REGULAR MEETING - BOARD OF ESTIMATE & TAXATION

June 3, 2013 – 7:30 p.m., Room 231
City Hall, 125 East Avenue
Norwalk, Connecticut

1. **Approval of Minutes**

   May 6, 2013 – Regular Meeting

2. **Special Appropriations Agenda Section A**

   List of Resolutions

   Advertised Items - 1

3. **Transfer Agenda Section B**

4. **Other Business Section C**

   1. RESOLUTION, making appropriations for Various Public Improvements aggregating $19,684,000 for the FY 2013-14 Capital Budget and authorizing the Issuance of $15,653,000 General Obligation Bonds of the City to meet certain appropriations in the FY 2013-14 Capital Budget and pending the issuance thereof the making of temporary borrowings for such purpose.

   2. RESOLUTION, authorizing the close out of various capital projects totaling $2,277,666 from the DPW, Parking Authority & Planning & Zoning Departments (detailed work sheet attached). Account Numbers (Various).

   3. RESOLUTION, authorizing the increase of various capital projects totaling $2,277,666 in the Redevelopment, DPW and Parking Authority Departments (detailed worksheet attached). Account Numbers (Various).

5. **Additional Information Section D**

   Oak Hills Financial Status – April, 2013

   Summary of Special Appropriation - FY 2012-13

   Status of Contingency – FY 2012-13

   Financial reports

   - Year-to-date Capital Budget Report – FY 2012-13
   - Year-to-date City Operating Budget Report - FY 2012-13
   - Year-to-date BOE Operating Budget Report - FY 2012-13
   - Tax Collector's Report – April 2013
   - Tax Collector's Narrative – April 2013
   - Key Revenue Report – YTD April 2013

   Salary accounts

   - Fire Overtime
   - Dispatch Overtime
   - Police Overtime

CITY OF NORWALK
BOARD OF ESTIMATE & TAXATION
REGULAR MEETING
MAY 6, 2013

ATTENDANCE: Fred Wilms, Chair; Mayor Richard Moccia; Erik Anderson; John Federici; James Feigenbaum; Michael Kolman

STAFF: Erin Herring, City Clerk; Thomas Hamilton, Finance Director; Robert Barron Director of Management & Budgets

Mr. Wilms called the meeting to order at 7:30 p.m. Ms. Herring called the Roll. A quorum was present.

APPROVAL OF FY 2013-14 OPERATING BUDGET & TAX RATES

Mr. Barron explained the item and said that the information was provided in the meeting packets. He explained that there were three areas where expenses were decreased: Public Works, Information Technology and Settled Contracts. The proposed final budget is $636,420 less than the budget cap set by the Common Council and $430,035 than the Tentative approved budget. The budget cap is the expenses less the intergovernmental revenue.

Mr. Hamilton explained that a home in the fourth district with a median assessed value of $287,945 will pay $243.13 more.

Mr. Barron highlighted final FY 2013-14 Board of Estimate and Taxation proposed budget.

Mr. Kolman suggested splitting $636,000 into three groups and returning a third to the taxpayers, a third to the Board of Education and putting a third into the fund balance. Mayor Moccia explained that the problem is that they need to leave reserves because they are not sure how much the City will get from the State. Mr. Hamilton added that he did not think they could make adjustment because they do not have a basis to make them. Mayor Moccia said that it was unfortunate that they are at the mercy of other entities. He said that he has been in Hartford several times in the past month and a half and said that the Governor's budget does not serve Norwalk well.

Mr. Kolman asked what reserve will be tapped if they do not get State aid. Mr. Hamilton said that he does not know what the final numbers will look like. If the State aid that the Board of Education anticipates does not come in, they will look for other strategies to bridge any gaps. The Governor had proposed eliminating a number of grant programs.

Mayor Moccia talked about LCIP and said that school safety is very important. He said that he believes that those funds can be used for school safety. He stressed that the number one priority outside of education is school safety.

Mr. Wilms said that he noticed a shift in conversations with the Board of Education this year. He said that he had formal meetings with them and the books are more professionally presented and found that he was able to have regular conversations with them. Mr. Wilms said that he felt they came out with a reasonable request and that they were on a very good track until the bombshell came from the State. He said that he will continue to have conversations with the Board of Education to find a way to bridge the gap.

** **MAYOR MOCCIA MOVED APPROVAL OF FY 2013-14 OPERATING BUDGET & TAX RATES AS PRESENTED**

Mr. Wilms said that no budget is perfect and that he wishes he could find a way to make everyone happy. There will always have to be compromises. He said that they have a balanced budget within the Common Council cap. The budget allows them to hire three new Police officers who will be stationed in the schools. He added that he likes that groups are being held accountable.

Mr. Wilms said that he supports this budget; it is a compromise and represents that they are turning a corner. Mayor Moccia agreed.

** **MOTION PASSED UNANIMOUSLY BY ROLL CALL VOTE WITH SIX (6) VOTES IN FAVOR (MR. WILMS; MAYOR MOCCIA; MR. ANDERSON; MR. FEDERICI; MR. FEIGENBAUM; MR. KOLMAN)**

<u>**APPROVAL OF MINUTES**</u> - April 1, 2013 – regular meeting

The following corrections were made to the minutes of April 1, 2013:

Page 2: Library, last sentence revision

"He added that he has reviewed this with the Library Director who spent a good deal of time..."

Delete the remainder of the sentence and replace with:

"Restructuring the schedule of the part time staff to remain within the Library's budget while still providing coverage for the absence of a full time worker on a long term sick leave. "

Page 4: Key Revenue Report, name revision

Mr. Baron should be Mr. Barron

Page 5: Other Business, first sentence revision:

"Mr. Barron noted that the Oak Hills authority has provided the financial reports that is required and there..."

Keep the remainder of the sentence but replace the above with

"Mr. Barron noted that the Oak Hills Authority has provided the February financial reports and that there..."

** **MR. WILMS MOVED TO ACCEPT THE MINUTES OF APRIL 1, 2013 AS CORRECTED**
** **MOTION PASSED WITH ONE (1) ABSTENTION (MR. ANDERSON)**

<u>SPECIAL APPROPRIATIONS AGENDA SECTION A</u>

Mr. Barron explained that this appropriation is to cover the remaining costs associated with Storm Sandy. FEMA pays 75% of the cost to restore to pre-storm condition. Mr. Hamilton said that they do not know when they will get FEMA reimbursement. He noted that they just received notification that FEMA approved their submission for Hurricane Irene that took place in August 2011.

** **MR. WILMS MOVED THE FOLLOWING RESOLUTION:**
RESOLVED, THAT A SUM NOT TO EXCEED $240,000 BE AND THE SAME IS HEREBY TRANSFERRED FROM FUND BALANCE TO VARIOUS ACCOUNTS TO COVER THE REMAINING OPERATING EXPENSES RELATED TO STORM STAND (ACCOUNT # VARIOUS)
** **MOTION PASSED UNANIMOUSLY**

TRANSFER AGENDA SECTION B

Legal:

Mr. Barron explained that the transfer is needed to cover costs associated with appraisal services that were previously handled by the Assistant Corporation Counsel.

** **MR. FEIGENBAUM MOVED TO APPROVE THE LEGAL TRANSFER AS SUBMITTED IN THE AMOUNT OF $70,000 FROM SALARY & WAGES - REG TO OTHER PROF. SERVICES**

** **MOTION PASSED UNANIMOUSLY**

Town Clerk/Management & Budgets:

Mr. Barron explained that the transfer is needed to cover the costs due to the absence of an employee who is out on paid leave.

** **MR. WILMS MOVED TO APPROVE THE TOWN CLERK/MANAGEMENT & BUDGET TRANSFER AS SUBMITTED FOR THE TOTAL AMOUNT OF $23,000 FROM SALARY & WAGES REG TO SALARIES & WAGES – TEMPORARY ($18,000) AND SALARIES & WAGES – REG TO SALARIES & WAGES – OVERTIME ($5,000)**

** **MOTION PASSED UNANIMOUSLY**

DPW:

Mr. Barron explained that this transfer is needed to upgrade the Customer Service software. Cityworks no longer supports the old software.

** **MR. WILMS MOVED TO APPROVE THE DPW TRANSFER SUBMITTED IN THE AMOUNT OF $44,050 FROM DISPOSAL TO IT SERVICES**

** **MOTION PASSED UNANIMOUSLY**

Historical Commission:

Mr. Hamilton explained that this is a transfer from the Other Professional Services account to the Salary & Wages – temp account. He said that the Historical Commission hired a part time Curatorial Assistant and the work has now started to move and catalogue the collection.

Mr. Anderson said that he sits on the Historical Society and is excited to see this take place.

** **MR. FEDERICI MOVED TO APPROVE THE HISTORICAL COMMISSION TRANSFER SUBMITTED IN THE AMOUNT OF $27,120 FROM OTHER PROF. SERVICES TO SALARY & WAGES – TEMP**

** **MOTION PASSED WITH ONE (1) ABSTENTION (MR. ANDERSON)**

OTHER BUSINESS SECTION C

** **MR. FEDERICI MOVED TO APPROVE THE FY 2013-14 WPCA BUDGET**

Mr. Hamilton explained the item. He said that there is no increase in the sewer rates. The most significant change is a substantial increase in the debt service. He said that this budget draws down upon the reserves. The budget includes an additional position for a GIS Analyst. Mayor Moccia said that Norwalk historically has the lowest sewer rate.

** **MOTION PASSED UNANIMOUSLY**

ADDITIONAL INFORMATION SECTION D

Oak Hills Financial Status – March 2013

Summary of Special Appropriation – FY 2012-13

Status of Contingency – FY 2012-13

Financial Reports

- Year to Date Capital Budget Report – FY 2012-13
- Year to Date City Operating Budget Report – FY 2012-13
- Year to Date BOE Operating Budget Report – FY 2012-13
- Tax Collector's Report – April 2013
- Key Revenue Report – YTD April 2013

Salary Accounts

- Fire Overtime
- Dispatch Overtime
- Police Overtime

** **MR. FEIGENBAUM MOVED TO ADJOURN**
** **MOTION PASSED UNANIMOUSLY**

There was no further business and the meeting was unanimously adjourned at 8:28 p.m.

Respectfully submitted,

Rosemarie Lombardi
Telesco Secretarial Services

SECTION A

RESOLVED **SPECIAL APPROPRIATIONS - JUNE 3, 2013**
BOARD OF ESTIMATE AND TAXATION

ADVERTISED ITEM:

FISCAL YEAR 2012-13:

1. RESOLVED, that a sum not to exceed $406,853 be and the same is hereby transferred from Contingency to various departments to cove wage settlements for various union contracts for FY 2012-13. (Account #Various).

DEPARTMENT OF FINANCE
OFFICE OF MANAGEMENT & BUDGETS

Date:	June 3, 2013
To:	Members of the Board of Estimate & Taxation
From:	Robert Barron, Director of Management and Budgets RB
Re:	Special Appropriations

FISCAL YEAR 2012-13:

Item 1:

$406,853 from Contingency to various Departments to cover wage settlements in various union contracts for FY 2012-13.

The following union contracts and wage agreements were settled in this fiscal year 2012-13:

- NMEA, Norwalk Municipal Employees Association
- NASA, Norwalk Assistants and Supervisors Association
- AFSCME Local 2405, Council 4, American Federation of State, County and Municipal Employees
- Ordinance & Exempt Positions
- Elected Officials

The impact to this fiscal year's budget for all groups is a 2.25% wage increase. This request transfers a sufficient amount of funds from the city's contingency account, where the reserves for these settlements were made, to cover the forecast deficits caused by these settlements to the departments shown on the following page.

Finance recommends approval.

City of Norwalk, Connecticut
SETTLED CONTRACTS - SPECIAL APPROPRIATION
June 2013

REGULAR WAGES - 5110						SETTLED CONTRACT IMPACT				
Org	Department	Projected	Revised Budget	Projected Variance	Special Appropriation Request	Norwalk Municipal Employees Association	Elected Officials	Ordinance & Exempt Positions	Norwalk Assistants and Supervisors Association	Local 2405, Council 4, AFSCME
010150	GRANTS ADMINISTRATOR	93,677	91,577	(2,100)	2,100			$ 2,100		
010300	CORPORATION COUNSEL	707,532	697,237	(10,295)	10,295	$ 2,458		$ 7,837		
010400	CITY CLERK	297,661	290,748	(6,913)	6,913	$ 2,643		$ 4,270		
010600	INFORMATION TECHNOLOGY	836,032	819,899	(16,133)	16,133	$ 13,489			$ 2,644	
010700	PERSONNEL & LABOR RELATIONS	461,730	450,797	(10,933)	10,933	$ 4,778		$ 6,155		
011100	YOUTH SERVICES	145,611	139,141	(6,470)	6,470	$ 2,395			$ 4,075	
011210	REGISTRAR OF VOTERS	157,324	152,978	(4,346)	4,346	$ 1,496	$ 2,850			
011310	FINANCE-OFFICE OF DIRECTOR	141,785	138,665	(3,120)	3,120			$ 3,120		
011320	FINANCE-TAX ASSESSOR	704,779	690,775	(14,004)	14,004	$ 9,776			$ 4,228	
011330	FINANCE-TAX COLLECTOR	541,279	529,270	(12,009)	12,009	$ 5,831			$ 6,179	
011361	FINANCE-PURCHASING OFFICE	240,767	236,555	(4,212)	4,212	$ 942			$ 3,270	
012011	HEALTH-ADMINISTRATION	221,172	216,473	(4,699)	4,699	$ 2,242		$ 2,457		
012020	HEALTH-ENVIRO HEALTH & HOUSING	647,772	633,378	(14,394)	14,394	$ 12,037			$ 2,356	
012023	HEALTH-SEALER WEIGHTS & MEAS	62,482	61,277	(1,205)	1,205	$ 1,205				
012050	HEALTH-LABORATORY	83,642	82,092	(1,550)	1,550	$ 1,550				
012070	HEALTH-PREVENTABLE DISEASES	204,674	193,087	(11,587)	11,587	$ 5,541			$ 6,046	
* 013010	ADMINISTRATION	341,424	301,622	(39,802)	1,447	$ 1,447				
* 013037	IDENTIFICATION BUREAU	225,093	219,928	(5,165)	1,190	$ 1,190				
013055	NEW POLICE HEADQUARTERS	55,175	52,980	(2,195)	2,195					$ 2,195
013059	POLICE-ANIMAL CONTROL	181,925	178,589	(3,336)	3,336	$ 2,346				$ 990
013060	ADMINISTRATIVE SERVICES	93,921	91,780	(2,141)	2,141				$ 2,141	
013061	PURCHASING & BOOKKEEPING	54,137	52,908	(1,229)	1,229	$ 1,229				
013062	EXTRA WORK	49,285	47,998	(1,287)	1,287	$ 1,287				
013063	PAYROLL	54,344	52,908	(1,436)	1,436	$ 1,436				
013065	PUBLIC RECORDS	94,027	91,530	(2,497)	2,497	$ 2,497				
013110	FIRE-ADMINISTRATION	362,565	360,065	(2,500)	2,500	$ 2,500				
013160	EMERGENCY PREPAREDNESS PLAN	72,575	70,707	(1,868)	1,868			$ 1,868		
013310	PLANNING & ZONING COMMISSION	814,492	795,632	(18,860)	18,860	$ 12,728			$ 6,132	
013330	PLANNING & ZONING-CONSERVATION	166,154	158,415	(7,739)	7,739	$ 3,231			$ 4,509	
013410	CODE ENFORCEMENT-BLDG INSPECTO	630,121	616,559	(13,562)	13,562	$ 10,730			$ 2,832	
014042	PUBLIC WORKS-DISPOSAL	59,899	58,334	(1,565)	1,565					$ 1,565
014071	FACILITIES-ADMINISTRATION	75,535	74,457	(1,078)	1,078	$ 1,078				
016010	RECREATION&PARKS-ADMINISTRATIO	310,376	303,713	(6,663)	6,663	$ 3,922		$ 2,741		
016031	RECREATION&PARKS-GROUNDS/FACIL	1,100,115	1,080,170	(19,945)	19,945				$ 1,621	$ 18,324
016200	LIBRARY	1,711,296	1,658,283	(53,013)	53,013	$ 30,655			$ 19,179	$ 3,179
TOTAL		$12,000,377	$11,690,527	($309,850)	$267,521	$ 142,658	$ 2,850	$ 30,547	$ 65,213	$ 26,252

OVERTIME WAGES - 5120						SETTLED CONTRACT IMPACT				
Org	Department	Projected	Revised Budget	Projected Variance	Special Appropriation Request	Norwalk Municipal Employees Association	Elected Officials	Ordinance & Exempt Positions	Norwalk Assistants and Supervisors Association	Local 2405, Council 4, AFSCME
010600	INFORMATION TECHNOLOGY	32,017	21,675	(10,342)	10,342	$ 10,342				
011000	HUMAN RELATIONS & FAIR RENT	3,030	2,200	(830)	830	$ 830				
011210	REGISTRAR OF VOTERS	1,797	1,000	(797)	797	$ 797				
012030	HEALTH-MEDICAL & EDUCATION SER	1,973	600	(1,373)	1,373	$ 1,373				
012070	HEALTH-PREVENTABLE DISEASES	1,114	1,061	(53)	53	$ 53				
* 013010	ADMINISTRATION	600	0	(600)	60	$ 60				
* 013037	IDENTIFICATION BUREAU	6,427	1,575	(4,852)	155	$ 155				
013055	NEW POLICE HEADQUARTERS	2,360	1,756	(604)	604					$ 604
013059	POLICE-ANIMAL CONTROL	17,210	12,730	(4,480)	4,480	$ 3,151				$ 1,329
013061	PURCHASING & BOOKKEEPING	336	0	(336)	336	$ 336				
013062	EXTRA WORK	8,085	525	(7,560)	7,560	$ 7,560				
013065	PUBLIC RECORDS	7,070	105	(6,965)	6,965	$ 6,965				
013066	ALARM ADMINISTRATION	26,471	210	(26,261)	26,261	$ 26,261				
* 013130	FIRE-PREVENTION	33,041	30,450	(2,591)	700	$ 700				
013310	PLANNING & ZONING COMMISSION	19,601	18,343	(1,258)	1,258	$ 1,258				
* 013620	DISPATCH & EMG MGMT-POLICE	508,699	334,968	(173,731)	75,000				$ 22,123	$ 52,877
016010	RECREATION&PARKS-ADMINISTRATIO	18,258	15,700	(2,558)	2,558	$ 1,506		$ 1,052		
TOTAL		$688,087	$442,898	($245,189)	$139,332	$ 61,347	$ -	$ 1,052	$ 22,123	$ 54,810

APPROPRIATION REQUEST		$12,688,464	$12,133,425	($555,040)	$406,853	$ 204,005	$ 2,850	$ 31,599	$ 87,336	$ 81,062

* Appropriation request is only for the amount impacted by the settled contracts which is less than the projected variance in these accounts

CITY OF NORWALK TRANSFERS 2012-13
BOARD OF ESTIMATE AND TAXATION

FISCAL YEAR 2012-13:

TAX ASSESSOR:

From		To		Amount
01-1321-5258	Other Prof. Services	01-1320-5130	Salaries & Wages - Temporary	$17,000

This transfer is to cover GIS work that has been charged to the Tax Assessor's temporary wage account.

Finance recommends approval.

NORWALK on the move!
DEPARTMENT OF FINANCE
OFFICE OF MANAGEMENT & BUDGETS

MEMORANDUM

DATE: June 3, 2013

TO: The Members of the Board of Estimate and Taxation

FROM: Robert Barron, Director of Management & Budgets

RE: Budget Transfer-Assessor Revaluation Temporary Wages

The City of Norwalk's Tax Assessor requests that $17,000 be transferred from its Tax Assessor Revaluation organization's Other Professional Services account to its Tax Assessor organization's Temporary Wages account.

A total of $1,100,000 was budgeted in the Tax Assessor Revaluation organization's Other Professional Services account for the October 1, 2013 revaluation work. The approved contract for Vision Governmental Solutions was for $1,028,000 and the remaining $72,000 was for ancillary services, i.e. GIS work and Mailing costs.

This $17,000 transfer request represents the GIS work that will have been charged to the Tax Assessor's temporary wage account through 5/17/2013. Any remaining work until the end of the fiscal year will be covered through available part time wages.

Finance recommends approval of this request.

125 East Avenue • Post Office Box 5125 • Norwalk, CT 06856-5125 • Telephone 203-854-7708 • Fax 203-854-7848

CITY OF NORWALK
BUDGET TRANSFER REQUEST

Complete this form if you seek to transfer any funds (not greater than $5,000) between major objects of expenditure or between divisions or activities within your approved budget. Submit this request to the office of Management and Budgets. The Director of Management and Budgets will review your request and either approve or reject the transfer. If the transfer iss rejected, the Director will provided an explanation to the requesting department.

The Office of Management and Budgets will return one copy of the form after it has been signed by its Director. The copy will indicate tha the request has or has not been approved.

Please note: A detailed explanation of the transfer must be provided in order for the request to be considered.

REQUESTING DEPARTMENT: TAX ASSESSOR

AUTHORIZED SIGNATURE: Michael Stewart **DATE:** 5/17/2013

TRANSFER #1

Amount: $ 17,000.00

From Account: 011321 (organization) 5258 (object) Original Budget: $ 1,100,000.00 Available Budget: $ 71,533.82

To Account: 011320 (organization) 5130 (object) Original Budget: $ - Available Budget: $ (15,998.50)

Explanation: To cover GIS temporary employee to 5/17/2013

TRANSFER #2

Amount: ______

From Account: ______ (organization) ______ (object) Original Budget: ______ Available Budget: ______

To Account: ______ (organization) ______ (object) Original Budget: ______ Available Budget: ______

Explanation:

TRANSFER #3

Amount: ______

From Account: ______ (organization) ______ (object) Original Budget: ______ Available Budget: ______

To Account: ______ (organization) ______ (object) Original Budget: ______ Available Budget: ______

Explanation:

Below use for Office of Management and Budgets Only

APPROVED: ______ REJECTED: ______ J/E #: ______

AUTHORIZED SIGNATURE: ______ DATE: ______

SECTION C

1. RESOLUTION, making appropriations for Various Public Improvements aggregating $19,684,000 for the FY 2013-14 Capital Budget and authorizing the Issuance of $15,653,000 General Obligation Bonds of the City to meet certain appropriations in the FY 2013-14 Capital Budget and pending the issuance thereof the making of temporary borrowings for such purpose.

2. RESOLUTION, authorizing the close out of various capital projects totaling $2,277,666 from the DPW, Parking Authority & Planning & Zoning Departments (detailed work sheet attached). Account Numbers (Various).

3. RESOLUTION, authorizing the increase of various capital projects totaling $2,277,666 in the Redevelopment, DPW and Parking Authority Departments (detailed worksheet attached). Account Numbers (Various).

NORWALK

DEPARTMENT OF FINANCE
ACCOUNTING & TREASURY DIVISION

Date: May 9, 2013

To: Members of the Finance Committee of the Common Council

From: Frederic J. Gilden, Comptroller

Subject: Capital Authorization and Bonding Authority

The Capital Projects process begins with Department Requests and continues through Finance Director recommended, Planning Commission, Mayor and Common Council approval. The Capital budget for next year was approved by the City of Norwalk Common Council in April. The next step in the process is Council approval to allow Capital Projects for 2013-2014 to be bonded. This is the approval that we are asking for now. The final steps will be the bond resolution which is projected for June and then the bond sale that is projected for the July/August timeframe.

The attached resolution consists of two parts. The first part reaffirms the Capital Budget appropriation and the second part authorizes the bonding authority. The bonding authority is less than the appropriation and takes into account any grant or state funding.

The Resolution:

RESOLUTION MAKING APPROPRIATIONS FOR VARIOUS PUBLIC IMPROVEMENTS AGGREGATING $19,684,000 FOR THE 2013-2014 CAPITAL BUDGET AND AUTHORIZING THE ISSUANCE OF $15,653,000 GENERAL OBLIGATION BONDS OF THE CITY TO MEET CERTAIN APPROPRIATIONS IN THE 2013-2014 CAPITAL BUDGET.

RESOLUTION MAKING APPROPRIATIONS FOR VARIOUS PUBLIC IMPROVEMENTS AGGREGATING $19,684,000 FOR THE 2013-2014 CAPITAL BUDGET AND AUTHORIZING THE ISSUANCE OF $15,653,000 GENERAL OBLIGATION BONDS OF THE CITY TO MEET CERTAIN APPROPRIATIONS IN THE 2013-2014 CAPITAL BUDGET.

RESOLVED:

Section 1. Appropriations aggregating $19,684,000 are hereby made by the City of Norwalk, Connecticut (the "City") for each subtotal set forth opposite the City's departments and entities (herein collectively "Departments") below. Each Departmental subtotal shall constitute an appropriation to meet the estimated costs of the projects or purposes (the "Projects") specified for each Department, respectively, as follows:

POLICE

C0107	Prisoner Van	$60,000	
C0524	Pickup Truck	32,000	
	Subtotal:		$ 92,000

FIRE

C0525	Westport Avenue Addition/Renovation	400,000	
C0412	Various Stations: Repairs & Replacements	35,000	
	Subtotal:		435,000

PUBLIC WORKS

C0439	City Hall Repairs & Improvements	1,135,000	
C0119	Public Works Center - Repairs/Improvements	75,000	
C0149	Energy Conservation -Various Locations	25,000	
C0137	Police Headquarters	15,000	
C0325	Lockwood House	88,000	
C0526	Glover Avenue Bridge Rails	120,000	
C0315	General Bridge and Retaining Wall Repair	65,000	
C0313	Fleet Replacement	827,000	
C0021	Pavement Management Program	5,000,000	
C0318	Sidewalk & Curbing - Citywide	350,000	
C0349	Sidewalk and Curb – City Buildings	50,000	
C0302	General Drainage	250,000	
C0440	Watercourse Maintenance	400,000	
C0232	Traffic Signals at Various Locations	250,000	
C0528	Traffic System Enhancements	100,000	
C0514	Transportation Master Plan Implementation	600,000	
C0233	Tree Planting General	45,000	
C0515	Transfer Station	228,000	
	Subtotal:		9,623,000

WATER POLLUTION CONTROL AUTHORITY

C0360	Pump Station Upgrade/Replacement	250,000	
C0529	Sammis Street Pump Station and Ann Siphon Flow Monitoring Rehabilitation	1,400,000	
C0530	Ann St. Siphon Sluice Gate Rehabilitation	250,000	
C0361	Collection System Rehabilitation	1,500,000	
	Subtotal:		3,400,000

BOARD OF EDUCATION

C0112	District Common Core State Standards	2,100,000	
C0537	Enhancement to School Security	100,000	
C0538	District Technology	500,000	
	Subtotal:		2,700,000

RECREATION & PARKS

C0486	Vehicles	127,000	
C0462	Fodor Farm	100,000	
C0367	Veteran's Memorial Park	35,000	
C0365	Calf Pasture Beach	750,000	
C0364	School & Park Playgrounds	205,000	
C0321	Basketball & Tennis Courts	50,000	
C0131	Backstop & Fencing Improvements	30,000	
C0370	Tree Planting	40,000	
	Subtotal:		1,337,000

LIBRARY

C0531	Main Library Preservation	97,000	
C0532	Building Plan for Main Library	15,000	
C0381	Teen Tech Rooms	15,000	
	Subtotal:		127,000

HISTORICAL COMMISSION

C0294	Cemetery Site Work	20,000	
C0533	Museum Collection Archive	40,000	
C0374	Mill Hill Buildings	22,000	
C0501	Matthews Park Buildings	25,000	
C0294	Cemetery Conservation / Restoration	20,000	
	Subtotal:		127,000

REDEVELOPMENT AGENCY

C0288	Affordable Housing		250,000	
C0451	Transit Oriented Development		350,000	
C0534	North Water Street Lighting		200,000	
C0535	Public Art Fund		25,000	
		Subtotal:		825,000

INFORMATION TECHNOLOGY

C0375	Citywide IT Projects		383,000	
		Subtotal:		383,000

HEALTH

C0453	Building Repairs and Improvement		150,000	
		Subtotal:		150,000

PLANNING & ZONING

C0467	Waterfront Public Access		100,000	
C0468	Bikeway Plan		50,000	
C0473	Sidewalk Plan		85,000	
				235,000

HUMAN RELATIONS & FAIR RENT

C0536	ADA Compliance		250,000	
		Subtotal:		250,000

GRAND TOTAL 2013-2014 CAPITAL BUDGET: $19,684,000

Section 2. To meet such portion of the appropriation for each Department not funded from other sources, $15,653,000 bonds of the City are hereby authorized to be issued to fund the Projects set forth below:

POLICE

C0107	Prisoner Van		$60,000	
C0524	Pickup Truck		32,000	
		Subtotal:		$ 92,000

FIRE

C0525	Westport Avenue Addition/Renovation		400,000	
C0412	Various Stations: Repairs & Replacements		35,000	
		Subtotal:		435,000

PUBLIC WORKS

C0439	City Hall Repairs & Improvements	1,135,000	
C0119	Public Works Center - Repairs/Improvements	75,000	
C0149	Energy Conservation -Various Locations	25,000	
C0137	Police Headquarters	15,000	
C0325	Lockwood House	88,000	
C0526	Glover Avenue Bridge Rails	120,000	
C0315	General Bridge and Retaining Wall Repair	65,000	
C0313	Fleet Replacement	827,000	
C0021	Pavement Management Program	4,369,000	
C0318	Sidewalk & Curbing - Citywide	350,000	
C0349	Sidewalk and Curb – City Buildings	50,000	
C0302	General Drainage	250,000	
C0440	Watercourse Maintenance	400,000	
C0232	Traffic Signals at Various Locations	250,000	
C0528	Traffic System Enhancements	100,000	
C0514	Transportation Master Plan Implementation	600,000	
C0233	Tree Planting General	45,000	
C0515	Transfer Station	228,000	
	Subtotal:		8,992,000

BOARD OF EDUCATION

C0112	District Common Core State Standards	2,100,000	
C0537	Enhancement to School Security	100,000	
C0538	District Technology	500,000	
	Subtotal:		2,700,000

RECREATION & PARKS

C0486	Vehicles	127,000	
C0462	Fodor Farm	100,000	
C0367	Veteran's Memorial Park	35,000	
C0365	Calf Pasture Beach	750,000	
C0364	School & Park Playgrounds	205,000	
C0321	Basketball & Tennis Courts	50,000	
C0131	Backstop & Fencing Improvements	30,000	
C0370	Tree Planting	40,000	
	Subtotal:		1,337,000

LIBRARY

C0531	Main Library Preservation	97,000	
C0532	Building Plan for Main Library	15,000	
C0381	Teen Tech Rooms	15,000	
	Subtotal:		127,000

HISTORICAL COMMISSION

C0294	Cemetery Site Work		20,000	
C0533	Museum Collection Archive		40,000	
C0374	Mill Hill Buildings		22,000	
C0501	Matthews Park Buildings		25,000	
C0294	Cemetery Conservation / Restoration		20,000	
		Subtotal:		127,000

REDEVELOPMENT AGENCY

C0288	Affordable Housing		250,000	
C0451	Transit Oriented Development		350,000	
C0534	North Water Street Lighting		200,000	
C0535	Public Art Fund		25,000	
		Subtotal:		825,000

INFORMATION TECHNOLOGY

C0375	Citywide IT Projects		383,000	
		Subtotal:		383,000

HEALTH

C0453	Building Repairs and Improvement		150,000	
		Subtotal:		150,000

PLANNING & ZONING

C0467	Waterfront Public Access		100,000	
C0468	Bikeway Plan		50,000	
C0473	Sidewalk Plan		85,000	
				235,000

HUMAN RELATIONS & FAIR RENT

C0536	ADA Compliance		250,000	
		Subtotal:		250,000

GRAND TOTAL 2013-2014 CAPITAL BUDGET $15,653,000

Section 3. Said bonds may be issued in one or more series as determined by the Director of Finance in an amount necessary to meet the City's share of the cost of the Projects determined after considering the estimated amount of State and Federal grants-in-aid of the Projects, or the actual amounts thereof if this be ascertainable, and the anticipated times of the receipt of the proceeds thereof, provided that the total amount of bonds to be issued shall not be less than an amount which will provide funds sufficient with other funds available for such purpose to pay the principal of and the interest on all temporary borrowings in anticipation of the receipt of the proceeds of said bonds outstanding at the time of the issuance thereof, and to pay for the administrative, financing, legal and other costs of issuance of such bonds. The bonds of each series shall mature not later than the twentieth year after their date, and may be issued subject to earlier redemption by the City. The bonds of each series shall be in the denomination of $1,000 or a whole multiple thereof, be issued in fully registered form, be executed in the name and on behalf of the City by the manual or facsimile signatures of the Mayor, City Clerk, Comptroller and the Director of Finance, bear the City seal or a facsimile thereof, be payable at a bank or trust company, be certified by a bank or trust company, which bank or trust company may also be designated as the registrar and transfer agent, and be approved as to their legality by Robinson & Cole LLP, Attorneys at Law, of Hartford, Connecticut. The bonds shall be general obligations of the City and each of the bonds shall recite that every requirement of law relating to its issue has been duly complied with, that such bond is within every debt and other limit prescribed by law, and that the full faith and credit of the City are pledged to the payment of the principal thereof and the interest thereon. The aggregate principal amount of the bonds of each series to be issued, the annual installments of principal, redemption provisions, if any, the certifying, registrar and transfer agent and paying agent, the date, time of issue and sale, and other terms, details and particulars of such bonds including approval of the rate or rates of interest payable thereon shall be determined by the Common Council, or such other persons as the Common Council shall designate, in accordance with the General Statutes of Connecticut, Revision of 1958, as amended from time to time (the "Connecticut General Statutes").

Section 4. Said bonds shall be sold by the Mayor in a competitive offering or by negotiation, in his discretion. If sold in a competitive offering, the bonds shall be sold at not less than par and accrued interest on the basis of the lowest net or true interest cost to the City. A notice of sale or a summary thereof describing the bonds and setting forth the terms and conditions of the sale shall be published at least five days in advance of the sale in a recognized publication carrying municipal bond notices and devoted primarily to financial news and the subject of state and municipal bonds. If the bonds are sold by negotiation, the purchase agreement shall be subject to the approval of the Common Council, or such other persons as the Common Council shall designate.

Section 5. The Mayor and the Director of Finance are authorized to make temporary borrowings in anticipation of the receipt of the proceeds of said bonds. Notes evidencing such borrowings shall be in such denominations, bear interest at such rate or rates and be payable at such time or times as shall be determined by the Mayor and the Director of Finance, be executed in the name of the City by the manual or facsimile signatures of the Mayor and the Director of Finance, have the City seal or a facsimile thereof affixed, be certified by a bank or trust company designated by the Director of Finance pursuant to Section 7-373 of the Connecticut General Statutes, and be approved as to their legality by Robinson & Cole LLP as bond counsel. Such notes shall be issued with maturity dates which comply with the provisions of the Connecticut General Statutes governing the issuance of such notes, as the same may be amended from time to time. The notes shall be general obligations of the City and each of the notes shall recite that every requirement of law relating to its issue has been duly complied with, that such note is within every debt and other limit prescribed by law, and that the full faith and credit of the City are pledged to the payment of the principal thereof and the interest thereon. The net interest cost on such notes, including renewals thereof, and the expense of preparing, issuing and marketing them, to the extent paid from the proceeds of such renewals or said bonds, shall be included as a cost of the capital improvements for the financing of which said notes were issued. Upon the sale of the bonds, the proceeds thereof, to the extent required, shall be applied forthwith to the payment of the principal of and the interest on any such notes then outstanding or shall be deposited with a bank or trust company in trust for such purpose.

Section 6. The Mayor is authorized in the name and on behalf of the City to apply for and accept any and all Federal and State loans and/or grants-in-aid of any Projects and is further authorized to expend said funds in accordance with the terms hereof and in connection therewith to contract in the name of the City with engineers, contractors and others.

Section 7. To meet any portion of the costs of such projects determined by the State of

Connecticut Department of Energy and Environmental Protection to be eligible for funding under Section 22a-475 et seq. of the Connecticut General Statutes, as the same may be amended from time to time (the "Clean Water Fund Program"), the City is authorized and may issue interim funding obligations in anticipation of project loan obligations and project loan obligations ("Clean Water Fund Obligations") in such denominations as the Mayor and Director of Finance shall determine. The Mayor and Director of Finance are hereby authorized to determine the amount, date, maturity, interest rate, form and other details and particulars of such Clean Water Fund Obligations, subject to the provisions of the Clean Water Fund Program, and the Mayor, Director of Finance and Treasurer are authorized to execute and deliver the same. Said Clean Water Fund Obligations shall be general obligations of the City and each of the Clean Water Fund Obligations shall recite that every requirement of law relating to its issue has been duly complied with, that such obligation is within every debt and other limit prescribed by law, and that the full faith and credit of the City are pledged to the payment of the principal thereof and the interest thereon. The Mayor is hereby authorized to execute and deliver to the State in the name of and on behalf of the City Project Loan and Project Grant Agreements under the Clean Water Fund Program.

Section 8. The balance of any appropriation not required, in the determination of the Common Council, for any Department set forth in Section 1, may be transferred by resolution of the Common Council to any other Department in Section 1.

Section 9. The City hereby expresses its official intent pursuant to §1.150-2 of the Federal Income Tax Regulations, Title 26 (the "Regulations"), to reimburse expenditures paid sixty days prior to and any time after the date of passage of this resolution in the maximum amount and for the Projects with the proceeds of bonds, notes, or other obligations ("Tax Exempt Obligations") authorized to be issued by the City. The Tax Exempt Obligations shall be issued to reimburse such expenditures not later than 18 months after the later of the date of the expenditure or the substantial completion of the Projects, or such later date the Regulations may authorize. The City hereby certifies that the intention to reimburse as expressed herein is based upon its reasonable expectations as of this date. The Director of Finance or his designee is authorized to pay project expenses in accordance herewith pending the issuance of Tax Exempt Obligations.

Section 10. The Mayor and Director of Finance are hereby authorized, on behalf of the City, to enter into agreements or otherwise covenant for the benefit of bondholders to provide information on an annual or other periodic basis to the Municipal Securities Rulemaking Board (the "MSRB") and to provide notices to the MSRB of material events as enumerated in Securities and Exchange Commission Exchange Act Rule 15c2-12, as amended, as may be necessary, appropriate or desirable to effect the sale of the bonds and notes authorized by this resolution. Any agreements or representations to provide information to the MSRB made prior hereto are hereby confirmed, ratified and approved.

Section 11. The Mayor and Director of Finance are hereby authorized, on behalf of the City, to enter into any other agreements, instruments, documents and certificates, including tax and investment agreements, for the consummation of the transactions contemplated by this resolution. The Mayor and Director of Finance are hereby authorized, on behalf of the City, to apply for and accept any and all Federal and State loans and or grants-in-aid of the Projects, to expend said funds in accordance with the terms hereof, and in connection therewith to contract in the name of the City with engineers, contractors and others.

OFFICE OF THE MAYOR

NORWALK on the move!

RICHARD A. MOCCIA

MEMORANDUM

DATE: June 1, 2013

TO: The Members of the Board of Estimate and Taxation
The Members of the Planning Commission
The Members of the Common Council

FROM: Richard Moccia, Mayor

RE: Capital Project Close Outs and Special Capital Appropriations

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Attached is a master list of proposed capital project close outs and related special capital appropriations totaling $2,277,666.

This action will transfer projects which were originally appropriated to the Planning & Zoning Department to the Redevelopment Agency and the Department of Public Works. It will also reallocated capital project balances within the Department of Public Works, and within the Parking Authority.

The Finance Director's statement concerning the most feasible means to finance these appropriations and additional documentation concerning this request is attached.

ACTION REQUESTED:

1. RESOLUTION, authorizing the close out of various capital projects totaling $2,277,666 from the DPW, Parking Authority & Planning & Zoning Departments (detailed work sheet attached). Account Numbers (Various).

2. RESOLUTION, authorizing the increase of various capital projects totaling $2,277,666 in the Redevelopment, DPW and Parking Authority Departments (detailed work sheet attached). Account Numbers (Various).

Cc: Michael Greene, Director of Planning & Zoning
Harold Alvord, Director of Public Works
Timothy Sheehan, Executive Director, Redevelopment Agency

NORWALK on the move!

DEPARTMENT OF FINANCE
OFFICE OF THE DIRECTOR

MEMORANDUM

DATE: June 1, 2012

TO: Richard A. Moccia, Mayor
The Members of the Board of Estimate and Taxation
The Members of the Planning Commission
The Members of the Common Council

FROM: Thomas Hamilton, Director of Finance

RE: Capital Project Close Outs and Special Capital Appropriations

Attached is a master list of proposed capital project close outs and related special capital appropriations. The projects being closed out have available budgets which total $2,277,666, and the proposed appropriations total the same amount.

We received a request from Mike Greene, Director of Planning and Zoning, to relinquish capital project funding which was originally appropriated to the Planning and Zoning Department and to reassign these projects to other City departments. Mr. Greene made this request because an increased caseload relative to zoning permits, large application processing, construction inspection, violation resolution, and litigation preparation did not make it possible for his department to administer these capital projects at this time. Mr. Greene requested that we find another way for these worthy projects to move forward.

There are presently four (4) capital projects funded under the Planning & Zoning Department, with appropriations made over several years and total available balances as listed below:

Project Name	Avail. Balance	Description
Waterfront Public Access	$673,500	Fill in gaps in existing Harbor Loop Trail
Bikeway Plan	301,902	Plan and construct bikeways, bike lanes, and sharrows
Citywide Traffic Management Plan	100,000	Traffic Mgmt Plan
Sidewalk Study/Implementation	154,095	Fill in gaps/construct new sidewalks in priority locations
TOTAL	$1,229,497	

After reviewing which departments were best equipped to handle each project, we concluded that the Waterfront Public Access and Bikeway Plan projects could be best moved forward by the

Redevelopment Agency, and the Citywide Traffic Management Plan and Sidewalk Study/Implementation could be best handled by the Department of Public Works. The Redevelopment Agency has substantial experience administering various capital construction projects in concert with multiple funding sources and other City departments, including DPW and Recreation & Parks. We believe that the Redevelopment Agency would have the best chance for securing additional grant funding to further these projects. Moreover, the Waterfront Public Access project is adjacent to many of the key redevelopment parcels in the City.

With respect to Traffic Management and Sidewalk construction, the Public Works Department also has existing capital appropriations which address these matters, so transferring these funds from Planning and Zoning to DPW seems a logical course of action.

In reviewing this request with the Department of Public Works, it raised questions about certain other DPW and Parking Authority capital projects which remain open with available balances. While the City Code generally provides that when a capital project is completed or terminated that any remaining funds are to be returned to the capital budget surplus account where they shall be used to reduce the net amount to be bonded for the following year's capital budget, there are some outstanding capital project balances which do not fit neatly into this category.

Since the Parking Authority and WPCA pay their own debt service from revenues generated by their user charges, it seems clear that any reallocation of unspent Parking Authority or WPCA capital appropriations should be restricted to the Parking Authority or WPCA, respectively. To do otherwise would lead to a situation where the Parking Authority or WPCA users are paying for debt service not related to these operations. Therefore, we believe that excess Parking Authority or WPCA capital appropriations should only be used to fund future capital projects within these respective operations. In this case, we have identified $479,624 of Parking Authority projects with an excess balance, and are proposing to transfer these funds to other needed projects within the Parking Authority.

In addition, in reviewing the DPW capital projects with available balances, we discovered certain projects which were not necessarily completed or terminated, but which still have available free balances. We have identified related or similar projects within the Public Works Department where we believe it is appropriate to transfer these available balances. The DPW projects which fall into this category total $568,545, and are itemized on the attached spreadsheet.

The proposed special capital appropriations summarized by major category are as follows:

P & Z projects moved to Redevelopment Agency	$975,402
P & Z projects moved to Public Works	254,095
Parking Authority projects reallocated with Parking Authority	479,624
DPW projects reallocated within DPW	568,545
TOTAL	$2,277,666

The most feasible means to finance these appropriations is from the anticipated surplus and available free balance from the projects which are being closed out.

Cc: Mike Greene, Director of Planning & Zoning
Hal Alvord, Director of Public Works
Tim Sheehan, Executive Director, Redevelopment Agency

NORWALK *on the move!*

PLANNING COMMISSION

29 April 2013

Memorandum
To: Mayor Moccia
From: Mike Greene, Dir of Planning & Zoning MG
Subject : Capital Budget Projects

As you are aware , permitting activity has exceeded the 21 year average for each month in the past year and a half. In fact, the first quarter of 2013 exceeds any quarter on record! We issued 386 permits which surpasses the first quarter of 2005 (our busiest year) by 30% and our first quarter of 2006 (our busiest quarter) by 11%. If I may say so, these increases reflect positively on the staff of the Planning & Zoning Dept. as our employees have responded with timely efficiency and professionalism to the dramatically increased caseload. Further, the complicated requirements of the Federal Flood Regulations have exacerbated the energy required to effectively handle all of the cases.

With no end in sight to the forgoing affirmative statistics this suggests reassignment of the Capital Budget funds allocated to this departments projects. The management of these by our office was undertaken during a time when permitting activity was comparatively low and two additional employees were available. Reassigning the funding will allow the Planning & Zoning Office – without additional staff- to focus on our primary mission of permitting, large application processing, construction inspection, violation resolution and litigation preparation.

Of course redesignation of capital funds will also allow important projects to move forward. In order to provide continuity, this office will finish the projects that have already been contracted.

I am proud of the work undertaken by the Planning & Zoning staff during the resurgence of development activity in Norwalk. The recommendations contained herein will present the best opportunity for this good work to continue and for important capital projects to move forward.

Please let me know when we can meet to discuss the details/requirements to begin the process.

Cc: Tom Hamilton
Emily Wilson
Torgny Astrom

125 East Avenue • Post Office Box 5125 • Norwalk, CT 06856-5125 • Telephone 203-854-7780

NORWALK re:DEVELOPMENT AGENCY

May 28, 2013

Mr. Thomas Hamilton, Finance Director
City of Norwalk Connecticut
125 East Avenue
Norwalk, CT 06856

Dear Mr. Hamilton:

On behalf of the Redevelopment Agency, I have reviewed and considered the attached Special Capital Appropriation Request as prepared by your department in consultation with the Director of Planning and Zoning regarding the possible reassignment of certain Capital Budget allocations previously assigned to the Planning and Zoning Department regarding Waterfront Public Access and Bikeway Plans to the Redevelopment Agency. Provided this reassignment is acceptable to the Director of Planning and Zoning and the respective commission that sought the funding, the Redevelopment Agency will accept the assignment of the funds as allocated in the attached schedule.

If I or the Agency can be of any further assistance in this matter, please let me know.

Sincerely,

Timothy Sheehan
Executive Director

Norwalk City Hall P.O. Box 5125 • 125 East Avenue • Norwalk, CT 06856
www.norwalkredevelopmentagency.com

NORWALK on the move!

DEPARTMENT OF PUBLIC WORKS

May 24, 2013

Thomas Hamilton, Director of Finance
125 East Avenue
Norwalk, CT 06851

Re: Request for Project Closures and Special Appropriation

Dear Mr. Hamilton:

Reference is made to the attached consolidated spreadsheet titled Special Capital Appropriation Request.

Pursuant to our recent coordination regarding making maximum use of previously authorized and appropriated capital funds to further enhance the infrastructure of the City, I hereby:

1. Express willingness to accept those funds currently in Planning and Zoning Projects C0396 and C0473 into Department of Public Works Projects (DPW) C0514 and C0318.
2. Request closure of the nine (9) DPW projects reflected in the CLOSE PROJECTS side of the spreadsheet and special appropriation in equal amounts to the six (6) DPW projects reflected in the INCREASE APPROPRIATIONS side of the spreadsheet.
3. Request closure of the three (3) Parking Authority projects reflected in the CLOSE PROJECTS side of the spreadsheet and special appropriation in equal amounts to the three (3) Parking Authority projects reflected in the INCREASE APPROPRIATIONS side of the spreadsheet.

No funds are being requested beyond what have been previously authorized by the Common Council. Approval of the request will provide for more efficient use of existing and available funds to repair and/or enhance such key infrastructure as sidewalks, roadway corridors and intersections, and drainage systems, as well as the City's Geographic Information System (GIS). I shall be happy to answer any questions and attend any meetings necessary to achieve the desired end result.

Sincerely,

for Harold F. Alvord, P.E.
Director

cc: David McCarthy, Chairman, Public Works Committee of the Common Council

City of Norwalk, Connecticut
DEPARTMENTS OF PUBLIC WORKS, PARKING AUTHORITY, PLANNING ZONING, REDEVELOPMENT
Special Capital Appropriation Request

CLOSE PROJECTS										INCREASE APPROPRIATIONS				
FY	FUNC/DIV DESCRIPTION	PROJECT	PROJECT DESCRIPTION	ORIGINAL APPROP	TRANFRS ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUM-BRANCES	AVAILABLE BUDGET	TRANSFER REQUEST	FY	FUNC/DIV DESCRIPTION	PROJECT	PROJECT DESCRIPTION
PLANNING & ZONING TRANSFER										REDEVELOPMENT				
09-10	PLANNING & ZONING COMMISSION	09103310 5777 C0467	WATERFRONT PUBLIC ACCESS	$ 25,000	$ -	$ 25,000	$ -	$ -	$ 25,000	$ 25,000	12-13	REDEVELOPMENT	091309010 5777 C0467	WATERFRONT PUBLIC ACCESS
10-11	PLANNING & ZONING COMMISSION	09113310 5777 C0467	WATERFRONT PUBLIC ACCESS	$ 200,000	$ -	$ 200,000	$ -	$ -	$ 200,000	$ 200,000	12-13	REDEVELOPMENT	091309010 5777 C0467	WATERFRONT PUBLIC ACCESS
11-12	PLANNING & ZONING COMMISSION	09123310 5777 C0467	WATERFRONT PUBLIC ACCESS	$ 250,000	$ -	$ 250,000	$ -	$ 46,500	$ 203,500	$ 203,500	12-13	REDEVELOPMENT	091309010 5777 C0468	WATERFRONT PUBLIC ACCESS
12-13	PLANNING & ZONING COMMISSION	09133310 5777 C0467	WATERFRONT PUBLIC ACCESS	$ 145,000	$ -	$ 145,000	$ -	$ -	$ 145,000	$ 145,000	12-13	REDEVELOPMENT	091309010 5777 C0468	WATERFRONT PUBLIC ACCESS
13-14	PLANNING & ZONING COMMISSION	09143310 5777 C0467	WATERFRONT PUBLIC ACCESS	$ 100,000	$ -	$ 100,000	$ -	$ -	$ 100,000	$ 100,000	13-14	REDEVELOPMENT	091409010 5777 C0468	WATERFRONT PUBLIC ACCESS
11-12	PLANNING & ZONING COMMISSION	09123310 5777 C0468	BIKEWAY PLAN	$ 125,000	$ -	$ 125,000	$ -	$ -	$ 125,000	$ 125,000	12-13	REDEVELOPMENT	091309010 5777 C0468	BIKEWAY PLAN
12-13	PLANNING & ZONING COMMISSION	09133310 5777 C0468	BIKEWAY PLAN	$ 135,000	$ -	$ 135,000	$ 8,098	$ -	$ 126,902	$ 126,902	12-13	REDEVELOPMENT	091309010 5777 C0468	BIKEWAY PLAN
13-14	PLANNING & ZONING COMMISSION	09143310 5777 C0468	BIKEWAY PLAN	$ 50,000	$ -	$ 50,000	$ -	$ -	$ 50,000	$ 50,000	13-14	REDEVELOPMENT	091409010 5777 C0468	BIKEWAY PLAN
			TOTAL	$ 1,030,000	$ -	$ 1,030,000	$ 8,098	$ 46,500	$ 975,402	$ 975,402				
PLANNING & ZONING TRANSFER										DEPARTMENT OF PUBLIC WORKS				
10-11	PLANNING & ZONING COMMISSION	09113310 5777 C0396	CITYWIDE TRAFFIC MANAGEMENT PLAN	$ 100,000	$ -	$ 100,000	$ -	$ -	$ 100,000	$ 100,000	12-13	SIGNALIZATION	09134031 5777 C0514	TRANSPORATION MASTER PLAN IMPLEMENT
10-11	PLANNING & ZONING COMMISSION	09113310 5777 C0473	SIDEWALK STUDY	$ 50,000	$ -	$ 50,000	$ -	$ -	$ 50,000	$ 50,000	12-13	MAINTENANCE & STREET REPAIR	09134021 5777 C0318	SIDEWALKS & CURBS
12-13	PLANNING & ZONING COMMISSION	09133310 5777 C0473	SIDEWALK STUDY	$ 50,000	$ -	$ 50,000	$ 30,905	$ -	$ 19,095	$ 19,095	12-13	MAINTENANCE & STREET REPAIR	09134021 5777 C0318	SIDEWALKS & CURBS
13-14	PLANNING & ZONING COMMISSION	09143310 5777 C0473	SIDEWALK STUDY	$ 85,000	$ -	$ 85,000	$ -	$ -	$ 85,000	$ 85,000	13-14	MAINTENANCE & STREET REPAIR	09134021 5777 C0318	SIDEWALKS & CURBS
			TOTAL	$ 285,000	$ -	$ 285,000	$ 30,905	$ -	$ 254,095	$ 254,095				
DEPARTMENT OF PUBLIC WORKS										DEPARTMENT OF PUBLIC WORKS				
02-03	PUBLIC WORKS-STORM DRAINAGE	09034027 5777 C0138	STORM DRAINAGE	$ 560,000	$ -	$ 560,000	$ 298,491	$ -	$ 261,509	$ 261,509	12-13	PUBLIC WORKS-STORM DRAINAGE	09134027 5777 C0440	WATERCOURSE MAINTENANCE
03-04	MAINTENANCE & STREET REPAIR	09044021 5777 C0304	ROAD & STREET REPAIR	$ 55,049	$ -	$ 55,049	$ 30,356	$ -	$ 24,693	$ 24,693	12-13	PUBLIC WORKS-STORM DRAINAGE	09134027 5777 C0302	GENERAL DRAINAGE
03-04	MAINTENANCE & STREET REPAIR	09044021 5777 C0317	TRAFFIC CALMING PROJECTS	$ 100,000	$ -	$ 100,000	$ 69,842	$ -	$ 30,158	$ 30,158	12-13	SIGNALIZATION	09134031 5777 C0514	TRANSPORATION MASTER PLAN IMPLEMENT
04-05	MAINTENANCE & STREET REPAIR	09054021 5777 C0317	TRAFFIC CALMING PROJECTS	$ 100,000	$ -	$ 100,000	$ -	$ -	$ 100,000	$ 100,000	12-13	SIGNALIZATION	09134031 5777 C0514	TRANSPORATION MASTER PLAN IMPLEMENT
06-07	TRAFFIC & PARKING	09074120 5777 C0396	CITYWIDE TRAFFIC MANAGEMENT PLAN	$ 25,000	$ -	$ 25,000	$ -	$ -	$ 25,000	$ 25,000	12-13	SIGNALIZATION	09134031 5777 C0514	TRANSPORATION MASTER PLAN IMPLEMENT
07-08	SIGNALIZATION	09084031 5777 C0420	BASE MAP UPDATE	$ 325,000	$ -	$ 325,000	$ 279,652	$ 18,900	$ 26,448	$ 26,448	12-13	SIGNALIZATION	09134031 5777 C0037	GEOGRAPHIC INFO SYSTEM
08-09	PUBLIC WORKS-STORM DRAINAGE	09094027 5777 C0423	STRM NOAH'S LANE	$ 275,000	$ -	$ 275,000	$ 259,263	$ -	$ 15,737	$ 15,737	12-13	PUBLIC WORKS-STORM DRAINAGE	09134027 5777 C0302	GENERAL DRAINAGE
10-11	MAINTENANCE & STREET REPAIR	09114021 5777 C0482	SIDEWALKS & CURBING WALTER AVE	$ 10,000	$ -	$ 10,000	$ -	$ -	$ 10,000	$ 10,000	12-13	MAINTENANCE & STREET REPAIR	09134021 5777 C0318	SIDEWALKS & CURBS
11-12	MAINTENANCE & STREET REPAIR	09124021 5777 C0497	ROTON MIDDLE SCHOOL CROSSING	$ 75,000	$ -	$ 75,000	$ -	$ -	$ 75,000	$ 75,000	12-13	MAINTENANCE & STREET REPAIR	09134021 5777 C0318	SIDEWALKS & CURBS
			TOTAL	$ 1,525,049	$ -	$ 1,525,049	$ 937,604	$ 18,900	$ 568,545	$ 568,545				
PARKING AUTHORITY										PARKING AUTHORITY				
08-09	PUBLIC WORKS-LOTS & METERS	09094095 5777 C0354	HAVILAND DECK	$ 1,000,000	$ -	$ 1,000,000	$ 883,594	$ -	$ 116,406	$ 116,406	12-13	PUBLIC WORKS-LOTS & METERS	09134095 5777 C0465	REVENUE CONTROL EQUIPMENT
10-11	PUBLIC WORKS-LOTS & METERS	09114095 5777 C0358	SONO RAILROAD PARKING	$ 952,000	$ (49,000)	$ 903,000	$ 572,920	$ -	$ 330,080	$ 330,080	12-13	PUBLIC WORKS-LOTS & METERS	09134095 5777 C0475	WEBSTER ST PARKING LOT
11-12	PUBLIC WORKS-LOTS & METERS	09124095 5777 C0464	MARITIME PARKING GARAGE	$ -	$ 169,000	$ 169,000	$ 135,862	$ -	$ 33,138	$ 33,138	12-13	PUBLIC WORKS-LOTS & METERS	09134095 5777 C0303	PARKING GARAGES
			TOTAL	$ 1,952,000	$ 120,000	$ 2,072,000	$ 1,592,376	$ -	$ 479,624	$ 479,624				
			GRAND TOTAL	$ 4,792,049	$ 120,000	$ 4,912,049	$ 2,568,983	$ 65,400	$ 2,277,666	$ 2,277,666				

OAK HILLS PARK AUTHORITY
Balance Sheet Current Month Vs. Prior Month
As of April 30, 2013

	Apr 30, 13	Mar 31, 13	$ Change	% Change
ASSETS				
Current Assets				
Checking/Savings				
1000 · Cash				
1010 · CAP Account - Wells Fargo	33,119.07	29,092.71	4,026.36	13.8%
1011 · Money Market - Wells Fargo	112,430.46	144,238.46	-31,808.00	-22.1%
1040 · Escrow Security Dep Apt 2 Right	2,000.17	891.48	1,108.69	124.4%
1050 · Petty	117.12	-182.88	300.00	164.0%
Total 1000 · Cash	147,666.82	174,039.77	-26,372.95	-15.2%
Total Checking/Savings	147,666.82	174,039.77	-26,372.95	-15.2%
Accounts Receivable				
1201 · Accounts Receivable	290.00	290.00	0.00	0.0%
Total Accounts Receivable	290.00	290.00	0.00	0.0%
Other Current Assets				
1100 · Inventory	178,522.31	184,861.80	-6,339.49	-3.4%
1300 · Prepaid Expenses	16,619.26	-1,467.10	18,086.36	1,232.8%
Total Other Current Assets	195,141.57	183,394.70	11,746.87	6.4%
Total Current Assets	343,098.39	357,724.47	-14,626.08	-4.1%
Fixed Assets				
1500 · Fixed Assets				
1505 · Machinery and Equipment	1,032,703.70	1,032,703.70	0.00	0.0%
1510 · Accumulated Depreciation/Amort.	-2,294,621.39	-2,277,722.66	-16,898.73	-0.7%
1561 · Park Improvements	1,587,345.42	1,587,345.42	0.00	0.0%
1562 · Restaurant	2,277,134.66	2,277,134.66	0.00	0.0%
Total 1500 · Fixed Assets	2,602,562.39	2,619,461.12	-16,898.73	-0.7%
Total Fixed Assets	2,602,562.39	2,619,461.12	-16,898.73	-0.7%
Other Assets				
1550 · Other Assets				
1555 · City of Norwalk Escrow Account	40,000.00	40,000.00	0.00	0.0%
Total 1550 · Other Assets	40,000.00	40,000.00	0.00	0.0%
Total Other Assets	40,000.00	40,000.00	0.00	0.0%
TOTAL ASSETS	2,985,660.78	3,017,185.59	-31,524.81	-1.0%
LIABILITIES & EQUITY				
Liabilities				
Current Liabilities				
Accounts Payable				
2000 · *Accounts Payable	136,450.68	203,351.53	-66,900.85	-32.9%
Total Accounts Payable	136,450.68	203,351.53	-66,900.85	-32.9%
Other Current Liabilities				
2050 · Accounts Payable-Tennis Revenue	4,310.00	1,720.00	2,590.00	150.6%
2100 · Accrued Payroll	20,615.03	15,023.68	5,591.35	37.2%
2104 · Accrued retirement contribution	4,552.96	4,552.96	0.00	0.0%
2105 · Accrued Vacation Pay	7,437.71	7,437.71	0.00	0.0%
2106 · Accrued Sick Leave Pay	26,102.31	26,102.31	0.00	0.0%
2200 · Accrued Expenses	16,333.34	14,500.00	1,833.34	12.6%
2210 · Security Deposit-Entrance House				
2212 · Security Dep - Apt 2 Right	2,000.17	2,000.16	0.01	0.0%
Total 2210 · Security Deposit-Entrance Ho...	2,000.17	2,000.16	0.01	0.0%
2250 · Deferred Revenue				
2251 · Tournament Deposits	2,000.00	2,000.00	0.00	0.0%
Total 2250 · Deferred Revenue	2,000.00	2,000.00	0.00	0.0%

OAK HILLS PARK AUTHORITY
Balance Sheet Current Month Vs. Prior Month
As of April 30, 2013

	Apr 30, 13	Mar 31, 13	$ Change	% Change
2500 · Monies due City of Norwalk				
2501 · Bond Due to City of Norwalk	107,764.64	94,294.06	13,470.58	14.3%
2502 · Escrow due to City of Norwalk	26,666.64	23,333.31	3,333.33	14.3%
2503 · 150k Capital Debt	11,074.48	9,690.17	1,384.31	14.3%
2504 · 150k Operating Debt	7,355.86	3,677.93	3,677.93	100.0%
Total 2500 · Monies due City of Norwalk	152,861.62	130,995.47	21,866.15	16.7%
Total Other Current Liabilities	236,213.14	204,332.29	31,880.85	15.6%
Total Current Liabilities	372,663.82	407,683.82	-35,020.00	-8.6%
Long Term Liabilities				
2700 · Irrigation Debt	260,526.31	260,526.31	0.00	0.0%
2725 · Restaurant debt	1,971,067.00	1,971,067.00	0.00	0.0%
2726 · Paving Debt	97,582.50	97,582.50	0.00	0.0%
2730 · Capital Debt (150k)	125,047.34	125,047.34	0.00	0.0%
2731 · Operating Expense Debt (150k)	150,000.00	150,000.00	0.00	0.0%
2758 · Loan Payable Toro Procore	-4,832.74	0.00	-4,832.74	-100.0%
2762 · John Deere Loan - 2010	64,147.86	69,011.13	-4,863.27	-7.1%
2763 · GE Capital (John Deere) 2012	125,225.51	124,684.17	541.34	0.4%
Total Long Term Liabilities	2,788,763.78	2,797,918.45	-9,154.67	-0.3%
Total Liabilities	3,161,427.60	3,205,602.27	-44,174.67	-1.4%
Equity				
3000 · Fund Balance				
3010 · Fund Balance - Beginning	-42,873.28	-42,873.28	0.00	0.0%
Total 3000 · Fund Balance	-42,873.28	-42,873.28	0.00	0.0%
3500 · Reserves				
3550 · Reserve for Contingencies	405,368.10	405,368.10	0.00	0.0%
Total 3500 · Reserves	405,368.10	405,368.10	0.00	0.0%
3900 · Retained Earnings	-313,169.62	-313,169.62	0.00	0.0%
Net Income	-225,092.02	-237,741.88	12,649.86	5.3%
Total Equity	-175,766.82	-188,416.68	12,649.86	6.7%
TOTAL LIABILITIES & EQUITY	2,985,660.78	3,017,185.59	-31,524.81	-1.0%

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Accrual Basis

OAK HILLS PARK AUTHORITY
Balance Sheet Prev Year Comparison
As of April 30, 2013

	Apr 30, 13	Apr 30, 12	$ Change	% Change
ASSETS				
Current Assets				
Checking/Savings				
1000 · Cash				
1010 · CAP Account - Wells Fargo	33,119.07	28,025.85	5,093.22	18.2%
1011 · Money Market - Wells Fargo	112,430.46	165,662.15	-53,231.69	-32.1%
1040 · Escrow Security Dep Apt 2 Right	2,000.17	0.00	2,000.17	100.0%
1050 · Petty	117.12	300.00	-182.88	-61.0%
1000 · Cash - Other	0.00	1,271.00	-1,271.00	-100.0%
Total 1000 · Cash	147,666.82	195,259.00	-47,592.18	-24.4%
Total Checking/Savings	147,666.82	195,259.00	-47,592.18	-24.4%
Accounts Receivable				
1201 · Accounts Receivable	290.00	0.00	290.00	100.0%
Total Accounts Receivable	290.00	0.00	290.00	100.0%
Other Current Assets				
1100 · Inventory	178,522.31	168,754.93	9,767.38	5.8%
1300 · Prepaid Expenses	16,619.26	21,838.36	-5,219.10	-23.9%
Total Other Current Assets	195,141.57	190,593.29	4,548.28	2.4%
Total Current Assets	343,098.39	385,852.29	-42,753.90	-11.1%
Fixed Assets				
1500 · Fixed Assets				
1505 · Machinery and Equipment	1,032,703.70	1,118,273.20	-85,569.50	-7.7%
1510 · Accumulated Depreciation/Amort.	-2,294,621.39	-2,350,922.45	56,301.06	2.4%
1561 · Park Improvements	1,587,345.42	1,420,887.22	166,458.20	11.7%
1562 · Restaurant	2,277,134.66	2,277,134.66	0.00	0.0%
Total 1500 · Fixed Assets	2,602,562.39	2,465,372.63	137,189.76	5.6%
Total Fixed Assets	2,602,562.39	2,465,372.63	137,189.76	5.6%
Other Assets				
1550 · Other Assets				
1555 · City of Norwalk Escrow Account	40,000.00	0.00	40,000.00	100.0%
Total 1550 · Other Assets	40,000.00	0.00	40,000.00	100.0%
Total Other Assets	40,000.00	0.00	40,000.00	100.0%
TOTAL ASSETS	2,985,660.78	2,851,224.92	134,435.86	4.7%
LIABILITIES & EQUITY				
Liabilities				
Current Liabilities				
Accounts Payable				
2000 · *Accounts Payable	136,450.68	213,555.39	-77,104.71	-36.1%
Total Accounts Payable	136,450.68	213,555.39	-77,104.71	-36.1%
Other Current Liabilities				
2050 · Accounts Payable-Tennis Revenue	4,310.00	0.00	4,310.00	100.0%
2100 · Accrued Payroll	20,615.03	45,621.51	-25,006.48	-54.8%
2101 · Accrued CT withholding	0.00	2,038.72	-2,038.72	-100.0%
2102 · Accrued SUTA	0.00	525.16	-525.16	-100.0%
2103 · Accrued FUTA	0.00	79.94	-79.94	-100.0%
2104 · Accrued retirement contribution	4,552.96	2,338.18	2,214.78	94.7%
2105 · Accrued Vacation Pay	7,437.71	0.00	7,437.71	100.0%
2106 · Accrued Sick Leave Pay	26,102.31	23,125.14	2,977.17	12.9%
2200 · Accrued Expenses	16,333.34	30,000.00	-13,666.66	-45.6%
2210 · Security Deposit-Entrance House				
2212 · Security Dep - Apt 2 Right	2,000.17	0.00	2,000.17	100.0%
Total 2210 · Security Deposit-Entrance Ho...	2,000.17	0.00	2,000.17	100.0%

OAK HILLS PARK AUTHORITY
Balance Sheet Prev Year Comparison
As of April 30, 2013

	Apr 30, 13	Apr 30, 12	$ Change	% Change
2250 · Deferred Revenue				
2251 · Tournament Deposits	2,000.00	0.00	2,000.00	100.0%
Total 2250 · Deferred Revenue	2,000.00	0.00	2,000.00	100.0%
2500 · Monies due City of Norwalk				
2501 · Bond Due to City of Norwalk	107,764.64	0.00	107,764.64	100.0%
2502 · Escrow due to City of Norwalk	26,666.64	0.00	26,666.64	100.0%
2503 · 150k Capital Debt	11,074.48	0.00	11,074.48	100.0%
2504 · 150k Operating Debt	7,355.86	0.00	7,355.86	100.0%
2500 · Monies due City of Norwalk - Other	0.00	138,056.38	-138,056.38	-100.0%
Total 2500 · Monies due City of Norwalk	152,861.62	138,056.38	14,805.24	10.7%
Total Other Current Liabilities	236,213.14	241,785.03	-5,571.89	-2.3%
Total Current Liabilities	372,663.82	455,340.42	-82,676.60	-18.2%
Long Term Liabilities				
2700 · Irrigation Debt	260,526.31	260,526.31	0.00	0.0%
2725 · Restaurant debt	1,971,067.00	1,971,067.00	0.00	0.0%
2726 · Paving Debt	97,582.50	97,582.50	0.00	0.0%
2730 · Capital Debt (150k)	125,047.34	0.00	125,047.34	100.0%
2731 · Operating Expense Debt (150k)	150,000.00	0.00	150,000.00	100.0%
2750 · Loans Payable- Textron	0.00	243.25	-243.25	-100.0%
2758 · Loan Payable Toro Procore	-4,832.74	0.00	-4,832.74	-100.0%
2760 · Loans Payable John Deere	0.00	4,917.55	-4,917.55	-100.0%
2761 · John Deere Tractor	0.00	1,226.42	-1,226.42	-100.0%
2762 · John Deere Loan - 2010	64,147.86	92,768.51	-28,620.65	-30.9%
2763 · GE Capital (John Deere) 2012	125,225.51	0.00	125,225.51	100.0%
Total Long Term Liabilities	2,788,763.78	2,428,331.54	360,432.24	14.8%
Total Liabilities	3,161,427.60	2,883,671.96	277,755.64	9.6%
Equity				
3000 · Fund Balance				
3010 · Fund Balance - Beginning	-42,873.28	-42,873.28	0.00	0.0%
Total 3000 · Fund Balance	-42,873.28	-42,873.28	0.00	0.0%
3500 · Reserves				
3550 · Reserve for Contingencies	405,368.10	405,368.10	0.00	0.0%
Total 3500 · Reserves	405,368.10	405,368.10	0.00	0.0%
3900 · Retained Earnings	-313,169.62	-238,801.18	-74,368.44	-31.1%
Net Income	-225,092.02	-156,140.68	-68,951.34	-44.2%
Total Equity	-175,766.82	-32,447.04	-143,319.78	-441.7%
TOTAL LIABILITIES & EQUITY	2,985,660.78	2,851,224.92	134,435.86	4.7%

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Accrual Basis

OAK HILLS PARK AUTHORITY

Profit & Loss - Current Month Vs. Prior Month

April 2013

	Apr 13	Mar 13	$ Change	% Change
Ordinary Income/Expense				
Income				
4000 · REVENUES				
4001 · Golf Revenue				
4010 · Golf Fees	62,357.00	14,794.00	47,563.00	321.5%
4020 · I.D. Cards	33,695.00	52,090.00	-18,395.00	-35.3%
4030 · Tournament Fees	600.00	0.00	600.00	100.0%
4050 · Cart Revenue	21,325.49	3,329.00	17,996.49	540.6%
4060 · Golf Revenue - Gift Certif.	1,593.00	664.00	929.00	139.9%
4070 · Golf Rev Adj-Gift Certs,Raincks	-2,730.00	-474.00	-2,256.00	-476.0%
4001 · Golf Revenue - Other	13,392.00	0.00	13,392.00	100.0%
Total 4001 · Golf Revenue	130,232.49	70,403.00	59,829.49	85.0%
4200 · Rental Income	1,000.00	1,000.00	0.00	0.0%
4300 · Investment Income	82.80	17.08	65.72	384.8%
4400 · Misc. Income	2,000.00	10,040.01	-8,040.01	-80.1%
4500 · Cash Over/Under	0.00	-24.00	24.00	100.0%
4600 · Restaurant Income	8,516.00	8,515.00	1.00	0.0%
Total 4000 · REVENUES	141,831.29	89,951.09	51,880.20	57.7%
Total Income	141,831.29	89,951.09	51,880.20	57.7%
Expense				
5000 · PERSONNEL EXPENSE				
5010 · Management Salary	2,692.30	2,692.30	0.00	0.0%
5030 · Administrative	7,874.76	1,870.00	6,004.76	321.1%
5050 · Course Personnel	21,614.98	22,008.82	-393.84	-1.8%
5060 · Course Personnel O/T	92.37	0.00	92.37	100.0%
5070 · Seasonal Personnel	10,453.82	6,380.25	4,073.57	63.9%
Total 5000 · PERSONNEL EXPENSE	42,728.23	32,951.37	9,776.86	29.7%
5200 · EMPLOYEE BENEFITS				
5210 · Payroll Taxes	6,043.09	5,097.24	945.85	18.6%
5230 · State Unemployment	2,351.09	2,462.37	-111.28	-4.5%
5250 · Health Insurance	2,505.11	2,432.93	72.18	3.0%
5260 · Workmans Compensation	1,171.42	1,171.42	0.00	0.0%
5270 · Retirement Plans	197.14	191.60	5.54	2.9%
Total 5200 · EMPLOYEE BENEFITS	12,267.85	11,355.56	912.29	8.0%
5400 · ADMINISTRATIVE EXPENSES				
5420 · Telephone	411.29	411.29	0.00	0.0%
5430 · Professional Fees	1,833.34	4,833.34	-3,000.00	-62.1%
5435 · Professional Services-Golf Pro	4,166.66	4,166.66	0.00	0.0%
5440 · Office Expense	3,060.99	648.20	2,412.79	372.2%
5441 · Bank Charges	190.82	1.54	189.28	12,290.9%
5442 · Credit Card Fees	535.95	305.21	230.74	75.6%
5450 · Training and Dues	200.00	182.42	17.58	9.6%
5461 · Authority Secretarial Services	252.51	268.18	-15.67	-5.8%
5469 · Other Outside Services	239.95	251.45	-11.50	-4.6%
5470 · Other Administrative	504.42	4,613.10	-4,108.68	-89.1%
5480 · Utilities	1,440.48	219.39	1,221.09	556.6%
5490 · Water	73.64	0.00	73.64	100.0%
5500 · Liability Insurance	2,861.33	2,861.33	0.00	0.0%
5520 · Interest Expense				
5526 · Commercial debt service	273.17	498.74	-225.57	-45.2%
5520 · Interest Expense - Other	804.90	539.00	265.90	49.3%
Total 5520 · Interest Expense	1,078.07	1,037.74	40.33	3.9%
Total 5400 · ADMINISTRATIVE EXPENSES	16,849.45	19,799.85	-2,950.40	-14.9%
5700 · PARK MAINTENANCE				
5710 · Water	1,898.38	-1,682.03	3,580.41	212.9%
5720 · Heating Fuel	3,682.53	4,682.55	-1,000.02	-21.4%
5730 · Grounds Maintenance	6,177.70	1,020.46	5,157.24	505.4%

OAK HILLS PARK AUTHORITY
Profit & Loss - Current Month Vs. Prior Month
April 2013

	Apr 13	Mar 13	$ Change	% Change
5750 · Agriculture and Chemicals				
5751 · Agriculture&Chemicals-Purcha...	-30,584.63	0.00	-30,584.63	-100.0%
5752 · Agriculture/Chemicals Utilized	6,339.49	6,339.49	0.00	0.0%
Total 5750 · Agriculture and Chemicals	-24,245.14	6,339.49	-30,584.63	-482.5%
5760 · Irrigation Maintenance	2,748.30	134.00	2,614.30	1,951.0%
5770 · Consumable Tools	675.27	0.00	675.27	100.0%
5780 · Tee and Green Supplies	582.97	1,057.45	-474.48	-44.9%
5795 · Janitorial Supplies	761.40	8.46	752.94	8,900.0%
5800 · Equipment Maintenance	7,509.35	2,557.33	4,952.02	193.6%
5810 · Equipment Rental	117.85	18.40	99.45	540.5%
5820 · Building Maintenance	7,568.02	28.64	7,539.38	26,324.7%
5840 · Small Equipment	285.00	987.00	-702.00	-71.1%
5850 · Vehicle Maintenance	0.00	440.42	-440.42	-100.0%
5860 · Gasoline/Diesel Fuel	1,892.99	0.00	1,892.99	100.0%
Total 5700 · PARK MAINTENANCE	9,654.62	15,592.17	-5,937.55	-38.1%
6000 · CART EXPENSE				
6010 · Cart Lease Expense	7,997.00	0.00	7,997.00	100.0%
6020 · Electricity	446.08	373.65	72.43	19.4%
6030 · Maintenance	73.32	0.00	73.32	100.0%
6050 · Cart Insurance	400.00	400.00	0.00	0.0%
6060 · Misc. Cart Expense	0.00	137.26	-137.26	-100.0%
Total 6000 · CART EXPENSE	8,916.40	910.91	8,005.49	878.9%
Total Expense	90,416.55	80,609.86	9,806.69	12.2%
Net Ordinary Income	51,414.74	9,341.23	42,073.51	450.4%
Other Income/Expense				
Other Expense				
8000 · Depreciation/Amortization	16,898.73	16,898.73	0.00	0.0%
8002 · Bond to City	13,470.58	13,470.58	0.00	0.0%
8003 · Replenish escrow	3,333.33	3,333.33	0.00	0.0%
8004 · Capital Debt to City	1,384.31	1,384.31	0.00	0.0%
8005 · Operating Debt to City	3,677.93	3,677.93	0.00	0.0%
Total Other Expense	38,764.88	38,764.88	0.00	0.0%
Net Other Income	-38,764.88	-38,764.88	0.00	0.0%
Net Income	12,649.86	-29,423.65	42,073.51	143.0%

OAK HILLS PARK AUTHORITY
P&L - Current Month Vs. Prior Year Month
April 2013

	Apr 13	Apr 12	$ Change	% Change
Ordinary Income/Expense				
Income				
4000 · REVENUES				
4001 · Golf Revenue				
4010 · Golf Fees	62,357.00	91,363.00	-29,006.00	-31.8%
4020 · I.D. Cards	33,695.00	39,222.00	-5,527.00	-14.1%
4030 · Tournament Fees	600.00	0.00	600.00	100.0%
4050 · Cart Revenue	21,325.49	26,511.00	-5,185.51	-19.6%
4060 · Golf Revenue - Gift Certif.	1,593.00	1,399.00	194.00	13.9%
4070 · Golf Rev Adj-Gift Certs,Raincks	-2,730.00	0.00	-2,730.00	-100.0%
4001 · Golf Revenue - Other	13,392.00	0.00	13,392.00	100.0%
Total 4001 · Golf Revenue	130,232.49	158,495.00	-28,262.51	-17.8%
4100 · Tennis Revenue	0.00	9,000.00	-9,000.00	-100.0%
4200 · Rental Income	1,000.00	0.00	1,000.00	100.0%
4300 · Investment Income	82.80	20.45	62.35	304.9%
4400 · Misc. Income	2,000.00	0.00	2,000.00	100.0%
4600 · Restaurant Income	8,516.00	8,144.44	371.56	4.6%
Total 4000 · REVENUES	141,831.29	175,659.89	-33,828.60	-19.3%
Total Income	141,831.29	175,659.89	-33,828.60	-19.3%
Expense				
5000 · PERSONNEL EXPENSE				
5010 · Management Salary	2,692.30	6,132.20	-3,439.90	-56.1%
5030 · Administrative	7,874.76	12,495.74	-4,620.98	-37.0%
5050 · Course Personnel	21,614.98	20,031.50	1,583.48	7.9%
5060 · Course Personnel O/T	92.37	966.69	-874.32	-90.4%
5070 · Seasonal Personnel	10,453.82	8,047.25	2,406.57	29.9%
5080 · Seasonal Personnel O/T	0.00	958.70	-958.70	-100.0%
Total 5000 · PERSONNEL EXPENSE	42,728.23	48,632.08	-5,903.85	-12.1%
5200 · EMPLOYEE BENEFITS				
5210 · Payroll Taxes	6,043.09	3,846.03	2,197.06	57.1%
5230 · State Unemployment	2,351.09	2,382.91	-31.82	-1.3%
5250 · Health Insurance	2,505.11	6,547.74	-4,042.63	-61.7%
5260 · Workmans Compensation	1,171.42	892.00	279.42	31.3%
5270 · Retirement Plans	197.14	662.91	-465.77	-70.3%
Total 5200 · EMPLOYEE BENEFITS	12,267.85	14,331.59	-2,063.74	-14.4%
5400 · ADMINISTRATIVE EXPENSES				
5420 · Telephone	411.29	824.85	-413.56	-50.1%
5430 · Professional Fees	1,833.34	5,500.00	-3,666.66	-66.7%
5435 · Professional Services-Golf Pro	4,166.66	0.00	4,166.66	100.0%
5440 · Office Expense	3,060.99	7,023.94	-3,962.95	-56.4%
5441 · Bank Charges	190.82	235.33	-44.51	-18.9%
5442 · Credit Card Fees	535.95	1,127.54	-591.59	-52.5%
5450 · Training and Dues	200.00	150.00	50.00	33.3%
5460 · Outside Services	0.00	576.00	-576.00	-100.0%
5461 · Authority Secretarial Services	252.51	373.34	-120.83	-32.4%
5469 · Other Outside Services	239.95	353.31	-113.36	-32.1%
5470 · Other Administrative	504.42	0.00	504.42	100.0%
5480 · Utilities	1,440.48	1,887.88	-447.40	-23.7%
5490 · Water	73.64	138.33	-64.69	-46.8%
5500 · Liability Insurance	2,861.33	2,483.17	378.16	15.2%
5520 · Interest Expense				
5526 · Commercial debt service	273.17	0.00	273.17	100.0%
5520 · Interest Expense - Other	804.90	662.82	142.08	21.4%
Total 5520 · Interest Expense	1,078.07	662.82	415.25	62.7%
Total 5400 · ADMINISTRATIVE EXPENSES	16,849.45	21,336.51	-4,487.06	-21.0%
5700 · PARK MAINTENANCE				
5710 · Water	1,898.38	1,359.49	538.89	39.6%
5720 · Heating Fuel	3,682.53	2,625.77	1,056.76	40.3%
5730 · Grounds Maintenance	6,177.70	10,980.12	-4,802.42	-43.7%

OAK HILLS PARK AUTHORITY
P&L - Current Month Vs. Prior Year Month
April 2013

	Apr 13	Apr 12	$ Change	% Change
5750 · Agriculture and Chemicals				
5751 · Agriculture&Chemicals-Purcha...	-30,584.63	3,349.37	-33,934.00	-1,013.2%
5752 · Agriculture/Chemicals Utilized	6,339.49	1,816.21	4,523.28	249.1%
Total 5750 · Agriculture and Chemicals	-24,245.14	5,165.58	-29,410.72	-569.4%
5760 · Irrigation Maintenance	2,748.30	1,701.24	1,047.06	61.6%
5770 · Consumable Tools	675.27	129.55	545.72	421.2%
5780 · Tee and Green Supplies	582.97	519.24	63.73	12.3%
5795 · Janitorial Supplies	761.40	0.00	761.40	100.0%
5800 · Equipment Maintenance	7,509.35	4,770.89	2,738.46	57.4%
5810 · Equipment Rental	117.85	354.66	-236.81	-66.8%
5820 · Building Maintenance	7,568.02	3,954.76	3,613.26	91.4%
5840 · Small Equipment	285.00	538.00	-253.00	-47.0%
5860 · Gasoline/Diesel Fuel	1,892.99	953.10	939.89	98.6%
Total 5700 · PARK MAINTENANCE	9,654.62	33,052.40	-23,397.78	-70.8%
6000 · CART EXPENSE				
6010 · Cart Lease Expense	7,997.00	0.00	7,997.00	100.0%
6020 · Electricity	446.08	378.11	67.97	18.0%
6030 · Maintenance	73.32	0.00	73.32	100.0%
6050 · Cart Insurance	400.00	108.84	291.16	267.5%
6060 · Misc. Cart Expense	0.00	7,400.00	-7,400.00	-100.0%
Total 6000 · CART EXPENSE	8,916.40	7,886.95	1,029.45	13.1%
Total Expense	90,416.55	125,239.53	-34,822.98	-27.8%
Net Ordinary Income	51,414.74	50,420.36	994.38	2.0%
Other Income/Expense				
Other Expense				
8000 · Depreciation/Amortization	16,898.73	18,145.22	-1,246.49	-6.9%
8001 · Capital projects	0.00	23,735.96	-23,735.96	-100.0%
8002 · Bond to City	13,470.58	8,358.23	5,112.35	61.2%
8003 · Replenish escrow	3,333.33	0.00	3,333.33	100.0%
8004 · Capital Debt to City	1,384.31	0.00	1,384.31	100.0%
8005 · Operating Debt to City	3,677.93	0.00	3,677.93	100.0%
Total Other Expense	38,764.88	50,239.41	-11,474.53	-22.8%
Net Other Income	-38,764.88	-50,239.41	11,474.53	22.8%
Net Income	12,649.86	180.95	12,468.91	6,890.8%

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Accrual Basis

OAK HILLS PARK AUTHORITY
P&L Current YTD Vs. Prior YTD
July 2012 through April 2013

	Jul '12 - Apr 13	Jul '11 - Apr 12	$ Change	% Change
Ordinary Income/Expense				
Income				
4000 · REVENUES				
4001 · Golf Revenue				
4010 · Golf Fees	560,259.08	658,987.13	-98,728.05	-15.0%
4020 · I.D. Cards	103,747.00	96,207.00	7,540.00	7.8%
4030 · Tournament Fees	26,080.00	0.00	26,080.00	100.0%
4050 · Cart Revenue	179,965.49	185,144.00	-5,178.51	-2.8%
4060 · Golf Revenue - Gift Certif.	11,599.00	13,728.00	-2,129.00	-15.5%
4070 · Golf Rev Adj-Gift Certs,Raincks	-13,732.80	0.00	-13,732.80	-100.0%
4080 · Golf Revenue-Advertising	3,000.00	0.00	3,000.00	100.0%
4001 · Golf Revenue - Other	13,392.00	0.00	13,392.00	100.0%
Total 4001 · Golf Revenue	884,309.77	954,066.13	-69,756.36	-7.3%
4100 · Tennis Revenue	16,800.00	24,600.00	-7,800.00	-31.7%
4200 · Rental Income	15,600.44	3,300.00	12,300.44	372.7%
4300 · Investment Income	235.51	280.76	-45.25	-16.1%
4400 · Misc. Income	16,273.29	79.14	16,194.15	20,462.7%
4500 · Cash Over/Under	99.60	0.00	99.60	100.0%
4600 · Restaurant Income	85,153.16	81,444.40	3,708.76	4.6%
Total 4000 · REVENUES	1,018,471.77	1,063,770.43	-45,298.66	-4.3%
Total Income	1,018,471.77	1,063,770.43	-45,298.66	-4.3%
Expense				
5000 · PERSONNEL EXPENSE				
5010 · Management Salary	39,866.50	88,886.83	-49,020.33	-55.2%
5030 · Administrative	77,364.12	55,946.37	21,417.75	38.3%
5040 · Administrative O/T	189.00	0.00	189.00	100.0%
5050 · Course Personnel	188,865.28	212,683.34	-23,818.06	-11.2%
5060 · Course Personnel O/T	5,568.70	5,218.70	350.00	6.7%
5070 · Seasonal Personnel	63,716.60	73,480.13	-9,763.53	-13.3%
5080 · Seasonal Personnel O/T	5,444.21	3,745.79	1,698.42	45.3%
5090 · Cart Personnel	0.00	10,819.31	-10,819.31	-100.0%
Total 5000 · PERSONNEL EXPENSE	381,014.41	450,780.47	-69,766.06	-15.5%
5200 · EMPLOYEE BENEFITS				
5210 · Payroll Taxes	39,283.89	40,182.22	-898.33	-2.2%
5230 · State Unemployment	13,052.24	7,311.22	5,741.02	78.5%
5250 · Health Insurance	32,647.56	42,780.19	-10,132.63	-23.7%
5260 · Workmans Compensation	11,714.20	8,920.00	2,794.20	31.3%
5270 · Retirement Plans	2,666.31	5,646.36	-2,980.05	-52.8%
Total 5200 · EMPLOYEE BENEFITS	99,364.20	104,839.99	-5,475.79	-5.2%
5400 · ADMINISTRATIVE EXPENSES				
5420 · Telephone	4,154.09	5,816.22	-1,662.13	-28.6%
5430 · Professional Fees	20,083.34	19,000.00	1,083.34	5.7%
5435 · Professional Services-Golf Pro	41,666.60	0.00	41,666.60	100.0%
5436 · Advertising	1,152.38	0.00	1,152.38	100.0%
5440 · Office Expense	15,366.94	19,904.09	-4,537.15	-22.8%
5441 · Bank Charges	677.33	873.89	-196.56	-22.5%
5442 · Credit Card Fees	11,644.16	12,517.32	-873.16	-7.0%
5445 · Postage	73.00	951.64	-878.64	-92.3%
5450 · Training and Dues				
5451 · Travel Expenses	188.00	0.00	188.00	100.0%
5450 · Training and Dues - Other	632.42	1,435.00	-802.58	-55.9%
Total 5450 · Training and Dues	820.42	1,435.00	-614.58	-42.8%
5460 · Outside Services	1,956.50	2,336.34	-379.84	-16.3%
5461 · Authority Secretarial Services	2,120.41	3,160.38	-1,039.97	-32.9%
5469 · Other Outside Services	2,455.96	986.22	1,469.74	149.0%
5470 · Other Administrative	11,002.11	4,072.70	6,929.41	170.1%
5480 · Utilities	17,277.15	14,821.35	2,455.80	16.6%
5490 · Water	509.07	4,080.03	-3,570.96	-87.5%
5500 · Liability Insurance	28,613.30	24,661.53	3,951.77	16.0%
5510 · Security	0.00	1,780.00	-1,780.00	-100.0%

OAK HILLS PARK AUTHORITY
P&L Current YTD Vs. Prior YTD
July 2012 through April 2013

	Jul '12 - Apr 13	Jul '11 - Apr 12	$ Change	% Change
5520 · Interest Expense				
5526 · Commercial debt service	1,446.86	0.00	1,446.86	100.0%
5520 · Interest Expense - Other	6,052.45	6,854.66	-802.21	-11.7%
Total 5520 · Interest Expense	7,499.31	6,854.66	644.65	9.4%
Total 5400 · ADMINISTRATIVE EXPENSES	167,072.07	123,251.37	43,820.70	35.6%
5700 · PARK MAINTENANCE				
5570 · Equipment Exp -John Deere Tax	250.00	0.00	250.00	100.0%
5710 · Water	21,486.53	15,236.57	6,249.96	41.0%
5720 · Heating Fuel	17,511.00	17,653.45	-142.45	-0.8%
5730 · Grounds Maintenance	16,258.01	38,584.32	-22,326.31	-57.9%
5740 · Tree Maintenance	15,169.02	3,632.17	11,536.85	317.6%
5750 · Agriculture and Chemicals				
5751 · Agriculture&Chemicals-Purcha...	123,795.03	118,695.52	5,099.51	4.3%
5752 · Agriculture/Chemicals Utilized	-59,785.04	-53,070.65	-6,714.39	-12.7%
Total 5750 · Agriculture and Chemicals	64,009.99	65,624.87	-1,614.88	-2.5%
5760 · Irrigation Maintenance	9,213.77	7,819.07	1,394.70	17.8%
5770 · Consumable Tools	963.50	1,025.39	-61.89	-6.0%
5780 · Tee and Green Supplies	2,099.42	4,671.40	-2,571.98	-55.1%
5790 · Other Supplies	55.00	0.00	55.00	100.0%
5795 · Janitorial Supplies	1,617.04	1,659.93	-42.89	-2.6%
5800 · Equipment Maintenance	31,217.14	26,099.01	5,118.13	19.6%
5810 · Equipment Rental	293.93	653.00	-359.07	-55.0%
5820 · Building Maintenance	14,468.83	15,387.66	-918.83	-6.0%
5840 · Small Equipment	1,327.38	1,118.00	209.38	18.7%
5850 · Vehicle Maintenance	440.42	0.00	440.42	100.0%
5860 · Gasoline/Diesel Fuel	11,188.40	16,365.24	-5,176.84	-31.6%
5870 · Other Expense	224.85	0.00	224.85	100.0%
5880 · Employee work clothes	0.00	135.00	-135.00	-100.0%
Total 5700 · PARK MAINTENANCE	207,794.23	215,665.08	-7,870.85	-3.7%
6000 · CART EXPENSE				
6010 · Cart Lease Expense	40,384.85	0.00	40,384.85	100.0%
6020 · Electricity	6,284.82	6,718.27	-433.45	-6.5%
6030 · Maintenance	73.32	1,816.89	-1,743.57	-96.0%
6050 · Cart Insurance	4,000.00	3,708.84	291.16	7.9%
6060 · Misc. Cart Expense	184.11	11,673.75	-11,489.64	-98.4%
Total 6000 · CART EXPENSE	50,927.10	23,917.75	27,009.35	112.9%
Total Expense	906,172.01	918,454.66	-12,282.65	-1.3%
Net Ordinary Income	112,299.76	145,315.77	-33,016.01	-22.7%
Other Income/Expense				
Other Expense				
8000 · Depreciation/Amortization	166,833.35	181,452.20	-14,618.85	-8.1%
8001 · Capital projects	0.00	33,988.76	-33,988.76	-100.0%
8002 · Bond to City	125,461.45	86,015.49	39,445.96	45.9%
8003 · Replenish escrow	26,666.64	0.00	26,666.64	100.0%
8004 · Capital Debt to City	11,074.48	0.00	11,074.48	100.0%
8005 · Operating Debt to City	7,355.86	0.00	7,355.86	100.0%
Total Other Expense	337,391.78	301,456.45	35,935.33	11.9%
Net Other Income	-337,391.78	-301,456.45	-35,935.33	-11.9%
Net Income	-225,092.02	-156,140.68	-68,951.34	-44.2%

OAK HILLS SALES ANALYSIS APRIL 2013

Description	Apr-12	Apr-13	$ Change	% Change	YTD 2012	YTD 2013	$ Change	% Change
GOLF REVENUE								
Total $ Revenue Rounds	$ 89,557	$ 62,357	$ (27,200)	-30.4%	$ 639,433	$ 588,827	$ (50,606)	-7.9%
Total Revenue Rounds	3,554	3,013	(541)	-15.2%	24,279	22,588	(1,691)	-7.0%
Yield	$ 25.20	$ 20.70	$ (4.50)	-17.9%	$ 26.34	$ 26.07	$ (0.27)	-1.0%
Total Non Revenue Rounds	371	47	$ (324)	-87.3%	1742	223	$ (1,519)	-87.2%
Total All Rounds	3,925	3,060	$ (865)	-22.0%	26,021	22,811	$ (3,210)	-12.3%
Total Carts $	$ 26,934	$ 22,594	$ (4,340)	-16.1%	$ 195,194	$ 191,308	$ (3,886)	-2.0%
Total Carts	1,730	1,492	(238)	-13.8%	12,981	12,677	(304)	-2.3%
Yield	$ 15.57	$ 15.14	$ (0.43)	-2.7%	$ 15.04	$ 15.09	$ 0.05	0.4%
Total Golf Revenue	**$ 116,491**	**$ 84,951**	**$ (31,540)**	**-27.1%**	**$ 834,627**	**$ 780,135**	**$ (54,492)**	**-6.5%**
Ttl Golf Rev per Rev Round	**$ 32.78**	**$ 28.19**	**$ (4.58)**	**-14.0%**	**$ 34.38**	**$ 34.54**	**$ 0.16**	**0.5%**
OTHER REVENUE								
Total Golf ID Cards$	$ 43,347	$ 33,410	$ (9,937)	-22.9%	$ 104,730	$ 103,635	$ (1,095)	-1.0%
Total Golf ID Cards	634	406	(228)	-36.0%	1,584	1,355	(229)	-14.5%
Yield	$ 68.37	$ 82.29	$ 13.92	20.4%	$ 66.12	$ 76.48	$ 10.37	15.7%
Total Gift Cards$	$ 1,399	$ 1,593	$ 194	13.9%	$ 15,121	$ 11,249	$ (3,872)	-25.6%
Total Gift Cards	17	21	4	23.5%	163	161	(2)	-1.2%
Yield	$ 82.29	$ 75.86	$ (6.44)	-7.8%	$ 92.77	$ 69.87	$ (22.90)	-24.7%
Total Golf Revenue	**$ 44,746**	**$ 35,003**	$ (9,743)	-21.8%	**$ 119,851**	**$ 114,884**	$ (4,967)	-4.1%
TOTAL REVENUE	**$ 161,237**	**$ 119,954**	**$ (41,283)**	**-25.6%**	**$ 954,478**	**$ 895,019**	**$ (59,459)**	**-6.2%**

Description	Apr-12	Apr-13	$ Change	% Change	YTD 2012	YTD 2013	$ Change	% Change
CATEGORY OF PLAY								
Resident Adult 18 Rounds$	$ 36,336	$ 22,734	$ (13,602)	-37.4%	$ 229,813	$ 184,341	$ (45,472)	-19.8%
Resident Adult 18 Rounds	1,448	1,043	(405)	-28.0%	5,281	4,971	(310)	-5.9%
Yield	$ 25.09	$ 21.80	$ (3.30)	-13.1%	$ 43.52	$ 37.08	$ (6.43)	-14.8%
Resident Senior 18 Rounds$	$ 15,062	$ 10,675	$ (4,387)	-29.1%	$ 97,624	$ 93,843	$ (3,781)	-3.9%
Resident Senior 18 Rounds	774	621	(153)	-19.8%	5,281	4,971	(310)	-5.9%
Yield	$ 19.46	$ 17.19	$ (2.27)	-11.7%	$ 18.49	$ 18.88	$ 0.39	2.1%
Resident Junior 18 Rounds$	$ 765	$ 752	$ (13)	-1.7%	$ 10,402	$ 6,210	$ (4,192)	-40.3%
Resident Junior 18 Rounds	54	53	(1)	-1.9%	700	420	(280)	-40.0%
Yield	$ 14.17	$ 14.19	$ 0.02	0.2%	$ 14.86	$ 14.79	$ (0.07)	-0.5%
Resident Golf T 18 Rounds$	$ 210	$ 222	$ 12	5.7%	$ 405	$ 380	$ (25)	-6.2%
Resident Golf T 18 Rounds	191	170	(21)	-11.0%	283	254	(29)	-10.2%
Yield	$ 1.10	$ 1.31	$ 0.21	18.8%	$ 1.43	$ 1.50	$ 0.06	4.5%
Resident Empl18 Rounds$	$ 1,090	$ 867	$ (223)	-20.5%	$ 7,229	$ 5,450	$ (1,779)	-24.6%
Resident Empl 18 Rounds	92	137	45	48.9%	824	787	(37)	-4.5%
Yield	$ 11.85	$ 6.33	$ (5.52)	-46.6%	$ 8.77	$ 6.93	$ (1.85)	-21.1%
Non Resident 18 Rounds $	$ 29,169	$ 21,754	$ (7,415)	-25.4%	$ 220,589	$ 213,086	$ (7,503)	-3.4%
Non Resident 18 Rounds	802	718	(84)	-10.5%	5,866	5,538	(328)	-5.6%
Yield	$ 36.37	$ 30.30	$ (6.07)	-16.7%	$ 37.60	$ 38.48	$ 0.87	2.3%
Total 9 Hole Rounds$	$ 4,038	$ 4,952	$ 914	22.6%	$ 18,929	$ 41,793	$ 22,864	120.8%
Total 9 Hole Rounds	183	260	77	42.1%	871	2,040	1,169	134.2%
Yield	$ 22.07	$ 19.05	$ (3.02)	-13.7%	$ 21.73	$ 20.49	$ (1.25)	-5.7%
GolfNow Dollars	$ -	$ 325	$ 325	0.0%	$ -	$ 12,506	$ 12,506	0.0%
GolfNow Rounds	-	5	5	0.0%	-	315	315	0.0%
Yield	$ -	$ 65.00	$ 65.00	0.0%	$ -	$ 39.70	$ 39.70	0.0%
All Other Dollars	$ 2,887	$ 76	$ (2,811)	-97.4%	$ 54,442	$ 31,218	$ (23,224)	-42.7%
All Other Rounds	10	6	(4)		5,173	3,292	(1,881)	
Yield	$ 288.70	$ 12.67	$ (276.03)	-95.6%	$ 10.52	$ 9.48	$ (1.04)	-9.9%
TOTAL CATEGORY REVENUE	**$ 89,557**	**$ 62,357**	**$ (27,200)**	**-30.4%**	**$ 639,433**	**$ 588,827**	**$ (50,606)**	**-7.9%**
TOTAL CATEGORY ROUNDS	**3,554**	**3,013**	**(541)**		**24,279**	**22,588**	**(1,691)**	

SPECIAL APPROPRIATIONS/TRANSFERS FROM CONTINGENCY FOR FISCAL YEAR 2012-13

Board of Estimate Meeting Date	Requesting Department	Account	Amount Requested And Explanation	Board Approved	C. C. Approved	Amount Approved
08/06/2012	Parks & Recreation	6033-5325	$20,000 from Increased Estimated Revenues tp the Parks & Recreation Dept. to purchase supplies and other products for the Seasonal Coffee Shop at Calf Pasture Beach.	Yes	Yes	$0
12/03/2012	Historical Commission	6300-5620	$75,000 from Contingency to the Historical Commission to cover rent payments to the Norwalk Museum Partnership until 6/30/2013.	Yes	Yes	$75,000
	Various	Various	$725,000 from Fund Balance to Various Accounts for emergency response and debris removal expenses related to Hurricane Sandy.	Yes	Yes	$0
01/07/2013	Police	3042-5120	$10,532 from Increased Estimated Revenues to the Police Dept. to cover training expenses..	Yes	Yes	$0
	Parks & Recreation	6010-5296	$128,146 from Contingency to the Parks & Recreation Dept. to cover current and projected deficits due to additional Security Personnel at the Parks..	Yes	Yes	$128,146
02/07/2013	Police	3042-5120	$6,887.04 from Increased Estimated Revenues to the Police Department to cover overtime expenses.	Yes	Yes	$0
	Police	3053-5120	$13,427.27 from Increased Revenues to the Police Dept to cover overtime expenses.	Yes	Yes	$0
	Oak Hills Park	6110-54BB	$150,000 from Contingency to the Oak Hills Park Authority to cover operating expenses.	Yes	Yes	$150,000
			Total			$150,000

03/01/2013	Fire	3140-5211; 3140-5237 & 3140-5258	$55,875 from Increased Revenues to Various Fire Dept. Accounts to cover the costs associated with the process if hiring new firefighters.	Yes	Yes	$0
5/6/2013	Various	Various	$240,000 from Fund Balance to various departments to cover the remaining operating expenses related to Storm Sandy.	Yes	Yes	$0
			GRAND TOTAL			**$353,146**

CONTINGENCY

FY 2012-13

	Original Approved	Transfers In	Appropriated as of 5/06/2013	Balance
Regular Contingency	$1,532,686	$	$ 353,146	$ 1,179,540
TOTAL	$1,532,686	$	$ 353,146	$ 1,179,540

FOR 2013 99

11 BOARD OF ED FUND

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
100 DEGREE LEVEL CHANGES	375,000	-262,246.80	112,753.20	.00	.00	112,753.20	.0%
101 LONG TERM SUBSTITUTES	678,953	.00	678,953.00	739,912.56	.00	-60,959.56	109.0%
102 PROFESSIONAL DEVELOPMENT	15,800	.00	15,800.00	.00	2,520.00	13,280.00	15.9%
111 SUPERINTENDENT	230,000	.00	230,000.00	192,157.34	26,371.26	11,471.40	95.0%
112 CENTRAL ADMIN SUP TEAM	496,789	90,000.00	586,789.00	452,111.53	33,025.59	101,651.88	82.7%
113 PRINCIPALS	5,092,357	228,545.00	5,320,902.00	4,761,322.07	685,584.04	-126,004.11	102.4%
114 SUPERVISORS	435,474	-691.00	434,783.00	334,702.85	73,058.43	27,021.72	93.8%
115 ASSISTANT SUPERVISORS	510,273	.00	510,273.00	326,749.09	102,220.32	81,303.59	84.1%
116 DLC-TEACHERS AFTER BUDGET	175,000	.00	175,000.00	5,000.00	.00	170,000.00	2.9%
117 TEACHERS	63,388,515	236,666.40	63,625,181.40	50,656,039.63	15,478,871.60	-2,509,729.83	103.9%
118 SUBSTITUTES	803,220	.00	803,220.00	803,543.84	.00	-323.84	100.0%
119 OTHER CERTIFIED	7,344,684	18,566.40	7,363,250.40	5,659,490.82	1,701,133.08	2,626.50	100.0%
121 SECRETARY	2,515,047	1,941.00	2,516,988.00	2,195,718.66	374,801.50	-53,532.16	102.1%
122 AIDE	6,210,598	325.00	6,210,923.00	5,473,039.03	823,989.59	-86,105.62	101.4%
123 CLERKS	1,203,706	.00	1,203,706.00	1,079,068.13	191,336.23	-66,698.36	105.5%
124 CUSTODIANS	4,582,072	.00	4,582,072.00	3,641,688.00	761,224.82	179,159.18	96.1%
125 MAINTENANCE	753,454	.00	753,454.00	512,528.29	88,354.81	152,570.90	79.8%
126 NON-AFFILIATED	1,319,728	-90,000.00	1,229,728.00	1,086,539.07	184,934.55	-41,745.62	103.4%
127 OTHER NON-CERTIFIED	944,456	.00	944,456.00	801,166.07	34,259.60	109,030.33	88.5%
128 SUBSTITUTES	209,600	22,400.00	232,000.00	218,913.11	.00	13,086.89	94.4%
130 OVERTIME SALARIES	408,185	-1,200.00	406,985.00	380,018.52	.00	26,966.48	93.4%
131 CERTIFIED OVERTIME SALAR	35,000	.00	35,000.00	20,451.68	.00	14,548.32	58.4%
133 SALARIES-WORKSHOPS	57,507	-1,410.00	56,097.00	9,725.77	.00	46,371.23	17.3%
134 SALARIES-EXTRA CURRICULA	572,621	.00	572,621.00	475,234.05	.00	97,386.95	83.0%
135 SECURITY	96,000	.00	96,000.00	47,103.94	.00	48,896.06	49.1%
137 CERTIFIED HOURLY	482,603	-7,457.00	475,146.00	376,691.23	.00	98,454.77	79.3%
138 NON-CERTIFIED HOURLY	28,750	.00	28,750.00	16,325.08	.00	12,424.92	56.8%
139 EXTRA-CURRICULAR STIPENDS	127,000	.00	127,000.00	101,030.14	.00	25,969.86	79.6%
143 NURSES	1,336,590	.00	1,336,590.00	969,270.22	128,181.17	239,138.61	82.1%
145 PHYSICAL THERAPIST	41,089	.00	41,089.00	35,898.11	6,797.80	-1,606.91	103.9%
200 PERSONAL SERVICES-EMPL B	26,200	-26,200.00	.00	.00	.00	.00	.0%
212 FRINGE BENEFITS	24,518,795	538,244.00	25,057,039.00	25,005,144.88	.00	51,894.12	99.8%
230 RETIREMENT BENEFITS	1,578,103	352,100.00	1,930,203.00	785,945.95	.00	1,144,257.05	40.7%
235 LONGEVITY	220,000	.00	220,000.00	246,731.94	.00	-26,731.94	112.2%
240 SOCIAL SECURITY	3,000,000	6,000.00	3,006,000.00	2,499,418.00	.00	506,582.00	83.1%
250 UNEMPLOYMENT COMPENSATIO	1,159,798	-647,121.00	512,677.00	159,699.34	58,300.66	294,677.00	42.5%
300 PURCHASED PROF AND TECH	193,050	.00	193,050.00	44,161.57	108.00	148,780.43	22.9%
301 ATTENDANCE AT MEETINGS	46,455	-3,353.00	43,102.00	9,969.02	3,833.99	29,298.99	32.0%
311 RECRUITMENT	1,000	.00	1,000.00	.00	.00	1,000.00	.0%
312 IN SERVICE	12,000	.00	12,000.00	.00	.00	12,000.00	.0%

FOR 2013 99

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
322 INSTRUCTIONAL PROGRAM IM	1,000	-200.00	800.00	799.50	.00	.50	99.9%
329 MEDICAID REIMBURSEMENT CRE	-400,000	.00	-400,000.00	.00	.00	-400,000.00	.0%
330 OTHER PROF TECH SERVICES	3,159,590	75,322.93	3,234,912.93	2,484,852.44	34,240.00	715,820.49	77.9%
331 LEGAL FEES	344,000	78,500.00	422,500.00	355,010.18	6,337.43	61,152.39	85.5%
410 UTILITY SERV (WAT & SEW)	155,000	.00	155,000.00	143,245.30	2,102.28	9,652.42	93.8%
412 BOILER REPAIRS	20,000	.00	20,000.00	14,399.25	.00	5,600.75	72.0%
413 TUBES & REFRACTORY	15,000	.00	15,000.00	8,795.64	.00	6,204.36	58.6%
414 BURNER SERVICE	25,000	.00	25,000.00	9,310.27	.00	15,689.73	37.2%
415 OTHER REPAIRS	38,000	.00	38,000.00	11,268.32	2,213.00	24,518.68	35.5%
416 PNEUMATIC CONTROLS	12,000	.00	12,000.00	10,972.54	.00	1,027.46	91.4%
417 CLOCKS & INTERCOMS	15,000	.00	15,000.00	11,565.40	3,366.49	68.11	99.5%
420 CLEANING SERVICES	24,000	5,000.00	29,000.00	25,150.65	.00	3,849.35	86.7%
421 DISPOSAL SERVICES	125,000	.00	125,000.00	105,271.68	.00	19,728.32	84.2%
425 GLASS	35,000	.00	35,000.00	12,302.00	.00	22,698.00	35.1%
430 REPAIRS AND MAINT SERV	1,173,867	5,073.00	1,178,940.00	1,026,501.76	55,225.98	97,212.26	91.8%
431 ELEVATOR SERVICE	25,000	.00	25,000.00	24,814.20	.00	185.80	99.3%
432 ELECTRIC SERVICE	35,000	.00	35,000.00	29,381.22	.00	5,618.78	83.9%
433 ELECTRIC MOTORS	30,000	.00	30,000.00	25,371.21	.00	4,628.79	84.6%
434 FOLDING PARTITIONS	20,000	.00	20,000.00	14,169.90	.00	5,830.10	70.8%
440 RENTALS	320,000	.00	320,000.00	223,388.62	1,500.00	95,111.38	70.3%
441 RENTAL OF LAND AND BUILD	16,000	.00	16,000.00	16,000.00	.00	.00	100.0%
450 CONSTRUCTION SERVICES	160,000	.00	160,000.00	149,891.09	.00	10,108.91	93.7%
490 SECURITY SERVICES	150,000	.00	150,000.00	125,260.82	.00	24,739.18	83.5%
492 LIFE SAFETY SYSTEMS	120,000	.00	120,000.00	69,029.71	.00	50,970.29	57.5%
494 PURCH SERVICE SWIM POOL	0	.00	.00	-996.03	.00	996.03	100.0%
500 OTHER PURCHASED SERVICES	350,000	.00	350,000.00	348,377.39	1,525.46	97.15	100.0%
510 STUDENT TRANS SERV -PUBL	5,649,099	-27,000.00	5,622,099.00	5,437,730.50	238,165.33	-53,796.83	101.0%
511 STUDENT TRANS SERV-NON-P	204,486	.00	204,486.00	206,627.66	.00	-2,141.66	101.0%
519 STUDENT TRANS IND ARTS	32,340	.00	32,340.00	23,571.00	.00	8,769.00	72.9%
521 GEN LIAB/PROPERTY INS	1,000	.00	1,000.00	.00	.00	1,000.00	.0%
529 INTER ACTI INSUR PREM PA	70,000	.00	70,000.00	60,647.00	.00	9,353.00	86.6%
530 COMMUNICATIONS	310,000	.00	310,000.00	253,173.58	28,260.10	28,566.32	90.8%
540 ADVERTISING	1,000	.00	1,000.00	-37.90	.00	1,037.90	-3.8%
562 SPEC ED TUITION - OTHER LE	2,000,000	175,000.00	2,175,000.00	1,981,506.66	72,792.29	120,701.05	94.5%
563 SPEC ED - OOD TUITION/EC/S	5,400,000	5,000.00	5,405,000.00	4,610,404.92	793,764.93	830.15	100.0%
564 OOD TUITION-EXCESS COST/SA	-2,100,000	208,000.00	-1,892,000.00	-1,452,062.00	.00	-439,938.00	76.7%
565 Regular Ed. OOD Tuition-LE	82,200	.00	82,200.00	15,450.00	.00	66,750.00	18.8%
566 REGULAR ED OOD TUITION	250,000	-200,000.00	50,000.00	29,868.48	713.76	19,417.76	61.2%
580 TRAVEL	149,800	-280.00	149,520.00	103,718.99	.00	45,801.01	69.4%
590 MISCELL PURCH SERV	1,500	-700.00	800.00	780.00	.00	20.00	97.5%
600 SUPPLIES	115,654	.00	115,654.00	51,567.21	8,023.83	56,062.96	51.5%
610 GENERAL SUPPLIES	271,000	.00	271,000.00	216,881.27	.00	54,118.73	80.0%
611 INSTRUCTIONAL SUPPLIES	642,823	52,168.83	694,991.83	535,546.87	17,251.49	142,193.47	79.5%
612 ADMINISTRATIVE SUPPLIES	2,400	-600.00	1,800.00	434.62	1,043.50	321.88	82.1%

FOR 2013 99

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
613 MAINTENANCE SUPPLIES	185,000	.00	185,000.00	147,322.14	.00	37,677.86	79.6%
614 POSTAGE	110,000	3,735.00	113,735.00	95,495.26	15,044.41	3,195.33	97.2%
616 TESTING	10,500	.00	10,500.00	10,080.25	.00	419.75	96.0%
622 ELECTRICITY	2,055,000	.00	2,055,000.00	1,508,721.52	-38.50	546,316.98	73.4%
623 PROPANE GAS	8,000	.00	8,000.00	6,275.82	.00	1,724.18	78.4%
624 OIL	713,000	.00	713,000.00	648,922.21	.00	64,077.79	91.0%
625 NATURAL GAS	772,000	.00	772,000.00	628,335.48	.00	143,664.52	81.4%
626 GASOLINE	300,000	.00	300,000.00	253,128.85	.00	46,871.15	84.4%
641 TEXTBOOKS (HARD COVER/REPL	104,933	-8,749.43	96,183.57	56,078.47	18,178.35	21,926.75	77.2%
642 LIBRARY BOOKS AND PERIOD	0	861.40	861.40	861.40	.00	.00	100.0%
643 AUDIOVISUAL	57,750	243.44	57,993.44	35,314.07	3,618.83	19,060.54	67.1%
644 CONSUMABLES/WORKBOOKS	215,111	-1,172.29	213,938.71	167,655.56	6,443.50	39,839.65	81.4%
645 TEXTBOOKS (SOFT COVER)	35,743	-5,815.06	29,927.94	24,465.91	747.88	4,714.15	84.2%
646 BOOK BINDING	5,621	-1,630.00	3,991.00	2,641.95	.00	1,349.05	66.2%
690 OTHER SUPPLIES AND MATER	215,942	-8,378.10	207,563.90	103,723.29	10,925.62	92,914.99	55.2%
692 GRADUATION EXPENSES	20,220	250.00	20,470.00	8,638.35	3,480.79	8,350.86	59.2%
693 ACCREDITATION	7,000	.00	7,000.00	3,685.00	.00	3,315.00	52.6%
730 INSTRUCTIONAL EQUIPMENT	101,627	-23,629.00	77,998.00	39,628.72	12,966.14	25,403.14	67.4%
733 INSTRUCTIONAL SOFTWARE	165,345	5,330.28	170,675.28	161,112.91	.00	9,562.37	94.4%
739 NON-INSTRUCTIONAL EQUIPMEN	41,558	1,710.00	43,268.00	23,051.48	2,360.39	17,856.13	58.7%
810 DUES,FEES AND MEMBERSHIP	93,409	-50.00	93,359.00	55,531.28	24,218.00	13,609.72	85.4%
TOTAL BOARD OF ED FUND	155,494,990	793,100.00	156,288,090.00	131,423,121.37	22,123,378.32	2,741,590.31	98.2%
GRAND TOTAL	155,494,990	793,100.00	156,288,090.00	131,423,121.37	22,123,378.32	2,741,590.31	98.2%

** END OF REPORT - Generated by Robert Barron **

TAX COLLECTOR'S REPORT
APRIL 30, 2013

REVISED

FISCAL YEAR 2012-2013 (2011 GRAND LIST)	ORIGINAL LEVY	ADJ. TAX COLLECTIONS JUN 12 - APR 13	COLLECTION %	CORRECTED LEVY*	COLLECTION %
AUTOMOBILE-REGULAR	$15,053,085.96	$13,813,748.62	91.77%	$14,732,176.08	93.77%
AUTOMOBILE-SUPPLEMENTAL	$2,221,140.61	$1,854,448.35	83.49%	$2,192,246.52	84.59%
PERSONAL PROPERTY	$14,792,059.96	$14,130,253.19	95.53%	$14,620,465.96	96.65%
REAL ESTATE	$240,532,073.44	$237,056,703.54	98.56%	$239,783,284.14	98.86%
TOTAL TAX	**$272,598,359.97**	**$266,855,153.70**	**97.89%**	**$271,328,172.70**	**98.35%**
SEWER USE	$13,356,387.00	$13,068,796.48	97.85%	$13,295,135.00	98.30%
IPP FEE	$250,000.00	$212,177.77	84.87%	$243,250.00	87.23%
FISCAL YEAR 2011-2012 (2010 GRAND LIST)		**JUN 11 - APR 12**			
AUTOMOBILE-REGULAR	$13,785,227.95	$12,701,081.33	92.14%	$13,498,876.63	94.09%
AUTOMOBILE-SUPPLEMENTAL	$2,016,234.17	$1,713,607.48	84.99%	$1,974,290.56	86.80%
PERSONAL PROPERTY	$14,512,277.02	$13,721,834.57	94.55%	$14,203,939.32	96.61%
REAL ESTATE	$233,976,144.84	$230,272,929.31	98.42%	$233,070,558.11	98.80%
TOTAL TAX	**$264,289,883.98**	**$258,409,452.69**	**97.78%**	**$262,747,664.62**	**98.35%**
SEWER USE	$13,158,490.00	$12,937,999.81	98.32%	$13,157,036.00	98.34%
IPP FEE	$182,250.00	$166,959.96	91.61%	$185,250.00	90.13%
TAX DIFFERENCE 2010 G.L. vs. 2009 G.L. INCREASE/(DECREASE)	$8,308,475.99	$8,445,701.01	0.12%	$8,580,508.08	0.00%
SEWER DIFFERENCE 2010 G.L. vs. 2009 G.L. INCREASE/(DECREASE)	$197,897.00	$130,796.67	-0.48%	$138,099.00	-0.04%
IPP DIFFERENCE 2010 G.L. vs. 2009 G.L. INCREASE/(DECREASE)	$67,750.00	$45,217.81	-6.74%	$58,000.00	-2.90%

BACK TAXES COLLECTED	FISCAL YR 2012-2013 (JUL 12 - APR 13)	FISCAL YR 2011-2012 (JUL 11 - APR 12)	CUR YR vs.PRIOR YR INC/(DEC)
PRIOR TAXES	$1,965,139.81	$2,170,370.32	($205,230.51)
PRIOR SEWER USE FEE	$141,569.83	$202,362.60	($60,792.77)
PRIOR IPP FEE	$8,086.24	$6,409.21	$1,677.03
TOTAL PRIOR TAX, SEWER & IPP	**$2,114,795.88**	**$2,379,142.13**	**($264,346.25)**
CURRENT INTEREST	$612,152.23	$601,113.02	$11,039.21
PRIOR INTEREST	$605,156.69	$760,436.42	($155,279.73)
SEWER USE FEE INTEREST	$59,833.13	$79,908.71	($20,075.58)
IPP FEE INTEREST	$5,802.21	$4,123.93	$1,678.28
TOTAL INTEREST COLLECTED	**$1,282,944.26**	**$1,445,582.08**	**($162,637.82)**
PRIOR LIEN FEE	$12,091.62	$14,553.78	($2,462.16)
CURRENT LIEN FEE	$3,661.26	$6,120.00	($2,458.74)
TOTAL LIEN FEE COLLECTED	**$15,752.88**	**$20,673.78**	**($4,920.90)**
MISC FEES COLLECTED**	**$131,895.29**	**$60,401.14**	**$71,494.15**
TOTAL PRIOR TAX, ALL INTEREST & ALL FEES	**$3,545,388.31**	**$3,905,799.13**	**($360,410.82)**

* CORRECTED LEVY INCLUDING CERTIFICATES OF CORRECTION

** CURRENT FISCAL YEAR INCLUDES TAX SALE AND TITLE SEARCH FEES PROCESSED THRU MUNIS

To: Board of Estimate and Taxation, Finance & Claims Committee
From: Lisa Biagiarelli, Tax Collector
Date: May 9, 2013
Re: Narrative for April 2013 Tax Collector's report

As of the end of April 2013, with only two months remaining in the current fiscal year, we had collected **98.35%** of our current tax levy on the 2011 grand list, nearly $267 million. In addition, we had collected **98.3%** of our current sewer use levy, an additional $13 million. We also collected 87.23% of the IPP (Industrial Pretreatment Program) fee. We ended April statistically even with our collection rate from last year for current tax collections, and very slightly behind last year in sewer use collections (-.04%). Through the end of April 2013, we also collected an additional $3.5 million in back taxes, interest, lien fees and other fees, about $360,000 less than what was collected in delinquent taxes during the same time period of the prior fiscal year. Board and Committee members should anticipate a continuing gap between what is collected in past due taxes this fiscal year versus what was collected during the same time period last year due to the fact that this is not a tax sale year, while last year was. There is always a spike in delinquent tax and interest collections when a tax sale is held.

The second installment collection period went well, and there were no major problems. We are on track to achieve our budgeted collection goals. It is good news for the city that in spite of the sluggish economy our tax collections remain strong.

We issued delinquent notices, called 'demand' notices, to all taxpayers owing past due taxes, in late February. We filed lien continuing certificates in the Norwalk land records for unpaid real estate taxes and sewer use charges in mid March 2013. The term, 'demand', is prescribed by state law, and is not intended to imply rudeness to the taxpayer.

We continue to work with our state marshal on business personal property accounts that are under tax warrant for collection and our delinquent tax collector has been out in the field with the marshal serving warrants and collecting. Business personal property taxes are the most difficult to collect. We also plan to execute a demand and levy notice by publishing in the newspaper and on line a list of the highest dollar amount and longest owing past due business personal property accounts. This activity will be undertaken between now and when the new tax cycle begins in June. In the coming months, other collection enforcement activities to be undertaken will include property seizures including bank account seizures, license revocations, and payroll garnishment.

As elected or appointed officials, some of you may be contacted by constituents who are being served by a marshal, who have had their bank account, paycheck, or property affected, or who are being denied a permit. Please remember that everything our office does is according to state statute.

The high current and back collection rates that our office consistently achieves are the result of consistent and persistent activity. This activity includes collection enforcement, such as tax sales, wage garnishments, issuance of tax warrants, permit revocations, delinquent billings, and so on. A high current tax collection rate, and a high back tax collection rate result in lower and more stable mill rates, which is real tax relief for every taxpayer. The Board of Estimate and Taxation has been cognizant of this and it is reflected in our recently set 2012 grand list mill rates. We will soon begin the processes necessary to create the tax bills for the June 2013 tax billing on the October 1, 2012 grand list. We hope to have the bills in the mail by the second week of June, thus allowing taxpayers a six week period during which to make their payments.

KEY REVENUE DRIVERS - HISTORICAL COMPARISON and PROJECTION TO YEAR-END

GENERAL FUND

YEAR-TO-DATE MAY 2013		FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13			FY 2012-13 PROJECTION *		
ORG OBJ	DESCRIPTION	ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	% of BUDGET	PROJECTION	BUD VAR	BUD %
010500 4478	REAL ESTATE CONVEYANCE TAX	$ 2,025,891	$ 1,936,728	$ 1,981,488	$ 2,415,208	$ 2,300,000	105.0%	$ 2,702,874	$ 402,874	17.5%
013410 4401	BUILDING PERMITS	$ 1,427,430	$ 1,355,496	$ 1,587,767	$ 2,648,750	$ 2,150,000	123.2%	$ 2,896,383	$ 746,383	34.7%
011340 4901	INVESTMENT INCOME	$ 1,246,758	$ 873,028	$ 850,160	$ 610,852	$ 712,000	85.8%	$ 721,577	$ 9,577	1.3%
010500 4535	RECORDING FEES	$ 333,843	$ 358,112	$ 355,635	$ 397,902	$ 375,000	106.1%	$ 418,935	$ 43,935	11.7%
		$ 5,033,922	$ 4,523,364	$ 4,775,050	$ 6,072,712	$ 5,537,000	109.7%	$ 6,739,769	$ 1,202,769	21.7%

* Projections made using FY 2011-12 % Collected as of MAY

ORG OBJ	MUNIS DATA THROUGH
010500 4478	5/24/2013
013410 4401	5/22/2013
011340 4901	JUL-MAY
010500 4535	5/24/2013

FULL FISCAL YEAR		FY 2009-10	FY 2010-11	FY 2011-12
ORG OBJ	DESCRIPTION	ACTUALS	ACTUALS	ACTUALS
010500 4478	REAL ESTATE CONVEYANCE TAX	$ 2,293,295	$ 2,313,089	$ 2,217,496
013410 4401	BUILDING PERMITS	$ 1,510,100	$ 1,528,891	$ 1,736,208
011340 4901	INVESTMENT INCOME	$ 1,398,170	$ 1,073,625	$ 1,004,262
010500 4535	RECORDING FEES	$ 323,992	$ 369,540	$ 374,434
		$ 5,525,557	$ 5,285,145	$ 5,332,400

% COLLECTED AS OF MAY		FY 2009-10	FY 2010-11	FY 2011-12
ORG OBJ	DESCRIPTION	ACTUALS	ACTUALS	ACTUALS
010500 4478	REAL ESTATE CONVEYANCE TAX	88.3%	83.7%	89.4%
013410 4401	BUILDING PERMITS	94.5%	88.7%	91.5%
011340 4901	INVESTMENT INCOME	89.2%	81.3%	84.7%
010500 4535	RECORDING FEES	103.0%	96.9%	95.0%
		91.1%	85.6%	89.5%

FOR 2013 99

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
01 GENERAL FUND							
030 POLICE DEPARTMENT							
5110 WAGES & SALARY-REGULAR							
013010 ADMINISTRATION	301,622	.00	301,622.00	297,252.24	.00	4,369.76	98.6%
013021 PATROL ADMINISTRATION	387,409	.00	387,409.00	266,704.51	.00	120,704.49	68.8%
013022 UNIFORM PATROL	7,594,163	.00	7,594,163.00	6,423,825.97	.00	1,170,337.03	84.6%
013023 MARINE PATROL	216,551	.00	216,551.00	142,668.26	.00	73,882.74	65.9%
013024 K-9 UNIT	386,762	.00	386,762.00	358,167.00	.00	28,595.00	92.6%
013026 COMMUNITY POLICING	513,468	.00	513,468.00	498,385.86	.00	15,082.14	97.1%
01302A DESK & HOLDING FACILITIES	288,176	.00	288,176.00	268,593.05	.00	19,582.95	93.2%
013030 DETECTIVE BUREAU	1,315,905	.00	1,315,905.00	1,207,395.17	.00	108,509.83	91.8%
013035 SPECIAL SERVICES	635,661	.00	635,661.00	574,101.69	.00	61,559.31	90.3%
013036 YOUTH BUREAU	406,301	.00	406,301.00	402,583.01	.00	3,717.99	99.1%
013037 IDENTIFICATION BUREAU	219,928	.00	219,928.00	201,785.50	.00	18,142.50	91.8%
013038 SCHOOL RESOURCE OFFICERS	278,639	.00	278,639.00	180,599.60	.00	98,039.40	64.8%
013040 TESTING & RECRUITING	94,413	.00	94,413.00	84,232.81	.00	10,180.19	89.2%
013042 TRAINING	144,488	.00	144,488.00	128,908.36	.00	15,579.64	89.2%
013048 INTERNAL AFFAIRS	94,413	.00	94,413.00	86,923.24	.00	7,489.76	92.1%
013049 PLANNING/RESEARCH/ACCREDIT	86,472	.00	86,472.00	77,147.98	.00	9,324.02	89.2%
013050 PROPERTY & EVIDENCE	127,408	.00	127,408.00	171,960.98	.00	-44,552.98	135.0%
013053 VEHICLE MAINTENANCE	189,626	.00	189,626.00	162,574.51	.00	27,051.49	85.7%
013055 NEW POLICE HEADQUARTERS	52,980	.00	52,980.00	50,027.36	.00	2,952.64	94.4%
013057 COURT OFFICER	72,194	.00	72,194.00	64,409.85	.00	7,784.15	89.2%
013059 ANIMAL CONTROL	178,589	.00	178,589.00	164,087.68	.00	14,501.32	91.9%
01305A COMMUNITY SERVICES	94,413	.00	94,413.00	84,232.86	.00	10,180.14	89.2%
01305B TRAFFIC & SAFETY	86,472	.00	86,472.00	77,147.99	.00	9,324.01	89.2%
01305C DARE	143,688	.00	143,688.00	124,753.47	.00	18,934.53	86.8%
013060 ADMINISTRATIVE SERVICES	91,780	.00	91,780.00	84,536.09	.00	7,243.91	92.1%
013061 PURCHASING & BOOKKEEPING	52,908	.00	52,908.00	48,732.09	.00	4,175.91	92.1%
013062 EXTRA WORK	47,998	.00	47,998.00	44,574.52	.00	3,423.48	92.9%
013063 PAYROLL	52,908	.00	52,908.00	48,732.05	.00	4,175.95	92.1%
013064 DATA ENTRY	95,996	.00	95,996.00	86,538.81	.00	9,457.19	90.1%
013065 PUBLIC RECORDS	91,530	.00	91,530.00	84,305.57	.00	7,224.43	92.1%
013066 ALARM ADMINISTRATION	58,334	.00	58,334.00	53,730.00	.00	4,604.00	92.1%
TOTAL WAGES & SALARY-REGULAR	14,401,195	.00	14,401,195.00	12,549,618.08	.00	1,851,576.92	87.1%

5111 SALARY ADJUSTMENT

FOR 2013 99

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
013022 UNIFORM PATROL	-354,210	.00	-354,210.00	.00	.00	-354,210.00	.0%
TOTAL SALARY ADJUSTMENT	-354,210	.00	-354,210.00	.00	.00	-354,210.00	.0%
5120 WAGES & SALARY-OVERTIME							
013010 ADMINISTRATION	0	.00	.00	554.72	.00	-554.72	100.0%
013021 PATROL ADMINISTRATION	538	.00	538.00	3,895.78	.00	-3,357.78	724.1%
013022 UNIFORM PATROL	1,034,250	20,685.00	1,054,935.00	998,570.85	.00	56,364.15	94.7%
013023 MARINE PATROL	15,750	.00	15,750.00	11,664.07	.00	4,085.93	74.1%
013024 K-9 UNIT	1,050	.00	1,050.00	1,297.30	.00	-247.30	123.6%
013025 EMERGENCY SERVICE UNIT	15,750	.00	15,750.00	17,247.34	.00	-1,497.34	109.5%
013026 COMMUNITY POLICING	2,625	.00	2,625.00	1,468.82	.00	1,156.18	56.0%
01302A DESK & HOLDING FACILITIES	42,000	.00	42,000.00	33,926.21	.00	8,073.79	80.8%
013030 DETECTIVE BUREAU	147,000	.00	147,000.00	167,176.03	.00	-20,176.03	113.7%
013035 SPECIAL SERVICES	99,750	44,709.60	144,459.60	108,084.39	.00	36,375.21	74.8%
013036 YOUTH BUREAU	18,900	.00	18,900.00	32,118.46	.00	-13,218.46	169.9%
013037 IDENTIFICATION BUREAU	1,575	.00	1,575.00	6,697.18	.00	-5,122.18	425.2%
013038 SCHOOL RESOURCE OFFICERS	5,250	.00	5,250.00	8,214.87	.00	-2,964.87	156.5%
013040 TESTING & RECRUITING	4,200	.00	4,200.00	12,109.49	.00	-7,909.49	288.3%
013042 TRAINING	341,250	10,532.00	351,782.00	301,287.04	.00	50,494.96	85.6%
013048 INTERNAL AFFAIRS	1,785	.00	1,785.00	7,318.33	.00	-5,533.33	410.0%
013049 PLANNING/RESEARCH/ACCREDIT	1,260	.00	1,260.00	2,290.05	.00	-1,030.05	181.8%
013050 PROPERTY & EVIDENCE	1,575	.00	1,575.00	1,088.58	.00	486.42	69.1%
013053 VEHICLE MAINTENANCE	0	.00	.00	4,622.13	.00	-4,622.13	100.0%
013055 NEW POLICE HEADQUARTERS	1,575	181.00	1,756.00	2,243.89	.00	-487.89	127.8%
013057 COURT OFFICER	4,200	.00	4,200.00	13,221.76	.00	-9,021.76	314.8%
013059 ANIMAL CONTROL	8,405	4,325.00	12,730.00	14,079.20	.00	-1,349.20	110.6%
01305A COMMUNITY SERVICES	1,575	.00	1,575.00	11,448.39	.00	-9,873.39	726.9%
013061 PURCHASING & BOOKKEEPING	0	.00	.00	67.70	.00	-67.70	100.0%
013062 EXTRA WORK	525	.00	525.00	7,156.26	.00	-6,631.26	1363.1%
013063 PAYROLL	262	.00	262.00	.00	.00	262.00	.0%
013064 DATA ENTRY	5,250	.00	5,250.00	3,699.77	.00	1,550.23	70.5%
013065 PUBLIC RECORDS	105	.00	105.00	5,061.01	.00	-4,956.01	4820.0%
013066 ALARM ADMINISTRATION	210	.00	210.00	19,297.73	.00	-19,087.73	9189.4%
TOTAL WAGES & SALARY-OVERTIME	1,756,615	80,432.60	1,837,047.60	1,795,907.35	.00	41,140.25	97.8%
TOTAL POLICE DEPARTMENT	15,803,600	80,432.60	15,884,032.60	14,345,525.43	.00	1,538,507.17	90.3%

031 FIRE DEPARTMENT

5110 WAGES & SALARY-REGULAR

FOR 2013 99

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
013110 ADMINISTRATION	360,065	.00	360,065.00	324,976.79	.00	35,088.21	90.3%
013120 FIREFIGHTING	9,385,285	-2,397.00	9,382,888.00	7,730,517.57	.00	1,652,370.43	82.4%
013130 PREVENTION	580,327	.00	580,327.00	508,420.66	.00	71,906.34	87.6%
013140 FIRE TRAINING	111,075	.00	111,075.00	99,206.46	.00	11,868.54	89.3%
013152 FIRE EQUIPMENT	175,693	.00	175,693.00	160,131.87	.00	15,561.13	91.1%
013160 EMERGENCY PREPAREDNESS PLA	70,707	.00	70,707.00	65,065.31	.00	5,641.69	92.0%
TOTAL WAGES & SALARY-REGULAR	10,683,152	-2,397.00	10,680,755.00	8,888,318.66	.00	1,792,436.34	83.2%
5111 SALARY ADJUSTMENT							
013120 FIREFIGHTING	-321,396	.00	-321,396.00	.00	.00	-321,396.00	.0%
TOTAL SALARY ADJUSTMENT	-321,396	.00	-321,396.00	.00	.00	-321,396.00	.0%
5120 WAGES & SALARY-OVERTIME							
013110 ADMINISTRATION	1,000	1,112.00	2,112.00	2,111.51	.00	.49	100.0%
013120 FIREFIGHTING	3,523,851	17,531.00	3,541,382.00	3,288,451.78	.00	252,930.22	92.9%
013130 PREVENTION	25,000	5,450.00	30,450.00	30,616.48	.00	-166.48	100.5%
013140 FIRE TRAINING	13,575	.00	13,575.00	6,257.52	.00	7,317.48	46.1%
013152 FIRE EQUIPMENT	20,000	2,108.00	22,108.00	17,581.04	.00	4,526.96	79.5%
TOTAL WAGES & SALARY-OVERTIME	3,583,426	26,201.00	3,609,627.00	3,345,018.33	.00	264,608.67	92.7%
TOTAL FIRE DEPARTMENT	13,945,182	23,804.00	13,968,986.00	12,233,336.99	.00	1,735,649.01	87.6%
TOTAL GENERAL FUND	29,748,782	104,236.60	29,853,018.60	26,578,862.42	.00	3,274,156.18	89.0%
GRAND TOTAL	29,748,782	104,236.60	29,853,018.60	26,578,862.42	.00	3,274,156.18	89.0%

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FOR 2013 99

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
01 GENERAL FUND							
040 PUBLIC WORKS							
5110 WAGES & SALARY-REGULAR							
014010 ADMINISTRATION	320,053	.00	320,053.00	285,935.96	.00	34,117.04	89.3%
014021 OPERATIONS-MAINT & REPAIR	2,796,242	.00	2,796,242.00	1,990,227.48	.00	806,014.52	71.2%
014022 STREET CLEANING	0	.00	.00	4.46	.00	-4.46	100.0%
014023 OPERATIONS-SIGNS & MARKING	65,411	.00	65,411.00	151,610.94	.00	-86,199.94	231.8%
014024 OPERATIONS-SIGNALIZATION	226,162	.00	226,162.00	205,840.91	.00	20,321.09	91.0%
014025 OPERATIONS-SNOW/ICE REMOVA	116,967	.00	116,967.00	103,769.85	.00	13,197.15	88.7%
014027 STORM DRAINAGE	102,467	.00	102,467.00	255,813.15	.00	-153,346.15	249.7%
014028 OPERATIONS-SOLID WASTE COL	238,463	.00	238,463.00	340,393.01	.00	-101,930.01	142.7%
014029 OPERATIONS-TREE MAINT/REMO	141,133	.00	141,133.00	176,468.79	.00	-35,335.79	125.0%
014030 ENGINEERING	1,339,998	.00	1,339,998.00	1,228,617.94	.00	111,380.06	91.7%
014042 OPERATIONS-DISPOSAL	135,246	.00	135,246.00	122,012.08	.00	13,233.92	90.2%
014071 ENGINEERING-FACILITIES-ADM	50,388	.00	50,388.00	46,410.90	.00	3,977.10	92.1%
014080 CUSTOMER SVC CTR	175,336	.00	175,336.00	159,840.04	.00	15,495.96	91.2%
TOTAL WAGES & SALARY-REGULAR	5,707,866	.00	5,707,866.00	5,066,945.51	.00	640,920.49	88.8%
5120 WAGES & SALARY-OVERTIME							
014010 ADMINISTRATION	3,423	600.00	4,023.00	4,436.23	.00	-413.23	110.3%
014021 OPERATIONS-MAINT & REPAIR	84,739	84,703.00	169,442.00	176,819.08	.00	-7,377.08	104.4%
014023 OPERATIONS-SIGNS & MARKING	665	.00	665.00	1,659.24	.00	-994.24	249.5%
014024 OPERATIONS-SIGNALIZATION	5,000	7,373.00	12,373.00	17,045.67	.00	-4,672.67	137.8%
014025 OPERATIONS-SNOW/ICE REMOVA	144,265	.00	144,265.00	155,156.41	.00	-10,891.41	107.5%
014027 STORM DRAINAGE	3,303	4,329.00	7,632.00	8,584.44	.00	-952.44	112.5%
014028 OPERATIONS-SOLID WASTE COL	4,658	.00	4,658.00	2,148.57	.00	2,509.43	46.1%
014029 OPERATIONS-TREE MAINT/REMO	0	12,720.00	12,720.00	27,560.68	.00	-14,840.68	216.7%
014030 ENGINEERING	30,000	3,001.00	33,001.00	35,413.21	.00	-2,412.21	107.3%
014031 ENGINEERING-SIGNALIZATION	0	.00	.00	205.82	.00	-205.82	100.0%
014042 OPERATIONS-DISPOSAL	5,000	.00	5,000.00	17,863.54	.00	-12,863.54	357.3%
014071 ENGINEERING-FACILITIES-ADM	300	636.96	936.96	1,529.85	.00	-592.89	163.3%
014077 ENGINEERING-FACILITIES-CON	1,500	.00	1,500.00	.00	.00	1,500.00	.0%
014080 CUSTOMER SVC CTR	0	3,620.00	3,620.00	6,690.04	.00	-3,070.04	184.8%
TOTAL WAGES & SALARY-OVERTIME	282,853	116,982.96	399,835.96	455,112.78	.00	-55,276.82	113.8%
TOTAL PUBLIC WORKS	5,990,719	116,982.96	6,107,701.96	5,522,058.29	.00	585,643.67	90.4%

FOR 2013 99

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
TOTAL GENERAL FUND	5,990,719	116,982.96	6,107,701.96	5,522,058.29	.00	585,643.67	90.4%
GRAND TOTAL	5,990,719	116,982.96	6,107,701.96	5,522,058.29	.00	585,643.67	90.4%

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Fire Department Overtime for 2011-12 - By Division

	July	August	Sept.	Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June	Projected Total	Original Budget	Revised Budget	Variance
10	$ -	$ -	$ 11	$ 554	$ -	$ -	$ 21	$ -	$ -	$ -	$ -	$ -	$ 585	$1,000	$855	$270
20	225,749	323,022	400,350	263,400	279,139	363,449	209,452	169,499	290,464	266,103	336,365	405,208	3,532,199	3,523,851	3,532,199	0
30	1,925	1,177	2,254	4,346	4,302	2,353	1,719	2,045	2,930	1,728	2,331	1,986	29,097	23,000	29,097	0
40	1,024	(93)	1,198	433	266	-	666	666	200	-	266	266	4,893	13,575	4,931	38
52	1,148	469	2,546	524	579	2,926	442	988	906	221	828	1,751	13,328	20,000	17,445	4,117
													$3,580,102	**$3,581,426**	**$3,584,526**	**$4,425**

Fire Department Regular Wages for 2012-13 - By Division

	Actual	Projected	Original Budget	Revised Budget	Variance	
10	$324,977	$362,565	$360,065	$360,065	($2,500)	
20*	7,730,518	8,653,885	9,063,889	9,061,492	407,607	injury leave
30	508,421	569,966	580,327	580,327	10,361	Division transfer
40	99,206	111,075	111,075	111,075	0	
52	160,132	176,083	175,693	175,693	(390)	DROP Participants, injury leave
60	65,065	72,298	70,707	70,707	(1,591)	
	$8,888,319	**$9,945,871**	**$10,361,756**	**$10,359,359**	**$413,488**	

* Budget includes salary adjustment of $321,396 for 6 vacant firefighters and mid-year DROP retirees

Fire Department Overtime for 2012-13 - By Division

	July	August	Sept.	Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June	Projected Total	Original Budget	Revised Budget	Variance
10	$ -	$ -	$ -	$ 468	$ 660	$ 937	$ -	$ -	$ 46	$ -	$ -	$ -	$ 2,112	$1,000	$2,112	$0
20	216,062	458,831	313,010	289,744	403,895	337,813	306,257	239,793	208,019	220,163	294,867	415,208	3,703,660	3,523,851	3,541,382	(162,278)
30	429	3,029	1,202	6,208	7,901	3,693	1,930	601	2,015	1,715	1,893	1,986	32,603	25,000	30,450	(2,153)
40	-	399	399	1,365	533	1,498	133	333	1,331	133	133	266	6,524	13,575	13,575	7,051
52	430	524	1,021	2,549	3,263	1,656	1,546	3,616	1,463	619	895	1,751	19,332	20,000	22,108	2,776
													$3,764,229	**$3,583,426**	**$3,609,627**	**($154,602)**

The shaded area is estimated.

DROP Participants and Other Severance Payments **($77,333)**

Projected surplus in regular wages and overtime: **$258,886**

5/29/2013

Police Department Regular Wages for 2012-13 - By Division

	Actual	Projected	Original Budget	Revised Budget	Variance Revised/Proj.	
10	$297,252	$341,444	$301,622	$301,622	($39,822)	promotion, settled contract
21	266,705	276,471	387,409	387,409	110,938	division transfer, vacancy
22*	6,423,826	7,183,486	7,239,953	7,239,953	56,467	
23	142,668	158,963	216,551	216,551	57,588	vacant position
24	358,167	398,806	386,762	386,762	(12,044)	
26	498,386	567,775	513,468	513,468	(54,307)	division transfer
2A	268,593	298,604	288,176	288,176	(10,428)	DROP Participants
30	1,207,395	1,350,922	1,315,905	1,315,905	(35,017)	division transfer
35	574,102	637,209	635,661	635,661	(1,548)	division transfer
36	402,583	444,531	406,301	406,301	(38,230)	retirement, DROP Participant
37	201,786	225,093	219,928	219,928	(5,165)	division transfer
38	180,600	201,734	278,639	278,639	76,905	vacant position
40	84,233	94,413	94,413	94,413	0	
42	128,908	144,488	144,488	144,488	0	
48	86,923	97,103	94,413	94,413	(2,690)	division transfer
49	77,148	86,472	86,472	86,472	0	
50	171,961	189,688	127,408	127,408	(62,280)	retirement, division transfer
53	162,575	181,989	189,626	189,626	7,637	division transfer
55	50,027	55,163	52,980	52,980	(2,183)	out of class pay
57	64,410	72,194	72,194	72,194	0	
59	164,088	182,625	178,589	178,589	(4,036)	settled contract
5A	84,233	94,413	94,413	94,413	0	
5B	77,148	86,472	86,472	86,472	0	
5C	124,753	133,366	143,688	143,688	10,322	
60	84,536	93,921	91,780	91,780	(2,141)	settled contract
61	48,732	54,344	52,908	52,908	(1,436)	settled contract
62	44,575	49,285	47,998	47,998	(1,287)	settled contract
63	48,732	54,344	52,908	52,908	(1,436)	settled contract
64	86,539	91,447	95,996	95,996	4,549	settled contract, vacany
65	84,306	94,027	91,530	91,530	(2,497)	settled contract
66	53,730	59,899	58,334	58,334	(1,565)	settled contract
	$12,549,618	**$14,000,690**	**$14,046,985**	**$14,046,985**	**$46,295**	

*Budget includes salary adjustment for 6 vacant Officers

Police Department Overtime for 2012-13 - By Division

	July	August	Sept.	Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June	Projected Total	Original Budget	Revised Budget	Variance
10	$ 49	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1	$ 504	$ -	$ 12	$ 567.04	$0	$0	($567)
21	-	284	868	861	284	-	1,199	-	291	-	110	215	$ 4,110.41	538	538	(3,572)
22	76,001	145,524	87,160	80,688	112,706	70,242	113,051	81,628	60,445	54,165	116,961	153,195	$ 1,151,765.58	1,034,250	1,054,935	(96,831)
23	1,141	1,936	2,764	1,541	1,413	749	-	-	749	-	1,370	658	$ 12,322.10	15,750	15,750	3,428
24	-	883	216	198	-	-	-	-	-	-	-	403	$ 1,700.66	1,050	1,050	(651)
25	664	1,022	-	4,349	2,817	-	8,395	-	-	-	-	1,382	$ 18,628.85	15,750	15,750	(2,879)
26	-	-	-	-	609	-	346	221	-	-	293	432	$ 1,900.60	2,625	2,625	724
2A	2,927	5,222	2,655	3,719	1,109	1,815	4,704	2,050	885	3,375	5,465	4,644	$ 38,570.27	42,000	42,000	3,430
30	12,480	19,244	13,783	23,783	13,447	14,496	19,633	10,796	14,354	9,854	15,306	19,838	$ 187,014.16	147,000	147,000	(40,014)
35	4,108	8,199	10,478	12,482	6,884	10,764	12,374	6,686	11,116	11,371	13,623	15,227	$ 123,311.13	99,750	154,460	31,148
36	582	782	5,702	986	1,635	5,311	2,886	2,566	5,623	5,063	983	1,980	$ 34,098.85	18,900	18,900	(15,199)
37	311	133	-	1,192	1,580	636	1,085	248	624	465	423	91	$ 6,788.41	1,575	1,575	(5,213)
38	93	-	663	-	659	1,351	680	1,828	1,343	575	1,022	820	$ 9,035.11	5,250	5,250	(3,785)
40	-	905	1,238	1,505	246	3,457	1,228	763	1,236	1,531	-	-	$ 12,109.49	4,200	4,200	(7,909)
42	3,784	19,786	7,111	14,000	49,246	27,692	18,377	6,781	23,566	62,548	68,396	24,626	$ 325,913.52	341,250	351,782	25,868
48	-	-	-	618	945	2,472	1,781	218	509	339	436	981	$ 8,299.07	1,785	1,785	(6,514)
49	-	-	-	327	1,963	-	-	-	-	-	-	-	$ 2,290.05	1,260	1,260	(1,030)
50	-	-	-	-	-	-	-	-	882	207	-	-	$ 1,088.58	1,575	1,575	486
53	-	468	139	-	1,480	282	282	141	1,268	564	-	-	$ 4,622.13	0	0	(4,622)
55	44	57	29	67	238	105	419	952	152	19	164	80	$ 2,323.82	1,575	1,756	(568)
57	1,770	3,651	2,268	885	443	885	-	885	1,106	-	1,328	702	$ 13,923.39	4,200	4,200	(9,723)
59	740	713	1,115	1,139	5,211	520	898	507	935	1,189	1,113	2,203	$ 16,281.84	8,405	12,730	(3,552)
5A	-	-	-	1,435	2,120	491	1,188	1,792	1,455	1,188	1,779	1,121	$ 12,569.38	1,575	1,575	(10,994)
5B	-	-	-	-	-	-	-	-	-	-	-	-	$ -	0	0	0
61	15	-	51	-	-	-	-	-	2	-	-	269	$ 336.30	0	0	(336)
62	556	671	653	184	855	662	460	423	736	508	1,448	1,320	$ 8,475.76	525	525	(7,951)
63	-	-	-	-	-	-	-	-	-	-	-	-	$ -	262	262	262
64	437	1,333	625	-	-	-	506	717	82	-	-	400	$ 4,099.76	5,250	5,250	1,150
65	371	1,289	727	653	117	575	441	658	110	51	68	582	$ 5,642.79	105	105	(5,538)
66	2,481	3,062	2,503	1,989	1,453	637	849	3,408	1,212	617	1,086	4,839	$ 24,136.56	210	210	(23,927)
													$ 2,031,926	**$ 1,756,615**	**$ 1,847,048**	**(184,878)**

shaded area is estimated

Deficit due to DROP Participants and Other Severance Payments **($143,300)**

Projected deficit in regular wages and overtime accounts **($138,583)**

5/29/2013

Combined Dispatch Regular Wages for 2012-13 - By Division

	Actual	Projected	Original Budget	Revised Budget	Variance
20	$1,295,742	$1,430,575	$1,546,920	$1,546,920	$116,345
	$1,295,742	**$1,430,575**	**$1,546,920**	**$1,546,920**	**$116,345**

Combined Dispatch Overtime for 2012-13 - By Division

	July	August	Sept.	Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June	Projected Total	Original Budget	Revised Budget	Variance
20	$30,361	$52,016	$42,865	$38,078	$51,854	$33,221	$36,940	$35,634	$47,785	$31,875	$52,057	$60,554	$513,240	$320,100	$334,968	($178,272)
													$513,240	**$320,100**	**$334,968**	**($178,272)**

The shaded area is estimated.

Police OT FY12-13 YTD Total $92,818
For July Police OT accounted for 18.1% of total overtime
For August Police OT accounted for 22.9% of total overtime
For September Police OT accounted for 15.3% of total overtime
For October Police OT accounted for 25.0% of total overtime
For November Police OT accounted for 20.5% of total overtime
For December Police OT accounted for 12.2% of total overtime
For January Police OT accounted for 23.6% of total overtime
For February Police OT accounted for 24.6% of total overtime
For March Police OT accounted for 30.7% of total overtime
For April Police OT accounted for 16.2% of total overtime
For May Police OT accounted for 13.9% of total overtime

Projected deficit in regular wages and overtime: **($61,927)**