,317.91	36,745.61	79.3%
C0668 POWER WASHER	10,964	0	10,964	10,960.00	.00	4.00	100.0%
C0669 TRAINING TOWER	19,000	0	19,000	19,000.00	.00	.00	100.0%
C0770 UTILITY VEHICLE	25,500	0	25,500	25,500.00	.00	.00	100.0%
TOTAL FIRE DEPARTMENT	778,482	0	778,482	301,964.83	327,567.91	148,948.78	80.9%

036 COMBINED DISPATCH

FOR 2021 13

036 COMBINED DISPATCH	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
C0615 REPLACEMENT OF PORTABLE RADIO	168,895	0	168,895	6,900.00	130,557.34	31,437.50	81.4%
C0638 COMMUNICATION CONSOLE	14,390,000	0	14,390,000	.00	890,000.00	13,500,000.00	6.2%
TOTAL COMBINED DISPATCH	14,558,895	0	14,558,895	6,900.00	1,020,557.34	13,531,437.50	7.1%
037 COMMUNITY DEVELOPMENT							
C0232 TRAFFIC SIGNALS EQUIPMENT	550,000	0	550,000	.00	.00	550,000.00	.0%
C0441 SAFE ROUTES TO SCHOOL	225,000	0	225,000	.00	.00	225,000.00	.0%
C0514 TRANSPORATION MASTER PLAN IMP	210,000	0	210,000	.00	210,000.00	.00	100.0%
C0562 STRIPING & SIGNING	150,000	0	150,000	.00	.00	150,000.00	.0%
C0581 PROJECTED CROSSWALKS / WARNIN	30,000	0	30,000	21,162.64	8,313.22	524.14	98.3%
C0598 PAVEMENT MARKINGS FOR BIKING	50,000	0	50,000	.00	.00	50,000.00	.0%
C0648 ARTISTIC CROSSWALK SIGNS	25,000	0	25,000	.00	.00	25,000.00	.0%
C0649 NEW SIDEWALK CONSTRUCTION	100,000	0	100,000	.00	.00	100,000.00	.0%
C0650 FLEET EQUIPMENT	40,000	0	40,000	.00	39,799.00	201.00	99.5%
C0773 SMALL BUSINESS/MAIN ST. PROGR	150,000	0	150,000	103,600.00	.00	46,400.00	69.1%
C0774 ROWAYTON AVENUE SIDEWALK	30,000	0	30,000	.00	30,000.00	.00	100.0%
C0775 HUNT STREET/WITCH LANE SIDEWA	50,000	0	50,000	.00	.00	50,000.00	.0%
C0776 GEORGE AVE SIDEWALKS	40,000	0	40,000	.00	40,000.00	.00	100.0%
C0777 NORWALK RIVER VALLEY TRAIL	50,000	0	50,000	.00	.00	50,000.00	.0%
C0778 UPDATE OF ZONING REGULATIONS	200,000	0	200,000	13,197.00	186,803.00	.00	100.0%
C0779 BUSINESS INCENTIVE ECON ANALY	50,000	0	50,000	.00	.00	50,000.00	.0%
C0780 TOURISM BRANDING & MARKETING	100,000	0	100,000	39,775.00	60,225.00	.00	100.0%
C0781 BUSINESS OUTREACH & MKTING ST	50,000	0	50,000	.00	.00	50,000.00	.0%
C0792 MLK BLVD ART	50,000	0	50,000	5,250.00	5,250.00	39,500.00	21.0%
TOTAL COMMUNITY DEVELOPMENT	2,150,000	0	2,150,000	182,984.64	580,390.22	1,386,625.14	35.5%
040 PUBLIC WORKS							
C0021 PAVEMENT MANAGEMENT PROGRAM	9,472,258	0	9,472,258	5,333,375.01	4,056,180.27	82,702.26	99.1%
C0037 GEOGRAPHIC INFO SYSTEM	15,349	0	15,349	.00	15,349.30	.00	100.0%
C0119 PUBLIC WORKS CENTER	7,639	0	7,639	.00	.00	7,639.10	.0%
C0131 BACKSTOPS AND FENCING	50,000	0	50,000	10,360.00	30,640.00	9,000.00	82.0%
C0232 TRAFFIC SIGNALS EQUIPMENT	421,443	0	421,443	203,471.84	164,244.77	53,726.79	87.3%
C0233 TREE PLANTING-DPW	91,979	0	91,979	72,859.03	19,120.00	.00	100.0%
C0234 TEA21-LOCAL TRANS CAPITAL IMP	2,451,774	0	2,451,774	113,179.30	2,240,686.39	97,908.20	96.0%
C0295 BEN FRANKLIN - VARIOUS REPAIR	-7,550	0	-7,550	.00	.00	-7,550.00	.0%
C0302 GENERAL DRAINAGE	445,787	0	445,787	344,229.00	137,463.29	-35,905.75	108.1%

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	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
C0303 PRKING FACILITIES REV CONTROL	1,105,199	0	1,105,199	76,808.75	59,984.45	968,405.99	12.4%
C0313 FLEET REPLACEMENT	1,194,189	0	1,194,189	1,006,817.80	180,381.00	6,990.66	99.4%
C0315 BRIDGE REPAIRS	297,655	0	297,655	74,483.84	115,496.82	107,674.23	63.8%
C0318 SIDEWALKS & CURBS	2,885,102	0	2,885,102	766,222.87	2,268,888.62	-150,009.46	105.2%
C0321 BASKETBALL & TENNIS COURTS	575,000	0	575,000	.00	435,000.00	140,000.00	75.7%
C0327 VARIOUS BLDGS-ENERGY CONSERVA	4,652	0	4,652	4,652.24	.00	.00	100.0%
C0360 PUMP STATION UPGRADE/REPLACEM	8,260,871	0	8,260,871	26,073.50	4,262,905.07	3,971,892.30	51.9%
C0361 COLLECTION SYSTEM REHABILITAT	9,612,560	0	9,612,560	1,143,359.07	3,523,925.08	4,945,275.77	48.6%
C0363 SCADA AND I&C SYSTEMS	237,993	0	237,993	34,205.60	203,787.43	.00	100.0%
C0364 SCHOOL & PARK PLAYGROUNDS	300,000	0	300,000	249,456.32	.00	50,543.68	83.2%
C0365 CALF PASTURE BEACH	325,000	0	325,000	.00	78,199.50	246,800.50	24.1%
C0366 CRANBURY PARK	580,000	0	580,000	21,806.35	244,881.65	313,312.00	46.0%
C0370 TREE PLANTING	50,000	0	50,000	.00	.00	50,000.00	.0%
C0372 OPEN SPACE FUND	50,000	0	50,000	.00	.00	50,000.00	.0%
C0392 BRIDGE REPAIRS - PERRY AVE	146,754	0	146,754	.00	.00	146,753.52	.0%
C0407 NORWALK RIVER VALLEY TRAIL	594,546	0	594,546	501,309.95	93,236.25	.00	100.0%
C0425 STORMWATER MGMT PLAN	929,341	0	929,341	621,131.24	313,519.89	-5,310.44	100.6%
C0439 CITY HALL REPAIRS & IMPROVEME	263,806	0	263,806	12,404.19	35,441.50	215,960.28	18.1%
C0440 WATERCOURSE MAINTENANCE	4,463,068	0	4,463,068	372,888.18	282,203.16	3,807,977.13	14.7%
C0446 ALTERNATIVE DISINFECTION	337,991	0	337,991	327,874.89	10,116.21	.00	100.0%
C0465 REVENUE CONTROL EQUIPMENT	330,984	0	330,984	.00	.00	330,984.32	.0%
C0471 EAST AVE RECONSTRUCTION	4,086,855	0	4,086,855	3,813,354.00	287,922.62	-14,421.62	100.4%
C0476 VARIOUS CITY BLDGS REPAIRS	-437	0	-437	1,506.20	.00	-1,943.13	-344.7%
C0486 VEHICLES	275,000	0	275,000	228,712.63	.00	46,287.37	83.2%
C0496 JAMES STREET BRIDGE	598,810	0	598,810	26,139.62	36,241.14	536,428.74	10.4%
C0503 FOOTPATH REPLACEMENT	204,274	0	204,274	29,071.08	175,202.52	.00	100.0%
C0512 WATER STREET OUTLET MAINTENAN	250,000	0	250,000	.00	.00	250,000.00	.0%
C0513 CULVERT REHABILITATION	280,000	0	280,000	.00	.00	280,000.00	.0%
C0514 TRANSPORATION MASTER PLAN IMP	899,769	0	899,769	3,880.00	.00	895,888.63	.4%
C0515 COMPACTOR REPLACEMENT	224,888	0	224,888	.00	15,000.00	209,888.20	6.7%
C0526 GLOVER AVENUE BRIDGE RAILS	275,186	0	275,186	.00	.00	275,186.42	.0%
C0528 TRAFFIC SYSTEM ENHANCEMENTS	37,650	0	37,650	.00	.00	37,650.10	.0%
C0545 SOLIDS HANDLING FACILITY	9,729,889	0	9,729,889	188,193.26	117,788.54	9,423,907.33	3.1%
C0562 STRIPING & SIGNING	254,678	0	254,678	3,580.27	157,089.93	94,008.00	63.1%
C0564 ELY AVE/BOUTON HYDRULIC	1,000,000	0	1,000,000	49,610.00	950,390.00	.00	100.0%
C0581 PROJECTED CROSSWALKS / WARNIN	27,412	0	27,412	5,312.14	22,100.00	.00	100.0%
C0582 SOUTHWIND / MARIN AREA DRAINA	74,606	0	74,606	.00	.00	74,606.30	.0%
C0598 PAVEMENT MARKINGS FOR BIKING	42,790	0	42,790	.00	.00	42,790.00	.0%
C0599 SEAVIEW AVENUE IMPROVEMENTS	200,000	0	200,000	.00	20,000.00	180,000.00	10.0%
C0617 STRUCTURAL INSPECTIONS & REPA	82,419	0	82,419	7,471.25	.00	74,948.13	9.1%
C0631 WEST ROCKS SOCCER COMPLEX	900,000	0	900,000	775,624.05	101,528.61	22,847.34	97.5%
C0642 WEST CEDAR BRIDGE	2,084,850	0	2,084,850	7,339.80	63,910.61	2,013,600.00	3.4%
C0643 NORWALK RIVER FLOOD CONTROL	200,000	0	200,000	.00	.00	200,000.00	.0%
C0647 LED STREET LIGHT CONVERSION	68,280	0	68,280	5,880.00	.00	62,400.00	8.6%

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	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
C0658 BROAD RIVER BASEBALL COMPLEX	2,500,000	0	2,500,000	.00	.00	2,500,000.00	.0%
C0659 TURF SOFTBALL	1,000,000	0	1,000,000	.00	.00	1,000,000.00	.0%
C0771 ATHLETIC FIELDS	85,000	0	85,000	8,751.61	70,183.00	6,065.39	92.9%
C0782 RESIDENTIAL PARKING PERMITS	150,000	0	150,000	.00	.00	150,000.00	.0%
C0783 PARKING WAYFINDING SIGNAGE	100,000	0	100,000	.00	.00	100,000.00	.0%
C0791 WWTP REHABILITATION/IMPROVEME	750,000	0	750,000	.00	750,000.00	.00	100.0%
TOTAL PUBLIC WORKS	71,875,311	0	71,875,311	16,471,394.88	21,539,007.62	33,864,908.28	52.9%

041 TRAFFIC AND PARKING

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
C0232 TRAFFIC SIGNALS EQUIPMENT	389,140	0	389,140	19,100.00	4,700.00	365,340.00	6.1%
C0303 PRKING FACILITIES REV CONTROL	1,325,866	0	1,325,866	92,480.63	134,010.75	1,099,374.64	17.1%
C0441 SAFE ROUTES TO SCHOOL	225,000	0	225,000	.00	.00	225,000.00	.0%
C0598 PAVEMENT MARKINGS FOR BIKING	25,000	0	25,000	.00	.00	25,000.00	.0%
C0648 ARTISTIC CROSSWALK SIGNS	6,406	0	6,406	.00	6,405.90	.00	100.0%
C0649 NEW SIDEWALK CONSTRUCTION	50,000	0	50,000	.00	.00	50,000.00	.0%
C0650 FLEET EQUIPMENT	24,351	0	24,351	.00	23,873.80	477.32	98.0%
TOTAL TRAFFIC AND PARKING	2,045,763	0	2,045,763	111,580.63	168,990.45	1,765,191.96	13.7%

050 BOARD OF EDUCATION

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
B0291 $70 MILLION BOE PROJECTS	0	0	0	.00	.00	.05	.0%
B0321 NARAMAKE DESIGN & CONSTRUCTIO	-1,216	0	-1,216	.00	.00	-1,215.93	.0%
B0322 ROWAYTON DESIGN & CONSTRUCTIO	97,057	0	97,057	.00	.00	97,056.52	.0%
C0112 INSTRUCTIONAL TECHNOLOGY	773,245	0	773,245	482,547.31	285,610.91	5,086.35	99.3%
C0516 SCHOOL DISTRICT PAVING & CONC	173,587	0	173,587	.00	2,720.40	170,867.04	1.6%
C0519 ROWAYTON CONSTRUCTION	312,429	0	312,429	.00	.00	312,429.01	.0%
C0537 ENHANCEMENT TO SCHOOL SECURIT	236,996	0	236,996	.00	63,101.00	173,895.37	26.6%
C0538 DISTRICT COMMON CORE STATE ST	13,593	0	13,593	.00	.00	13,593.18	.0%
C0555 EARLY CHILDHOOD CTR @ ROOSEVE	113,332	0	113,332	.00	.00	113,332.23	.0%
C0566 WEST ROCKS BUILDING REPLACEME	51,033	0	51,033	51,032.79	.00	.00	100.0%
C0585 FACILITIES ASSESSMENT STUDY I	856,771	0	856,771	-49,856.31	63,790.31	842,836.54	1.6%
C0586 NORWALK EARLY CHILDHOOD CTR P	2,003	0	2,003	.00	.00	2,003.20	.0%
C0587 CAPITAL REPAIRS & REPLACE BOE	95,484	0	95,484	25,750.62	.00	69,733.71	27.0%
C0595 BOE ASBESTOS ABATEMENT PROGRA	513,916	0	513,916	.00	48,342.67	465,573.34	9.4%
C0607 NEW COLUMBUS SCHOOL AT ELY	41,830,477	0	41,830,477	192,617.63	510,874.87	41,126,984.96	1.7%
C0608 PONUS RIDGE SCHOOL	5,183,279	0	5,183,279	3,862,178.44	1,226,354.24	94,746.62	98.2%
C0609 CURRICULUM MATERIALS & TEXTBO	730,679	0	730,679	557,478.23	83,432.38	89,768.76	87.7%

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	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
C0610 FACILITIES MASTER PLAN CAPITA	6,791,841	0	6,791,841	154,709.68	1,540,431.03	5,096,699.84	25.0%
C0618 NORWALK GLOBAL ACADEMY	34,393,075	0	34,393,075	.00	575.00	34,392,500.00	.0%
C0619 JEFFERSON SCHOOL 2019	32,632,576	0	32,632,576	3,087,732.24	23,702,639.42	5,842,204.22	82.1%
C0621 ENERGY CONSERVATION PROGRAM	111,083	0	111,083	.00	.00	111,083.00	.0%
C0623 DISTRICT VEHICLES	100,000	0	100,000	.00	71,832.00	28,168.00	71.8%
C0651 BMHS MARINE SCIENCES PATHWAY	-62,469	0	-62,469	-62,468.52	.00	.00	100.0%
C0652 AIR CONDITIONING PROGRAM	985,436	0	985,436	778,106.00	36,219.00	171,111.08	82.6%
C0654 FURNITURE & EQUIPMENT	117,455	0	117,455	.00	.00	117,455.40	.0%
C0655 BMHS IAQ RECOMMENDATIONS	129,155	0	129,155	10,560.00	3,225.30	115,369.70	10.7%
C0656 KENDALL MEDIA CENTER	87,066	0	87,066	17,581.79	.00	69,484.21	20.2%
C0786 NEW CRANBURY SCHOOL	45,000,000	0	45,000,000	432,508.57	1,781,800.95	42,785,690.48	4.9%
C0787 NORWALK HIGH SCHOOL	50,279,655	0	50,279,655	82,091.83	803,604.17	49,393,959.00	1.8%
C0788 CAFETERIA/KITCHEN RENOVATIONS	3,500,000	0	3,500,000	318,697.09	2,887,790.32	293,512.59	91.6%
C0789 FUEL TANK REPLACEMENT	1,250,000	0	1,250,000	43,902.00	61,368.00	1,144,730.00	8.4%
C0790 SILVERMINE DRIVEWAY IMPROVEME	80,000	0	80,000	.00	50,000.00	30,000.00	62.5%
C0807 BATHROOM RENOVATIONS	0	0	0	2,130.00	3,470.97	-5,600.97	100.0%
TOTAL BOARD OF EDUCATION	226,377,540	0	226,377,540	9,987,299.39	33,227,182.94	183,163,057.50	19.1%

060 RECREATION & PARKS

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
C0131 BACKSTOPS AND FENCING	33,619	0	33,619	34,590.24	.00	-971.23	102.9%
C0321 BASKETBALL & TENNIS COURTS	244,599	0	244,599	210,132.88	.00	34,466.41	85.9%
C0364 SCHOOL & PARK PLAYGROUNDS	27,540	0	27,540	21,256.06	7,609.62	-1,326.06	104.8%
C0365 CALF PASTURE BEACH	14,288	0	14,288	3,400.00	.00	10,888.10	23.8%
C0366 CRANBURY PARK	202,918	0	202,918	202,918.08	.00	.00	100.0%
C0367 VETERANS MEMORIAL PARK	84,566	0	84,566	21,257.50	.00	63,308.88	25.1%
C0370 TREE PLANTING	75,318	0	75,318	53,411.74	17,445.46	4,460.64	94.1%
C0372 OPEN SPACE FUND	50,000	0	50,000	-261,686.41	.00	311,686.41	-523.4%
C0472 PARK GARAGE ROOF REPAIRS	57,811	0	57,811	23,868.30	59.94	33,882.33	41.4%
C0486 VEHICLES	156,184	0	156,184	156,184.37	.00	.00	100.0%
C0518 NATHAN HALE ATHLETIC COMPLEX	121,956	0	121,956	121,956.39	.00	.00	100.0%
C0546 MATTHEWS PARK	64,822	0	64,822	.00	.00	64,821.50	.0%
C0575 ROWAYTON COMMUNITY DOCKS	9,327	0	9,327	3,300.00	.00	6,027.01	35.4%
C0588 PAVING SIDEWALK PROJECTS PARK	4,135	0	4,135	.00	4,135.00	.00	100.0%
C0611 MALMQUIST FIELD AUX USE PARKI	100,000	0	100,000	.00	.00	100,000.00	.0%
C0624 NATHAN HALE FOUNTAIN	45,000	0	45,000	45,000.00	.00	.00	100.0%
C0631 WEST ROCKS SOCCER COMPLEX	1,505,338	180,000	1,685,338	1,442,561.40	242,776.10	.00	100.0%
C0657 IRVING FREESE PARK	220,000	0	220,000	.00	.00	220,000.00	.0%
C0658 BROAD RIVER BASEBALL COMPLEX	95,000	0	95,000	28,614.01	62,735.99	3,650.00	96.2%
C0659 TURF SOFTBALL	45,000	0	45,000	30,085.39	14,914.61	.00	100.0%
C0664 RECREATION AND PARKS MASTER P	250,000	0	250,000	.00	249,975.50	24.50	100.0%

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	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
TOTAL RECREATION & PARKS	3,407,421	180,000	3,587,421	2,136,849.95	599,652.22	850,918.49	76.3%
062 LIBRARY							
C0381 LIBRARY TEEN ROOM	15	0	15	.00	661.77	-646.34	4288.9%
C0531 MAIN LIBRARY PRESERVATION	4,928	0	4,928	4,928.45	.00	.00	100.0%
C0532 BUILDING PLAN FOR MAIN LIBRAR	10,500	0	10,500	.00	.00	10,500.00	.0%
C0548 NORWALK NEWSPAPER DIGITIZATIO	10,000	0	10,000	10,000.01	.00	-.01	100.0%
C0570 CHILDREN'S ROOM RENOVATION	182	0	182	189.99	.00	-7.81	104.3%
C0571 NORWALK DIGITAL DIGITIZATION	439	0	439	400.01	.00	38.96	91.1%
C0589 STRATEGIC PLAN LIBRARY	52,513	0	52,513	.00	.00	52,512.57	.0%
C0604 INNOVATION PLACE HEADQUARTERS	28	0	28	.00	.00	28.41	.0%
C0605 SONO BRANCH REPURPOSING	61,823	0	61,823	3,244.08	.00	58,578.99	5.2%
C0606 LIBRARY SIGNAGE	1	0	1	.00	.00	.63	.0%
C0625 PROFESSIONAL PAINTING	8,435	0	8,435	.00	3,105.00	5,330.00	36.8%
C0626 NORWALK HISTORY ROOM EQUIP	27	0	27	.00	.00	27.32	.0%
C0633 MOBILE POPUP LIBRARY	16,578	0	16,578	12,430.56	.00	4,147.06	75.0%
C0660 GNLV ABATEMENT/RENOVATION	96,000	0	96,000	.00	.00	96,000.00	.0%
C0661 BOOK DROP	1,003	0	1,003	.00	.00	1,003.00	.0%
C0662 LIBRARY EXPANSION ARCHITECTUR	450,000	0	450,000	.00	.00	450,000.00	.0%
TOTAL LIBRARY	712,473	0	712,473	31,193.10	3,766.77	677,512.78	4.9%
063 HISTORICAL COMMISSION							
C0092 L-M MANSION ROOF	32,786	0	32,786	7,844.62	.00	24,941.19	23.9%
C0186 L-M MANSION CODE & REPAIRS	2,583,806	0	2,583,806	40,765.50	2,644.92	2,540,395.45	1.7%
C0294 CEMETARIES RESTORATION	11,957	0	11,957	.00	.00	11,956.97	.0%
C0403 GATE LODGE	201	0	201	.00	.00	200.66	.0%
C0430 SMITH STREET BUILDINGS	100,560	0	100,560	15,556.48	.00	85,003.02	15.5%
C0521 ADA ACCESS MILL HILL	234,399	0	234,399	81,964.18	.00	152,434.93	35.0%
C0533 MUSEUM COLL ARCHIVING/CATALOG	17,174	0	17,174	1,854.04	.00	15,319.81	10.8%
C0549 LOCKWOOD HOUSE ADA ACCESS	653,792	0	653,792	530,998.39	.00	122,793.19	81.2%
C0550 WPA MURALS	1,779	0	1,779	.00	.00	1,779.27	.0%
C0572 CEMETERY SITE WORK	6,220	0	6,220	.00	.00	6,220.00	.0%
C0573 LOCKHOOD HOUSE ADA ACCESS	2,469	0	2,469	2,000.00	.00	469.39	81.0%
C0574 WPA MURAL	77,208	0	77,208	.00	.00	77,207.58	.0%
TOTAL HISTORICAL COMMISSION	3,722,350	0	3,722,350	680,983.21	2,644.92	3,038,721.46	18.4%

071 BUILDING MANAGEMENT

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071 BUILDING MANAGEMENT	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
C0119 PUBLIC WORKS CENTER	313,777	0	313,777	68,730.00	221,103.54	23,943.00	92.4%
C0133 MAIN LIBRARY	49,862	0	49,862	21,447.00	.00	28,414.55	43.0%
C0137 POLICE FACILITIES	48,424	0	48,424	6,865.00	.00	41,559.00	14.2%
C0266 NATHANIEL ELY - VARIOUS REPAI	41,525	0	41,525	2,950.00	12,884.00	25,690.65	38.1%
C0295 BEN FRANKLIN - VARIOUS REPAIR	326,037	0	326,037	222,727.50	51,172.50	52,137.00	84.0%
C0327 VARIOUS BLDGS-ENERGY CONSERVA	28,900	0	28,900	24,499.93	5,528.24	-1,128.08	103.9%
C0439 CITY HALL REPAIRS & IMPROVEME	690,528	0	690,528	203,326.01	366,520.43	120,681.80	82.5%
C0476 VARIOUS CITY BLDGS REPAIRS	101,660	0	101,660	74,619.75	14,985.00	12,055.25	88.1%
C0543 VAR BLDGS-ENVIRONMENTAL REMED	22,291	0	22,291	.00	.00	22,290.72	.0%
C0583 SIDEWALK & CURB BLDG MGMT	71,014	0	71,014	620.00	.00	70,394.00	.9%
C0644 BRANCH LIBRARY	11,651	0	11,651	5,075.00	.00	6,576.00	43.6%
C0645 HEALTH DEPARTMENT	107,760	0	107,760	43,976.00	.00	63,784.00	40.8%
C0646 SAFETY LADDERS	3,150	0	3,150	2,800.00	350.00	.00	100.0%
C0772 NORWALK MUSEUM	50,000	0	50,000	2,625.00	875.00	46,500.00	7.0%
TOTAL BUILDING MANAGEMENT	1,866,578	0	1,866,578	680,261.19	673,418.71	512,897.89	72.5%
31 FIRE DEPARTMENT							
C0385 BUILDING REPAIRS - VARIOUS ST	17,891	0	17,891	17,891.25	.00	.00	100.0%
C0437 APPARATUS REPLACEMENT	1,350,000	0	1,350,000	.00	1,350,000.00	.00	100.0%
C0639 PORTABLE RADIO UPGRADE	2,050	0	2,050	2,049.51	.00	.00	100.0%
C0641 SECURITY CAMERAS & INTERCOM S	21,000	0	21,000	.00	.00	21,000.00	.0%
TOTAL FIRE DEPARTMENT	1,390,941	0	1,390,941	19,940.76	1,350,000.00	21,000.00	98.5%
GRAND TOTAL	340,664,043	180,000	340,844,043	32,055,540.96	60,276,625.75	248,511,876.78	27.1%

** END OF REPORT - Generated by Angela Fogel **

YEART-TO-DATE OPERATING EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
001 MAYOR							
5110 WAGES & SALARY-REGULAR	154,066	3,636	157,702	156,040.64	.00	1,661.36	98.9%
5235 MEMBERSHIPS & DUES	5,364	0	5,364	5,269.00	.00	95.00	98.2%
5245 TELEPHONE	3,444	-1,218	2,226	1,403.19	.00	822.81	63.0%
5247 OTHER UTILITY SERVICES	120	0	120	46.54	.00	73.46	38.8%
5258 OTHER PROFESSIONAL SERVS	0	0	0	53.60	.00	-53.60	100.0%
5286 BUSINESS EXPENSE	3,024	5,000	8,024	7,577.60	.00	446.40	94.4%
5295 SEMINAR&CONFERENCE FEES	0	1,218	1,218	25.00	.00	1,193.00	2.1%
TOTAL MAYOR	166,018	8,636	174,654	170,415.57	.00	4,238.43	97.6%
002 LEGISLATIVE							
5140 WAGES & SALARY-PART TIME	11,640	0	11,640	9,350.00	.00	2,290.00	80.3%
5258 OTHER PROFESSIONAL SERVS	372	0	372	.00	.00	372.00	.0%
5272 TRAINING AND EDUCATION	0	1,600	1,600	.00	.00	1,600.00	.0%
5311 OFFICE SUPPLIES & MAT'LS	5,196	0	5,196	1,807.83	.00	3,388.17	34.8%
TOTAL LEGISLATIVE	17,208	1,600	18,808	11,157.83	.00	7,650.17	59.3%
003 CORPORATION COUNSEL							
5110 WAGES & SALARY-REGULAR	1,072,176	-30,097	1,042,079	1,025,566.24	.00	16,512.76	98.4%
5120 WAGES & SALARY-OVERTIME	0	0	0	62.92	.00	-62.92	100.0%
5121 WAGES & SALARY-PREMIUM	0	0	0	6,000.00	.00	-6,000.00	100.0%
5140 WAGES & SALARY-PART TIME	0	55,400	55,400	77,125.25	.00	-21,725.25	139.2%
5150 LONGEVITY	2,904	0	2,904	1,710.00	.00	1,194.00	58.9%
5211 POSTAGE,BOX RENT,ETC.	3,168	0	3,168	3,230.43	.00	-62.43	102.0%
5221 PRINTING & DUPLICATION	300	0	300	813.00	.00	-513.00	271.0%
5225 TYPING SERVICES	2,808	0	2,808	2,020.00	.00	788.00	71.9%
5234 SUBSCRIPTION-TAX,LAW	31,818	0	31,818	33,519.08	1,702.54	-3,403.62	110.7%
5235 MEMBERSHIPS & DUES	756	0	756	461.03	.00	294.97	61.0%
5237 ADVERTISING	96	0	96	83.40	.00	12.60	86.9%
5245 TELEPHONE	2,376	0	2,376	1,365.88	.00	1,010.12	57.5%
5252 LEGAL SERVICES	0	282,000	282,000	170,753.87	.00	111,246.13	60.6%
5258 OTHER PROFESSIONAL SERVS	98,595	82,000	180,595	180,590.01	.00	4.99	100.0%
5272 TRAINING AND EDUCATION	1,272	0	1,272	525.00	.00	747.00	41.3%

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5281 MILEAGE REIMBURSEMENT	2,412	0	2,412	.00	.00	2,412.00	.0%
5286 BUSINESS EXPENSE	1,140	0	1,140	46.25	.00	1,093.75	4.1%
5294 MACHINERY,EQUIPMENT RENT	5,724	0	5,724	5,093.73	1,366.77	-736.50	112.9%
5295 SEMINAR&CONFERENCE FEES	2,436	0	2,436	.00	.00	2,436.00	.0%
5311 OFFICE SUPPLIES & MAT'LS	5,004	0	5,004	3,363.56	65.66	1,574.78	68.5%
TOTAL CORPORATION COUNSEL	1,232,985	389,303	1,622,288	1,512,329.65	3,134.97	106,823.38	93.4%

005 TOWN CLERK

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5110 WAGES & SALARY-REGULAR	517,105	12,204	529,309	473,945.12	.00	55,363.88	89.5%
5120 WAGES & SALARY-OVERTIME	2,604	0	2,604	6,692.91	.00	-4,088.91	257.0%
5130 WAGES & SALARY-TEMPORARY	996	0	996	612.50	.00	383.50	61.5%
5140 WAGES & SALARY-PART TIME	20,340	0	20,340	23,431.71	.00	-3,091.71	115.2%
5150 LONGEVITY	1,500	0	1,500	1,950.00	.00	-450.00	130.0%
5211 POSTAGE,BOX RENT,ETC.	6,096	0	6,096	17,571.64	.00	-11,475.64	288.2%
5221 PRINTING & DUPLICATION	4,500	-1,144	3,356	3,439.34	.00	-83.34	102.5%
5231 PUBL OF NOTICES & REPORT	4,104	-3,170	934	933.60	.00	.40	100.0%
5235 MEMBERSHIPS & DUES	204	0	204	170.00	.00	34.00	83.3%
5245 TELEPHONE	972	0	972	148.84	.00	823.16	15.3%
5255 IT SERVICES	80,340	3,674	84,014	78,573.10	5,787.37	-346.47	100.4%
5258 OTHER PROFESSIONAL SERVS	0	0	0	53.60	.00	-53.60	100.0%
5269 OTHER REPAIR-MAINTENANCE	1,597	0	1,597	.00	.00	1,597.00	.0%
5272 TRAINING AND EDUCATION	588	0	588	.00	.00	588.00	.0%
5281 MILEAGE REIMBURSEMENT	504	-504	0	.00	.00	.00	.0%
5286 BUSINESS EXPENSE	180	0	180	.00	.00	180.00	.0%
5293 RECORDING DOCUMENTS	504	0	504	98.79	.00	405.21	19.6%
5294 MACHINERY,EQUIPMENT RENT	3,432	0	3,432	3,307.54	187.11	-62.65	101.8%
5295 SEMINAR&CONFERENCE FEES	252	0	252	-125.00	.00	377.00	-49.6%
5297 STORAGE	4,812	0	4,812	747.00	.00	4,065.00	15.5%
5311 OFFICE SUPPLIES & MAT'LS	6,372	1,144	7,516	3,530.97	2,893.12	1,091.91	85.5%
5741 IT HARDWARE	0	5,200	5,200	.00	.00	5,200.00	.0%
TOTAL TOWN CLERK	657,002	17,404	674,406	615,081.66	8,867.60	50,456.74	92.5%

007 HUMAN RESOURCES & PERSONNEL

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5110 WAGES & SALARY-REGULAR	574,104	13,549	587,653	563,798.34	.00	23,854.66	95.9%
5120 WAGES & SALARY-OVERTIME	168	0	168	103.16	.00	64.84	61.4%
5121 WAGES & SALARY-PREMIUM	0	0	0	8,000.00	.00	-8,000.00	100.0%

YEART-TO-DATE OPERATING EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5150 LONGEVITY	1,575	0	1,575	1,575.00	.00	.00	100.0%
5211 POSTAGE,BOX RENT,ETC.	818	0	818	871.32	.00	-53.32	106.5%
5221 PRINTING & DUPLICATION	516	0	516	644.79	.00	-128.79	125.0%
5225 TYPING SERVICES	972	0	972	.00	.00	972.00	.0%
5233 SUBSCRIPTION-NEWSPAPER	840	0	840	237.95	.00	602.05	28.3%
5235 MEMBERSHIPS & DUES	1,008	0	1,008	1,265.00	.00	-257.00	125.5%
5237 ADVERTISING	96	0	96	.00	.00	96.00	.0%
5245 TELEPHONE	1,128	0	1,128	836.89	.00	291.11	74.2%
5247 OTHER UTILITY SERVICES	228	0	228	81.57	.00	146.43	35.8%
5251 MEDICAL,DENTAL,VETERINAR	1,500	2,600	4,100	5,015.00	.00	-915.00	122.3%
5255 IT SERVICES	11,016	0	11,016	.00	.00	11,016.00	.0%
5258 OTHER PROFESSIONAL SERVS	35,004	-2,600	32,404	3,344.46	1,526.00	27,533.54	15.0%
525J EMPLOYEE ASSISTANCE PROGRAM	16,380	0	16,380	15,493.80	.00	886.20	94.6%
5272 TRAINING AND EDUCATION	9,996	36,724	46,720	4,291.93	.00	42,428.07	9.2%
5286 BUSINESS EXPENSE	756	0	756	281.80	.00	474.20	37.3%
5294 MACHINERY,EQUIPMENT RENT	1,308	0	1,308	1,029.39	278.61	.00	100.0%
5295 SEMINAR&CONFERENCE FEES	396	0	396	.00	.00	396.00	.0%
5298 OTHER CONTRACTUAL SERVICES	1,272	0	1,272	824.50	.00	447.50	64.8%
5311 OFFICE SUPPLIES & MAT'LS	2,628	0	2,628	1,176.77	1,451.23	.00	100.0%
5634 EMPLOYEE WELLNESS AWARDS	3,204	7,000	10,204	.00	.00	10,204.00	.0%
TOTAL HUMAN RESOURCES & PERSONNEL	664,913	57,273	722,186	608,871.67	3,255.84	110,058.49	84.8%

012 REGISTRAR OF VOTERS

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5110 WAGES & SALARY-REGULAR	347,508	8,201	355,709	385,527.08	.00	-29,818.08	108.4%
5120 WAGES & SALARY-OVERTIME	5,000	0	5,000	16,127.18	.00	-11,127.18	322.5%
5130 WAGES & SALARY-TEMPORARY	108,135	0	108,135	238,587.28	.00	-130,452.28	220.6%
5140 WAGES & SALARY-PART TIME	5,250	0	5,250	1,206.25	.00	4,043.75	23.0%
5150 LONGEVITY	1,764	0	1,764	1,165.00	.00	599.00	66.0%
5211 POSTAGE,BOX RENT,ETC.	30,472	0	30,472	18,902.45	.00	11,569.55	62.0%
5221 PRINTING & DUPLICATION	7,096	0	7,096	3,127.18	.00	3,968.82	44.1%
5235 MEMBERSHIPS & DUES	228	0	228	170.66	.00	57.34	74.9%
5245 TELEPHONE	3,084	0	3,084	1,265.30	.00	1,818.70	41.0%
5262 OTHER MACHINERY-EQUIP	36,750	15,809	52,559	41,399.32	.00	11,159.68	78.8%
5272 TRAINING AND EDUCATION	1,600	0	1,600	.00	.00	1,600.00	.0%
5281 MILEAGE REIMBURSEMENT	948	0	948	503.93	.00	444.07	53.2%
5286 BUSINESS EXPENSE	2,916	0	2,916	.00	.00	2,916.00	.0%
5294 MACHINERY,EQUIPMENT RENT	1,224	0	1,224	1,213.09	10.91	.00	100.0%
5295 SEMINAR&CONFERENCE FEES	1,700	0	1,700	200.00	.00	1,500.00	11.8%
5298 OTHER CONTRACTUAL SERVICES	6,800	4,590	11,390	11,390.00	.00	.00	100.0%
5311 OFFICE SUPPLIES & MAT'LS	7,475	0	7,475	4,943.01	206.59	2,325.40	68.9%

YEART-TO-DATE OPERATING EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5328 EDUCATIONAL SUPPLIES	1,000	0	1,000	.00	.00	1,000.00	.0%
532A ELECTION SUPPLIES	18,700	0	18,700	12,911.50	1,965.28	3,823.22	79.6%
5342 SIGN PARTS AND SUPPLIES	500	0	500	197.00	.00	303.00	39.4%
5421 BUILDING&OFFICE RENTALS	800	600	1,400	700.00	700.00	.00	100.0%
5711 DESKS,CHAIRS,ETC.	3,390	0	3,390	.00	.00	3,390.00	.0%
5741 IT HARDWARE	21,250	7,800	29,050	31,052.60	.00	-2,002.60	106.9%
5912 COVID 19 EXPENSE	0	0	0	5,176.86	.00	-5,176.86	100.0%
TOTAL REGISTRAR OF VOTERS	613,590	37,000	650,590	775,765.69	2,882.78	-128,058.47	119.7%

013 FINANCE

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5110 WAGES & SALARY-REGULAR	4,425,385	-17,664	4,407,721	3,845,747.09	.00	561,973.91	87.3%
5120 WAGES & SALARY-OVERTIME	74,469	-4,500	69,969	83,988.38	.00	-14,019.38	120.0%
5121 WAGES & SALARY-PREMIUM	260	0	260	5,250.00	.00	-4,990.00	2019.2%
5130 WAGES & SALARY-TEMPORARY	42,540	0	42,540	6,431.75	.00	36,108.25	15.1%
5140 WAGES & SALARY-PART TIME	24,960	121,600	146,560	152,197.30	.00	-5,637.30	103.8%
5150 LONGEVITY	15,696	0	15,696	10,025.00	.00	5,671.00	63.9%
5175 RETRO WAGE ADJUSTMENTS	0	0	0	159.73	.00	-159.73	100.0%
5211 POSTAGE,BOX RENT,ETC.	102,721	16,700	119,421	109,366.76	81.56	9,972.68	91.6%
5221 PRINTING & DUPLICATION	78,266	12,031	90,297	49,258.07	.00	41,038.93	54.6%
5225 TYPING SERVICES	3,588	1,300	4,888	4,130.00	.00	758.00	84.5%
5231 PUBL OF NOTICES & REPORT	13,148	9,000	22,148	12,080.82	.00	10,067.18	54.5%
5233 SUBSCRIPTION-NEWSPAPER	2,550	0	2,550	1,719.82	.00	830.18	67.4%
5234 SUBSCRIPTION-TAX,LAW	12,883	0	12,883	12,767.22	.00	115.78	99.1%
5235 MEMBERSHIPS & DUES	3,115	-200	2,915	2,490.00	.00	425.00	85.4%
5237 ADVERTISING	6,008	1,300	7,308	6,283.56	265.04	759.40	89.6%
5245 TELEPHONE	194,450	9,900	204,350	249,439.98	14,572.00	-59,661.59	129.2%
5247 OTHER UTILITY SERVICES	156	0	156	46.54	.00	109.46	29.8%
5253 ACCOUNTING,AUDITING SERV	164,376	45,000	209,376	147,210.50	.00	62,165.50	70.3%
5258 OTHER PROFESSIONAL SERVS	251,509	13,700	265,209	161,351.07	710.59	103,147.34	61.1%
5259 PROFESSIONAL SERVICES	70,220	29,930	100,150	62,978.59	1,587.41	35,584.00	64.5%
5263 FURNITUR,OFFICE MACH REP&MAINT	400	0	400	282.99	.00	117.01	70.7%
5269 OTHER REPAIR-MAINTENANCE	62,989	1,200	64,189	51,322.62	.00	12,866.03	80.0%
5272 TRAINING AND EDUCATION	63,934	7,500	71,434	4,871.44	.00	66,562.56	6.8%
5281 MILEAGE REIMBURSEMENT	5,792	-400	5,392	647.34	.00	4,744.66	12.0%
5286 BUSINESS EXPENSE	63,250	328	63,578	4,577.78	.00	59,000.22	7.2%
5294 MACHINERY,EQUIPMENT RENT	28,234	4,200	32,434	17,936.37	2,723.76	11,773.87	63.7%
5295 SEMINAR&CONFERENCE FEES	16,460	-1,500	14,960	5,538.15	.00	9,421.85	37.0%
5311 OFFICE SUPPLIES & MAT'LS	22,916	1,100	24,016	17,374.54	2,607.90	4,033.56	83.2%
5329 OTHER OPERATING SUPPLIES	1,700	0	1,700	1,586.42	99.90	13.68	99.2%
5336 ELECTRICAL SUPPLIES	3,000	1,000	4,000	1,456.78	.00	2,543.22	36.4%

YEART-TO-DATE OPERATING EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5461 CENTRALIZED FUEL	696	-200	496	216.42	.00	279.58	43.6%
5462 CENTRALIZED FLEET MAINTENANCE	6,612	-400	6,212	386.30	.00	5,825.70	6.2%
5741 IT HARDWARE	10,000	73,991	83,991	39,411.78	.00	44,579.22	46.9%
5742 IT SOFTWARE	751,673	0	751,673	747,466.05	414.91	3,791.74	99.5%
574C CYBERSECURITY	97,325	0	97,325	83,119.75	.00	14,205.15	85.4%
5912 COVID 19 EXPENSE	0	0	0	68,846.07	.00	-68,846.07	100.0%
TOTAL FINANCE	6,621,281	324,916	6,946,197	5,967,962.98	23,063.07	955,170.59	86.2%
014 CHIEF OF STAFF							
5110 WAGES & SALARY-REGULAR	728,755	17,199	745,954	758,293.65	.00	-12,339.65	101.7%
5120 WAGES & SALARY-OVERTIME	1,296	0	1,296	543.05	.00	752.95	41.9%
5121 WAGES & SALARY-PREMIUM	0	0	0	10,250.00	.00	-10,250.00	100.0%
5150 LONGEVITY	2,208	0	2,208	1,475.00	.00	733.00	66.8%
5211 POSTAGE,BOX RENT,ETC.	3,504	0	3,504	8,058.09	.00	-4,554.09	230.0%
5221 PRINTING & DUPLICATION	11,000	1,416	12,416	6,987.60	.00	5,428.40	56.3%
5225 TYPING SERVICES	3,996	0	3,996	3,100.00	896.00	.00	100.0%
5231 PUBL OF NOTICES & REPORT	15,004	0	15,004	8,477.36	7,606.45	-1,079.81	107.2%
5233 SUBSCRIPTION-NEWSPAPER	840	0	840	.00	.00	840.00	.0%
5234 SUBSCRIPTION-TAX,LAW	1,212	0	1,212	.00	.00	1,212.00	.0%
5235 MEMBERSHIPS & DUES	1,000	0	1,000	.00	.00	1,000.00	.0%
5237 ADVERTISING	96	0	96	.00	.00	96.00	.0%
5245 TELEPHONE	240	0	240	25.13	.00	214.87	10.5%
5258 OTHER PROFESSIONAL SERVS	0	0	0	82.76	.00	-82.76	100.0%
5281 MILEAGE REIMBURSEMENT	288	0	288	.00	.00	288.00	.0%
5286 BUSINESS EXPENSE	504	0	504	.00	.00	504.00	.0%
5294 MACHINERY,EQUIPMENT RENT	5,928	0	5,928	4,149.09	1,750.91	28.00	99.5%
5295 SEMINAR&CONFERENCE FEES	576	0	576	548.00	.00	28.00	95.1%
5311 OFFICE SUPPLIES & MAT'LS	4,504	0	4,504	2,324.27	1,374.73	805.00	82.1%
TOTAL CHIEF OF STAFF	780,951	18,615	799,566	804,314.00	11,628.09	-16,376.09	102.0%
020 COMMUNITY SERVICES							
5110 WAGES & SALARY-REGULAR	4,555,836	105,558	4,661,394	4,219,801.86	.00	441,592.14	90.5%
5120 WAGES & SALARY-OVERTIME	76,004	0	76,004	64,146.54	.00	11,857.46	84.4%
5121 WAGES & SALARY-PREMIUM	6,192	0	6,192	9,039.69	.00	-2,847.69	146.0%
5130 WAGES & SALARY-TEMPORARY	0	44,000	44,000	400.00	.00	43,600.00	.9%
5140 WAGES & SALARY-PART TIME	1,186,605	-10,000	1,176,605	897,525.60	.00	279,079.40	76.3%

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5150 LONGEVITY	18,518	0	18,518	12,565.00	.00	5,953.00	67.9%
5211 POSTAGE,BOX RENT,ETC.	17,532	-4,600	12,932	4,780.08	.00	8,151.92	37.0%
5214 MESSENGER&DELIVERY SERV.	4,068	-1,100	2,968	295.00	.00	2,673.00	9.9%
5221 PRINTING & DUPLICATION	22,652	0	22,652	12,348.41	.00	10,303.51	54.5%
5225 TYPING SERVICES	3,008	1,200	4,208	1,770.00	580.00	1,858.00	55.8%
5231 PUBL OF NOTICES & REPORT	1,068	0	1,068	.00	.00	1,068.00	.0%
5233 SUBSCRIPTION-NEWSPAPER	35,868	0	35,868	7,932.59	.00	27,935.41	22.1%
5234 SUBSCRIPTION-TAX,LAW	136,008	-1,000	135,008	129,947.97	.00	5,060.03	96.3%
5235 MEMBERSHIPS & DUES	14,244	-900	13,344	9,068.15	.00	4,275.85	68.0%
5237 ADVERTISING	6,133	0	6,133	4,756.21	.00	1,376.79	77.6%
5241 ELECTRIC	166,380	-3,500	162,880	118,598.94	.00	44,281.06	72.8%
5242 WATER	6,780	0	6,780	4,395.97	.00	2,384.03	64.8%
5244 GAS	13,536	0	13,536	9,651.89	.00	3,884.11	71.3%
5245 TELEPHONE	76,556	0	76,556	65,125.90	.00	11,430.10	85.1%
5246 HEATING FUELS	23,076	0	23,076	17,878.73	.00	5,197.27	77.5%
5247 OTHER UTILITY SERVICES	336	0	336	444.85	.00	-108.85	132.4%
5251 MEDICAL,DENTAL,VETERINAR	4,500	0	4,500	2,224.50	.00	2,275.50	49.4%
5253 ACCOUNTING,AUDITING SERV	1,548	0	1,548	.00	.00	1,548.00	.0%
5255 IT SERVICES	12,864	0	12,864	.00	.00	12,864.00	.0%
5258 OTHER PROFESSIONAL SERVS	93,426	4,300	97,726	82,529.33	.00	15,196.67	84.4%
5262 OTHER MACHINERY-EQUIP	1,244	8,150	9,394	1,894.52	.00	7,499.48	20.2%
5263 FURNITUR,OFFICE MACH REP&MAINT	5,160	14,000	19,160	2,560.02	14,000.00	2,599.98	86.4%
5265 GROUNDS&OUTDOOR COURTS	10,404	-3,531	6,873	8,912.89	.00	-2,039.89	129.7%
5266 BUILDINGS	172,482	0	172,482	172,482.00	.00	.00	100.0%
5267 PLUMBING,HEAT,ELECT.SERV	41,496	2,150	43,646	30,268.99	5,000.00	8,377.01	80.8%
5269 OTHER REPAIR-MAINTENANCE	51,324	3,500	54,824	35,449.89	6,062.28	13,311.83	75.7%
5272 TRAINING AND EDUCATION	9,656	-3,250	6,406	3,387.95	.00	3,018.05	52.9%
5273 OTHER	0	380	380	757.75	.00	-377.75	199.4%
5276 PURCHASE OF UNIFORMS/CLEANING	444	0	444	264.61	.00	179.39	59.6%
5281 MILEAGE REIMBURSEMENT	31,465	-380	31,085	13,200.91	.00	17,884.09	42.5%
5286 BUSINESS EXPENSE	3,204	-300	2,904	.00	.00	2,904.00	.0%
5294 MACHINERY,EQUIPMENT RENT	58,388	0	58,388	30,150.36	4,021.28	24,216.36	58.5%
5295 SEMINAR&CONFERENCE FEES	3,988	-400	3,588	1,655.72	.00	1,932.28	46.1%
5296 SECURITY SYSTEMS	112,968	120,757	233,725	106,757.43	59,904.86	67,062.71	71.3%
5298 OTHER CONTRACTUAL SERVICES	531,648	161,400	693,048	499,210.87	155,771.15	38,065.98	94.5%
5311 OFFICE SUPPLIES & MAT'LS	28,272	4,200	32,472	17,434.01	6,564.26	8,473.73	73.9%
5321 AGRICULTURE SUPPLIES	2,436	0	2,436	182.24	.00	2,253.76	7.5%
5322 CHEMICAL,LAB,MEDICAL SUP	149,628	0	149,628	49,592.72	80,406.17	19,629.11	86.9%
5323 FOOD	8,160	0	8,160	1,283.57	.00	6,876.43	15.7%
5324 HOUSEHOLD&JANITORIAL SUP	16,380	0	16,380	3,827.02	101.90	12,451.08	24.0%
5325 RECREATION SUPPLIES	120	0	120	.00	.00	120.00	.0%
5326 CLOTHING AND UNIFORMS	1,688	0	1,688	468.97	.00	1,219.03	27.8%
5328 EDUCATIONAL SUPPLIES	1,764	0	1,764	438.86	.00	1,325.14	24.9%
5329 OTHER OPERATING SUPPLIES	24,091	1,650	25,741	21,225.70	231.09	4,284.21	83.4%

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5334 PAINTING SUPPLIES	1,212	0	1,212	779.20	.00	432.80	64.3%
5335 PLUMBING SUPPLIES	564	0	564	113.84	.00	450.16	20.2%
5336 ELECTRICAL SUPPLIES	5,016	0	5,016	1,708.18	.00	3,307.82	34.1%
5341 CONSUMABLE TOOLS & HARDW	2,352	-1,650	702	604.34	.00	97.66	86.1%
5391 A-V EQUIPMENT	62,976	0	62,976	45,467.36	15,158.88	2,349.76	96.3%
5392 BOOKS	235,800	0	235,800	206,922.50	28,351.86	525.64	99.8%
5412 GENERAL LIABILITY	2,592	0	2,592	1,984.50	.00	607.50	76.6%
5461 CENTRALIZED FUEL	804	1,500	2,304	1,931.96	.00	372.04	83.9%
5462 CENTRALIZED FLEET MAINTENANCE	528	831	1,359	1,403.12	.00	-44.12	103.2%
5613 CONDEMNATION	29,796	0	29,796	7,915.00	.00	21,881.00	26.6%
5617 OTHER GRANTS,CONTRIBUTIONS	56,028	0	56,028	16,240.00	.00	39,788.00	29.0%
5741 IT HARDWARE	11,628	0	11,628	4,549.79	.00	7,078.21	39.1%
5742 IT SOFTWARE	2,556	0	2,556	2,168.46	.00	387.54	84.8%
5912 COVID 19 EXPENSE	0	0	0	23,096.89	.00	-23,096.89	100.0%
5A0620 GRANTS - OUTSIDE AGENCIES	985,000	0	985,000	765,000.00	.00	220,000.00	77.7%
TOTAL COMMUNITY SERVICES	9,146,000	442,965	9,588,965	7,756,519.35	376,153.73	1,456,291.84	84.8%

030 POLICE DEPARTMENT

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5110 WAGES & SALARY-REGULAR	19,051,852	644,485	19,696,337	18,788,707.44	.00	907,629.56	95.4%
5111 SALARY ADJUSTMENT	5,582	0	5,582	.00	.00	5,582.00	.0%
5120 WAGES & SALARY-OVERTIME	3,344,032	60,000	3,404,032	3,583,327.82	.00	-179,295.82	105.3%
5121 WAGES & SALARY-PREMIUM	659,148	0	659,148	618,551.91	.00	40,596.09	93.8%
5140 WAGES & SALARY-PART TIME	140,000	0	140,000	137,228.00	.00	2,772.00	98.0%
5150 LONGEVITY	66,852	0	66,852	58,825.00	.00	8,027.00	88.0%
5175 RETRO WAGE ADJUSTMENTS	0	0	0	9.20	.00	-9.20	100.0%
5211 POSTAGE,BOX RENT,ETC.	8,540	0	8,540	8,210.18	.00	329.82	96.1%
5214 MESSENGER&DELIVERY SERV.	1,064	-1,064	0	.00	.00	.00	.0%
5216 OTHER COMMUNICATION&TRAN	19,000	2,000	21,000	20,966.92	.00	33.08	99.8%
5221 PRINTING & DUPLICATION	11,416	-1,416	10,000	7,990.46	1,737.00	272.54	97.3%
5225 TYPING SERVICES	1,050	-1,050	0	.00	.00	.00	.0%
5233 SUBSCRIPTION-NEWSPAPER	990	0	990	475.00	.00	515.00	48.0%
5234 SUBSCRIPTION-TAX,LAW	27,220	1,810	29,030	24,831.40	.00	4,198.60	85.5%
5235 MEMBERSHIPS & DUES	20,818	-1,374	19,444	18,600.48	.00	843.52	95.7%
5237 ADVERTISING	2,475	-1,600	875	738.86	.00	136.14	84.4%
5241 ELECTRIC	179,712	0	179,712	160,542.73	.00	19,169.27	89.3%
5242 WATER	3,708	0	3,708	3,761.46	.00	-53.46	101.4%
5244 GAS	72,972	0	72,972	61,705.76	.00	11,266.24	84.6%
5245 TELEPHONE	157,224	0	157,224	140,853.62	4,987.28	11,383.10	92.8%
5246 HEATING FUELS	2,508	0	2,508	4,375.29	.00	-1,867.29	174.5%
5247 OTHER UTILITY SERVICES	6,108	0	6,108	5,831.84	264.79	11.37	99.8%

YEART-TO-DATE OPERATING EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5251 MEDICAL,DENTAL,VETERINAR	21,364	-5,070	16,294	13,020.37	2,302.00	971.63	94.0%
5255 IT SERVICES	8,300	0	8,300	8,129.11	.00	170.89	97.9%
5258 OTHER PROFESSIONAL SERVS	153,809	28,950	182,759	152,145.07	.00	30,614.03	83.2%
5261 REPAIR-MAINTENANCE VEHIC	6,732	0	6,732	999.50	.00	5,732.50	14.8%
5262 OTHER MACHINERY-EQUIP	41,372	-4,002	37,370	29,225.68	4,666.03	3,478.29	90.7%
5266 BUILDINGS	184,762	0	184,762	184,761.96	.00	.00	100.0%
5267 PLUMBING,HEAT,ELECT.SERV	30,696	0	30,696	27,261.96	.00	3,434.04	88.8%
5269 OTHER REPAIR-MAINTENANCE	79,203	-3,440	75,763	57,772.55	11,404.75	6,585.81	91.3%
5271 UNIFORM ALLOWANCE	293,052	-9,365	283,687	283,687.00	.00	.00	100.0%
5272 TRAINING AND EDUCATION	93,636	2,231	95,867	94,427.74	.00	1,439.21	98.5%
5273 OTHER	6,480	0	6,480	6,480.00	.00	.00	100.0%
5276 PURCHASE OF UNIFORMS/CLEANING	39,132	-5,000	34,132	31,877.91	249.91	2,004.18	94.1%
5281 MILEAGE REIMBURSEMENT	816	0	816	452.00	.00	364.00	55.4%
5286 BUSINESS EXPENSE	25,660	-3,995	21,665	12,586.83	.00	9,078.17	58.1%
5292 BOARDING PRISONERS	16,128	-2,000	14,128	5,882.20	5,915.00	2,330.80	83.5%
5294 MACHINERY,EQUIPMENT RENT	61,545	1,561	63,106	53,774.34	2,567.33	6,764.33	89.3%
5295 SEMINAR&CONFERENCE FEES	21,827	-10,634	11,193	8,746.78	.00	2,446.22	78.1%
5297 STORAGE	9,216	0	9,216	9,105.24	.00	110.76	98.8%
5298 OTHER CONTRACTUAL SERVICES	89,804	-8,152	81,652	75,985.60	2,634.08	3,032.32	96.3%
5311 OFFICE SUPPLIES & MAT'LS	39,849	-893	38,956	26,182.29	4,670.00	8,103.75	79.2%
5322 CHEMICAL,LAB,MEDICAL SUP	43,248	-4,355	38,893	31,494.98	1,121.35	6,276.51	83.9%
5323 FOOD	2,236	-647	1,589	1,238.69	.00	350.31	78.0%
5324 HOUSEHOLD&JANITORIAL SUP	1,212	-1,212	0	.00	.00	.00	.0%
5326 CLOTHING AND UNIFORMS	8,862	-6,188	2,674	2,663.15	.00	10.72	99.6%
5327 FIREARM SUPPLIES	88,768	-20,798	67,970	51,178.48	.00	16,791.49	75.3%
5328 EDUCATIONAL SUPPLIES	2,724	0	2,724	1,040.00	.00	1,684.00	38.2%
5329 OTHER OPERATING SUPPLIES	45,088	112,412	157,500	77,748.77	58,375.00	21,376.45	86.4%
532B DARE SUPPLIES	3,480	-2,000	1,480	1,434.75	.00	45.25	96.9%
5331 AUTOMOTIVE FUEL&FLUIDS	5,500	0	5,500	4,071.83	.00	1,428.17	74.0%
5332 MOTOR VEHICLE PARTS	600	0	600	.00	.00	600.00	.0%
5333 MACHINERY&EQUIPMENT PART	12,614	0	12,614	9,276.58	1,585.30	1,752.12	86.1%
5391 A-V EQUIPMENT	1,000	0	1,000	806.24	.00	193.76	80.6%
5393 PHOTOGRAPHIC SUPPLIES	2,005	0	2,005	1,758.30	.00	246.70	87.7%
5394 OTHER MATERIALS	11,364	0	11,364	9,146.63	.00	2,217.37	80.5%
5421 BUILDING&OFFICE RENTALS	25,536	0	25,536	1,073.39	.00	24,462.61	4.2%
5461 CENTRALIZED FUEL	276,984	0	276,984	177,259.24	.00	99,724.76	64.0%
5462 CENTRALIZED FLEET MAINTENANCE	602,856	0	602,856	332,796.50	.00	270,059.50	55.2%
5620 GRANTS&DONATIONS-INSTITU	101,127	0	101,127	100,855.42	.00	271.58	99.7%
5631 AWARDS-SPEC.SERV.RENDER	2,316	-816	1,500	.00	.00	1,500.00	.0%
5661 SUNDRY	25,000	0	25,000	25,000.00	.00	.00	100.0%
5729 OTHER CAPITAL EQUIP &MACHINERY	26,736	0	26,736	2,193.08	.00	24,542.92	8.2%
5731 CARS AND VANS	0	38,507	38,507	.00	29,066.60	9,440.40	75.5%
5741 IT HARDWARE	9,200	-2,000	7,200	4,809.00	.00	2,391.00	66.8%
5742 IT SOFTWARE	3,706	-400	3,306	2,857.00	.00	449.00	86.4%

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5790 OTHER	1,200	0	1,200	825.22	.00	374.78	68.8%
5912 COVID 19 EXPENSE	0	0	0	944,160.29	.00	-944,160.29	100.0%
TOTAL POLICE DEPARTMENT	26,309,016	794,485	27,103,501	26,511,725.04	131,546.42	460,229.60	98.3%

031 FIRE DEPARTMENT

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5110 WAGES & SALARY-REGULAR	13,185,690	61,182	13,246,872	13,121,365.10	.00	125,506.90	99.1%
5111 SALARY ADJUSTMENT	-372,876	0	-372,876	.00	.00	-372,876.00	.0%
5120 WAGES & SALARY-OVERTIME	4,477,100	250,000	4,727,100	4,719,680.10	.00	7,419.90	99.8%
5121 WAGES & SALARY-PREMIUM	170,432	0	170,432	149,635.00	.00	20,797.00	87.8%
5140 WAGES & SALARY-PART TIME	66,804	10,000	76,804	53,697.60	.00	23,106.40	69.9%
5150 LONGEVITY	49,380	0	49,380	48,905.00	.00	475.00	99.0%
5175 RETRO WAGE ADJUSTMENTS	0	0	0	1,213.90	.00	-1,213.90	100.0%
5211 POSTAGE,BOX RENT,ETC.	1,704	0	1,704	402.87	.00	1,301.13	23.6%
5212 FREIGHT,EXPRESS,TRUCK	204	0	204	190.83	.00	13.17	93.5%
5221 PRINTING & DUPLICATION	1,020	0	1,020	461.42	.00	558.58	45.2%
5225 TYPING SERVICES	1,560	0	1,560	1,340.00	.00	220.00	85.9%
5233 SUBSCRIPTION-NEWSPAPER	2,304	0	2,304	340.00	.00	1,964.00	14.8%
5235 MEMBERSHIPS & DUES	4,644	-330	4,314	3,803.98	.00	510.02	88.2%
5241 ELECTRIC	193,776	-1,504	192,272	183,921.89	.00	8,350.11	95.7%
5242 WATER	244,608	70,733	315,341	313,411.82	.00	1,929.18	99.4%
5244 GAS	52,008	0	52,008	41,091.47	.00	10,916.53	79.0%
5245 TELEPHONE	33,036	0	33,036	24,039.03	.00	8,996.73	72.8%
5246 HEATING FUELS	21,516	0	21,516	8,128.20	.00	13,387.80	37.8%
5247 OTHER UTILITY SERVICES	7,085	0	7,085	5,222.19	.00	1,862.49	73.7%
5251 MEDICAL,DENTAL,VETERINAR	130,100	545	130,645	97,753.21	.00	32,891.79	74.8%
5254 ARCHITECTURAL,LANDSCAPIN	4,176	0	4,176	4,161.78	.00	14.22	99.7%
5258 OTHER PROFESSIONAL SERVS	106,000	8,483	114,483	98,849.71	9,380.00	6,253.29	94.5%
5262 OTHER MACHINERY-EQUIP	13,596	0	13,596	3,603.20	421.00	9,571.80	29.6%
5265 GROUNDS&OUTDOOR COURTS	2,952	1,500	4,452	4,360.00	.00	92.00	97.9%
5266 BUILDINGS	93,819	0	93,819	93,819.48	.00	.00	100.0%
5267 PLUMBING,HEAT,ELECT.SERV	44,964	2,597	47,561	41,881.98	2,791.89	2,887.13	93.9%
5269 OTHER REPAIR-MAINTENANCE	57,732	0	57,732	45,542.87	2,247.28	9,941.85	82.8%
5271 UNIFORM ALLOWANCE	216,000	0	216,000	215,775.00	.00	225.00	99.9%
5272 TRAINING AND EDUCATION	91,356	-675	90,681	84,155.00	.00	6,526.00	92.8%
5273 OTHER	1,932	-432	1,500	1,500.00	.00	.00	100.0%
5275 LINEN SERVICE	4,632	900	5,532	5,016.78	483.22	32.00	99.4%
5276 PURCHASE OF UNIFORMS/CLEANING	134,087	0	134,087	128,938.96	3,138.08	2,009.96	98.5%
5286 BUSINESS EXPENSE	7,968	700	8,668	7,454.66	.00	1,213.34	86.0%
5294 MACHINERY,EQUIPMENT RENT	6,624	0	6,624	5,115.70	234.35	1,273.95	80.8%
5295 SEMINAR&CONFERENCE FEES	2,232	0	2,232	.00	.00	2,232.00	.0%

YEART-TO-DATE OPERATING EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5296 SECURITY SYSTEMS	4,190	-900	3,290	2,730.57	.00	559.43	83.0%
5298 OTHER CONTRACTUAL SERVICES	54,492	79,000	133,492	85,973.08	30,750.00	16,768.92	87.4%
5311 OFFICE SUPPLIES & MAT'LS	12,144	0	12,144	11,190.42	256.16	697.42	94.3%
5322 CHEMICAL,LAB,MEDICAL SUP	22,176	0	22,176	16,544.36	1,008.88	4,622.76	79.2%
5324 HOUSEHOLD&JANITORIAL SUP	24,708	-1,394	23,314	21,502.21	343.94	1,467.85	93.7%
5328 EDUCATIONAL SUPPLIES	25,848	0	25,848	18,403.90	.00	7,444.10	71.2%
5329 OTHER OPERATING SUPPLIES	14,412	-3,807	10,605	6,974.25	.00	3,630.75	65.8%
5331 AUTOMOTIVE FUEL&FLUIDS	53,808	0	53,808	47,633.88	.00	6,174.12	88.5%
5332 MOTOR VEHICLE PARTS	116,628	675	117,303	109,043.95	7,136.25	1,122.80	99.0%
5333 MACHINERY&EQUIPMENT PART	9,024	687	9,711	9,709.70	.67	.63	100.0%
5334 PAINTING SUPPLIES	1,824	-1,824	0	.00	.00	.00	.0%
5335 PLUMBING SUPPLIES	480	0	480	.00	.00	480.00	.0%
5336 ELECTRICAL SUPPLIES	648	0	648	.00	.00	648.00	.0%
5339 TIRE,TUBES,BATTERIES,ETC	47,976	-4,887	43,089	38,723.78	.00	4,365.22	89.9%
5341 CONSUMABLE TOOLS & HARDW	46,856	1,824	48,680	28,817.70	17,265.86	2,596.44	94.7%
5371 LUMBER & WOOD PRODUCTS	1,104	-744	360	359.33	.00	.67	99.8%
5392 BOOKS	984	0	984	401.25	.00	582.75	40.8%
5421 BUILDING&OFFICE RENTALS	43,548	1,826	45,374	45,374.00	.00	.00	100.0%
5461 CENTRALIZED FUEL	7,560	0	7,560	5,924.44	.00	1,635.56	78.4%
5631 AWARDS-SPEC.SERV.RENDER	804	0	804	539.00	.00	265.00	67.0%
5743 RADIOS,MOBILE,WALKIE-TAL	9,060	0	9,060	5,787.46	682.53	2,590.01	71.4%
5764 OTHER	5,076	0	5,076	3,311.40	598.60	1,166.00	77.0%
5790 OTHER	7,980	-1,999	5,981	5,980.50	.00	.50	100.0%
5912 COVID 19 EXPENSE	0	0	0	331,842.18	.00	-331,842.18	100.0%
TOTAL FIRE DEPARTMENT	19,569,495	472,156	20,041,651	20,311,546.09	76,738.71	-346,633.88	101.7%

037 COMMUNITY DEVELOPMENT

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5110 WAGES & SALARY-REGULAR	3,383,262	-86,155	3,297,107	3,107,619.06	.00	189,487.94	94.3%
5120 WAGES & SALARY-OVERTIME	64,956	5,000	69,956	67,026.96	.00	2,929.04	95.8%
5121 WAGES & SALARY-PREMIUM	7,800	0	7,800	12,390.00	.00	-4,590.00	158.8%
5130 WAGES & SALARY-TEMPORARY	0	4,000	4,000	1,132.50	.00	2,867.50	28.3%
5140 WAGES & SALARY-PART TIME	120,316	100,000	220,316	156,507.23	.00	63,808.77	71.0%
5141 PART TIME TYPING SERVICES	8,556	-1,000	7,556	5,746.75	.00	1,809.25	76.1%
5150 LONGEVITY	11,784	-2,730	9,054	4,985.00	.00	4,069.00	55.1%
5211 POSTAGE,BOX RENT,ETC.	15,040	-4,500	10,540	7,856.82	.00	2,683.18	74.5%
5214 MESSENGER&DELIVERY SERV.	3,996	250	4,246	4,165.00	.00	81.00	98.1%
5221 PRINTING & DUPLICATION	19,574	-1,900	17,674	3,393.95	5,100.00	9,180.01	48.1%
5225 TYPING SERVICES	4,400	1,401	5,801	3,049.76	.00	2,750.82	52.6%
5230 OTHER PROFESSIONAL SERVICES	0	0	0	360.88	.00	-360.88	100.0%
5231 PUBL OF NOTICES & REPORT	17,748	-1,355	16,393	13,706.44	.00	2,686.56	83.6%

YEART-TO-DATE OPERATING EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5233 SUBSCRIPTION-NEWSPAPER	720	30	750	401.29	.00	348.71	53.5%
5235 MEMBERSHIPS & DUES	6,836	-2,817	4,019	2,266.30	.00	1,753.00	56.4%
5237 ADVERTISING	8,168	0	8,168	7,769.73	.00	398.27	95.1%
5241 ELECTRIC	29,734	0	29,734	35,634.20	.00	-5,900.20	119.8%
5242 WATER	2,000	1,599	3,599	2,400.58	.00	1,198.84	66.7%
5245 TELEPHONE	13,092	1,000	14,092	6,227.51	.00	7,864.41	44.2%
5251 MEDICAL,DENTAL,VETERINAR	996	0	996	.00	.00	996.00	.0%
5254 ARCHITECTURAL,LANDSCAPIN	0	160,000	160,000	91,149.12	8,850.88	60,000.00	62.5%
5258 OTHER PROFESSIONAL SERVS	189,932	128,712	318,644	177,428.30	63,795.22	77,420.58	75.7%
5264 TRAFFIC LIGHTS,RELATED	10,176	0	10,176	.00	10,176.00	.00	100.0%
5266 BUILDINGS	12,000	-1,000	11,000	5,959.40	.00	5,040.60	54.2%
5267 PLUMBING,HEAT,ELECT.SERV	8,004	0	8,004	1,125.12	.00	6,878.88	14.1%
5269 OTHER REPAIR-MAINTENANCE	33,996	0	33,996	33,129.50	866.50	.00	100.0%
5272 TRAINING AND EDUCATION	11,860	-1,572	10,288	4,983.72	.00	5,304.00	48.4%
5276 PURCHASE OF UNIFORMS/CLEANING	3,504	0	3,504	.00	.00	3,504.00	.0%
5281 MILEAGE REIMBURSEMENT	5,132	-3,000	2,132	523.26	.00	1,608.74	24.5%
5286 BUSINESS EXPENSE	12,152	35,690	47,842	31,301.84	.00	16,540.16	65.4%
5287 OTHER TRAVEL	400	0	400	.00	.00	400.00	.0%
5294 MACHINERY,EQUIPMENT RENT	15,988	1,614	17,602	8,499.71	4,988.29	4,114.00	76.6%
5295 SEMINAR&CONFERENCE FEES	10,260	-1,900	8,360	2,954.77	2,962.23	2,443.00	70.8%
5296 SECURITY SYSTEMS	5,004	0	5,004	2,731.99	.00	2,272.01	54.6%
5298 OTHER CONTRACTUAL SERVICES	500	-500	0	.00	.00	.00	.0%
5311 OFFICE SUPPLIES & MAT'LS	19,532	3,500	23,032	16,951.54	2,546.06	3,534.40	84.7%
5329 OTHER OPERATING SUPPLIES	1,656	6,351	8,007	5,205.00	.00	2,801.90	65.0%
5336 ELECTRICAL SUPPLIES	3,504	0	3,504	1,116.33	2,387.67	.00	100.0%
5341 CONSUMABLE TOOLS & HARDW	1,992	200	2,192	1,604.18	.00	587.82	73.2%
5343 TRAFFIC SIGNAL SUPPLIES	60,000	4,389	64,389	60,970.73	3,413.06	5.19	100.0%
5392 BOOKS	2,592	-2,300	292	228.00	.00	64.00	78.1%
5461 CENTRALIZED FUEL	15,000	0	15,000	8,757.28	.00	6,242.72	58.4%
5462 CENTRALIZED FLEET MAINTENANCE	30,564	0	30,564	9,632.17	.00	20,931.83	31.5%
5620 GRANTS&DONATIONS-INSTITU	194,000	0	194,000	194,000.00	.00	.00	100.0%
5623 SPECIAL EVENTS	7,668	3,693	11,361	6,673.20	2,378.50	2,309.30	79.7%
5B0245 TELEPHONE	0	0	0	60.49	.00	-60.49	100.0%
TOTAL COMMUNITY DEVELOPMENT	4,374,394	346,700	4,721,094	4,107,625.61	107,464.41	506,003.86	89.3%

040 PUBLIC WORKS

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5110 WAGES & SALARY-REGULAR	7,823,858	184,645	8,008,503	7,386,104.84	.00	622,398.16	92.2%
5120 WAGES & SALARY-OVERTIME	688,136	32,142	720,278	705,029.57	.00	15,248.35	97.9%
5121 WAGES & SALARY-PREMIUM	37,700	0	37,700	29,079.66	.00	8,620.26	77.1%
5130 WAGES & SALARY-TEMPORARY	776,356	26,874	803,230	523,257.28	.00	279,972.72	65.1%

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5140 WAGES & SALARY-PART TIME	277,884	0	277,884	96,381.76	.00	181,502.24	34.7%
5150 LONGEVITY	40,693	0	40,693	27,465.00	.00	13,228.00	67.5%
5211 POSTAGE,BOX RENT,ETC.	4,920	0	4,920	5,715.23	.00	-795.23	116.2%
5216 OTHER COMMUNICATION&TRAN	480	0	480	.00	.00	480.00	.0%
5221 PRINTING & DUPLICATION	18,768	540	19,308	10,865.81	2,674.00	5,768.19	70.1%
5225 TYPING SERVICES	4,824	-870	3,954	1,630.00	.00	2,324.00	41.2%
5233 SUBSCRIPTION-NEWSPAPER	804	0	804	772.00	.00	32.00	96.0%
5235 MEMBERSHIPS & DUES	7,500	-1,300	6,200	6,910.27	.00	-710.27	111.5%
5237 ADVERTISING	16,248	0	16,248	4,677.52	.00	11,570.48	28.8%
5241 ELECTRIC	1,300,188	0	1,300,188	839,420.14	.00	460,767.86	64.6%
5242 WATER	107,484	0	107,484	56,684.70	.00	50,799.30	52.7%
5244 GAS	159,708	0	159,708	136,330.68	.00	23,377.32	85.4%
5245 TELEPHONE	61,188	0	61,188	43,662.58	.00	17,525.42	71.4%
5246 HEATING FUELS	78,384	-3,000	75,384	51,161.54	.00	24,222.46	67.9%
5247 OTHER UTILITY SERVICES	18,432	356	18,788	11,398.57	.00	7,389.43	60.7%
5251 MEDICAL,DENTAL,VETERINAR	6,096	0	6,096	5,443.68	.00	652.32	89.3%
5254 ARCHITECTURAL,LANDSCAPIN	84	0	84	.00	.00	84.00	.0%
5258 OTHER PROFESSIONAL SERVS	1,974,740	208,899	2,183,639	1,793,133.71	286,185.35	104,319.94	95.2%
5262 OTHER MACHINERY-EQUIP	5,112	0	5,112	2,222.28	.00	2,889.72	43.5%
5265 GROUNDS&OUTDOOR COURTS	12,468	-2,534	9,934	9,207.35	.00	726.65	92.7%
5266 BUILDINGS	726,392	172,884	899,276	864,843.52	16,411.56	18,021.32	98.0%
5267 PLUMBING,HEAT,ELECT.SERV	146,694	-1,571	145,123	114,145.50	3,242.50	27,735.00	80.9%
5269 OTHER REPAIR-MAINTENANCE	213,204	9,738	222,942	176,212.15	9,540.95	37,188.90	83.3%
5271 UNIFORM ALLOWANCE	72	0	72	.00	.00	72.00	.0%
5272 TRAINING AND EDUCATION	32,606	3,106	35,712	29,991.24	.00	5,720.36	84.0%
5276 PURCHASE OF UNIFORMS/CLEANING	11,208	0	11,208	10,974.31	.00	233.69	97.9%
5281 MILEAGE REIMBURSEMENT	1,068	-356	712	313.78	.00	398.22	44.1%
5286 BUSINESS EXPENSE	4,380	0	4,380	2,823.83	.00	1,556.17	64.5%
5294 MACHINERY,EQUIPMENT RENT	26,160	-514	25,646	18,801.35	2,784.11	4,060.54	84.2%
5295 SEMINAR&CONFERENCE FEES	5,098	-1,806	3,292	1,062.40	.00	2,230.00	32.3%
5296 SECURITY SYSTEMS	365,919	0	365,919	267,940.03	19,787.95	78,191.02	78.6%
5298 OTHER CONTRACTUAL SERVICES	4,663,449	80,244	4,743,693	4,349,817.22	372,749.62	21,126.12	99.6%
5299 DISPOSAL SERVICES	425,000	22,000	447,000	394,453.12	43,472.32	9,074.60	98.0%
5311 OFFICE SUPPLIES & MAT'LS	40,128	2,876	43,004	36,893.00	3,087.36	3,023.64	93.0%
5321 AGRICULTURE SUPPLIES	29,388	-3,000	26,388	26,096.10	.00	291.90	98.9%
5322 CHEMICAL,LAB,MEDICAL SUP	385,032	0	385,032	249,212.85	.00	135,819.15	64.7%
5323 FOOD	18,408	0	18,408	14,808.07	.00	3,599.93	80.4%
5324 HOUSEHOLD&JANITORIAL SUP	46,336	-3,410	42,926	33,668.22	957.76	8,300.02	80.7%
5325 RECREATION SUPPLIES	69,114	8,528	77,642	46,131.67	3,691.27	27,819.06	64.2%
5326 CLOTHING AND UNIFORMS	21,432	1,819	23,251	15,329.39	4,113.22	3,808.39	83.6%
5329 OTHER OPERATING SUPPLIES	42,159	-6,421	35,738	30,565.15	4,343.03	829.82	97.7%
5331 AUTOMOTIVE FUEL&FLUIDS	5,088	0	5,088	1,584.50	.00	3,503.50	31.1%
5333 MACHINERY&EQUIPMENT PART	62,508	0	62,508	62,084.16	.00	423.84	99.3%
5334 PAINTING SUPPLIES	14,044	0	14,044	10,604.31	1,477.90	1,961.79	86.0%

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5335 PLUMBING SUPPLIES	33,168	4,999	38,167	32,752.83	653.20	4,760.97	87.5%
5336 ELECTRICAL SUPPLIES	11,256	0	11,256	6,232.50	.00	5,023.50	55.4%
5341 CONSUMABLE TOOLS & HARDW	35,832	-140	35,692	21,904.10	3,561.94	10,225.96	71.3%
5342 SIGN PARTS AND SUPPLIES	45,000	0	45,000	35,826.00	9,174.00	.00	100.0%
5343 TRAFFIC SIGNAL SUPPLIES	57,576	0	57,576	.00	.00	57,576.00	.0%
5345 ROAD MARKING MATERIALS	9,000	0	9,000	6,208.75	2,971.62	-180.37	102.0%
5351 CEMENT & CONCRETE PROD'S	37,380	0	37,380	21,791.79	7,283.48	8,304.73	77.8%
5361 METAL PRODUCTS & SUPPLY	14,004	0	14,004	8,350.97	5,149.03	504.00	96.4%
5371 LUMBER & WOOD PRODUCTS	8,628	0	8,628	7,502.13	.00	1,125.87	87.0%
5375 CLAY &BALLFIELD PRODUCTS	14,964	0	14,964	13,948.85	.00	1,015.15	93.2%
5381 ASPHALT & ASPHALT FILLER	139,797	0	139,797	75,350.20	44,149.42	20,297.38	85.5%
5394 OTHER MATERIALS	2,784	0	2,784	2,623.93	.00	160.07	94.3%
5451 POOL RENTAL	19,632	0	19,632	.00	.00	19,632.00	.0%
5461 CENTRALIZED FUEL	238,680	0	238,680	302,600.63	.00	-63,920.63	126.8%
5462 CENTRALIZED FLEET MAINTENANCE	1,167,216	0	1,167,216	515,191.78	2,500.45	649,523.77	44.4%
5561 BUILDINGS/RENOVATIONS	35,525	70,000	105,525	87,788.08	17,457.49	279.47	99.7%
5585 PARK IMPROVEMENTS	114,996	45,862	160,858	162,940.86	70.00	-2,152.86	101.3%
5623 SPECIAL EVENTS	2,028	0	2,028	2,028.00	.00	.00	100.0%
5650 TRANSFERS TO OTHER FUNDS	438,636	0	438,636	.00	.00	438,636.00	.0%
5715 PICNIC TABLES	5,304	-2,000	3,304	2,923.72	.00	380.28	88.5%
5741 IT HARDWARE	840	0	840	793.62	.00	46.38	94.5%
5775 GROUNDS MAINTENANCE	14,496	0	14,496	9,672.70	3,200.00	1,623.30	88.8%
5795 STORM ISAIAS	0	0	0	196,115.70	.00	-196,115.70	100.0%
5912 COVID 19 EXPENSE	0	31,888	31,888	231,647.84	19,360.00	-219,119.84	787.2%
TOTAL PUBLIC WORKS	23,223,684	880,478	24,104,162	20,249,105.02	890,049.53	2,965,007.73	87.7%
050 BOARD OF EDUCATION							
5050 PUBLIC SCHOOL EXPENDITURES	208,415,928	52,457	208,468,385	200,321,821.12	.00	8,146,563.88	96.1%
7700 TRANSFER OUT	0	3,969,827	3,969,827	3,969,827.00	.00	.00	100.0%
TOTAL BOARD OF EDUCATION	208,415,928	4,022,284	212,438,212	204,291,648.12	.00	8,146,563.88	96.2%
070 GRANTS							
5A0620 GRANTS - OUTSIDE AGENCIES	543,235	1,075,000	1,618,235	618,235.00	.00	1,000,000.00	38.2%
5B0620 GRANTS - CITY AGENCIES	672,019	0	672,019	648,491.00	.00	23,528.00	96.5%
5C0620 FHO PAYROLL	142,553	0	142,553	142,553.04	.00	-.04	100.0%
TOTAL GRANTS	1,357,807	1,075,000	2,432,807	1,409,279.04	.00	1,023,527.96	57.9%

FOR 2021 13

080 DEBT SERVICE	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
080 DEBT SERVICE							
5521 PRINCIPAL	21,864,696	0	21,864,696	21,864,697.00	.00	-1.00	100.0%
5522 INTEREST	10,581,732	0	10,581,732	9,738,930.17	.00	842,801.83	92.0%
TOTAL DEBT SERVICE	32,446,428	0	32,446,428	31,603,627.17	.00	842,800.83	97.4%
082 ORGANIZATIONAL MEMBERSHIPS							
5235 MEMBERSHIPS & DUES	84,048	0	84,048	55,002.50	.00	29,045.50	65.4%
TOTAL ORGANIZATIONAL MEMBERSHIPS	84,048	0	84,048	55,002.50	.00	29,045.50	65.4%
090 EMPLOYEE BENEFITS							
5258 OTHER PROFESSIONAL SERVS	43,644	0	43,644	43,644.00	.00	.00	100.0%
5418 INSURANCE PREMIUM	30,237,676	0	30,237,676	30,100,444.57	.00	137,231.43	99.5%
5442 WORKER'S COMP INSURANCE	3,691,728	0	3,691,728	3,691,728.00	.00	.00	100.0%
5635 EMPLOYEE TUITION REIMBURSEMENT	15,000	0	15,000	.00	.00	15,000.00	.0%
TOTAL EMPLOYEE BENEFITS	33,988,048	0	33,988,048	33,835,816.57	.00	152,231.43	99.6%
095 PENSION PLANS							
5258 OTHER PROFESSIONAL SERVS	17,292	0	17,292	1,330.00	.00	15,962.00	7.7%
5430 PENSIONS	12,810,752	0	12,810,752	12,695,833.00	.00	114,919.00	99.1%
5465 401A PENSION MATCH	344,496	0	344,496	414,838.01	.00	-70,342.01	120.4%
TOTAL PENSION PLANS	13,172,540	0	13,172,540	13,112,001.01	.00	60,538.99	99.5%
096 CONTINGENCY							
5900 CONTINGENCY	2,788,765	-2,722,958	65,807	.00	.00	65,807.00	.0%
TOTAL CONTINGENCY	2,788,765	-2,722,958	65,807	.00	.00	65,807.00	.0%
GRAND TOTAL	385,630,101	6,165,857	391,795,958	373,709,794.57	1,634,785.15	16,451,377.98	95.8%

YEART-TO-DATE OPERATING REVENUES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
003 CORPORATION COUNSEL							
4805 MISCELLANEOUS REIMBURSEMENTS	0	0	0	-522.00	.00	522.00	100.0%
4839 MISCELLANEOUS REVENUE	0	0	0	-200,044.50	.00	200,044.50	100.0%
TOTAL CORPORATION COUNSEL	0	0	0	-200,566.50	.00	200,566.50	100.0%
005 TOWN CLERK							
4181 STATE REIMBURSEMENTS	-155,628	0	-155,628	.00	.00	-155,628.00	.0%
4475 DOG LICENSE	-10,140	0	-10,140	-12,392.72	.00	2,252.72	122.2%
4476 HUNTING & FISHING LICENSE	0	0	0	137.00	.00	-137.00	100.0%
4477 VITAL STATICS FEES	-248,496	0	-248,496	-210,036.00	.00	-38,460.00	84.5%
4478 REAL ESTATE CONVEYANCE TAX	-3,500,004	0	-3,500,004	-7,845,237.53	.00	4,345,233.53	224.1%
4479 MISCELLANEOUS-TOWN CLERK	-12,024	0	-12,024	-9,202.18	.00	-2,821.82	76.5%
4480 MARRIAGE LICENSE	-6,540	0	-6,540	-10,876.00	.00	4,336.00	166.3%
4531 MER-ASSIGNMENT/RELEASE	-27,456	0	-27,456	-83,562.00	.00	56,106.00	304.3%
4532 MER-ALL OTHERS	-46,068	0	-46,068	-112,438.00	.00	66,370.00	244.1%
4534 FARMLAND PRESERVATION FEE	-25,776	0	-25,776	-27,116.00	.00	1,340.00	105.2%
4535 RECORDING FEES	-273,192	0	-273,192	-426,490.58	.00	153,298.58	156.1%
4536 CERTIFIED COPY FEE	-99,996	0	-99,996	-7,684.00	.00	-92,312.00	7.7%
4537 PERMITS	-996	0	-996	-1,400.00	.00	404.00	140.6%
4538 COPY FEE	-18,720	0	-18,720	-1,689.00	.00	-17,031.00	9.0%
4834 CLERK FEES	0	0	0	-2,396.07	.00	2,396.07	100.0%
TOTAL TOWN CLERK	-4,425,036	0	-4,425,036	-8,750,383.08	.00	4,325,347.08	197.7%
013 FINANCE							
4001 PROPERTY TAXES	-343,761,111	0	-343,761,111	-356,729,034.48	.00	12,967,923.70	103.8%
4049 RETURN CHECK FEES	-2,820	0	-2,820	-3,172.97	.00	352.97	112.5%
4050 MOTOR VEHICLE CLEARANCE FEE	-137,844	0	-137,844	-108,312.31	.00	-29,531.69	78.6%
4051 INTEREST	-1,500,000	0	-1,500,000	-2,206,766.55	.00	706,766.55	147.1%
4052 LIEN FEES	-18,852	0	-18,852	-20,402.12	.00	1,550.12	108.2%
4059 TAX WARRANT FEE	-72	0	-72	-18.00	.00	-54.00	25.0%
4060 LEGAL NOTICE FEE	-60	0	-60	-30.00	.00	-30.00	50.0%
4124 MUNICIPAL STABLIZATION GRANT	-1,780,044	0	-1,780,044	-1,780,046.00	.00	2.00	100.0%
4126 IN LIEU OF TAXES-EXEMPT PROP.	-2,198,942	0	-2,198,942	-2,198,942.00	.00	.00	100.0%

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
4128 MASHANTUCKET PEQUOT FUND GRANT	-576,996	0	-576,996	-384,706.00	.00	-192,290.00	66.7%
4131 IN LIEU OF TAXES-DISABILITY	-3,780	0	-3,780	-3,073.94	.00	-706.06	81.3%
4133 IN LIEU OF TAXES-VETERAN GRANT	-2,232	0	-2,232	-15,162.48	.00	12,930.48	679.3%
4134 IN LIEU OF TAXES-DISTRESS MUN	0	0	0	-66,266.56	.00	66,266.56	100.0%
4141 STATE REIMBURSEMENTS	0	0	0	-10,621,475.12	.00	10,621,475.12	100.0%
4177 TELEPHONE ACCESS GRANT	-189,240	0	-189,240	-191,793.23	.00	2,553.23	101.3%
4192 MV VIOLATION SURCHARGE	-42,492	0	-42,492	-9,364.50	.00	-33,127.50	22.0%
4195 MOTOR VEHICLE FINES/CELL PHONE	-17,952	0	-17,952	-2,992.50	.00	-14,959.50	16.7%
4197 OFF TRACK BETTING	-76,692	0	-76,692	-40,610.84	.00	-36,081.16	53.0%
4202 REFUGE REVENUE SHARING GRANT	-23,628	0	-23,628	-19,248.00	.00	-4,380.00	81.5%
4305 TAX RELIEF FOR EMG SVC VOLS	-18,204	0	-18,204	-18,210.01	.00	6.01	100.0%
4528 ADDRESS SERVICE FEES	-72	0	-72	-70.00	.00	-2.00	97.2%
452F UCC-1 ADMINISTRATIVE FEE	-552	0	-552	-91.16	.00	-460.84	16.5%
4538 COPY FEE	-9,996	0	-9,996	-1,738.00	.00	-8,258.00	17.4%
4597 PURCHASING	-10,000	0	-10,000	-23,750.00	.00	13,750.00	237.5%
4632 LEASE REVENUE	-4,668	0	-4,668	-8,671.00	.00	4,003.00	185.8%
4805 MISCELLANEOUS REIMBURSEMENTS	-2,700	0	-2,700	-1,132.98	.00	-1,567.02	42.0%
4807 REIMBURSEMENTS OF EXPENSES	0	0	0	-302.38	.00	302.38	100.0%
4819 ATM COMMISSIONS	-324	0	-324	-26.50	.00	-297.50	8.2%
4825 BOND PREMIUM/ACCURED INTEREST	1,296	0	1,296	.00	.00	1,296.00	.0%
4833 LOST ID BADGES	-216	0	-216	.00	.00	-216.00	.0%
4843 PURCHASING CARD REBATES	-39,996	0	-39,996	-23,064.13	.00	-16,931.87	57.7%
4857 NWLK TRANSIT DIST-MAN PROJECT	-5,976	0	-5,976	-9,787.50	.00	3,811.50	163.8%
4860 SALE OF PROPERTY	0	0	0	-163,233.00	.00	163,233.00	100.0%
4865 TAX SALE FEE REVENUE	-70,000	0	-70,000	-25,129.00	.00	-44,871.00	35.9%
4901 INVESTMENT INCOME	-1,500,000	0	-1,500,000	-79,178.08	.00	-1,420,821.92	5.3%
4902 INTEREST INCOME OTHER	0	0	0	-12.78	.00	12.78	100.0%
TOTAL FINANCE	-351,994,165	0	-351,994,165	-374,755,814.12	.00	22,761,649.34	106.5%

014 CHIEF OF STAFF

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
4430 CITY CLERK LICENSE & PERMITS	-9,192	0	-9,192	-6,245.00	.00	-2,947.00	67.9%
4549 SPECIAL EVENT INSURANCE	-2,016	0	-2,016	.00	.00	-2,016.00	.0%
4607 CITY HALL AUDITORIUM	-38,496	0	-38,496	-3,500.00	.00	-34,996.00	9.1%
4608 PROBATE COURT-WILTON	-7,248	0	-7,248	-8,298.00	.00	1,050.00	114.5%
4611 CITY HALL MISCELLANEOUS	-6,024	0	-6,024	14.20	.00	-6,038.20	-.2%
4807 REIMBURSEMENTS OF EXPENSES	-48	0	-48	-3.50	.00	-44.50	7.3%
TOTAL CHIEF OF STAFF	-63,024	0	-63,024	-18,032.30	.00	-44,991.70	28.6%

020 COMMUNITY SERVICES

YEART-TO-DATE OPERATING REVENUES

FOR 2021 13

020 COMMUNITY SERVICES	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
4119 STATE GRT-CONN CARD/STATE AID	-2,244	0	-2,244	-2,973.00	.00	729.00	132.5%
4120 STATE GRANT	0	0	0	-26,121.60	.00	26,121.60	100.0%
4181 STATE REIMBURSEMENTS	0	0	0	-71,122.18	.00	71,122.18	100.0%
4184 YOUTH SERVICES GRANT	-54,847	-189	-55,036	-54,933.01	.00	-102.99	99.8%
4415 FOOD LICENSE	-267,264	0	-267,264	-242,530.00	.00	-24,734.00	90.7%
4418 OTHER ENVIRONMENTAL PERMITS	-85,515	0	-85,515	-94,480.00	.00	8,965.00	110.5%
4419 HOUSING CODE FEES	-48,305	0	-48,305	-44,800.00	.00	-3,505.00	92.7%
4505 DONATIONS	-15,000	0	-15,000	-15,000.00	.00	.00	100.0%
4576 LAB FEES	-912	0	-912	-1,260.00	.00	348.00	138.2%
4577 CLINIC FEES	-237,952	0	-237,952	-18,706.69	.00	-219,245.31	7.9%
4595 LIBRARY FEES & FINES	-54,996	0	-54,996	-1,191.67	.00	-53,804.33	2.2%
4598 SEALER OF WEIGHTS & MEASURES	-27,000	0	-27,000	-22,035.00	.00	-4,965.00	81.6%
459D PASSPORT FEES	-35,004	0	-35,004	.00	.00	-35,004.00	.0%
4805 MISCELLANEOUS REIMBURSEMENTS	0	0	0	-50,000.00	.00	50,000.00	100.0%
4807 REIMBURSEMENTS OF EXPENSES	0	0	0	-11,525.99	.00	11,525.99	100.0%
TOTAL COMMUNITY SERVICES	-829,039	-189	-829,228	-656,679.14	.00	-172,548.86	79.2%
030 POLICE DEPARTMENT							
4120 STATE GRANT	-197,988	0	-197,988	-228,787.95	.00	30,799.95	115.6%
4181 STATE REIMBURSEMENTS	-25,470	0	-25,470	-11,975.64	.00	-13,494.36	47.0%
4220 FEDERAL GRANT	-51,912	0	-51,912	-12,706.31	.00	-39,205.69	24.5%
4440 GUN PERMITS	-17,350	0	-17,350	-66,457.20	.00	49,107.20	383.0%
4441 BINGO PERMITS	-1,370	0	-1,370	-220.00	.00	-1,150.00	16.1%
4442 OTHER PERMITS	-5,790	0	-5,790	-7,350.00	.00	1,560.00	126.9%
4501 FALSE ALARMS	-43,200	0	-43,200	-37,230.00	.00	-5,970.00	86.2%
4502 POLICE REPORTS	-11,300	0	-11,300	-6,428.50	.00	-4,871.50	56.9%
4503 DOG POUND FEES	-2,630	0	-2,630	-625.00	.00	-2,005.00	23.8%
4504 POLICE EXTRA WORK SURCHARGE	-596,202	0	-596,202	-587,052.52	.00	-9,149.48	98.5%
4506 FINGER PRINTS	-6,550	0	-6,550	-5,900.00	.00	-650.00	90.1%
4507 CRIMINAL REPORTS	-3,400	0	-3,400	-2,100.00	.00	-1,300.00	61.8%
4508 PHOTOS	-1,392	0	-1,392	-1,043.00	.00	-349.00	74.9%
4807 REIMBURSEMENTS OF EXPENSES	-1,284	0	-1,284	-1,355.35	.00	71.35	105.6%
TOTAL POLICE DEPARTMENT	-965,838	0	-965,838	-969,231.47	.00	3,393.47	100.4%
031 FIRE DEPARTMENT							
4189 CIVIL PREPAREDNESS GRANT	-43,884	0	-43,884	.00	.00	-43,884.00	.0%

YEART-TO-DATE OPERATING REVENUES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
4445 FIRE PERMITS	-49,488	0	-49,488	-30,117.50	.00	-19,370.50	60.9%
4619 BROAD RIVER STA PARKING SPACES	-2,160	0	-2,160	-2,120.00	.00	-40.00	98.1%
4807 REIMBURSEMENTS OF EXPENSES	-4,440	0	-4,440	-313.95	.00	-4,126.05	7.1%
TOTAL FIRE DEPARTMENT	-99,972	0	-99,972	-32,551.45	.00	-67,420.55	32.6%
037 COMMUNITY DEVELOPMENT							
4401 BUILDING PERMITS	-3,300,000	0	-3,300,000	-4,244,733.41	.00	944,733.41	128.6%
4407 OTHER PERMITS	-54,204	0	-54,204	-23,192.78	.00	-31,011.22	42.8%
4409 EDUCATIONAL TRAINING FEE	-19,200	0	-19,200	-5,693.79	.00	-13,506.21	29.7%
4410 PRE-DEMOLITION FEE	-564	0	-564	-175.00	.00	-389.00	31.0%
4411 RETRIEVAL FEE	-20,616	0	-20,616	-20,557.50	.00	-58.50	99.7%
4457 MAPS AND REGULATIONS	-96	0	-96	-70.00	.00	-26.00	72.9%
4461 APPLICATION FEES	-34,392	0	-34,392	-32,035.00	.00	-2,357.00	93.1%
4462 ENFORCEMENT FEES	-40,404	0	-40,404	-4,100.00	.00	-36,304.00	10.1%
4463 PHOTOCOPIES, REGULATIONS, MAPS	-204	0	-204	.00	.00	-204.00	.0%
4464 LEGAL NOTICE FEE	-4,596	0	-4,596	-4,680.00	.00	84.00	101.8%
4465 PLANNING & ZONING APPLICATIONS	-20,292	0	-20,292	-13,830.00	.00	-6,462.00	68.2%
4466 COPIES/MISCELLANEOUS	-540	0	-540	-33.00	.00	-507.00	6.1%
4467 OUTDOOR DINING PERMITS	-6,408	0	-6,408	.00	.00	-6,408.00	.0%
4468 ZONING APPROVALS	-150,000	0	-150,000	-145,335.68	.00	-4,664.32	96.9%
4469 ZONING BOARD APPEALS VARIANCES	-9,708	0	-9,708	-6,500.00	.00	-3,208.00	67.0%
446A PERMIT EXTENSION FEES	-18,396	0	-18,396	-4,530.00	.00	-13,866.00	24.6%
4822 ADMIN REIMB-ST LAND USE FEE	-2,592	0	-2,592	-2,188.00	.00	-404.00	84.4%
TOTAL COMMUNITY DEVELOPMENT	-3,682,212	0	-3,682,212	-4,507,654.16	.00	825,442.16	122.4%
040 PUBLIC WORKS							
4136 GRANTS FOR MUNICIPAL PROJJECTS	-402,912	0	-402,912	-402,915.00	.00	3.00	100.0%
4141 STATE REIMBURSEMENTS	-4,560	0	-4,560	.00	.00	-4,560.00	.0%
4176 STATE HIGHWAY AID	-900,924	0	-900,924	-906,874.94	.00	5,950.94	100.7%
4450 SOLID WASTE REGISTRATION	-22,824	0	-22,824	-40,575.00	.00	17,751.00	177.8%
4454 BULKY WASTE LICENSE	-5,004	0	-5,004	-6,125.00	.00	1,121.00	122.4%
4455 DRIVEWAY PERMITS	-36,000	0	-36,000	-15,000.00	.00	-21,000.00	41.7%
4456 FILL PERMITS	-1,176	0	-1,176	.00	.00	-1,176.00	.0%
4460 DPW TREE PERMITS	-600	0	-600	-200.00	.00	-400.00	33.3%
4505 DONATIONS	-1,008	0	-1,008	.00	.00	-1,008.00	.0%
4515 TIRE RECYCLING FEE	-5,500	0	-5,500	.00	.00	-5,499.96	.0%

YEART-TO-DATE OPERATING REVENUES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
4518 SOLID WASTE DISPOSAL FEE	-600,000	0	-600,000	-726,949.06	.00	126,949.06	121.2%
4520 MAPS, PLANS, DESIGN	-468	0	-468	-119.00	.00	-349.00	25.4%
4525 WASTE OIL, BATTERY RECYCLING	0	0	0	-1,156.97	.00	1,156.97	100.0%
4526 ORDINANCE VIOLATIONS	-756	0	-756	.00	.00	-756.00	.0%
4529 CITY SHARE RECYCLING SALES	-160,000	0	-160,000	-133,228.03	.00	-26,771.93	83.3%
4540 RESIDENT NON-NWLK REG VEHICLE	0	0	0	-13,675.00	.00	13,675.00	100.0%
4542 GATEHOUSE PARKING FEES	-5,520	0	-5,520	.00	.00	-5,520.00	.0%
4543 GRASSY/RAM/SHEA ISLANDS	-1,000	0	-1,000	-7,160.50	.00	6,160.50	716.1%
4544 SWIM PROGRAM	-113,268	0	-113,268	-1,733.75	.00	-111,534.25	1.5%
4545 CULTURE PROGRAMS	-3,024	0	-3,024	-1,000.00	.00	-2,024.00	33.1%
4546 SPORTS PROGRAMS	-198,996	0	-198,996	-49,146.13	.00	-149,849.87	24.7%
4547 PHYSICAL FITNESS PROGRAMS	-972	0	-972	.00	.00	-972.00	.0%
4548 SPECIAL EVENTS	-408	0	-408	.00	.00	-408.00	.0%
4549 SPECIAL EVENT INSURANCE	-12,996	0	-12,996	.00	.00	-12,996.00	.0%
4550 EMPLOYEE PARK PASS	0	0	0	-300.00	.00	300.00	100.0%
4553 NON-RESIDENT PARKING-WEEKENDS	-174,996	0	-174,996	-98,248.82	.00	-76,747.18	56.1%
4554 PARK STICKERS-CORPORATE	-48	0	-48	.00	.00	-48.00	.0%
4555 NON-RESIDENT PARKING-WEEKDAYS	-44,640	0	-44,640	.00	.00	-44,640.00	.0%
4556 TABLE RENTAL/CHAIR RENTAL	-9,996	0	-9,996	.00	.00	-9,996.00	.0%
4557 VENDING MACHINE INCOME	-396	0	-396	-238.24	.00	-157.76	60.2%
4558 OUT OF TOWN STICKER-LANDLOCK	-13,704	0	-13,704	-16,575.00	.00	2,871.00	121.0%
4559 CITY MARINA FEE	-32,028	0	-32,028	-41,074.76	.00	9,046.76	128.2%
4561 NON-RESIDENT PARKING-OFF PEAK	-99,996	0	-99,996	-24,070.00	.00	-75,926.00	24.1%
4562 BOAT SHOW PARKING	-50,004	0	-50,004	.00	.00	-50,004.00	.0%
4563 VETS PARK-VISITOR DOCK/MOORING	-35,004	0	-35,004	-36,891.85	.00	1,887.85	105.4%
4564 PARK USAGE FEES	-72,120	0	-72,120	-18,801.79	.00	-53,318.21	26.1%
4565 NORWALK RESIDENT BOAT STICKERS	-8,004	0	-8,004	-13,950.00	.00	5,946.00	174.3%
4567 NON-RESIDENT LAUNCHES-WEEKDAYS	-2,496	0	-2,496	.00	.00	-2,496.00	.0%
4568 NON-RESIDENT LAUNCHES	-15,000	0	-15,000	-29,125.01	.00	14,125.01	194.2%
4569 NON-RESIDENT LAUNCH STICKERS	-15,000	0	-15,000	-19,775.00	.00	4,775.00	131.8%
4573 DISC GOLF PASSES	-996	0	-996	.00	.00	-996.00	.0%
4579 SALE OF DISPOSAL PASS-DPW	0	0	0	-4,800.00	.00	4,800.00	100.0%
4602 CALF PASTURE BEACH CONCESSION	-14,496	0	-14,496	-10,433.32	.00	-4,062.68	72.0%
4604 GALLAHER COTTAGE	-15,000	0	-15,000	-15,263.16	.00	263.16	101.8%
4605 CRANBURY PK-GALLAGHER MANSION	-80,004	0	-80,004	-40,062.27	.00	-39,941.73	50.1%
4610 SHOWMOBILE	-5,148	0	-5,148	-200.00	.00	-4,948.00	3.9%
4617 CROSS STREET PROPERTY	-19,248	0	-19,248	-24,500.00	.00	5,252.00	127.3%
4622 FAMILY& CHILDRENS AID-RENTAL	-32,148	0	-32,148	-39,840.13	.00	7,692.13	123.9%
4629 LIBERTY SQUARE-FREEZER RENTAL	-3,204	0	-3,204	-6,300.00	.00	3,096.00	196.6%
4634 CRANBURY PARK-PICNIC PAVILLION	-27,984	0	-27,984	-8,950.00	.00	-19,034.00	32.0%
4640 MID FFLD CHILD GUIDANCE	-16,848	0	-16,848	.00	.00	-16,848.00	.0%
4642 BEN FRANKLIN RENTAL	-14,556	0	-14,556	-14,200.00	.00	-356.00	97.6%
4643 CRANBURY PARK-BUNKHOUSE	-6,564	0	-6,564	-3,000.00	.00	-3,564.00	45.7%
4644 FODOR FARM-NWLK LAND TRUST	-1,680	0	-1,680	-1,650.00	.00	-30.00	98.2%

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
4645 FODOR FARM-NWLK PRESERVE TRUST	-1,836	0	-1,836	-1,950.00	.00	114.00	106.2%
4646 FODOR FARM-LIVE GREEN CT	-1,728	0	-1,728	.00	.00	-1,728.00	.0%
4647 FODOR FARM-NWLK TREE ALLIANCE	-1,836	0	-1,836	-1,800.00	.00	-36.00	98.0%
4650 CDI - HEADSTART	-33,372	0	-33,372	-16,162.50	.00	-17,209.50	48.4%
4651 CRANBURY PARK-THEATER	-3,528	0	-3,528	.00	.00	-3,528.00	.0%
4655 KAYAK RACK RENTAL	-7,176	0	-7,176	-7,050.00	.00	-126.00	98.2%
4656 ON BOARD CAFE	-3,000	0	-3,000	.00	.00	-3,000.00	.0%
4805 MISCELLANEOUS REIMBURSEMENTS	-6,852	0	-6,852	-659.77	.00	-6,192.23	9.6%
4807 REIMBURSEMENTS OF EXPENSES	-43,596	0	-43,596	-10,489.00	.00	-33,107.00	24.1%
4817 COA-STREETSCAPE CONTAINERS	-744	0	-744	.00	.00	-744.00	.0%
4818 FODOR FARM GARDENS	-6,372	0	-6,372	-6,211.00	.00	-161.00	97.5%
4855 CONCERT HALL CLEANING REIMB	-840	0	-840	.00	.00	-840.00	.0%
4863 SCRAP METAL SALES	-15,516	0	-15,516	-8,819.78	.00	-6,696.22	56.8%
489B EXPRENDITURE REIMB PARKING	-503,772	0	-503,772	-506,920.00	.00	3,148.00	100.6%
489C EXPENDITURE REIMB WPCA	-540,000	0	-540,000	-586,669.00	.00	46,669.00	108.6%
TOTAL PUBLIC WORKS	-4,459,392	0	-4,459,392	-3,920,838.78	.00	-538,553.14	87.9%
050 BOARD OF EDUCATION							
4101 EDUCATION COST SHARING	-10,095,131	0	-10,095,131	-10,105,571.00	.00	10,440.00	100.1%
4109 BOND & INTEREST SUBSIDY	-468	0	-468	.00	.00	-468.00	.0%
4141 STATE REIMBURSEMENTS	0	0	0	-229,852.10	.00	229,852.10	100.0%
4807 REIMBURSEMENTS OF EXPENSES	-28,176	0	-28,176	106,447.16	.00	-134,623.16	-377.8%
4810 BOE COVID REIMB TO THE CITY	0	0	0	-188,583.65	.00	188,583.65	100.0%
TOTAL BOARD OF EDUCATION	-10,123,775	0	-10,123,775	-10,417,559.59	.00	293,784.59	102.9%
080 DEBT SERVICE							
4824 DEBT SERVICE REIMBURSEMENT	-967,632	0	-967,632	-802,128.28	.00	-165,503.72	82.9%
TOTAL DEBT SERVICE	-967,632	0	-967,632	-802,128.28	.00	-165,503.72	82.9%
095 PENSION PLANS							
4873 GRANT PENSION FUNDING	-20,016	0	-20,016	-10,527.98	.00	-9,488.02	52.6%
4874 401A FORFEITURE (EMPR SHARE)	0	0	0	-141.59	.00	141.59	100.0%

YEART-TO-DATE OPERATING REVENUES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
TOTAL PENSION PLANS	-20,016	0	-20,016	-10,669.57	.00	-9,346.43	53.3%
GRAND TOTAL	-377,630,101	-189	-377,630,290	-405,042,108.44	.00	27,411,818.74	107.3%

** END OF REPORT - Generated by Angela Fogel **

YEART-TO-DATE POLICE WAGES

FOR 2021 13

030 POLICE DEPARTMENT

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
013010 POLICE-ADMINISTRATION	485,376	11,455	496,831	503,893.35	.00	-7,062.35	101.4%
013022 UNIFORM PATROL	8,789,996	147,444	8,937,440	8,821,762.06	.00	115,677.94	98.7%
013023 MARINE PATROL	182,964	4,318	187,282	190,716.74	.00	-3,434.74	101.8%
013024 K-9 UNIT	432,924	10,217	443,141	376,126.60	.00	67,014.40	84.9%
013026 COMMUNITY POLICE SERVICES	1,229,030	29,005	1,258,035	1,165,341.86	.00	92,693.14	92.6%
01302A DESK & HOLDING FACILITIES	0	0	0	3,101.87	.00	-3,101.87	100.0%
013030 DETECTIVE BUREAU	1,633,420	-58,509	1,574,911	1,655,384.87	.00	-80,473.87	105.1%
013035 SPECIAL SERVICES	881,570	275,667	1,157,237	987,773.05	.00	169,463.95	85.4%
013036 SPECIAL VICTIMS UNIT	672,720	112,934	785,654	722,538.25	.00	63,115.75	92.0%
013037 IDENTIFICATION BUREAU	273,612	6,457	280,069	286,493.22	.00	-6,424.22	102.3%
013038 SCHOOL RESOURCE OFFICERS	587,352	81,862	669,214	577,667.07	.00	91,546.93	86.3%
013040 TESTING & RECRUITING	109,656	2,588	112,244	112,374.49	.00	-130.49	100.1%
013042 TRAINING	238,440	-62,373	176,067	171,028.49	.00	5,038.51	97.1%
013048 INTERNAL AFFAIRS	110,760	2,614	113,374	273,549.61	.00	-160,175.61	241.3%
013049 PLANNING/RESEARCH/ACCREDITAT	209,976	4,955	214,931	113,177.40	.00	101,753.60	52.7%
013050 PROPERTY & EVIDENCE	146,292	3,452	149,744	149,165.83	.00	578.17	99.6%
013053 VEHICLE MAINTENANCE	109,656	2,588	112,244	112,374.53	.00	-130.53	100.1%
013055 NEW POLICE HEADQUARTERS	62,916	1,485	64,401	56,061.10	.00	8,339.90	87.1%
013057 COURT OFFICER	83,448	1,969	85,417	85,865.86	.00	-448.86	100.5%
013059 ANIMAL CONTROL	212,100	5,006	217,106	149,227.39	.00	67,878.61	68.7%
013060 ADMINISTRATIVE SERVICES	111,948	2,642	114,590	116,387.80	.00	-1,797.80	101.6%
013061 PURCHASING & BOOKKEEPING	62,832	1,483	64,315	63,651.69	.00	663.31	99.0%
013062 EXTRA WORK	59,844	1,412	61,256	60,620.68	.00	635.32	99.0%
013063 PAYROLL	62,832	1,483	64,315	63,651.68	.00	663.32	99.0%
013064 DATA ENTRY	103,908	2,452	106,360	93,534.78	.00	12,825.22	87.9%
013065 PUBLIC RECORDS	106,248	2,507	108,755	90,941.19	.00	17,813.81	83.6%
013066 ALARM ADMINISTRATION	72,780	1,718	74,498	73,720.99	.00	777.01	99.0%
013070 ADMINISTRATION	109,656	2,588	112,244	163,455.22	.00	-51,211.22	145.6%
013071 COMMUNICATIONS/911	1,909,596	45,066	1,954,662	1,549,119.77	.00	405,542.23	79.3%
TOTAL POLICE DEPARTMENT	19,051,852	644,485	19,696,337	18,788,707.44	.00	907,629.56	95.4%
GRAND TOTAL	19,051,852	644,485	19,696,337	18,788,707.44	.00	907,629.56	95.4%

** END OF REPORT - Generated by Angela Fogel **

YEART-TO-DATE FIRE WAGES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
031 FIRE DEPARTMENT							
013110 ADMINISTRATION	415,080	9,796	424,876	508,229.58	.00	-83,353.58	119.6%
013120 FIREFIGHTING	11,459,124	20,435	11,479,559	11,316,201.67	.00	163,357.33	98.6%
013130 PREVENTION	917,532	21,654	939,186	916,842.24	.00	22,343.76	97.6%
013140 FIRE TRAINING	131,916	3,113	135,029	135,170.70	.00	-141.70	100.1%
013152 FIRE EQUIPMENT	172,896	4,080	176,976	154,513.33	.00	22,462.67	87.3%
013160 EMERGENCY PREPAREDNESS PLAN	89,142	2,104	91,246	90,407.58	.00	838.42	99.1%
TOTAL FIRE DEPARTMENT	13,185,690	61,182	13,246,872	13,121,365.10	.00	125,506.90	99.1%
GRAND TOTAL	13,185,690	61,182	13,246,872	13,121,365.10	.00	125,506.90	99.1%

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YEART-TO-DATE DPW WAGES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
040 PUBLIC WORKS							
014010 OPERATIONS CHIEF	242,269	5,718	247,987	265,914.76	.00	-17,927.76	107.2%
014021 OPERATIONS-MAINT & REPAIR ST	2,861,750	454,750	3,316,500	3,089,020.08	.00	227,479.92	93.1%
014023 OPERATIONS-SIGNS & MARKINGS	195,072	-123,201	71,871	25,495.70	.00	46,375.30	35.5%
014025 OPERATIONS-SNOW/ICE REMOVAL	0	0	0	56,245.62	.00	-56,245.62	100.0%
014027 STORM DRAINAGE	427,140	-249,327	177,813	100,058.46	.00	77,754.54	56.3%
014028 OPERATIONS-SOLID WASTE COLLE	92,522	2,184	94,706	114,971.63	.00	-20,265.63	121.4%
014029 OPERATIONS-TREE MAINT/REMOVA	232,952	5,498	238,450	95,865.96	.00	142,584.04	40.2%
014030 ENGINEERING	1,538,052	36,298	1,574,350	1,349,534.96	.00	224,815.04	85.7%
014042 OPERATIONS-DISPOSAL	240,942	5,686	246,628	279,396.92	.00	-32,768.92	113.3%
014071 ENGINEERING-FACILITIES-ADMIN	59,844	1,412	61,256	49,108.44	.00	12,147.56	80.2%
TOTAL PUBLIC WORKS	5,890,543	139,018	6,029,561	5,425,612.53	.00	603,948.47	90.0%
GRAND TOTAL	5,890,543	139,018	6,029,561	5,425,612.53	.00	603,948.47	90.0%

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YEART-TO-DATE BOE EXPENDITURES

FOR 2021 13

11 BOARD OF ED FUND

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
100 DEGREE LEVEL CHANGES	162,252	-146,258	15,994	.00	.00	15,993.99	.0%
101 LONG TERM SUBSTITUTES Cert	185,346	204,019	389,365	370,887.10	.00	18,477.49	95.3%
102 PROFESSIONAL DEVELOPMENT	469,203	-324,273	144,930	77,048.34	.00	67,881.26	53.2%
111 SUPERINTENDENT	291,057	18,483	309,540	309,497.09	.00	42.91	100.0%
112 CENTRAL ADMIN SUP TEAM	1,310,149	-48,081	1,262,068	1,214,808.92	.00	47,259.31	96.3%
113 PRINCIPALS	6,881,054	1,946	6,883,000	6,616,360.12	.00	266,639.84	96.1%
114 SUPERVISORS	982,174	61,778	1,043,952	983,772.47	.00	60,179.53	94.2%
115 ASSISTANT SUPERVISORS	838,531	17,300	855,831	855,491.57	.00	339.43	100.0%
117 TEACHERS	81,979,249	-299,856	81,679,393	82,237,425.73	.00	-558,032.98	100.7%
118 SUBSTITUTES Cert Daily	283,599	-35,296	248,303	288,028.84	.00	-39,725.36	116.0%
119 OTHER CERTIFIED	8,667,258	-61,267	8,605,991	8,373,024.12	.00	232,967.13	97.3%
121 SECRETARY	2,707,694	14,816	2,722,510	2,514,606.90	.00	207,903.15	92.4%
122 AIDE	10,953,565	37,722	10,991,287	10,371,988.65	.00	619,298.25	94.4%
123 CLERKS	1,095,188	-98,656	996,532	1,013,173.30	.00	-16,641.30	101.7%
124 CUSTODIANS	3,421,547	-307,742	3,113,805	2,943,578.52	.00	170,226.48	94.5%
125 MAINTENANCE	558,678	0	558,678	538,206.06	.00	20,471.94	96.3%
126 NON-AFFILIATED	4,792,196	-70,582	4,721,614	4,664,214.08	.00	57,399.79	98.8%
127 OTHER NON-CERTIFIED	757,265	-44,475	712,790	658,059.36	.00	54,730.64	92.3%
128 SUBSTITUTES Non-Cert LT	239,357	-32,916	206,441	230,945.38	.00	-24,504.72	111.9%
130 OVERTIME SALARIES	569,222	74,954	644,176	575,997.11	.00	68,179.24	89.4%
131 CERTIFIED OVERTIME SALAR	35,000	-24,016	10,984	4,165.00	.00	6,819.00	37.9%
133 SALARIES-WORKSHOPS	84,100	25,010	109,110	41,421.14	.00	67,688.77	38.0%
134 SALARIES-EXTRA CURRICULA	136,802	57,500	194,302	160,501.17	.00	33,800.83	82.6%
137 CERTIFIED HOURLY	704,417	79,449	783,866	462,277.17	.00	321,588.53	59.0%
138 NON-CERTIFIED HOURLY	152,500	-24,021	128,479	66,317.54	.00	62,161.41	51.6%
139 EXTRA-CURRICULAR STIPENDS	1,294,509	-11,732	1,282,777	1,168,351.77	.00	114,424.92	91.1%
143 NURSES	1,715,625	11,658	1,727,283	1,700,589.70	.00	26,692.83	98.5%
145 PHYSICAL THERAPIST	323,916	149,750	473,666	476,794.68	.00	-3,128.68	100.7%
150 REDESIGN FUNDS	-505,768	-954,353	-1,460,121	.00	.00	-1,460,121.00	.0%
212 FRINGE BENEFITS	25,829,303	239,660	26,068,963	25,778,946.00	.00	290,017.00	98.9%
230 RETIREMENT BENEFITS	1,591,000	0	1,591,000	1,538,875.49	.00	52,124.51	96.7%
235 LONGEVITY	238,976	57,500	296,476	296,276.76	.00	199.24	99.9%
240 SOCIAL SECURITY	3,669,814	0	3,669,814	4,104,843.07	.00	-435,029.07	111.9%
250 UNEMPLOYMENT COMPENSATIO	204,448	257,691	462,139	373,488.50	38,385.00	50,265.50	89.1%
300 PURCHASED PROF AND TECH	225,273	2,700	227,973	211,569.08	10,000.00	6,403.92	97.2%
301 ATTENDANCE AT MEETINGS	183,855	-53,850	130,005	59,513.22	3,032.35	67,459.73	48.1%
311 RECRUITMENT	99,000	-62,387	36,613	35,007.78	.00	1,605.45	95.6%
312 IN SERVICE	0	5,007	5,007	5,006.62	.00	.00	100.0%
323 PUPIL SERV-NON-PAYROLL S	80,500	0	80,500	900.00	.00	79,600.00	1.1%
324 FIELD TRIPS	42,600	-25,362	17,238	930.00	.00	16,308.23	5.4%

YEART-TO-DATE BOE EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
325 PARENT ACTIVITY	4,000	0	4,000	654.45	.00	3,345.55	16.4%
330 OTHER PROF TECH SERVICES	7,797,205	-147,902	7,649,303	6,207,036.70	398,199.54	1,044,067.07	86.4%
331 LEGAL FEES	616,990	1,531	618,521	636,007.73	152,817.14	-170,304.37	127.5%
400 PURCHASED PROPERTY SERVI	3,053,467	64,092	3,117,559	3,727,555.27	414,920.31	-1,024,916.58	132.9%
410 UTILITY SERV (WAT & SEW)	226,743	17,800	244,543	221,649.67	82,191.18	-59,297.85	124.2%
412 BOILER REPAIRS	200,850	44,200	245,050	196,969.01	16,927.77	31,153.22	87.3%
414 BURNER SERVICE	25,750	-22,000	3,750	.00	.00	3,750.00	.0%
415 OTHER REPAIRS	11,000	0	11,000	8,959.64	.00	2,040.36	81.5%
416 PNEUMATIC CONTROLS	25,838	0	25,838	15,183.68	.00	10,654.32	58.8%
417 CLOCKS & INTERCOMS	10,000	-5,000	5,000	2,518.56	.00	2,481.44	50.4%
420 CLEANING SERVICES	26,050	-11,730	14,320	7,237.50	1,700.75	5,381.75	62.4%
421 DISPOSAL SERVICES	138,817	0	138,817	124,414.80	13,502.20	900.00	99.4%
425 GLASS	12,000	0	12,000	15,097.25	.00	-3,097.25	125.8%
430 REPAIRS AND MAINT SERV	1,670,322	144,580	1,814,902	1,551,800.84	135,020.62	128,080.37	92.9%
431 ELEVATOR SERVICE	49,613	-15,000	34,613	31,345.63	.00	3,267.37	90.6%
432 ELECTRIC SERVICE	21,525	0	21,525	25,304.66	.00	-3,779.66	117.6%
433 ELECTRIC MOTORS	30,240	-20,000	10,240	3,749.81	.00	6,490.19	36.6%
434 FOLDING PARTITIONS	10,927	-9,000	1,927	950.00	.00	977.00	49.3%
439 REPAIRS - MISC	600	0	600	.00	.00	600.00	.0%
440 RENTALS	30,117	0	30,117	130,511.38	17,232.52	-117,626.90	490.6%
441 RENTAL OF LAND AND BUILD	29,925	-7,544	22,381	17,890.00	.00	4,491.00	79.9%
450 CONSTRUCTION SERVICES	297,000	-84,100	212,900	139,115.77	25,685.00	48,099.23	77.4%
490 SECURITY SERVICES	26,250	-15,000	11,250	7,424.60	.00	3,825.40	66.0%
492 LIFE SAFETY SYSTEMS	100,000	0	100,000	76,196.40	.00	23,803.60	76.2%
500 OTHER PURCHASED SERVICES	0	0	0	-1,003.29	.00	1,003.29	100.0%
510 STUDENT TRANS SERV -PUBL	9,108,306	-248,554	8,859,752	7,817,580.60	20,189.00	1,021,982.64	88.5%
511 STUDENT TRANS SERV-NON-P	323,235	78,000	401,235	363,560.39	16,776.98	20,897.63	94.8%
519 STUDENT TRANS IND ARTS	17,280	0	17,280	.00	.00	17,280.00	.0%
521 GEN LIAB/PROPERTY INS	5,000	0	5,000	.00	.00	5,000.00	.0%
529 INTER ACTI INSUR PREM PA	74,800	-9,179	65,621	34,192.00	.00	31,429.00	52.1%
530 COMMUNICATIONS	367,812	4,985	372,797	326,671.32	5,913.10	40,212.63	89.2%
540 ADVERTISING	27,455	4,074	31,529	35,142.97	.00	-3,613.97	111.5%
562 SPEC ED TUITION - OTHER LEA's	1,774,619	-230,277	1,544,342	1,547,880.07	.00	-3,538.07	100.2%
563 SPEC ED - OOD TUITION/EC/SAP	7,595,357	-1,233,396	6,361,961	5,972,019.61	72,166.78	317,774.37	95.0%
565 Regular Ed. OOD Tuition-LEA's	100,000	12,622	112,622	112,622.00	.00	.00	100.0%
566 REGULAR ED OOD TUITION	77,250	-22,620	54,630	49,805.31	.00	4,824.69	91.2%
580 TRAVEL	266,240	-119,552	146,688	135,804.37	.00	10,883.23	92.6%
590 MISCELL PURCH SERV	38,215	-12,799	25,416	2,462.05	.00	22,954.07	9.7%
600 SUPPLIES	404,241	-54,953	349,288	308,916.48	2,984.39	37,386.93	89.3%
610 GENERAL SUPPLIES	438,232	-604	437,628	321,638.28	19,100.00	96,889.72	77.9%
611 INSTRUCTIONAL SUPPLIES	1,268,168	508,330	1,776,498	1,378,658.68	2,839,268.11	-2,441,428.34	237.4%
612 ADMINISTRATIVE SUPPLIES	6,000	-1,000	5,000	2,282.76	.00	2,717.24	45.7%
613 MAINTENANCE SUPPLIES	211,050	69,650	280,700	223,066.20	23,502.95	34,130.85	87.8%
614 POSTAGE	82,503	-3,090	79,413	37,037.61	.00	42,375.68	46.6%

YEART-TO-DATE BOE EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
616 TESTING	18,000	96,377	114,377	48,553.87	63,455.23	2,367.94	97.9%
622 ELECTRICITY	2,390,946	14,900	2,405,846	2,198,772.38	444,995.17	-237,921.55	109.9%
623 PROPANE GAS	9,270	0	9,270	4,372.44	355.61	4,541.95	51.0%
624 OIL	551,340	0	551,340	466,848.39	.00	84,491.61	84.7%
625 NATURAL GAS	879,953	288,000	1,167,953	1,002,406.41	186,303.67	-20,757.08	101.8%
626 GASOLINE	223,029	0	223,029	208,291.97	776.66	13,960.37	93.7%
641 TEXTBOOKS (HARD COVER/REPL)	665,821	-166,549	499,272	366,772.82	20,658.12	111,840.80	77.6%
642 LIBRARY BOOKS AND PERIOD	63,122	-16,850	46,272	14,440.80	3,786.56	28,044.18	39.4%
643 TECH SUPPLIES	70,091	50,374	120,465	46,870.27	59,708.20	13,886.69	88.5%
644 CONSUMABLES/WORKBOOKS	382,787	-114,151	268,635	163,670.48	15,556.90	89,408.08	66.7%
645 TEXTBOOKS (SOFT COVER)	52,000	70,467	122,467	116,288.46	.00	6,178.15	95.0%
646 BOOK BINDING	500	-500	0	.00	.00	.00	.0%
689 Retention & Engagement	55,000	-35,000	20,000	1,812.84	3,924.40	14,262.76	28.7%
690 OTHER SUPPLIES AND MATER	375,289	332,904	708,193	492,322.35	116,928.92	98,941.78	86.0%
692 GRADUATION EXPENSES	45,400	12,735	58,135	68,461.49	5,857.60	-16,184.09	127.8%
700 PROPERTY	114,357	13,796	128,153	60,826.35	36,503.74	30,823.35	75.9%
730 INSTRUCTIONAL EQUIPMENT	852,491	1,650,601	2,503,092	1,416,242.67	1,034,983.29	51,865.78	97.9%
732 VEHICLES	0	25,000	25,000	27,912.39	.00	-2,912.39	111.6%
733 INSTRUCTIONAL SOFTWARE	732,108	260,499	992,607	922,537.03	4,769.20	65,301.00	93.4%
739 NON-INSTRUCTIONAL EQUIPMENT	504,521	174,580	679,101	264,170.57	264,183.52	150,747.39	77.8%
749 LEASE PAYMENTS	357,414	1,200	358,614	358,567.85	.00	46.15	100.0%
810 DUES,FEES AND MEMBERSHIP	216,188	-21,910	194,278	163,312.69	75.00	30,890.03	84.1%
912 COVID 19 EXPENSE	0	0	0	.00	302.89	-302.89	100.0%
TOTAL BOARD OF ED FUND	208,411,072	4,856	208,415,928	201,552,253.63	6,572,640.37	291,034.00	99.9%
GRAND TOTAL	208,411,072	4,856	208,415,928	201,552,253.63	6,572,640.37	291,034.00	99.9%

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CITY OF NORWALK, DEPARTMENT OF FINANCE
Tax Collector's Office

P: 203-854-7731 / F: 203-854-7770

125 East Avenue Room 105
Norwalk, Connecticut 06851
www.norwalkct.org

To: Mayor Harry Rilling; Board of Estimate and Taxation; Finance & Claims Committee
From: Lisa Biagiarelli, Tax Collector
Date: June 7, 2021
Re: Narrative for May 2021 Tax Collector's Report

As of the end of May, 2021, eleven months through the fiscal year that began on July 1, 2020 and with only one month remaining, we had collected in excess of $347 million, or **98.85%** of our now $351 million adjusted current tax levy on the 2019 grand list. As of the end of May 2021, we also collected more than $16.5 million of our sewer use levy, or **98.25%.** We also collected 87.91% of the year's IPP (Industrial Pretreatment Program) fee on behalf of the Water Pollution Control Authority.

Compared with the prior fiscal year, we ended May slightly ahead with regard to taxes (0.52%), very slightly down with regard to sewer use (-0.13%), and ahead with the IPP fee (1.51%). Overall, collections remain good, and we met our budgeted collection goal of 98% of levy in spite of COVID related and other issues.

With regard to prior years' collections, through May, 2021 we now (again) show a net collection of nearly $3.8 million; now more than a quarter of a million dollars ahead of the $3.5 million in back taxes, interest, lien fees collected during the same period in the prior year. Bear in mind that during this fiscal year we did lose a significant amount of prior year revenue due to settlements of court cases initiated by taxpayers who appealed their tax assessments from prior years, as well as the current assessment year.

Regarding our tax sale, we have collected in excess of $4.8 million since November 2019 on properties originally slated for sale. The sale was put on hold in the spring of 2020 due to COVID 19. Since then, the state lifted the prohibitions on tax sales, and I rescheduled the sale for Monday, September 20, 2021. More than 100 of the accounts we began working on in November 2019 have been paid in full. The extended grace period has made working on the sale challenging, but our budgeted collection goals for this current fiscal year and for the fiscal year ending 2022 are both predicated on the infusion of revenue generated by the tax sale. Earlier this month we refined our criteria, and have added more properties to the sale. This is our highest dollar amount sale to date, surpassing our prior record of $4.6 million. We expect the list of sale properties to be posted within the next four to six weeks. I will continue to update everybody on the sale as we progress.

We are also working on other collection enforcement measures, including withholding of health permits when past due taxes are owed; alias tax warrants on business personal property accounts; and wage garnishments.

Maintaining high current and back tax collection rates promotes budgetary stability and allows the Board of Estimate and Taxation to set lower mill rates for all taxpayers. A higher current collection rate enables less of an allowance for "uncollectible" taxes, and correspondingly lower mill rates.

With regard to the new fiscal year, our 2020 grand list property tax bills are at the printer, and should be mailed by June 21. I will provide a more current update verbally at the meeting on June 10. There are no COVID related extensions this year and these bills are due July 1, 2021. The last day to pay is Monday, August 2, 2021 as August 1 falls on a Sunday.

Taxpayers have numerous payment options, and can pay their property taxes by mail, over the telephone, online, or in person. Information is available on the tax collector's home page, www.norwalkct.org/taxcollector . When paying online, taxpayers may use an electronic check (ACH payment), or a debit, credit or ATM card. The cost of an electronic check is only $1.25. This is a convenient, cost effective and safe alternative that avoids the delays inherent in mailing payment and allows for a contact-less transaction.

Taxpayers who prefer to pay in person may pay at our office at City Hall, open Monday through Friday from 8:30 am to 4 pm with no appointment needed and no lunch time closure.

Those who wish may also pay in person at one of a dozen Norwalk bank branches that participate in our satellite tax collection program. Taxpayers do not need to be a customer of the bank. They need to bring their current tax bill with them. The banks offer the service of allowing the customer to walk in or drive up, present their current tax bill and make payment at the branch. The customer receives part of their bill back as their receipt and the other portion will be retrieved by our office. Our records are updated to reflect the payment and the customer is afforded the opportunity to pay in person without having to make the trip to City Hall. This is a convenient option for those who may want an in person transaction but do not want to navigate the parking lot at city hall, or who find it more convenient to visit a bank branch close to where they live or work. Participating bank branches include Norwalk storefront locations of Patriot Bank, M&T Bank, Bankwell, Norwalk Bank and Trust, Webster Bank, and Fairfield County Bank. We encourage taxpayers to take advantage of this no cost service.

TAX COLLECTOR'S REPORT
JUNE 2021

FISCAL YEAR 2020-2021 (2019 GRAND LIST)	ORIGINAL LEVY	ADJ. TAX COLLECTIONS JUN 20 - JUN 21	COLLECTION %	CORRECTED LEVY*	CHANGE IN LEVY	COLLECTION %
AUTOMOBILE-REGULAR	$20,760,190.24	$19,524,700.89	94.05%	$20,421,054.61	($339,135.63)	95.61%
AUTOMOBILE-SUPPLEMENTAL	$2,974,458.75	$2,605,191.17	87.59%	$2,925,528.58	($48,930.17)	89.05%
PERSONAL PROPERTY	$20,000,411.00	$19,411,910.63	97.06%	$19,955,004.03	($45,406.97)	97.28%
REAL ESTATE	$310,928,205.46	$305,155,969.24	98.14%	$307,561,714.28	($3,366,491.18)	99.22%
TOTAL TAX	**$354,663,265.45**	**$346,697,771.93**	**97.75%**	**$350,863,301.50**	**($3,799,963.95)**	**98.81%**
SEWER USE	$16,883,967.00	$16,622,106.89	98.45%	$16,881,885.34	($2,081.66)	98.46%
IPP FEE	$200,500.00	$176,704.69	88.13%	$199,999.78	($500.22)	88.35%

FISCAL YEAR 2019-2020 (2018 GRAND LIST)	ORIGINAL LEVY	JUN 19 - JUN 20				
AUTOMOBILE-REGULAR	$20,298,846.95	$18,899,047.57	93.10%	$19,879,593.31	($419,253.64)	95.07%
AUTOMOBILE-SUPPLEMENTAL	$3,411,633.59	$2,987,125.58	87.56%	$3,400,025.18	($11,608.41)	87.86%
PERSONAL PROPERTY	$18,801,474.70	$18,037,532.31	95.94%	$18,706,007.34	($95,467.36)	96.43%
REAL ESTATE	$292,525,761.66	$288,176,988.90	98.51%	$291,356,067.62	($1,169,694.04)	98.91%
TOTAL TAX	**$335,037,716.90**	**$328,100,694.36**	**97.93%**	**$333,341,693.45**	**($1,696,023.45)**	**98.43%**
SEWER USE	$16,686,428.00	$16,334,624.72	97.89%	$16,582,171.30	($104,256.70)	98.51%
IPP FEE	$203,250.00	$177,615.84	87.39%	$205,500.00	$2,250.00	86.43%
TAX DIFFERENCE 2019 G.L. vs. 2018 G.L. INCREASE/(DECREASE)	$19,625,548.55	$18,597,077.57	-0.18%	$17,521,608.05	($2,103,940.50)	0.39%
SEWER DIFFERENCE 2019 G.L. vs. 2018 G.L. INCREASE/(DECREASE)	$197,539.00	$287,482.17	0.56%	$299,714.04	$102,175.04	-0.05%
IPP DIFFERENCE 2019 G.L. vs. 2018 G.L. INCREASE/(DECREASE)	($2,750.00)	($911.15)	0.74%	($5,500.22)	($2,750.22)	1.92%

BACK TAXES COLLECTED	FISCAL YR 2020-2021 (JUL 20 - JUN 21)	FISCAL YR 2019-2020 (JUL 19 - JUN 20)	CUR YR vs.PRIOR YR INC/(DEC)
PRIOR TAXES	$809,300.27	$1,210,725.47	($401,425.20)
PRIOR SEWER USE FEE	$242,224.75	$144,336.36	$97,888.39
PRIOR IPP FEE	$12,169.66	$12,864.88	($695.22)
TOTAL PRIOR TAX, SEWER & IPP	**$1,063,694.68**	**$1,367,926.71**	**($304,232.03)**
CURRENT INTEREST	$1,037,490.44	$844,174.71	$193,315.73
PRIOR INTEREST	$1,173,184.29	$732,624.09	$440,560.20
SEWER USE FEE INTEREST	$108,823.58	$86,911.09	$21,912.49
IPP FEE INTEREST	$7,615.76	$6,850.04	$765.72
TOTAL INTEREST COLLECTED	**$2,327,114.07**	**$1,670,559.93**	**$656,554.14**
PRIOR LIEN FEE	$14,620.36	$13,634.28	$986.08
CURRENT LIEN FEE	$5,781.76	$5,885.97	($104.21)
TOTAL LIEN FEE COLLECTED	**$20,402.12**	**$19,520.25**	**$881.87**
MISC FEES COLLECTED**	**$134,535.44**	**$129,741.39**	**$4,794.05**
TOTAL PRIOR TAX, ALL INTEREST & ALL FEES	**$3,545,746.31**	**$3,187,748.28**	**$357,998.03**

* CORRECTED LEVY INCLUDING CERTIFICATES OF CORRECTION & SUSPENSE TRANSFERS

** PRIOR & CURRENT FISCAL YEAR INCLUDES TAX SALE AND TITLE SEARCH FEES PROCESSED THRU MUNIS

TAX COLLECTOR'S REPORT
JUNE 30, 2021
ADVANCE COLLECTIONS

FISCAL YEAR 2021-2022 (2020 GRAND LIST)	ORIGINAL LEVY	ADJ. TAX COLLECTIONS JUN 2021	COLLECTION %	CORRECTED LEVY*	COLLECTION %
AUTOMOBILE-REGULAR	$21,672,160.18	$2,009,912.03	9.27%	$21,611,510.77	9.30%
PERSONAL PROPERTY	$22,966,731.64	$417,817.69	1.82%	$22,962,541.34	1.82%
REAL ESTATE	$308,716,745.40	$11,473,897.91	3.72%	$307,920,929.90	3.73%
TOTAL	**$353,355,637.22**	**$13,901,627.63**	**3.93%**	**$352,494,982.01**	**3.94%**
SEWER USE FEE	$16,488,685.00	$497,230.65	3.02%	$16,485,001.00	3.02%
IPP FEE	$187,000.00	$15,750.00	8.42%	$175,500.00	8.97%

FISCAL YEAR 2020-2021 (2019 GRAND LIST)	ORIGINAL LEVY	JUN 2020			
AUTOMOBILE-REGULAR	$20,760,190.24	$1,877,238.45	9.04%	$20,737,776.38	9.05%
PERSONAL PROPERTY	$20,000,411.00	$349,816.40	1.75%	$19,984,661.90	1.75%
REAL ESTATE	$310,928,205.46	$7,884,507.94	2.54%	$310,272,138.14	2.54%
TOTAL	**$351,688,806.70**	**$10,111,562.79**	**2.88%**	**$350,994,576.42**	**2.88%**
SEWER USE FEE	$16,883,967.00	$341,634.20	2.02%	$16,895,291.00	2.02%
IPP FEE	$200,500.00	$15,250.00	7.61%	$201,500.00	7.57%
DIFFERENCE 2020 G.L. vs. 2019 G.L. TAX ONLY - INC/(DEC)	$1,666,830.52	$3,790,064.84	1.06%	$1,500,405.59	1.06%
DIFFERENCE 2020 G.L. vs. 2019 G.L. SEWER USE FEE ONLY - INC/(DEC)	($395,282.00)	$155,596.45	0.99%	($410,290.00)	0.99%
DIFFERENCE 2020 G.L. vs. 2019 G.L. IPP FEE ONLY - INC/(DEC)	($13,500.00)	$500.00	0.82%	($26,000.00)	1.41%

* CORRECTED LEVY INCLUDING CERTIFICATES OF CORRECTION