REGULAR MEETING - BOARD OF ESTIMATE & TAXATION
April 5, 2021 – 6:30 p.m.

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BOARD OF ESTIMATE AND TAXATION
REGULAR MEETING
MARCH 1, 2021
VIA TELECONFERENCE

ATTENDANCE: Mayor Harry Rilling, Acting Chair; Ed Abrams; Sheri Brown; James Frayer; Troy Jellerette; Artie Kassimis

STAFF: Henry Dachowitz, Chief Financial Officer; Angela Fogel, Director of Management and Budgets; Donna King, City Clerk

OTHERS: Gino Gatto, Norwalk Fire Chief; Al Bassett, Assistant Fire Chief

Mayor Rilling called the meeting to order at 6:33 p.m. Ms. King called the Roll as indicated above. A Quorum was present.

Mayor Rilling asked for a Moment of Silence in memory of those who passed as a result of Covid 19. From this day forward, March 1st will be a day of memory for those who lost their lives as a result of this virus.

Mayor Rilling said that a lot of hard work has gone into putting together a fair and equitable budget. He said he is aware that residents are struggling to put food on their table and over 60,000 pounds of food was distributed last week at Calf Pasture Beach. He said that Mr. Dachowitz put together a pro forma budget and he instructed him to reach out to each department and ask them to come back with a Plan B.

1. **APPROVAL OF MINUTES**

February 8, 2021 - Regular Meeting

The following corrections were made to the January meeting minutes:

Add Ms. Brown to the attendance for the January meeting.

The following corrections were made the February meeting minutes:

Page 2: He explained that SNEW increased the fee to match the First District rates
Page 6: He said that theoretically, it
Page 7: balanced and fair and shows fiscal restraint

**** MR. JELLERETTE MOVED TO ACCEPT THE MINUTES AS CORRECTED**

**** MOTION PASSED BY ROLL CALL VOTE WITH FIVE (5) IN FAVOR (MAYOR RILLING; MR. ABRAMS; MS. BROWN; MR. FRAYER; MR. JELLERETTE) AND ONE (1) ABSTENTION (MR. KASSIMIS)**

2. Special Appropriations Agenda (Section A) None

3. Transfer Agenda (Section B)

<u>Fire Department</u>
Water $71,278

**** MR. KASSIMIS MOVED TO APPROVE THE FIRE DEPARTMENT TRANSFER REQUEST FOR $71,278.00**

Mr. Frayer asked what they were paying for. Assistant Chief Basset said he reached out to both water companies. The fees include water use, replacement of any hydrants, emergency replacement repairs, water main breaks, fire flow tests, maintenance of the infrastructure and any additional requested repairs. Chief Gatto said that the Fire Department was notified last year that the fees per hydrant were going up, but they were notified after the budget was accepted.

Assistant Chief Basset explained that the First District Water Company has an annual increase that averages about $20.00 per hydrant. SNEW has not increased their fees since the1980s. He said they were told that SNEW does not anticipate a fee increase for a number of years.

Mayor Rilling said the City needs a level of confidents of what the increases will be from time to time. He encouraged Chief Gatto to reach out to the Law Department to instruct them to come up with a written agreement.

Mr. Frayer said this did not make a lot of sense. He said he wants a detailed analysis of how they came up with the numbers. He noted that $71,000 is a lot of money. Chief Gatto said the increase matches what the First District has been charging.

Assistant Chief Basset said SNEW does not want to go into a contract because they feel they are not going to raise the cost for a number of years. Mayor Rilling said he knows they maintain and control the hydrants, but the City uses the hydrants. He said there needs to be an agreement relative to the fees and the Law Department needs to reach out to the Districts relative to an agreement. Mayor Rilling said there needs to be an understanding about the fees and what the increase will be.

Ms. Brown asked when this rate increase is going into effect. Chief Gatto explained that he got a bill that the rates will be in effect in June. Chief Gatto will reach out to the Law Department.

Mr. Frayer suggested getting an agreement through the Law Department and if everyone is in agreement pay the bill. Chief Gatto said the bill is past due. He said when he was notified of the price increase, he sent an e-mail to the Fire Commission. Assistant Chief Basset said the bill is due on June for the previous year.

Mr. Jellerette said they need to hold off on paying the bill until they get something from the Legal Department.

**** MR. FRAYER MOVED TO NOT PAY THE BILL AT THIS TIME AND TO DIRECT THE FIRE DEPARTMENT TO REACH OUT TO THE LAW DEPARTMENT TO NEGOTIATE A FORMAL AGREEMENT WITH EACH DISTRICT**

Ms. Brown said that since this has not been their practice, it makes sense to pay the bill, but put the district on notice that a contract will be drawn up.

Mr. Frayer said he feels they should not pay the district until an agreement is created. The bill is not due until June.

**** MS. BROWN MOVED TO AMEND THE MOTION THAT THE BILL WILL BE PAID, BUT A FORMAL AGREEMENT WITH THE FIRST AND SECOND DISTRICTS WILL BE NEGOTIATED AFTER THE FIRE CHIEF CONTACTS THE LEGAL DEPARTMENT**

** THE AMENDMENT FAILED WITH ONE (1) VOTE IN FAVOR (MS. BROWN) AND FIVE (5) VOTES IN OPPOSITION (MAYOR RILLING; MR. ABRAMS; MR. FRAYER; MR. JELLERETTE; MR. KASSIMIS)**

** MOTON PASSED WITH FIVE (5) VOTES IN FAVOR (MAYOR RILLING; MR. ABRAMS; MR. FRAYER; MR. JELLERETTE; MR. KASSIMIS) AND ONE (1) VOTE IN OPPOSITION (MS. BROWN)**

Mayor Rilling said it is not their intent to not pay the bill. It is due in June 2021. He said he is optimistic that the Law Department will work with the First and Second Districts to come to a suitable agreement.

Fire Department
Other Contractual Services
$75,000

** MR. FRAYER MOVED TO APPROVE THE ITEM AS INDICATED BELOW**

Mayor Rilling explained the item and said the City joined a consortium to administer entry level tests. There was no cost, but there were question about the credibility. As a result, the Fire Chief put out an RFP and the Fire Commission voted to hire Morris and McDaniel to administer the entry level tests. Funds were not budgeted for this.

Chief Gatto explained that this is a one time fee that helps with recruitment. He described the recruitment process. He noted that the Fire Department has no input into the questions in the test.

** MOTION PASSED UNANIMOUSLY BY ROLL CALL VOTE (MAYOR RILLING; MR. ABRAMS; MS. BROWN; MR. FRAYER; MR. JELLERETTE; MR. KASSIMIS)**

Mayor's Office
Business Expense
$5,000

** MR. KASSIMIS MOVED TO APPROVE THE ITEM AS INDICATED BELOW**

Mayor Rilling explained they are starting to have available translation services for various community meetings. English to Spanish and English to Haitian Creole. Prior to this, they did not have translation services, which prevented members of the community from participating in community meetings. He described how the service works.

** **MOTION PASSED UNANIMOUSLY BY ROLL CALL VOTE (MAYOR RILLING; MR. ABRAMS; MS. BROWN; MR. FRAYER; MR.**

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CITY OF NORWALK
SPECIAL MEETING
BOARD OF ESTIMATE & TAXATION
MARCH 22, 2021
VIA TELECONFERENCE

ATTENDANCE: Edwin Camacho, Chair; Mayor Harry Rilling; Ed Abrams; James Frayer; Troy Jellerette; Artie Kassimis; Sheri Brown (6:15 p.m.)

STAFF: Henry Dachowitz, Chief Financial Officer; Lamond Daniels, Chief of Community Services; Angela Fogel, Director of Management and Budgets; Donna King, City Clerk

Mr. Camacho called the meeting to order at 6:02 p.m. He announced that the public hearing will take place on March 24th at 6:30 p.m.

1. **TRANSFER AGENDA**

Mr. Camacho explained that the one transfer agenda item was to cover the consulting fee for Led By Us to launch the City's new Equity and Justice for All Commission.

**** MR. JELLERETTE MOVED TO APPROVE THE TRANSFER REQUEST OF $150,000 FROM CONTINGENCY TO OTHER CONTRACTUAL SERVICES**

Mr. Daniels reviewed the request. He explained that about a year ago many rallied together to address issues brought forward by residents. The $150,000 will be used to hire Led By Us. He reviewed the hiring process. Mr. Daniels said that overall this commitment affirms the City's commitment to the respect of all people. The goal is for Led By Us to help the City develop a commission and develop a list of appropriate people to serve on the Commission.

Mr. Daniels said that in 1993, the City created a Blue Ribbon Panel. Led By Us will review that document and identify where the City is doing well and where improvement is needed. Mr. Daniels encourages the Board members to listen to the Personnel and Community Services meeting where they met with the Led By Us team. They want to ensure that all residents are a part of the process.

Mr. Daniels said that under Ms. Jones of the Fairfield County Community Foundation, they are investing $50,000 in this initiative. He said that he is asking for $150,000 and once they receive the $50,000 that money will be returned to the Contingency. He added that Led By Us will be working with the Norwalk Public Schools as well as Norwalk Acts.

Mr. Camacho asked what the $150,000 covers and about the mission of the organization. Mr. Daniels said the RFP proposes that they design the Commission and conduct focus groups. They will also help the City through community relations with the Police Department. The consultant fee is for one year. Mr. Camacho asked Mr. Daniels if he thought they would need more than one year. Mr. Daniels said they will have to revisit that in the third quarter.

Mr. Frayer asked Mr. Daniels what is going to be the measure of success. He also asked him for background on the consultant and what they have done in other cities. Mr. Daniels explained that they will develop the Commission, including developing community engagement. They will be asked to review the Blue Ribbon document and refresh it. They will also look at practices and policies.

Mr. Daniels said that Led By Us gave a compelling presentation and the Search Committee felt they were a good fit for Norwalk. Currently they are working in Waterbury and they also have a strong presence in Bridgeport. In addition, one of their top Strategists was from Norwalk and her parents still live in Norwalk.

Mr. Jellerette asked if Led By Us is Connecticut based. Mr. Daniels said they are Connecticut based and the group has over 30 years of experience. Mr. Daniels said there were nine responses to the RFP.

Ms. Brown joined the meeting at 6:15 p.m.

Mr. Kassimis asked if the consultants will be Ombudsman or a complaint department. Mr. Daniels said they are going to conduct surveys and make recommendations.

Ms. Brown said that assuming the Commission identifies three to five items, who will determine what will happen. Mr. Daniels said those decisions will be made collaboratively.

Mayor Rilling said he read the 1993 document created by the Blue Ribbon Panel. He said it was good, but not many items were implemented. He noted that he is not interested in a report that will sit on a shelf. He said he was interested in hearing where the City can do better. There are serious problems with race relations, hate and bigotry. Mayor Rilling said the City can't make things better if no one is willing to talk about it. Led By Us has a very experienced staff.

Mayor Rilling said he would like to see the Equity and Justice for All Commission become a permanent commission. He said he is excited about this and feels it is going to be a good thing for the City.

**** MOTION PASSED UNANIMOUSLY**

There was no further business, and the meeting was unanimously adjourned at 6:25 p.m.

Respectfully submitted,

Rosemarie Lombardi
Telesco Secretarial Services

CITY OF NORWALK TRANSFERS 2020-21
BOARD OF ESTIMATE AND TAXATION

FISCAL YEAR 2020-21

Community Services Department

"FROM" ACCOUNT	"FROM" ACCOUNT NAME	"From" Account AVAILABLE Budget	"TO" ACCOUNT	"TO" ACCOUNT NAME	TRANSFER AMOUNT
01-9600-5900	Contingency	$ 690,085	01-2010-5298	Other Contractual Servcies	$ 150,000
TOTAL		$ 690,085			$ 150,000
Transfer 1: to cover consulting fees for "Led by Us & Associates" to launch the City's new Equity and Justice for All Commission					

Contingency Account Balance After the Above Approved Transfers	$ 540,085

CONTINGENCY PRIOR APPROVALS		
Department	Explanaion	TRANSFER
Health Department	Fund PT Epidemiologist	$ 44,000
Building Department	Maintenance of 98 S. Main Bldg	$ 40,000
IT Department	25% Match Harbor FEMA grant	$ 71,509
Recreation & Parks	Increase exp LAZ Parking	$ 31,509
Economic & Community Development - Code Enforcement	Fund neighborhood cleaup - Blight	$ 23,000
Registrar	Laptop purchases for election day	$ 7,800
Health Department	Food bank event expenditures	$ 700
Town Clerk	Laptop purchases for election day	$ 5,200
Library	Security Contract shortfall	$ 38,044
Operations & Public Works	Recyling account shortfall	$ 48,859
Economic & Community Development - Business Developmer	Small business program matching grants	$ 75,000
Registrar	Building & Office Rental - election	$ 600
Registrar	Equipment moving exp related to election	$ 4,590
Registrar	Ballots, memory card programming & shipping for election	$ 15,809
Library	New security guard	$ 38,440
Mayor's Office	Translation services	$ 5,000
Fire Department	Entrance Exam Consulting	$ 75,000
TOTAL		$ 525,060

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CITY OF NORWALK
MARCH 24, 2021
BOARD OF ESTIMATE AND TAXATION
SPECIAL MEETING
VIA TELECONFERENCE

ATTENDANCE: Edwin Camacho, Chair; Mayor Harry Rilling; Ed Abrams; Sheri Brown; James Frayer; Troy Jellerette; Artie Kassimis

STAFF: Henry Dachowitz, Chief Financial Officer; Donna King, City Clerk

Mr. Camacho called the meeting to order at 6:01 p.m. and announced that the purpose of this meeting was to set the Capital Budget Cap for fy 2021-2022.

Ms. King called the Roll as indicated above. A Quorum was present.

1. **SET THE CAPITAL BUDGET CAP FOR FISCAL YEAR 2021-22.**

Mayor Rilling explained that this has been a difficult year with challenges no one anticipated. He said that everyone worked hard to put together a capital budget. He noted that the capital budget could change with support from the American Rescue Plan.

Mayor Rilling highlighted his capital budget recommendations. He said he tried to focus on items that provide the greatest good for the greatest number.

Mayor Rilling thanked Mr. Dachowitz, Ms. Fogel, members of the Finance Team and the members of the Board of Estimate and Taxation for their diligence and concern and for recognizing the needs of the City of Norwalk.

****	MR. JELLERETTE MOVED THE FOLLOWING RESOLUTION**

Ms. King read the following Resolution:

> **RESOLUTION: NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF ESTIMATE AND TAXATION OF THE CITY OF NORWALK THAT: THE CAPITAL BUDGET FOR THE FISCAL YEAR 2021-2022, WHICH WILL BE TRANSMITTED ON APRIL 1, 2021, HAS A TOTAL OF $31,416,972 LESS $6,397,540 IN REVENUE RESULTING IN AN AMOUNT OF $25,019,432 TO BE BONDED.**

Mr. Camacho asked if there was any discussion. There was none.

****	MOTION PASSED UNANIMOUSLY BY VOICE VOTE**

There was no further business and the meeting was unanimously adjourned at 6:10 p.m.

Respectfully submitted,

Rosemarie Lombardi
Telesco Secretarial Services

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CITY OF NORWALK
MARCH 24, 2021
BOARD OF ESTIMATE AND TAXATION
PUBLIC HEARING
VIA TELECONFERENCE

ATTENDANCE:	Edwin Camacho, Chair; Mayor Harry Rilling; Ed Abrams; Sheri Brown; James Frayer; Troy Jellerette; Artie Kassimis
STAFF:	Henry Dachowitz, Chief Financial Officer; Donna King, City Clerk

Mr. Camacho called the meeting to order at 6:30 p.m.

Ms. King called the Roll as indicated above.

BOARD OF ESTIMATE AND TAXATION PUBLIC HEARING ON THE FY 2021-22 OPERATING BUDGET

The Chair will entertain discussion from the public on the amount proposed for the Fiscal Year 2021-22:

PUBLIC HEARING

Mr. Camacho explained that this public hearing is in connection with the Operating budget.

Mayor Rilling thanked the members of the Board of Estimate and Taxation for putting together a budget that will serve the citizens of Norwalk well. He said this has been a very difficult year and he recently asked all department heads to reduce their already lean budget by ½ of 1%, which resulted in a savings of over $600,000. Mayor Rilling said he also recommended, at the last Board of Estimate and Taxation meeting that they reduce the contingency by $500,000 and moving the savings to the Board of Education for the time being.

Mayor Rilling reported that the American Rescue Plan has been approved and Norwalk stands to receive $44 - $39 million on the City side and the Board of Education will be receiving a similar amount. The unknown is what restrictions will be placed on that money. He said that on the City side, the money cannot be used to reduce the tax base. On the Norwalk Public Schools side, the money can be used in a variety of ways, including avoiding layoffs and to reduce class size.

Mayor Rilling said he was optimistic that the money coming in will keep the City's tax rate flat and fund the Board of Education. Half of the money will come this year and the rest will come next year. He added that he hopes to have information by May 3rd.

Mayor Rilling thanked the Finance Department, all of the department heads and especially the Board of Estimate and Taxation. He said that he recognizes that property tax is the worst form of taxation and makes this very challenging and painful.

Ms. King read the following letters into the Record:

> Board of Estimation and Taxation Committee Members,
>
> Thank you for taking the time to listen. As a Norwalk resident and Norwalk Public School Employee ask you to fully fund the Board of Education. Doing so has a direct impact on the social emotional and academic progress of the children of our great city. I am also, the very proud parent of a first grader in NPS, this is likely, my most important job. The story of starting Kindergarten begins like most; being excited and nervous for the first giant step in a journey of lifelong learning for your child. It is quite an important one as I am sure you can agree. We wanted our son to be happy and at a place that would foster his development and champion his success. Every student, no matter what edge of town they hail from and what great Norwalk School they chose to attend, deserves the chance to receive a top-notch education: We are, after all CT's #1 city school district for 3 years running, which came from hard work AND financial investment. All of our city school's need the entirety of their existing resources to continue to provide this level of education to our students.
>
> As a social worker and educator, it is always *astounding* to me that we look to cut resources that enhance life experiences, sharpen skills and afford our greatest asset (our children), the opportunity to grow. It is exactly these resources and supports we found at

Tracey Magnet. Tracey is a community of educators that not just speaks, but believes that the development of a child's character is something really special. Tracey Magnet School embeds character education into its everyday way of life; it is communication amongst students and staff and it is a modality for problem solving the most difficult tasks. Character Education programming also affords hands on service learning projects that integrate academic skills and character development through the robust community partnerships that exist within Norwalk. If funding is not given at the full ask, these experiences at Tracey and all of our other great schools, are likely to not occur as effectively as they are now. We also know that resources are often in the form of people; it is the adults in the building that bring life to the supplies, resources, projects and community connections that students across the city are lucky enough to interact with every day.

I would be remiss if I did not say that my post within the Norwalk Public Schools is at Tracey Magnet School. As we learned more about Tracey Magnet's character education programming, experienced a warm welcome and sensed a strong inclusive and diverse culture at the school; it was clear this was the school community that we wanted for our child (and someday soon, his younger sister). As Kindergarten came closer, there was a job opportunity at Tracey that centered around what we found most impressive about the school; working with teachers and staff to ensure that character development is at the forefront of the Tracey student's academic experience. People often say to me how nice it is that my son comes to work with me, and I respond, "No, I go to school with him."

Failure to fully fund the Norwalk Public Schools budget will not only have a direct impact on the progress and phenomenal culture created at Tracey, but within the school walls of our other great schools. In a school year where we are looking at growing student need due to a global pandemic, I sure hope we can remember what is at stake and is important when it comes to the education and success of our children.
Best,
Kristen Penta
March 24, 2021

Dear Board of Estimate and Taxation Members and Staff,

I would like to express my concern of the proposed 2021-2022 budget for the City of Norwalk. As a resident of Norwalk for the last 19 years, I find it unacceptable that the BET has decided it was in the best interest of the City and it's taxpayers to limit the BOE to a 2% increase this year. I have read the arguments about why the decision is being made but I don't buy it. The BOE needs a 4.6% increase just to keep current service levels, and I support that. Forcing the schools to make cuts, that will hurt children, is normally unacceptable, however, after what the kids in our schools have dealt with for the past year, it is downright offensive. The pandemic has affected our children in ways we have yet to understand, both mentally and academically and the adults in the room have decided to double down on these negative impacts and force the schools to make cut to athletics and music. That doesn't sit right with me.

While I appreciate the shrewdness of the BET, this isn't the year to do it on the backs of the children. Raise my taxes because the fall out of not supporting our young people will cost us far more than the $39 per year you are saving everyone by forcing these cuts.

Lastly, I will leave you with this. It is insulting to me when the city side of the budget is increasing at a greater percentage than the BOE, yet the City is trying to take a victory lap about how they are keeping my taxes down. Time and again the leaders of this City have failed our children during this pandemic, elections have consequences and people whose children have been hurt by short sighted decisions have long memories.

Sincerely,

Edward Philipp

***Public participation comments are not verbatim and represent a summarization of statements unless otherwise noted*.**

Mr. Justin Matley spoke in support of the Board of Education's budget request, specifically the music program. He noted that funding the Board of Education is an investment.

Ms. April spoke in support of the Board of Education's budget request and to keep band in the schools. She asked her daughter to speak in support of band in the schools and asked her to play Happy Birthday on the flute.

Ms. Mandy Singh spoke in support of the Board of Education's budget request, specifically for band.

Mr. Jason Penta read a statement in support of the Board of Education's budget request.

Ms. Theresa Rangle, Principal Tracey Magnet School spoke in support of the Board of Education's budget request. She said that last summer everyone watched as a man was killed and all stood up in solidarity. A good education is a powerful mechanism to end oppression.

Ms. Carrie Maiya spoke in support of the Board of Education's budget request and said she wants a well rounded education for all the children. She said they can't close the gap without support for the Board of Education.

Ms. Stephanie Towers spoke in support of the Board of Education's budget request. She said that the impact from Covid is untold and they do not know what the needs are for the incoming children. There is a trend in Norwalk with increased housing, they will see an influx of families. This is an opportunity for Norwalk to be the place to move to. She said great gains were made leading up to Covid and asked to pick up where they left off and do great things.

Mr. Dan Walsh spoke in support of the Board of Education's budget request specifically music and sports, noting the opportunities he had through these programs. He said teachers have been heroes.

Ms. Heidi Alterman spoke in support of the Board of Education's budget request and said that Mr. Heuvelman brought forth a motion asking the City to give the Board of Education a 2.5% increase; however, she said she believed that it takes 2.7% to meet contractual obligations. She asked to revisit the 2.5% increase. She said she understands things are tough. She said that under Dr. Estrella, the City is going to benefit. She asked when they would look at other means of funding and added that she would love for someone to look at Mr. Heuvelman's proposal.

Mr. Tyler Fairbaun spoke in support of the Board of Education's budget request and noted that he is a Grant Writer. Grants are very competitive with a lot of restrictions. This year has been very hard for everyone and to get to this point and discuss what might get cut is shameful and needlessly cruel. He asked the Board to think about the kids and reconsider taking something away from them.

Ms. Diane Lauricella asked the Board of Estimate to look at her comments over the last few years. She asked them to go back and find more opportunities for savings and revenue. She asked that the taxes be kept flat and noted that Milford did it. Ms. Lauricella said she agreed that the Board of Education deserves more funding for programs, but they have had years of additional funding. She said she would like to hear some more discussion about the 6% vs. the 2%. She said this is misleading.

Ms. Lauricella said there is a way to fund the Board of Education by seeking public and private partnerships for music and sports and increase in enforcement fines. She suggested that the grants program become full time and move to the Finance Department. She suggested looking at the line items and scrub the Norwalk Public Schools budget by having a robust clean energy program. She said there is no recycling program in the schools. They need to look at the line items; Public Work's recycling program loses money from material being thrown in the trash. Ms. Lauricella suggested saving in electricity in all City buildings. She said these savings could better fund the Board of Education.

No other members of the public wished to speak, and the public hearing was closed at 7:27 p.m.

Mr. Camacho thanked the members of the public who took the time to comment on the budget.

**** MR. FRAYER MOVED TO ADJOURN**
**** MOTION PASSED UNANIMOUSLY**

Respectfully submitted,

Rosemarie Lombardi
Telesco Secretarial Services

SECTION B
CITY OF NORWALK TRANSFERS 2020-21
BOARD OF ESTIMATE AND TAXATION

FISCAL YEAR 2020-21

Recreation & Parks Department

"FROM" ACCOUNT	"FROM" ACCOUNT NAME	"From" Account AVAILABLE Budget	"TO" ACCOUNT	"TO" ACCOUNT NAME	TRANSFER AMOUNT
01-9600-5900	Contingency	$ 540,085	01-4150-5585	Park Improvements	$ 25,000
TOTAL					**$ 25,000**
Transfer 1: to purchase Calf Pasture Sailing School building					

Health Department

"FROM" ACCOUNT	"FROM" ACCOUNT NAME	"From" Account AVAILABLE Budget	"TO" ACCOUNT	"TO" ACCOUNT NAME	TRANSFER AMOUNT
01-9600-5900	Contingency	$ 540,085	01-2011-5268	Furniture, Office Machinery	$ 14,000
TOTAL					**$ 14,000**
Funds needed to cover furniture for expanded staff. New employees do not have adequate workspaces with current layout.					

Corporation Cousel

"FROM" ACCOUNT	"FROM" ACCOUNT NAME	"From" Account AVAILABLE Budget	"TO" ACCOUNT	"TO" ACCOUNT NAME	TRANSFER AMOUNT
01-9600-5900	Contingency	$ 540,085	01-0300-5252	Legal Services	$ 282,000
01-9600-5900	Contingency	$ 540,086	01-0300-5258	Other Professional Services	$ 82,000
01-0300-5110	Regular Wages	$ 403,666	01-0300-5140	Wages PT	$ 55,400
TOTAL					**$ 419,400**
Transfer 1: to cover legal fees associated with the POCO case.					
Transfer 2: for continued tax assessments in the course of tax appeals.					
Transfer 3: to fund continued employment of Irene Alarcon and legal assistance of Attorney Leisner.					
Contingency Account Balance After the Above Approved Transfers					**$ 81,685**

CONTINGENCY PRIOR APPROVALS		
Department	**Explanaion**	**TRANSFER**
Health Department	Fund PT Epidemiologist	$ 44,000
Building Department	Maintenance of 98 S. Main Bldg	$ 40,000
IT Department	25% Match Harbor FEMA grant	$ 71,509
Recreation & Parks	Increase exp LAZ Parking	$ 31,509
Economic & Community Development - Code Enforcement	Fund neighborhood cleaup - Blight	$ 23,000
Registrar	Laptop purchases for election day	$ 7,800
Health Department	Food bank event expenditures	$ 700
Town Clerk	Laptop purchases for election day	$ 5,200
Library	Security Contract shortfall	$ 38,044
Operations & Public Works	Recyling account shortfall	$ 48,859
Economic & Community Development - Business Developmer	Small business program matching grants	$ 75,000
Registrar	Building & Office Rental - election	$ 600
Registrar	Equipment moving exp related to election	$ 4,590
Registrar	Ballots, memory card programming & shipping for election	$ 15,809
Library	New security guard	$ 38,440
Mayor's Office	Translation Services	$ 5,000
Fire Department	Entrance Exam Consulting	$ 75,000
Community Servcies	Equity and Justice for All Commission	$ 150,000
TOTAL		**$ 675,060**

CITY OF NORWALK
Recreation and Parks Department
125 East Avenue, Room 129
PO BOX 5125
Norwalk, CT 06851-5125

MEMORANDUM

Date: March 26, 2021

To: Angela Fogel
Budget Director

From: Nick Roberts, Director Recreation & Parks

The City's Recreation and Parks Department is currently updating the contract for the Norwalk Sailing School located at Calf Pasture Beach. The current vendor has operated in the space located along the shoreline on the southwest portion of the park, next to the Coast Guard Auxiliary station. In 2013, the former Parks Director granted approval to the vendor to erect a storefront/storage building of approximately 400 square ft. to facilitate the programs needs.

As the City renews the contract, we will be issuing a public solicitation for Request for Proposals (RFP) for a concessionaire to provide a similar scope of beach and boating programs for the community. As part of the process, the Parks Department is requesting a transfer from contingency to purchase the expired vendor's building. We believe that by including the amenity as part of available city infrastructure it will only enhance potential bid offers attract a large pool of qualified respondents who will continue to provide top quality and safe programming for people of all ages and abilities.

The building's amenities include electrical power for office needs, a water source for showers, and an outdoor deck for instruction. The City's Building Inspector as well as Tax Accessor have both inspected the building and have determined an approximate value of $25,000. Our Facilities Division has also looked at the building and provided the following assessment "Overall, the building should require minimum work for the next 5 years…If we are going to build a new structure of approximately the same square footage plus a deck, we would be looking at approximately $65,000 plus an architectural fee of $8,000 +."

Calf Pasture Beach is a great Norwalk asset and the beach and boating programs receive considerable interest and positive feedback from the community. The addition of this building to the City's Parks inventory also provides access to the waterfront and recreational opportunities for the community which aligns with our goals in the Plan of Conservation and Development (POCD). Therefore I am requesting a transfer of $25,000 from contingency to account # 014150-5585 (Park Improvement) for the purchase of this building.

Fogel, Angela

From: Spahr, Jeff
Sent: Wednesday, March 31, 2021 4:29 PM
To: Fogel, Angela
Cc: Coppola, Mario; Spahr, Jeff; McCann, Brian; Candela, Brian; Callahan, Darin L
Subject: Law Department Fund Transfer Request
Attachments: Budget Transfer Request (2).pdf

Angela – I am attaching the signed Budget Transfer Request form you wanted. Let me outline the request we are making.

Legal Services (#5252) – this account originally was not funded. However, in connection with the POKO case we have incurred significant legal fees. There is an agreement with the firm (Shipman and Goodwin) that fees on the matter shall not exceed $450,000. It was hoped that this case might resolve --- however, at this stage it appears increasingly unlikely to do so. To date we have a deficit in that account in the amount of $78,000. We also have outstanding invoices in the amount of @ $3,800. It is estimated by Mario that we may incur an additional $200,000 in fees over the course of the remainder of the Fiscal Year (June 30,, 2021). Thus, we need to transfer the amount of $282,000 to that account to make up for the current shortfall, pay for the pending invoices and fund the upcoming/expected future charges.

It should be noted that in connection with that litigation we have settled a component of the overall matter that has led to a settlement in our favor in the amount of $200,000. I understand that this amount cannot go to our accounts. However, I am quick to point out that while we are drawing from the Contingency account for this litigation, we are also bringing in revenue to offset this expense.

Other Professional Services (#5258) – This account is used primarily to pay for the appraisers that we need in order to support our tax assessments in the course of the voluminous amount of tax appeals we are involved in (with literally millions of dollars at stake). In th.is case Brian McCann estimates that we will need at least an additional $75,000 to carry us through this Fiscal Year. At present this account shows a balance of @ $5,000. However, we have outstanding invoices totaling @ $12,000 that need to be paid (creating a present deficit of $7,000). Accordingly, we are asking for a transfer in the amount of $82,000 to bring us to that $75K mark.

Wages PT (#5110) – this transfer is to fund the continued employment of Irene Alarcon and the legal assistance of Attorney Leisner (who is thankfully assisting in processing the volumes of paperwork involved in our many (many, many,…) transactional matters.

I hope this answers your questions. Mario is aware of the BET meeting for Monday and will be 'attending' in order to answer any of your questions.

M. Jeffry Spahr
Deputy Corporation Counsel
City of Norwalk
125 East Avenue
Norwalk, Conn. 06851

SECTION C
OTHER BUSINESS

City of Norwalk, Board of Estimate & Taxation
April 5, 2021

1. Adoption of the Tentative FY 2021-2022 Operating Budget
2. Approval of the FY 2021-2022 Parking Authority Budget
3. Approval of the FY 2021-2022 WPCA Budget
4. Appointment of Auditors to audit Fiscal Year 2020-2021

The City of Norwalk Board of Estimate and Taxation

FISCAL YEAR 2021-22 TENTATIVE OPERATING BUDGET

	FYE 2021 BUDGET	FYE 2022 Recommended Budget	FYE 2022 Tentative Approved Budget 0% BOE; $12.9MM ARP	FYE 2022 Tentative Approved vs. FYE 2021 Budget	FYE 2022 Tentative Approved vs. FYE 2021 Budget % Change
Expenditures					
BOARD OF EDUCATION	$ 208,415,928	$ 212,584,247	$ 208,468,385	$ 52,457	0.0%
CHIEF OF STAFF	$ 780,951	$ 823,368	$ 823,368	$ 42,417	5.4%
COMMUNITY SERVICE	$ 9,146,000	$ 9,769,752	$ 9,769,752	623752.08	6.8%
CONTINGENCY	$ 2,788,765	$ 1,500,000	$ 1,500,000	$ (1,288,765)	(46.2%)
CORPORATION COUNSEL	$ 1,232,985	$ 1,415,277	$ 1,415,277	$ 182,292	14.8%
DEBT SERVICE	$ 32,446,428	$ 36,925,620	$ 36,925,620	$ 4,479,192	13.8%
ECONOMIC AND COMMUNITY DEVELOPMENT	$ 4,374,394	$ 4,895,866	$ 4,895,866	$ 521,472	11.9%
EMPLOYEE BENEFITS	$ 33,988,048	$ 35,078,683	$ 35,078,683	$ 1,090,635	3.2%
FINANCE	$ 6,621,281	$ 7,038,014	$ 7,038,014	$ 416,733	6.3%
FIRE DEPARTMENT	$ 19,569,495	$ 20,418,675	$ 20,558,544	$ 989,049	5.1%
GRANTS	$ 1,357,807	$ 843,167	$ 858,035	$ (499,772)	(36.8%)
HUMAN RESOURCES & PERSONNEL	$ 664,913	$ 712,804	$ 712,804	$ 47,891	7.2%
LEGISLATIVE	$ 17,208	$ 17,208	$ 17,208	$ -	0.0%
MAYOR	$ 166,018	$ 178,548	$ 178,548	$ 12,530	7.5%
ORGANIZATIONAL MEMBERSHIPS	$ 84,048	$ 84,000	$ 84,000	$ (48)	(0.1%)
PENSION PLANS	$ 13,172,540	$ 15,362,160	$ 15,362,160	$ 2,189,620	16.6%
POLICE DEPARTMENT	$ 26,309,016	$ 26,959,344	$ 26,959,344	$ 650,328	2.5%
PUBLIC WORKS	$ 18,262,021	$ 19,938,914	$ 19,938,914	$ 1,676,893	9.2%
RECREATION & PARKS	$ 4,961,663	$ 4,804,268	$ 4,804,268	$ (157,395)	(3.2%)
REGISTRAR OF VOTERS	$ 613,590	$ 571,637	$ 571,637	$ (41,953)	(6.8%)
TOWN CLERK	$ 657,002	$ 677,640	$ 677,640	$ 20,638	3.1%
Expenditures Total	**$ 385,630,101**	**$ 400,599,192**	**$ 396,638,067**	**$ 11,007,966**	**2.9%**
Tax Adjustments					
ELDERLY TAX RELIEF	$ 1,600,000	$ 1,600,000	$ 1,600,000	$ -	$ -
OTHER PROGRAMS	$ 500,000	$ 500,000	$ 500,000	$ -	$ -
TAX APPEALS	$ 3,000,000	$ 2,500,000	$ 2,500,000	$ (500,000)	$ (0)
Tax Adjustments Total	**$ 5,100,000**	**$ 4,600,000**	**$ 4,600,000**	**$ (500,000)**	**(9.8%)**
Reserve For Uncollected	**$ 8,386,451**	**$ 4,998,007**	**$ 4,870,792**	**$ (3,515,659)**	**(41.9%)**
Collection Rate	*97.6%*	*98.6%*	*98.6%*	*1.0%*	*1.0%*
Gross Tax Levy	**399,116,552**	**410,197,199**	**406,108,859**	**6,992,307**	**1.8%**
Other Tax Revenue					
BACK TAX COLLECTIONS	$ 3,000,000	$ 3,000,000	$ 3,000,000	$ -	0.0%
SUPPLEMENTAL AUTO	$ 2,600,000	$ 2,600,000	$ 2,600,000	$ -	0.0%
Other Tax Revenue Total	**$ 5,600,000**	**$ 5,600,000**	**$ 5,600,000**	**$ -**	**0.0%**
Non-tax Revenue					
DEPARTMENTAL RECEIPTS	$ 11,235,424	$ 10,335,131	$ 10,335,131	$ (900,293)	(8.0%)
INTEREST & PENALTIES	$ 1,659,648	$ 1,659,648	$ 1,659,648	$ -	$ -
INTERGOVERNMENTAL	$ 16,866,170	$ 15,922,866	$ 28,822,866	$ 11,956,696	$ 1
INVESTMENT INCOME	$ 1,500,000	$ 1,500,000	$ 1,500,000	$ -	$ -
MISCELLANEOUS	$ 2,607,748	$ 5,579,084	$ 5,677,494	$ 3,069,746	$ 1
Non-tax Revenue Total	**$ 33,868,990**	**$ 34,996,729**	**$ 47,995,139**	**$ 14,126,149**	**41.7%**
Fund Balance Transfer	**$ 8,000,000**	**$ 8,000,000**	**$ -**	**$ (8,000,000)**	**(100.0%)**
Net Tax Levy	**$ 351,647,562**	**$ 361,600,470**	**$ 352,513,720**	**$ 866,158**	**0.2%**
Net Grand List	**14,728,523,380**	**14,616,271,891**	**14,747,104,349**	**18,580,969**	**0.1%**
Average Mill Rate	**23.875**	**24.740**	**23.904**	**0.03**	**0.1%**

The City of Norwalk Board of Estimate and Taxation

FISCAL YEAR 2021-22 TENTATIVE APPROVED MILL RATES

Rounded to Nearest xx.xxx Mills

FYE 2022 TENTATIVE APPROVED (BOE 0%; ARP $12.9MM)		First Downtown Norwalk	Second South Norwalk	Third East Norwalk	Fourth Sewered Main Area	Fifth No Garbage Main Area	Sixth	Tenth MV
Fifth	20.912	20.912	20.912	20.912	20.912	20.912	20.912	
Fire	2.623	2.623	2.623	2.623	2.623	2.623		
Garbage	0.433	0.433	0.433	0.433	0.433			
Lighting	0.086				0.086	0.086		
Motor Vehicle	30.467							30.467
Sixth District - Rowayton	1.254						1.254	
TOTAL 2022 OBUD		**23.968**	**23.968**	**23.968**	**24.054**	**23.621**	**22.166**	**30.467**

FYE 2022 Tax Bill Variance

FYE 2022 Tentative Budget vs. FYE 2021 Approved Budget

	First District	Second District	Third District	Fouth District	Fifth District	Sixth District
Median Home Value-2019 GL-2020 OE	**$ 240,170**	**$ 227,420**	**$ 304,840**	**$ 275,550**	**$ 375,840**	**$ 764,730**
Median Home Value-2020 GL-2021 OE	**$ 240,170**	**$ 227,420**	**$ 304,840**	**$ 275,550**	**$ 375,840**	**$ 764,730**
FYE 2021 APPROVED BUDGET	$ 5,762	$ 5,454	$ 7,303	$ 6,646	$ 8,876	$ 16,963
FYE 2022 Tent Approved	$ 5,756	$ 5,451	$ 7,306	$ 6,628	$ 8,878	$ 16,951
Tax Bill Increase/(Decrease)	**$ (6)**	**$ (3)**	**$ 3**	**$ (18)**	**$ 2**	**$ (12)**
Percent Increase/(Decrease)	**-0.10%**	**-0.06%**	**0.04%**	**-0.27%**	**0.02%**	**-0.07%**

Norwalk Parking Authority
BUDGET (SUMMARY)
FY 2022

	Actual FY 2020	Budget FY 2021	Budget FY 2022	Variance $ to Budget FY 2021	Variance % to Budget FY 2021
REVENUE:					
Monthly	2,199,472	2,910,430	2,366,571	(543,859)	-18.69%
Transient	2,271,359	3,180,269	2,568,691	(611,579)	-19.23%
Meters	476,277	625,398	466,558	(158,841)	-25.40%
Violations	814,676	874,247	782,089	(92,158)	-10.54%
Sales Tax/Refunds	(214,285)	(396,198)	(322,535)	73,663	-18.59%
TOTAL PARKING REVENUE	**5,547,499**	**7,194,148**	**5,861,374**	**(1,332,774)**	**-18.53%**
Other Revenue	104,242	126,600	117,032	(9,568)	-7.56%
TOTAL SYSTEM REVENUE	**5,651,741**	**7,320,748**	**5,978,406**	**(1,342,342)**	**-18.34%**
EXPENSES:					
Payroll/Benefits	2,034,815	2,361,234	1,632,420	(728,814)	-30.87%
All Other Oper Exp	2,093,495	2,995,669	2,413,723	(581,945)	-19.43%
City Support Charges	902,367	946,452	756,117	(190,335)	-20.11%
Debt Service	888,497	841,782	1,159,618	317,836	37.76%
Capital Outlay	(267,433)	175,611	16,527	(159,084)	-90.59%
TOTAL EXPENSES	**5,651,741**	**7,320,748**	**5,978,406**	**(1,342,342)**	**-18.34%**

Norwalk Parking Authority
BUDGET (by LOCATION)
FY 2022

	Meters/ Enforcmt 301	SNRR Garage 305	SNRR Lot 306	Maritime Garage 307	Haviland 308	YDG 309	Webster 310	N. Water Lot 311	Wall St. Lot 313	Main St. Lot 314	ENRR Lots 316	Liberty Square Lot 000	Library Lot 220	TOTAL
REVENUE:														
Monthly	0	685,415	0	470,023	411,575	134,606	459,534	0	32,328	31,165	127,569	14,357	0	2,366,571
Transient	0	544,928	393,649	503,058	336,120	18,990	366,628	254,730	29,655	58,347	20,160	41,040	1,386	2,568,691
Meters	466,558	0	0	0	0	0	0	0	0	0	0	0	0	466,558
Violations	782,089	0	0	0	0	0	0	0	0	0	0	0	0	782,089
Sales Tax/Refunds	(27,857)	(73,462)	(23,504)	(58,101)	(44,644)	(9,171)	(49,329)	(15,210)	(3,701)	(5,345)	(8,821)	(3,308)	(83)	(322,535)
TOTAL PARKING REV.	**1,220,789**	**1,156,881**	**370,145**	**914,980**	**703,051**	**144,425**	**776,833**	**239,520**	**58,282**	**84,167**	**138,908**	**52,090**	**1,303**	**5,861,374**
Other Revenue	8,000	86,632	0	5,200	0	17,200	0	0	0	0	0	0	0	117,032
TOTAL SYSTEM REV.	**1,228,789**	**1,243,513**	**370,145**	**920,180**	**703,051**	**161,625**	**776,833**	**239,520**	**58,282**	**84,167**	**138,908**	**52,090**	**1,303**	**5,978,406**
EXPENSES:														
Operating Exp.	798,165	799,804	249,538	740,132	308,353	199,245	439,168	116,021	83,029	81,945	116,885	63,768	50,091	4,046,143
City Support Charges	128,802	132,115	80,262	124,073	70,901	40,675	84,721	27,482	17,843	18,089	18,701	8,121	4,331	756,117
Debt Service	332,713	58,234	7,291	556,701	122,614	7,593	30,828	7,169	7,139	7,139	15,058	0	7,139	1,159,618
Capital Outlay	(30,891)	253,361	33,054	(500,726)	201,182	(85,889)	222,116	88,848	(49,729)	(23,006)	(11,737)	(19,799)	(60,258)	16,527
TOTAL EXPENSES	**1,228,789**	**1,243,513**	**370,145**	**920,180**	**703,051**	**161,625**	**776,833**	**239,520**	**58,282**	**84,167**	**138,908**	**52,090**	**1,303**	**5,978,406**

Norwalk Parking Authority
BUDGET (Detail)
FY 2022

	Actual FY 2020	Budget FY 2021	Budget FY 2022	Variance $ to Budget FY 2021	Variance % to Budget FY 2021
PARKING REVENUE					
Monthly	2,199,472	2,910,430	2,366,571	(543,859)	-18.69%
Transient	2,271,359	3,180,269	2,568,691	(611,579)	-19.23%
Meters	476,277	625,398	466,558	(158,841)	-25.40%
Violations	814,676	874,247	782,089	(92,158)	-10.54%
Less: Refunds	(11,088)	0	0	0	0
Less Sales Tax	(203,197)	(396,198)	(322,535)	73,663	-18.59%
TOTAL PARKING REVENUE	**5,547,499**	**7,194,148**	**5,861,374**	**(1,332,774)**	**-18.53%**
OTHER REVENUE					
Art Program - MG	2,121	2,400	1,200	(1,200)	-50.00%
Advertising		18,000	14,000	(4,000)	-22.22%
Lease Income - SNRR	46,489	35,796	35,796	0	0.00%
Lease Income - YDG	4,918	17,568	13,200	(4,368)	-24.86%
SNRR/ENRR Concessions	16,024	40,836	40,836	0	0.00%
Investment Income	30,005	8,000	8,000	0	0.00%
ATM Machines	4,685	4,000	4,000	0	0.00%
TOTAL OTHER REVENUE	**104,242**	**126,600**	**117,032**	**(9,568)**	**-7.56%**
TOTAL SYSTEM REVENUE	**5,651,741**	**7,320,748**	**5,978,406**	**(1,342,342)**	**-18.34%**
EXPENSES					
Personnel/Benefits (FTE 24)	2,034,815	2,361,234	1,632,420	(728,814)	-30.87%
Security Service Contracts	169,576	130,000	130,000	0	0.00%
Equipment Expense	83,030	150,000	100,000	(50,000)	-33.33%
Vehicle Expense	51,130	120,000	90,000	(30,000)	-25.00%
Building & Property R&M	409,852	579,867	374,695	(205,172)	-35.38%
Sanitation Expense	21,250	19,920	19,920	0	0.00%
Operating Expense	151,733	125,000	100,000	(25,000)	-20.00%
Elevator Repair & Maintenance	34,416	27,600	27,600	0	0.00%
Snow Removal	77,914	275,000	275,000	0	0.00%
Signage	25,177	100,000	50,000	(50,000)	-50.00%
Tickets	9,068	20,000	15,000	(5,000)	-25.00%
Liability Insurance	148,211	180,449	147,449	(33,000)	-18.29%
Maritime Garage Condo Fees.	21,353	22,656	23,109	453	2.00%
Uniforms	3,322	10,000	10,000	0	0.00%
Utilities	71,563	89,842	90,429	588	0.65%
Management Fees	100,000	100,000	100,000	0	0.00%
Office Expense	14,914	18,000	18,000	0	0.00%
Service Contracts	107,292	125,000	125,000	0	0.00%
Telephone/Data Communications	111,121	75,000	100,000	25,000	33.33%
Credit Card Fees	259,410	202,335	172,521	(29,814)	-14.73%
Permit/Violation Management	77,173	130,000	100,000	(30,000)	-23.08%
Marketing & Communications	55,840	90,000	60,000	(30,000)	-33.33%
Capital Reserve & Replacement	90,000	135,000	135,000	0	0.00%
Parking Programs	150	200,000	100,000	(100,000)	-50.00%
Contingency Fund	0	70,000	50,000	(20,000)	-28.57%
TOTAL OPERATING EXPENSES	**4,128,310**	**5,356,903**	**4,046,143**	**(1,310,759)**	**-24.47%**
CITY ADMINISTERED EXPENSES					
Personnel/Benefits (city alloc.)	593,666	650,862	460,000	(190,862)	-29.32%
Electric	180,854	230,551	230,551	0	0.00%
Business Exp.	7,237	4,500	4,500	0	0.00%
Sewer (WPCA)	8,893	10,539	11,066	527	5.00%
Professional Service	111,717	45,000	45,000	0	0.00%
Legal Service	0	5,000	5,000	0	0.00%
TOTAL CITY ADMINISTERED	**902,367**	**946,452**	**756,117**	**(190,335)**	**-20.11%**
SUB-TOTAL OPERATING EXP.	**5,030,678**	**6,303,355**	**4,802,261**	**(1,501,094)**	**-23.81%**
Debt Service Interest	271,887	234,479	363,932	129,453	55.21%
Debt Service Principal	616,610	607,303	795,686	188,383	31.02%
SUB-TOTAL DEBT SERVICE	**888,497**	**841,782**	**1,159,618**	**317,836**	**37.76%**
Capital Outlay	**(267,433)**	**175,611**	**16,527**	**(159,084)**	**-90.59%**
TOTAL EXPENSES	**5,651,741**	**7,320,748**	**5,978,406**	**(1,342,342)**	**-18.34%**

Norwalk Parking Authority
BUDGET NARRATIVE
FY 2022

	Budget FY 2022	Variance % to Budget FY 2021	Notes
PARKING REVENUE			
Monthly	2,366,571	-18.69%	Based on activity level pre-covid. Sales tax on RR facilites has been added. Rate changes at Webster lot based on new agreement with 50 Washington for reserved and non reserved spaces. Assumes 70% activity level pre covid).
Transient	2,568,691	-19.23%	Based on reduced activity. Activity level is assumed at 70% pre COVID-19 pandemic (at RR facilites, Maritime and Webster) includes free Sunday at rail road parking lots.
Meters	466,558	-25.40%	604,000 transactions in SONO and Wall area. It includes meter operations from 8am-9pm in SONO at $1.50/hour, and 9am - 9pm in uptown area at $0.50/hour). Anticipated 50% decline in activity for possilbe COVID recovery.
Parking Violation Revenue	782,089	-10.54%	Includes decreased ticket issuance from Courtesy card expansion.
Less: Refunds	0	0	0
Less Sales Tax	-322,535	-18.59%	0
TOTAL PARKING REVENUE	**5,861,374**	**-18.53%**	
OTHER REVENUE			
Art Program - MG	1,200	-50.00%	Reduced due to reduced Art program
Advertising	14,000	-22.22%	Advertising program w/ A Lot Media (20% of Gross Ad sales) & they manage ad content for local
Lease Income - SNRR	35,796	0.00%	$1,268/ month for fashion institute lease, including 1 parking spaces, includes SNEW condo income of $20,585k per year.
Lease Income - YDG	13,200	-24.86%	NPD lease of $8,400/year plus $4,800/year for Transit district
SNRR/ENRR Concessions	40,836	0.00%	Concession lease of $10,800 from east bound station and $30,036 from Westbound station.
Investment Income	8,000	0.00%	per city of Norwalk comptroller
ATM Machines	4,000	0.00%	SNRR. Based on current activity
TOTAL OTHER REVENUE	**117,032**	**-7.56%**	
TOTAL SYSTEM REVENUE	**5,978,406**	**-18.34%**	
EXPENSES			
Personnel/Benefits (FTE 24)	1,632,420	-30.87%	Maintain reduced staffing we have during COVID.
Security Service Contracts	130,000	0.00%	Stanley, Dunbar services, security cameras
Equipment Expense	100,000	-33.33%	Includes equip. purchase and Meter & pay station replacement program.
Vehicle Expense	90,000	-25.00%	Vehicle repairs, gas; replacement enforcement vehicle as part of Fleet Replacement program.
Building & Property R&M	374,695	-35.38%	Reduced R&M by deferring some expenses (power washing, Line painting, pothole repairs and the likes).
Sanitation Expense	19,920	0.00%	Dumpster services SNRR(1), MG(1), Wall St (1), pest control (SNRR, ENRR)
Operating Expense	100,000	-20.00%	Payroll processing, cleaning garage gallery, janitorial supplies, access cards, coin count maint fee, Parkmobile pay by cell fees.
Elevator Repair & Maintenance	27,600	0.00%	Elevator R&M and service contract
Snow Removal	275,000	0.00%	Reflects historical trend
Signage	50,000	-50.00%	Reflects $30,000 decrease from 2020 budget.
Tickets	15,000	-25.00%	Citations, spitter tickets, pay station receipt paper. Includes decrease of $5,000 based on current supply on hand
Liability Insurance	147,449	-18.29%	based on total revenues
Maritime Garage Condo Fees.	23,109	2.00%	Increase 2% per the condo association
Uniforms	10,000	0.00%	Field personnel
Utilities	90,429	0.65%	Includes water costs; 2.0% increase based on City proforma
Management Fees	100,000	0.00%	Contractual expenses
Office Expense	18,000	0.00%	Includes printing, postage, office supplies, professional publications, memberships. Incl. SONO & YDG customer service offices
Service Contracts	125,000	0.00%	Includes communications equip., copier, PARCS PM contract, Cale, IPS fees, internet/phone system maint. Contracts.
Telephone/Data Communications	100,000	33.33%	Cell phones, landlines, data lines. Includes customer service/security intercoms in facilities & pay stations. Includes the new Business intelligence dashboard program.
Credit Card Fees	172,521	-14.73%	78% of parking revenue is via credit card. Credit card use increase plus new separate EMV charges.
Permit/Violation Management	100,000	-23.08%	Includes LPR, permit, enforcement & collections costs; software maint. Fees; Increase based on historical cost average
Marketing & Communications	60,000	-33.33%	Includes website maint., public relations, general marketing programs
Capital Reserve & Replacement	135,000	0.00%	Infrastructure improvements

Norwalk Parking Authority
BUDGET NARRATIVE
FY 2022

	Budget FY 2022	Variance % to Budget FY 2021	Notes
Parking Programs	100,000	-50.00%	Includes parking commercial validation program, parklets, adaptive reuse of parking facilities such as farmers market, art in parking places expansion, parking payment incentives, fixed circulator shuttle services between parking facilities
Contingency Fund	50,000	-28.57%	0
TOTAL OPERATING EXP.	**4,046,143**	**-24.47%**	
CITY ADMINISTERED EXP.			
Personnel/Benefits (city alloc.)	460,000	-29.32%	City of Norwalk contractual obligations. Includes TM&P as separate line item includes assistant director position.
Contingency -unsettled negotiation	0	0.00%	
Electric	230,551	0.00%	SNEW/Eversource utility expenses ; 1.0% increase built in for any usage or change increase.
Business Exp.	4,500	0.00%	City allocated expenses
Sewer (WPCA)	11,066	5.00%	City expense increased 5.0% per WCPA
Professional Service	45,000	0.00%	Engineering, architectural consulting services.
Legal Service	5,000	0.00%	Contract development
TOTAL CITY ADMINISTERED	**756,117**	**-20.11%**	
SUB-TOTAL OPERATING EXP.	**4,802,261**	**-23.81%**	
Debt Service Interest	363,932	55.21%	Based on DS schedule provided by City
Debt Service Principal	795,686	31.02%	Based on DS schedule provided by City
SUB-TOTAL DEBT SERVICE	**1,159,618**	**37.76%**	
capital outlay	**16,527**	**-90.59%**	Parking Capacity planning and building: Multi-meter on street pay stations around the snrr station / Washington village streets, alternative parking strategies, walk bridge, parking access expenses, circulator
TOTAL EXPENSES	**5,978,406**	**-18.34%**	

Rate Adjustment Summary Analysis

FY 2022

Permit Rates	Current	FY 2020 Budget	Rate Change	Additional ANNUAL Revenue	Comments
Webster Lot	$70.00	$65.00	($5.00)	($16,800)	$5.00 reduction for 50 Washington tenants
Webster Lot - Reserved	$90.00	$85.00	($5.00)	($2,400)	$5.00 reduction for 50 Washington tenants
				-$19,200	

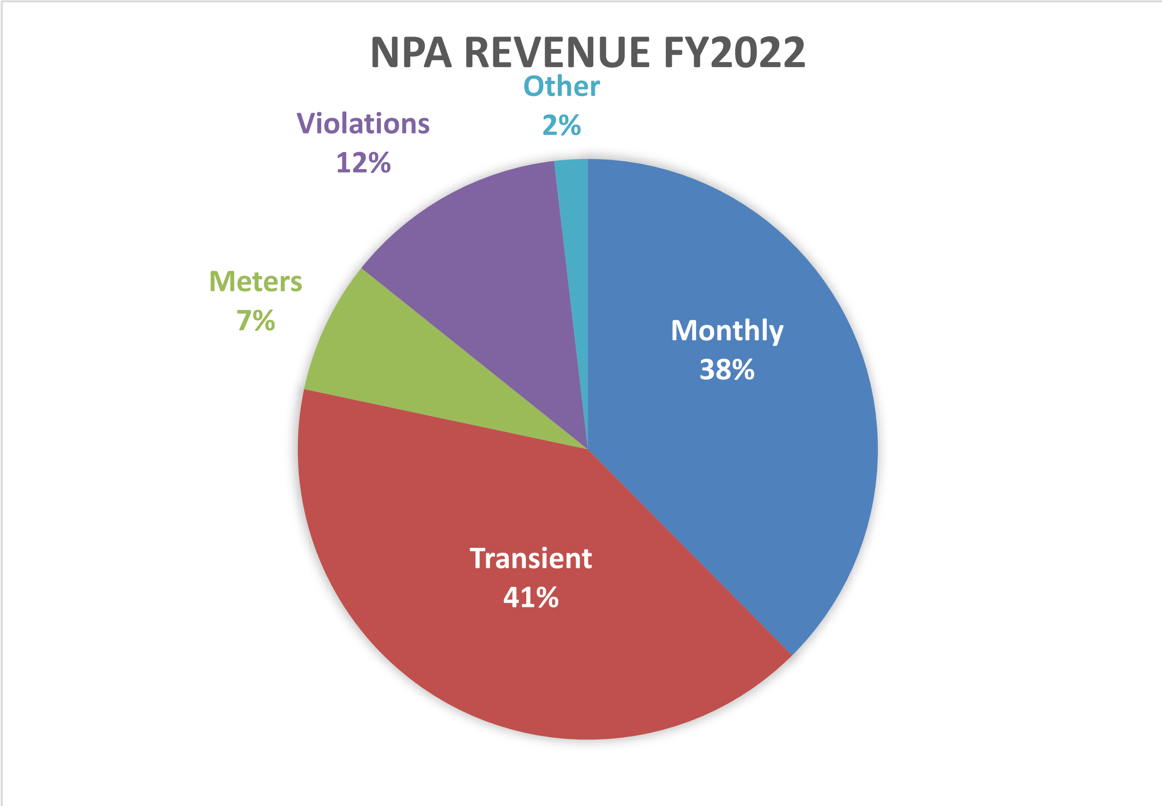
Revenue Change from Rate Adjustments	**($19,200)**

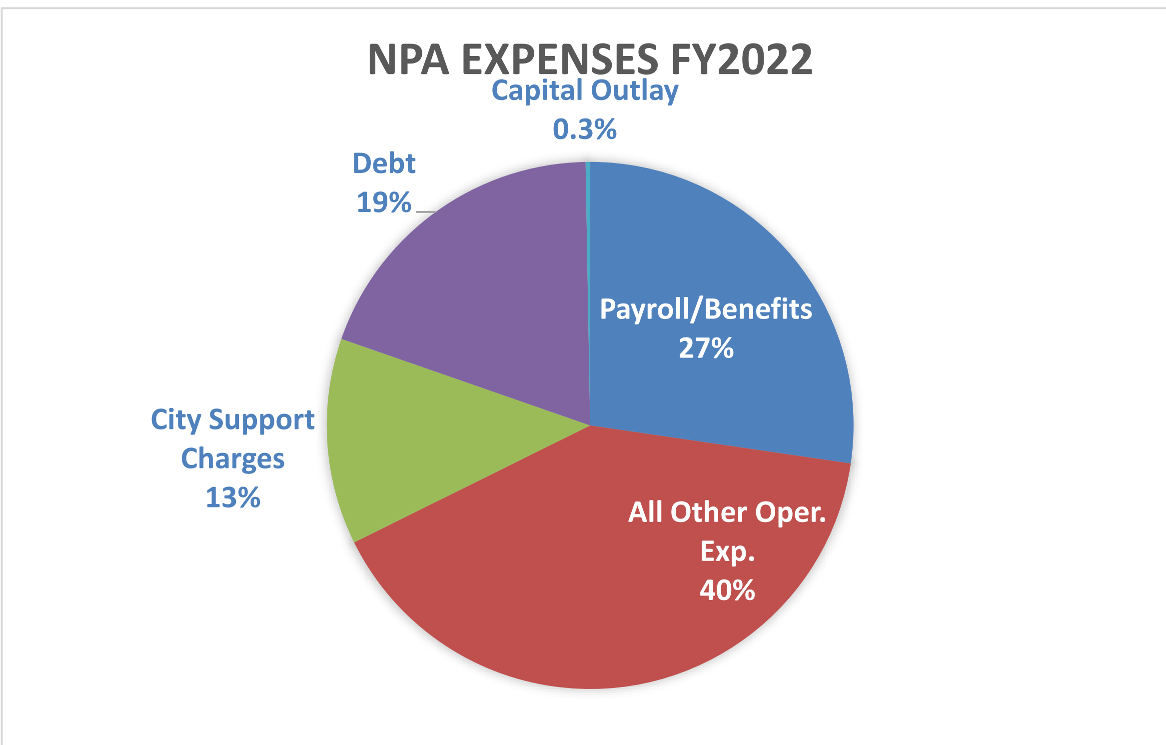
5-Year Summary

	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
PARKING REVENUE			2.00%	2.00%	2.00%	2.00%
Monthly	2,910,430	2,366,571	2,413,902	2,462,181	2,511,424	2,561,653
Transient	3,180,269	2,568,691	2,620,065	2,672,466	2,725,915	2,780,434
Validations	0	0	0	0	0	0
Meter Revenue (Sono)	625,398	466,558	475,889	485,407	495,115	505,017
Parking Violation Revenue	874,247	782,089	797,731	813,685	829,959	846,558
Less: Refunds	0	0	0	0	0	0
Less Sales Tax	(396,198)	(322,535)	(328,985)	(335,565)	(342,276)	(349,122)
TOTAL PARKING REVENUE	**7,194,148**	**5,861,374**	**5,978,601**	**6,098,173**	**6,220,137**	**6,344,540**
OTHER REVENUE			2.00%	2.00%	2.00%	2.00%
Art Program - MG	2,400	1,200	1,224	1,248	1,273	1,299
Advertising	18,000	14,000	14,280	14,566	14,857	15,154
Lease Income - SNRR	35,796	35,796	36,512	37,242	37,987	38,746
Lease Income - Webster	0	0	0	0	0	0
Lease Income - YDG	17,568	13,200	13,464	13,733	14,008	14,288
SNRR/ENRR Concessions	40,836	40,836	41,653	42,486	43,335	44,202
Investment Income	8,000	8,000	8,160	8,323	8,490	8,659
ATM Machines	4,000	4,000	4,080	4,162	4,245	4,330
TOTAL OTHER REVENUE	**126,600**	**117,032**	**119,372**	**121,760**	**124,195**	**126,679**
TOTAL SYSTEM REVENUE	**7,320,748**	**5,978,406**	**6,097,974**	**6,219,933**	**6,344,332**	**6,471,219**
EXPENSES			2.00%	2.00%	2.00%	2.00%
Personnel/Benefits (FTE 24)	2,361,234	1,632,420	1,665,069	1,698,370	1,732,337	1,766,984
Security Services	130,000	130,000	132,600	135,252	137,957	140,716
Equipment Expense	150,000	100,000	102,000	104,040	106,121	108,243
Vehicle Expense	120,000	90,000	91,800	93,636	95,509	97,419
Building Repair & Maintenance	579,867	374,695	382,189	389,833	397,629	405,582
Sanitation Expense	19,920	19,920	20,318	20,725	21,139	21,562
Sweeper Lease	0	0	0	0	0	0
Operating Expense	125,000	100,000	102,000	104,040	106,121	108,243
Elevator Repair & Maintenance	27,600	27,600	28,152	28,715	29,289	29,875
Snow Removal	275,000	275,000	280,500	286,110	291,832	297,669
Signage	100,000	50,000	51,000	52,020	53,060	54,122
Tickets	20,000	15,000	15,300	15,606	15,918	16,236
Liability Insurance	180,449	147,449	156,558	164,480	172,803	181,546
Maritime Garage Condo Fees.	22,656	23,109	23,571	24,043	24,524	25,014
Uniforms	10,000	10,000	10,200	10,404	10,612	10,824
Licenses/Permit	0	0	0	0	0	0
Utilities	89,842	90,429	92,238	94,082	95,964	97,883
Management Fees	100,000	100,000	100,000	100,000	100,000	100,000
Printing	0	0	0	0	0	0
Office Expense	18,000	18,000	18,360	18,727	19,102	19,484
Service Contracts	125,000	125,000	127,500	130,050	132,651	135,304
Postage	0	0	0	0	0	0
Telephone/Data Communications	75,000	100,000	102,000	104,040	106,121	108,243
Credit Card Fees	202,335	172,521	186,604	194,143	201,986	210,147
Comm. Equip/Serv. Contracts	0	0	0	0	0	0
LPR Administration	0	0	0	0	0	0
Permit/Violation Management	130,000	100,000	102,000	104,040	106,121	108,243
Violation Collection	0	0	0	0	0	0
Marketing & Communictaions	90,000	60,000	61,200	62,424	63,672	64,946
Rental Lease Church Lot	0	0	0	0	0	0
Capital Reserve & Replacement	135,000	135,000	135,000	135,000	135,000	135,000
Parking Programs	200,000	100,000	100,000	100,000	100,000	100,000
Contingency Fund	70,000	50,000	51,000	52,020	53,060	54,122
TOTAL OPERATING EXPENSES	**5,356,903**	**4,046,143**	**4,137,159**	**4,221,800**	**4,308,529**	**4,397,408**
CITY ADMINISTERED EXPENSES			3.00%	3.00%	3.00%	3.00%
Personnel/Benefits (city alloc.)	650,862	460,000	473,800	488,014	502,654	517,734
Contingency -unsettled negotiation	0	0	0	0	0	0
Electric	230,551	230,551	237,468	244,592	251,930	259,487
Typing Service	4,500	4,500	4,635	4,774	4,917	5,065
Sewer (wpca)	10,539	11,066	11,398	11,740	12,092	12,455
Professional Service	45,000	45,000	46,350	47,741	49,173	50,648
Legal Service Retainer	5,000	5,000	5,150	5,305	5,464	5,628
TOTAL CITY ADMINISTERED	**946,452**	**756,117**	**778,801**	**802,165**	**826,230**	**851,017**
SUB-TOTAL OPERATING EXPENSE	**6,303,355**	**4,802,261**	**4,915,960**	**5,023,964**	**5,134,759**	**5,248,425**
Debt Service Interest	234,479	363,932	368,098	347,791	325,141	271,855
Debt Service Principal	607,303	795,686	617,912	627,633	642,073	590,681
SUB-TOTAL INTEREST/PRINCIPAL	**841,782**	**1,159,618**	**986,011**	**975,424**	**967,215**	**862,537**
Capital Outlay	**175,611**	**16,527**	**282,558**	**306,652**	**327,927**	**445,189**
TOTAL EXPENSES	**7,320,748**	**5,978,406**	**6,184,528**	**6,306,041**	**6,429,901**	**6,556,151**

Norwalk Parking Authority
BUDGET SUMMARY
FY 2022

	Meters/ Enforcmt 301	SNRR Garage 305	SNRR Lot 306	Maritime Garage 307	Haviland 308	YDG 309	Webster 310	N. Water Lot 311	Wall St. Lot 313	Main St. Lot 314	ENRR Lots 316	Liberty Square 225	Library Lot 220	TOTAL
PARKING REVENUE														
Monthly	0	685,415	0	470,023	411,575	134,606	459,534	0	32,328	31,165	127,569	14,357	0	2,366,571
Transient	0	544,928	393,649	503,058	336,120	18,990	366,628	254,730	29,655	58,347	20,160	41,040	1,386	2,568,691
Validations	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Meter Revenue (Sono)	466,558	0	0	0	0	0	0	0	0	0	0	0	0	466,558
Violations	782,089	0	0	0	0	0	0	0	0	0	0	0	0	782,089
Less: Refunds	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Less Sales Tax	(27,857)	(73,462)	(23,504)	(58,101)	(44,644)	(9,171)	(49,329)	(15,210)	(3,701)	(5,345)	(8,821)	(3,308)	(83)	(322,535)
TOTAL PARKING REVENUE	**1,220,789**	**1,156,881**	**370,145**	**914,980**	**703,051**	**144,425**	**776,833**	**239,520**	**58,282**	**84,167**	**138,908**	**52,090**	**1,303**	**5,861,374**
OTHER REVENUE														
Art Program - MG	0	0	0	1,200	0	0	0	0	0	0	0	0	0	1,200
Advertising	0	6,000	0	4,000	0	4,000	0	0	0	0	0	0	0	14,000
Lease Income - SNRR	0	35,796	0	0	0	0	0	0	0	0	0	0	0	35,796
Lease Income - Webster	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Lease Income - YDG	0	0	0	0	0	13,200	0	0	0	0	0	0	0	13,200
SNRR/ENRR Concessions	0	40,836	0	0	0	0	0	0	0	0	0	0	0	40,836
Investment Income	8,000	0	0	0	0	0	0	0	0	0	0	0	0	8,000
ATM Machines	0	4,000	0	0	0	0	0	0	0	0	0	0	0	4,000
TOTAL OTHER REVENUE	**8,000**	**86,632**	**0**	**5,200**	**0**	**17,200**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**117,032**
TOTAL SYSTEM REVENUE	**1,228,789**	**1,243,513**	**370,145**	**920,180**	**703,051**	**161,625**	**776,833**	**239,520**	**58,282**	**84,167**	**138,908**	**52,090**	**1,303**	**5,978,406**
EXPENSES														
Personnel/Benefits (FTE 24)	270,992	339,430	42,500	323,561	55,505	55,505	101,025	15,225	11,925	11,925	14,725	6,100	13,600	1,262,018
FICA	20,731	25,966	3,251	24,752	4,246	4,246	7,728	1,165	912	912	1,126	467	1,040	96,544
FUTA	2,168	2,715	340	2,588	444	444	808	122	95	95	118	49	109	10,096
SUTA	11,382	14,256	1,785	13,590	2,331	2,331	4,243	639	501	501	618	256	571	53,005
Workmen's Compensation	11,382	14,256	1,785	13,590	2,331	2,331	4,243	639	501	501	618	256	571	53,005
Group Health Insurance	28,454	35,640	4,463	33,974	5,828	5,828	10,608	1,599	1,252	1,252	1,546	641	1,428	132,512
401K Company Match	5,420	6,789	850	6,471	1,110	1,110	2,021	305	239	239	295	122	272	25,240
Security Services	31,952	10,897	14,151	12,447	14,604	6,019	17,623	6,649	4,435	4,333	3,789	2,022	1,079	130,000
Equipment Expense	24,578	8,382	10,885	9,575	11,234	4,630	13,556	5,115	3,411	3,333	2,915	1,556	830	100,000
Vehicle Expense	22,120	7,544	9,797	8,617	10,110	4,167	12,201	4,603	3,070	3,000	2,623	1,400	747	90,000
Building Repair & Maintenance	18,100	116,840	10,795	83,915	27,755	26,100	41,000	8,945	9,435	8,730	9,500	8,800	4,780	374,695
Sanitation Expense	0	6,000	6,300	5,100	0	0	0	0	1,920	0	600	0	0	19,920
Sweeper Lease	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Expense	24,578	8,382	10,885	9,575	11,234	4,630	13,556	5,115	3,411	3,333	2,915	1,556	830	100,000
Elevator Repair & Maintenance	0	12,000	0	12,000	0	3,600	0	0	0	0	0	0	0	27,600
Snow Removal	48,000	20,000	16,500	11,500	18,500	20,000	45,000	9,500	9,500	9,500	32,000	18,000	17,000	275,000
Signage	12,289	4,191	5,443	4,787	5,617	2,315	6,778	2,557	1,706	1,667	1,457	778	415	50,000
Tickets	3,687	1,257	1,633	1,436	1,685	695	2,033	767	512	500	437	233	124	15,000
Water	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Liability Insurance	32,395	30,093	8,958	22,268	17,014	3,911	18,799	5,796	1,410	2,150	3,362	1,261	32	147,449
Maritime Garage Condo Fees.	0	0	0	23,109	0	0	0	0	0	0	0	0	0	23,109
Uniforms	2,458	838	1,089	957	1,123	463	1,356	511	341	333	291	156	83	10,000
Licenses/Permit	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	29,670	0	15,533	9,694	10,539	7,430	0	0	1,102	10,343	6,120	0	90,429
Management Fees LAZ	24,578	8,382	10,885	9,575	11,234	4,630	13,556	5,115	3,411	3,333	2,915	1,556	830	100,000
Printing	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Office Expense	4,424	1,509	1,959	1,723	2,022	833	2,440	921	614	600	525	280	149	18,000
Service Contracts	30,723	10,478	13,607	11,968	14,042	5,788	16,945	6,394	4,264	4,167	3,644	1,945	1,037	125,000
Postage	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Telephone/Data Communication	24,578	8,382	10,885	9,575	11,234	4,630	13,556	5,115	3,411	3,333	2,915	1,556	830	100,000
Credit Card Fees	33,804	38,605	12,352	25,336	19,467	3,897	22,338	6,462	1,572	2,271	4,635	1,738	43	172,521
Comm. Equip/Serv. Contracts	0	0	0	0	0	0	0	0	0	0	0	0	0	0
LPR Administration	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Permit/Violation Management	24,578	8,382	10,885	9,575	11,234	4,630	13,556	5,115	3,411	3,333	2,915	1,556	830	100,000
Violation Collection	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Marketing & Communictaions	14,747	5,029	6,531	5,745	6,740	2,778	8,134	3,069	2,047	2,000	1,749	933	498	60,000
Rental Lease Church Lot	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Capital Reserve & Replacement	33,181	11,316	14,695	12,926	15,165	6,251	18,301	6,905	4,605	4,500	3,935	2,100	1,120	135,000
Parking Programs	24,578	8,382	10,885	9,575	11,234	4,630	13,556	5,115	3,411	3,333	2,915	1,556	830	100,000
Contingency Fund	12,289	4,191	5,443	4,787	5,617	2,315	6,778	2,557	1,706	1,667	1,457	778	415	50,000
TOTAL OPERATING EXPENSES	**798,165**	**799,804**	**249,538**	**740,132**	**308,353**	**199,245**	**439,168**	**116,021**	**83,029**	**81,945**	**116,885**	**63,768**	**50,091**	**4,046,143**
CITY ADMINISTERED EXPENSES														
Enforcement Officers Wages	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Contingency	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other City Payroll Expenses	112,734	37,992	49,892	43,441	51,452	20,971	61,879	23,494	15,617	15,262	16,368	7,108	3,791	460,000
Contingency on unsettled negotiatio	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Social Security	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Health Insurance	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Worker's Compensation	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Pension	0	0	0	0	0	0	0	0	0	0	0	0	0	0
City Provided Liability Ins	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Electric	0	88,708	23,259	74,440	12,116	16,716	14,022	640	0	652	0	0	0	230,551
Business Exp.	1,103	372	488	425	503	205	605	230	153	149	160	70	37	4,500
Sewer	2,712	914	1,200	1,045	1,238	504	1,489	565	376	367	394	171	91	11,066
Professional Service	11,028	3,717	4,881	4,250	5,033	2,051	6,053	2,298	1,528	1,493	1,601	695	371	45,000
Legal Service Retainer	1,225	413	542	472	559	228	673	255	170	166	178	77	41	5,000
TOTAL CITY ADMINISTERED	**128,802**	**132,115**	**80,262**	**124,073**	**70,901**	**40,675**	**84,721**	**27,482**	**17,843**	**18,089**	**18,701**	**8,121**	**4,331**	**756,117**
SUB-TOTAL OPERATING EXP.	**926,967**	**931,918**	**329,800**	**864,204**	**379,254**	**239,921**	**523,889**	**143,503**	**100,872**	**100,034**	**135,587**	**71,889**	**54,422**	**4,802,261**
Debt Service Interest	110,873	20,463	7,291	140,701	20,479	7,593	12,888	7,169	7,139	7,139	15,058	0	7,139	363,932
Debt Service Principal	221,840	37,771	0	416,000	102,135	0	17,940	0	0	0	0	0	0	795,686
SUB-TOTAL DEBT SERVICE	**332,713**	**58,234**	**7,291**	**556,701**	**122,614**	**7,593**	**30,828**	**7,169**	**7,139**	**7,139**	**15,058**	**0**	**7,139**	**1,159,618**
Capital Outlay	**(30,891)**	**253,361**	**33,054**	**(500,726)**	**201,182**	**(85,889)**	**222,116**	**88,848**	**(49,729)**	**(23,006)**	**(11,737)**	**(19,799)**	**(60,258)**	**16,527**
TOTAL EXPENSES	**1,228,789**	**1,243,513**	**370,145**	**920,180**	**703,051**	**161,625**	**776,833**	**239,520**	**58,282**	**84,167**	**138,908**	**52,090**	**1,303**	**5,978,406**


NPA REVENUE FY2022
Other
2%
Violations
12%
Meters
7%
Monthly
38%
Transient
41%


NPA EXPENSES FY2022
Capital Outlay
0.3%
Debt
19%
Payroll/Benefits
27%
City Support
Charges
13%
All Other Oper.
Exp.
40%

M E M O R A N D U M

TO: Honorable Members of the Board of Estimate and Taxation (BET)

FROM: Ralph Kolb, PE, Sr. Environmental Engineer, WPCA

CC: Anthony R. Carr, PE, Chief of Operations and Public Works
Chris Torre, Superintendent of Operations, DPW

DATE: March 18, 2021

REASON: Norwalk Water Pollution Control Authority
Approved FY21/22 Operating Budget

The Norwalk Water Pollution Control Authority (WPCA), an enterprise fund, manages the City's sanitary sewer collection system, pumping stations and wastewater treatment facility in accordance with environmental standards and regulations in the most cost effective and responsible manner.

Enclosed is the WPCA's FY2021/22 budget as approved at the WPCA Board meeting held on March 15, 2021. The WPCA approved a 0% rate increase for FY2021/22 budget. In addition, registration fees for food establishments and industrial users have been waived for FY21/22.

In May 2020, the WPCA facilitated a smooth transition of its system operator from OMI, Inc. to SUEZ Water Environmental Services Inc. (SUEZ). Despite the many challenges presented by COVID-19, the WPCA and its new partner, SUEZ, are already making significant progress in many key areas. In addition to the SUEZ team's industry-leading experience operating and maintaining collections systems, the updated Service Agreement between the parties prioritizes asset preservation, enhanced operations, and high quality effluent. In just its third month at the Norwalk Waste Water Treatment Plant, SUEZ was able to help the WPCA achieve its lowest nitrogen discharge in this history of the WWTP.

In September 2020, the City's Chief Finance Officer bonded approximately $18.5MM of new bonds to fund ongoing capital projects. Excess available cash (i.e. Fund Balance) will be used to cover remaining capital project costs over the next five years.

The WPCA looks forward to continuing its ongoing capital improvements of rehabilitating pump stations, collection system infrastructure, and improvements at the WWTP.

Several key operating budget line items to make are as follows:

Revenues:

- Norwalk to receive Nitrogen Credits (~$524k) for 2020, waiting for pricing from CTDEEP
- Includes line item for reimbursement ($115,860) of WPCA support services billed to City

Expenditures:

- Operation and maintenance fee account includes a 3% increase and nitrogen cost sharing
- Includes line item for reimbursement ($638,410) of City support services billed to WPCA
- IT Account was increased to cover WPCA's share of annual MUNIS and ESRI software fees
- Debt service payments will increase in future years due to recent bonding

City of Norwalk
WATER POLLUTION CONTROL AUTHORITY
Approved FY 2021-22 Operating Budget Summary

REVENUES (224062)

ACCOUNT	DESCRIPTION	APPROVED FY 20-21	PROJECTED ACTUAL FY 20-21	PROPOSED FY 21-22
	Sewer Use Charges	**$ 17,549,000**	**$ 17,836,540**	**$ 17,554,000**
4513	*Norwalk Customers* [1]	*$ 16,909,000*	*$ 17,188,583*	*$ 16,909,000*
4521	*Wilton Interlocal Agreement* [2]	*$ 600,000*	*$ 600,000*	*$ 600,000*
4522	*Other Contract Customers*	*$ 40,000*	*$ 47,957*	*$ 45,000*
	Other Revenues	**$ 1,004,648**	**$ 1,187,895**	**$ 1,324,860**
452C	*Industrial Pretreatment Surcharge* [3]	*$ 215,000*	*$ 200,000*	*$ 200,000*
452D	*Sewer Connection Fees*	*$ 125,000*	*$ 125,000*	*$ 125,000*
452E	*Industrial Pretreatment Interest*	*$ 5,000*	*$ 5,000*	*$ 5,000*
4451	*Sewer Permits*	*$ 1,500*	*$ 1,500*	*$ 1,500*
4807	*Reimbursement of Expenses*	*$ 1,000*	*$ 18,164*	*$ 1,000*
4453	*Septage Haulers Licenses*	*$ 1,400*	*$ 1,800*	*$ 1,500*
4516	*Septage Disposal Fees*	*$ 200,000*	*$ 175,000*	*$ 175,000*
4121	*Nitrogen Credits* [4]	*$ 150,000*	*$ 355,683*	*$ 525,000*
4901	*Investment Income* [5]	*$ 110,000*	*$ 110,000*	*$ 110,000*
4051	*Interest on Delinquent Accounts* [6]	*$ 65,000*	*$ 65,000*	*$ 65,000*
489F	*Reimbursement for Indirect Expenses* [7]	*$ 130,748*	*$ 130,748*	*$ 115,860*
4513	**Allowance for Uncollectibles** [8]	**$ (304,000)**	**$ (309,000)**	**$ (304,000)**
4513	**Adjustments - Sewer Use Charges**	**$ (100,000)**	**$ (100,000)**	**$ (100,000)**
	TOTAL	**$ 18,149,648**	**$ 18,615,435**	**$ 18,474,860**

[1] No rate increase for FY21/22.
[2] Billed on actual metered wastewater flow. Varies based on audited expenditures.
[3] Registration fees are waived in FY21/22. No change in IPP rates.
[4] Nitrogen FY21/22 credits estimated based on past CTDEEP credit sharing.
[5] Per Comptroller.
[6] Per Comptroller.
[7] Salaries, benefits and other direct costs for WPCA support services, City Sewer Use Fee, IPP/FOG billing and stormwater O&M.
[8] Assumes 98.2% collection rate per Tax Collector's Office. May decrease based upon economic conditions.

City of Norwalk
WATER POLLUTION CONTROL AUTHORITY
Approved FY 2021-22 Operating Budget Summary

EXPENDITURES (224062)

ACCOUNT	DESCRIPTION		APPROVED FY 20-21		PROJECTED ACTUAL FY 20-21		PROPOSED FY 21-22
	Personnel/Benefits	**$**	**687,254**	**$**	**687,254**	**$**	**744,982**
5110	*Wages & Salary - Regular* [1]	*$*	*408,450*	*$*	*408,450*	*$*	*416,753*
5428	*Employee Benefits*	*$*	*217,704*	*$*	*217,704*	*$*	*222,129*
5120	*Wages & Salary - Overtime*	*$*	*30,000*	*$*	*30,000*	*$*	*75,000*
5140	*Wages & Salary - Part-time*	*$*	*30,000*	*$*	*30,000*	*$*	*30,000*
5150	*Longevity*	*$*	*1,100*	*$*	*1,100*	*$*	*1,100*
5258	**Operations & Maintenance Fees** [2]	**$**	**8,341,000**	**$**	**8,341,000**	**$**	**8,722,480**
5651	**Indirect Expenses** [3]	**$**	**586,669**	**$**	**586,669**	**$**	**638,410**
5241	**Electricity** [4]	**$**	**1,470,061**	**$**	**1,470,061**	**$**	**1,484,762**
5298	**Other Contractual Services**	**$**	**200,000**	**$**	**200,000**	**$**	**250,000**
5252	**Legal Services**	**$**	**150,000**	**$**	**150,000**	**$**	**150,000**
	Administration	**$**	**78,000**	**$**	**78,000**	**$**	**94,000**
5286	*Business Expense (General Office / Billing Costs)*	*$*	*32,000*	*$*	*32,000*	*$*	*32,000*
5245	*Telephone*	*$*	*2,000*	*$*	*2,000*	*$*	*2,000*
5741	*IT Hardware / Software*	*$*	*44,000*	*$*	*44,000*	*$*	*60,000*
5235	**Professional Dues/Memberships**	**$**	**10,000**	**$**	**10,000**	**$**	**10,000**
5295	**Training/Conferences**	**$**	**10,000**	**$**	**10,000**	**$**	**10,000**
5418	**Property Insurance/Liability Premium Worker's Compensation** [5]	**$**	**103,844**	**$**	**103,844**	**$**	**84,848**
5789	**Replacement Reserve - Wilton's portion per agreement**	**$**	**-**	**$**	**-**	**$**	**-**
5789	**Replacement Reserve - Norwalk** [6]	**$**	**3,863,950**	**$**	**-**	**$**	**3,005,849**
5521	**Debt Service - Principal**	**$**	**2,105,083**	**$**	**2,105,083**	**$**	**1,786,860**
5522	**Debt Service - Interest**	**$**	**543,787**	**$**	**543,787**	**$**	**1,492,670**
	TOTAL	**$**	**18,149,648**	**$**	**14,285,698**	**$**	**18,474,860**

[1] *Includes step and COL increases.*
[2] *Assumes 3% increase over previous year and nitrogen cost sharing.*
[3] *Salaries, benefits and other direct costs for City support services including Finance Department (CFO, Tax Collector, Tax Assessor, Comptroller, IT/GIS, Purchasing, and Management & Budgets), Customer Service, and DPW Engineering.*
[4] *Assumes 1% increase over previous year.*
[5] *Per Risk Management and Finance Department*
[6] *Funds to be used for rate stabilization in future years related to multiple collection system, pump station and WWTP projects included in WPCA Financial Model. Includes $850K available for transfer by WPCA Board for unanticipated expenses.*

Updated through 2/28/2021		Year to Date				
		Budget	**Actuals**	**Variance**	**Var %**	**Comments**
Sales	Revenue Rounds	19,690	26,325	6,635	33.7%	No rounds played at all in February due to inclement weather. YTD numbers are still well ahead of budget.
	Non-Revenue Rounds	4,663	5,959	1,296	27.8%	
	Total Rounds	**24,353**	**32,284**	**7,931**	**32.6%**	
	Carts	13,117	18,108	4,991	38.0%	Higher golf rounds have a direct effect on cart rentals. Carts closed down for winter.
	ID Cards	585	285	(300)	-51.3%	Golfers tend to renew when they begin playing in the spring. March ID card sales to date are picking up.
		Budget	**Actuals**	**Variance**	**Var %**	**Comments**
P&L	Golf Revenue	1,020,312	1,279,614	259,302	25.4%	See above, much higher rounds than expected due in part to COVID restrictions.
	Tennis Revenue	15,000	15,000	-	0.0%	
	Restaurant Revenue	9,400	13,650	4,250	45.2%	The Authority is currently in active restaurant operation negotiations.
	Other Revenue	11,133	11,005	(128)	-1.1%	
	Total Revenue	**1,055,845**	**1,319,269**	**263,424**	**24.9%**	
	Management Salary	105,200	106,556	1,356	1.3%	
	Operations Salary	91,725	127,258	35,533	38.7%	High golf and cart rounds created need for add'l work. Jan / Feb exp was lower than budget.
	Maintenance Salary	265,368	277,407	12,039	4.5%	High golf and cart rounds created need for add'l work, plus a prior period expense hitting in FY21.
	Employee Benefits	89,843	92,882	3,039	3.4%	Higher wages result in higher payroll tax.
	Administrative	126,064	142,115	16,051	12.7%	Increase in cred card fees due to higher base of rounds, cashless xactions, 2021 season pass sales.
	Interest & Insurance	48,709	43,377	(5,332)	-10.9%	Too much insurance exp was recognized thru 6/30/20; being corrected over several months.
	Sales & Operations	2,788	2,843	55	2.0%	
	Park Maintenance	120,916	127,299	6,383	5.3%	Water over-BGT by $18k (drought); offset by $7k less in maintenance, $2k grass treatments.
	Park Equipment	54,472	46,312	(8,160)	-15.0%	Keeping equipment maint and purchases to a minimum but this will even out in the coming months.
	Carts	79,237	77,557	(1,680)	-2.1%	
	Operating Expense	**984,322**	**1,043,606**	**59,284**	**6.0%**	
	Operating Income	**71,523**	**275,663**	**204,140**	**285.4%**	
Balance Sheet	Capital Improvements	(35,000)	(29,621)	5,379	-15.4%	Several projects are taking place over Jan-March as approved by the Authority.
	Line of Credit Balance	-	-	-		
	Cash Balance	64,276	267,182	202,906	315.7%	Improved cash position. Last year we had already borrowed $190k against our Line of Credit.

Updated through	2/28/2021	Rest of Year				
		Budget	**Proj.**	**Variance**	**Var %**	**Comments**
Sales	Revenue Rounds	10,331	12,397	2,066	20.0%	Expect only a slight slowdown in rounds with COVID restrictions still in place for remainder of fiscal year.
	Non-Revenue Rounds	3,251	3,251	-	0.0%	
	Total Rounds			-		
	Carts	6,883	8,948	2,065	30.0%	See explanation for Rev Rounds
	ID Cards	585	885	300	51.3%	Slow start to the year due to cold weather. Players will renew upon spring reopening.

		Budget	**Proj.**	**Variance**	**Var %**	**Comments**
P&L	Golf Revenue	564,220	688,348	124,128	22.0%	See above
	Tennis Revenue	10,000	16,800	6,800	68.0%	Tennis contract is finalized.
	Restaurant Revenue	8,000	8,000	-	0.0%	Our future restaurant operations are currently being discussed.
	Other Revenue	9,927	10,000	73	0.7%	
	Total Revenue	**592,147**	**723,148**	**131,001**	**22.1%**	
	Salaries	285,917	330,000	44,083	15.4%	Mostly attributable to much higher rounds but will be monitored. Also reflect expectation for new GM position.
	Employee Benefits	41,370	43,500	2,130	5.1%	
	Administrative	60,573	67,000	6,427	10.6%	Credit card fees will continue to come in over-budget due to excess rounds / cashless transactions.
	Debt Service & Insurance	28,180	29,000	820	2.9%	
	Sales & Operations	2,212	2,900	688	31.1%	Additional rounds = more scorecards, pencils, etc.
	Park Maintenance	63,784	63,784	-	0.0%	Stick to budget going forward.
	Park Equipment	21,528	26,000	4,472	20.8%	$8k underspent - expected to catch up on some additional spending before year-end.
	Carts	56,928	56,000	(928)	-1.6%	Renewed cart lease came in slightly under expectations.
	Operating Expense	**560,492**	**618,184**	**57,692**	**10.3%**	
	Uncategorized Exp/Rev					
	Operating Income	**31,655**	**104,964**	**73,309**	**231.6%**	
Balance Sheet	Capital Improvements	(40,000)	(45,000)	(5,000)	12.5%	We are currently prioritizing potential cap ex projects.
	Line of Credit Balance	-	-	-		We are nearly through off-season with no need to borrow against the LOC.
	Cash Balance	17,862	289,146	271,284	1518.8%	Improved cash position with no LOC borrowings while resuming our City debt repayments.

Oak Hills Park Authority
FY21 Actual vs. Budget

	Feb Act	Feb Bud	Var $	Var %	YTD Act	YTD Bud	Var $	Var %
REVENUE								
4000 · REVENUES								
4001 · Golf Revenue								
4010 · Golf Fees	-$167	$9,168	-$9,335	-101.8%	$858,466	$633,426	$225,040	35.5%
4020 · I.D. Cards	$7,970	$24,737	-$16,767	-67.8%	$30,697	$61,844	-$31,147	-50.4%
4025 · Season Pass	$20,045	$8,985	$11,060	123.1%	$88,332	$71,880	$16,452	22.9%
4030 · Tournament Fees		$0	$0	0.0%	$34,110	$53,872	-$19,762	-36.7%
4050 · Cart Revenue	$0	$0	$0	0.0%	$272,849	$197,263	$75,586	38.3%
4055 · GolfBoard Revenue	$0	$0	$0	0.0%	$889	$0	$889	0.0%
4060 · Golf Revenue - Gift Certif.	$106	$453	-$347	-76.6%	$14,230	$15,402	-$1,172	-7.6%
4070 · Gift & Rain Checks Redeemed	$0	-$132	$132	-100.0%	-$19,959	-$13,374	-$6,585	49.2%
Total 4001 · Golf Revenue	**$27,954**	**$43,212**	**-$15,259**	**-35.3%**	**$1,279,614**	**$1,020,312**	**$259,302**	**25.4%**
4100 · Tennis Revenue	$0	$0	$0	0.0%	$15,000	$15,000	$0	0.0%
4200 · Rental Income	$1,375	$1,375	$0	0.0%	$11,000	$11,000	$0	0.0%
4300 · Investment Income	$43	$4	$39	951.7%	$395	$92	$303	328.4%
4400 · Misc. Income	$0	$0	$0	0.0%	-$391	$41	-$432	-1053.7%
4600 · Restaurant Income	$0	$0	$0	0.0%	$13,650	$9,400	$4,250	45.2%
4700 · Advertising Revenue	$0	$0	$0	0.0%	$0	$0	$0	0.0%
Total Other Revenue	**$1,418**	**$1,379**	**$39**	**2.8%**	**$39,654**	**$35,533**	**$4,121**	**11.6%**
TOTAL REVENUE	**$29,371**	**$44,591**	**-$15,220**	**-34.1%**	**$1,319,269**	**$1,055,845**	**$263,423**	**24.9%**
EXPENSE								
5000 · PERSONNEL EXPENSE								
5010 · Management Salary	$12,291	$13,150	$859	6.5%	$106,556	$105,200	-$1,356	-1.3%
5030 · Operations	$1,743	$2,420	$678	28.0%	$126,183	$91,725	-$34,458	-37.6%
5040 · Operations O/T	$0	$0	$0	0.0%	$1,075	$0	-$1,075	0.0%
5050 · Course Personnel	$22,968	$23,550	$582	2.5%	$197,945	$186,523	-$11,423	-6.1%
5060 · Course Personnel O/T	$0	$0	$0	0.0%	$772	$0	-$772	0.0%
5070 · Seasonal Personnel	$0	$0	$0	0.0%	$78,163	$78,846	$683	0.9%
5080 · Seasonal Personnel O/T	$0	$0	$0	0.0%	$527	$0	-$527	0.0%
Total 5000 · PERSONNEL EXPENSE	**$37,001**	**$39,120**	**$2,119**	5.4%	**$511,221**	**$462,294**	**-$48,927**	-10.6%
5200 · EMPLOYEE BENEFITS								
5210 · Payroll Taxes	$2,791	$2,852	$61	2.1%	$37,761	$40,068	$2,307	5.8%
5230 · State Unemployment	$1,543	$1,467	-$76	-5.2%	$18,978	$14,939	-$4,039	-27.0%
5250 · Health Insurance	$2,301	$2,199	-$102	-4.7%	$17,373	$17,592	$219	1.2%
5260 · Workmans Compensation	$986	$689	-$297	-43.1%	$14,424	$12,352	-$2,072	-16.8%
5270 · Retirement Plans	$492	$558	$66	11.9%	$4,346	$4,892	$546	11.2%
Total 5200 · EMPLOYEE BENEFITS	**$8,113**	**$7,765**	**-$348**	-4.5%	**$92,882**	**$89,843**	**-$3,039**	-3.4%
5400 · ADMINISTRATIVE EXPENSES								
5420 · Telephone	$959	$902	-$57	-6.4%	$8,894	$7,213	-$1,680	-23.3%
5430 · Professional Fees	$2,650	$2,667	$17	0.6%	$21,065	$21,333	$268	1.3%
5436 · Advertising	$989	$712	-$277	-38.9%	$7,886	$7,892	$6	0.1%
5440 · Office Expense	$868	$616	-$252	-40.9%	$11,652	$9,216	-$2,436	-26.4%
5441 · Bank Charges	$16	$10	-$6	-61.8%	$212	$264	$53	20.0%
5442 · Credit Card Fees	$1,096	$1,503	$407	27.1%	$35,747	$23,926	-$11,821	-49.4%
5445 · Postage	$0	$0	$0	0.0%	$170	$31	-$139	-450.2%
5450 · Training and Dues	$0	$0	$0	0.0%	$1,710	$2,286	$576	25.2%
5461 · Authority Secretarial Services	$0	$125	$125	100.0%	$1,090	$1,000	-$90	-9.0%
5469 · Other Outside Services	$305	$275	-$30	-10.8%	$3,870	$3,868	-$2	-0.1%
5470 · Other Admin	$941	$704	-$236	-33.5%	$8,032	$5,635	-$2,397	-42.5%
5480 · Utilities	$3,685	$3,728	$43	1.1%	$41,787	$43,399	$1,612	3.7%
5490 · Water	$0	$0	$0	0.0%	$0	$0	$0	0.0%
Total 5400 · ADMINISTRATIVE EXPENSES	**$11,509**	**$11,241**	**-$267**	-2.4%	**$142,115**	**$126,064**	**-$16,052**	-12.7%
5500 · DEBT SERVICE AND INSURANCE								
5500 · Liability Insurance	$3,831	$5,732	$1,901	33.2%	$40,392	$45,852	$5,460	11.9%

Oak Hills Park Authority
FY21 Actual vs. Budget

	Feb Act	Feb Bud	Var $	Var %	YTD Act	YTD Bud	Var $	Var %
5520 · Interest	$170	$513	$344	67.0%	$2,984	$2,857	-$128	-4.5%
Total 5500 · DEBT SERVICE AND INSURANCE	**$4,000**	**$6,245**	**$2,245**	35.9%	**$43,377**	**$48,709**	**$5,332**	10.9%
5600 · SALES AND OPERATIONS								
5620 · Clubhouse/Pro Shop Maint.	$0	$0	$0	0.0%	$0	$0	$0	0.0%
5640 · Golf Pro Supplies	$0	$0	$0	0.0%	$2,139	$1,788	-$351	-19.6%
5680 · Golf Pro Work Clothes	$0	$0	$0	0.0%	$704	$1,000	$296	29.6%
Total 5600 SALES AND OPERATIONS	**$0**	**$0**	**$0**	0.0%	**$2,843**	**$2,788**	**-$55**	-2.0%
5700 · PARK MAINTENANCE								
5710 · Water	$693	$1,264	$571	45.2%	$54,528	$36,787	-$17,741	-48.2%
5720 · Heating Fuel	$1,173	$1,506	$333	22.1%	$5,008	$6,309	$1,301	20.6%
5730 · Grounds Maintenance	$0	$0	$0	0.0%	$9,449	$16,837	$7,388	43.9%
5740 · Tree Maintenance	$0	$0	$0	0.0%	$4,500	$4,000	-$500	-12.5%
5751 · Agriculture&Chemicals-Purch	$16,758	$375	-$16,383	-4367.6%	$29,280	$46,784	$17,505	37.4%
5752 · Agriculture/Chemicals Utilized	-$16,758		$16,758	0.0%	$15,366	$0	-$15,366	0.0%
5760 · Irrigation Maintenance	$310	$0	-$310	0.0%	$7,691	$7,708	$17	0.2%
5770 · Consumable Tools	$0	$65	$65	100.0%	$1,153	$1,978	$825	41.7%
5780 · Tee and Green Supplies	$0	$356	$356	100.0%	$277	$363	$86	23.7%
5795 · Janitorial Supplies	$0	$0	$0	0.0%	$46	$149	$102	68.9%
Total 5700 · PARK MAINTENANCE	**$2,176**	**$3,566**	**$1,390**	39.0%	**$127,298**	**$120,916**	**-$6,383**	-5.3%
5800 · PARK EQUIPMENT								
5800 · Equipment Maintenance	$1,460	$988	-$472	-47.8%	$19,094	$20,929	$1,835	8.8%
5820 · Building Maintenance	$4,723	$2,433	-$2,290	-94.1%	$19,465	$23,044	$3,579	15.5%
5840 · Small Equipment	$0	$0	$0	0.0%	$1,387	$2,500	$1,113	44.5%
5860 · Gasoline/Diesel Fuel	$0	$449	$449	100.0%	$5,870	$7,999	$2,129	26.6%
5880 · Employee work clothes	$0	$0	$0	0.0%	$496	$0	-$496	0.0%
Total 5800 · PARK EQUIPMENT	**$6,183**	**$3,870**	**-$2,313**	-59.8%	**$46,312**	**$54,472**	**$8,160**	15.0%
6000 · CART EXPENSE								
6010 · Cart Lease Expense	$0	$0	$0	0.0%	$62,018	$60,137	-$1,881	-3.1%
6020 · Electricity	$236	$310	$73	23.7%	$11,319	$9,892	-$1,426	-14.4%
6030 · Maintenance	$0	$0	$0	0.0%	$643	$1,007	$365	36.2%
6050 · Cart Insurance	$400	$400	$0	0.0%	$3,200	$3,200	$0	0.0%
6060 · Misc. Cart Expense	$378	$0	-$378	0.0%	$378	$5,000	$4,622	92.4%
Total 6000 · CART EXPENSE	**$1,014**	**$710**	**-$304**	-42.9%	**$77,557**	**$79,237**	**$1,680**	2.1%
7001 · Uncategorized Expenses								
TOTAL OPERATIONAL EXPENSE	**$69,996**	**$72,516**	**$2,520**	3.5%	**$1,043,606**	**$984,322**	**-$59,283**	-6.0%
TOTAL OPERATIONAL NET INCOME	**-$40,625**	**-$27,925**	**-$12,700**	45.5%	**$275,663**	**$71,523**	**$204,140**	285.4%
Restructured Debt	$0	$0	$0	0.0%	$0	$0	$0	0.0%
Capital Funding $150k	$0	$0	$0	0.0%	$0	$0	$0	0.0%
$150K Operating Debt	$0	$0	$0	0.0%	$0	$0	$0	0.0%
Total Other Expense	**$0**	**$0**	**$0**	0.0%	**$0**	**$0**	**$0**	0.0%
NET INCOME BEFORE CAPITAL EXPENSES	**-$40,625**	**-$27,925**	**-$12,700**	45.5%	**$275,663**	**$71,523**	**$204,140**	285.4%
8000 · OTHER EXPENSE								
8000 · Depreciation/Amortization								
8000 · Depreciation/Amortization Non Cash	$22,125	$18,333	-$3,791	-20.7%	$174,845	$146,667	-$28,179	-19.2%
8001 · Capital projects								
8100 - Capital Proj Cash	$10,150	$0	-$10,150	0.0%	$29,621	$35,000	$5,379	15.4%
8101 - Capital Proj Financed	$0	$0	$0	0.0%	$0	$0	$0	0.0%
Capital Contribution								
Total 8000 · OTHER EXPENSE	$22,125	$18,333	-$13,941	-20.7%	$174,845	$146,667	-$22,800	-19.2%
NET INCOME	**-$62,749**	**-$46,259**	**-$16,491**	35.6%	**$100,818**	**-$75,144**	**$175,961**	-234.2%

OAK HILLS PARK AUTHORITY
Balance Sheet FY20
As of February 28, 2021

	Total			
	As of Feb 28, 2021	As of Feb 29, 2020 (PY)	Change	% Change
ASSETS				
Current Assets				
Bank Accounts				
1000 Cash				
1021 NBT Money Market	276,093.39	21,412.96	254,680.43	1189.38%
1022 NBT Payment Account	-11,662.88	-5,921.84	-5,741.04	-96.95%
1023 NBT Rent Escrow Sec Apt Right	1,351.00	1,351.00	0.00	0.00%
1050 Petty	1,400.00	1,400.00	0.00	0.00%
Total 1000 Cash	$ 267,181.51	$ 18,242.12	$ 248,939.39	1364.64%
Total Bank Accounts	$ 267,181.51	$ 18,242.12	$ 248,939.39	1364.64%
Accounts Receivable				
1201 Accounts Receivable	450.00	0.00	450.00	
Total Accounts Receivable	$ 450.00	$ 0.00	$ 450.00	
Other Current Assets				
1100 Inventory	67,509.00	56,202.58	11,306.42	20.12%
1200 Receivables	0.00	11,849.68	-11,849.68	-100.00%
1300 Prepaid Expenses	5,068.12	6,675.83	-1,607.71	-24.08%
1400 Deposits	0.00	2,100.00	-2,100.00	-100.00%
Total Other Current Assets	$ 72,577.12	$ 76,828.09	-$ 4,250.97	-5.53%
Total Current Assets	$ 340,208.63	$ 95,070.21	$ 245,138.42	257.85%
Fixed Assets				
1500 Fixed Assets				
1505 Machinery and Equipment	1,067,156.87	1,032,548.99	34,607.88	3.35%
1510 Accumulated Depreciation/Amort.	-3,910,248.59	-3,648,027.92	-262,220.67	-7.19%
1520 Furniture & Fixtures	50,085.23	50,085.23	0.00	0.00%
1560 Leasehold Improvements	35,894.79	30,035.97	5,858.82	19.51%
1561 Park Improvements	1,782,769.53	1,773,864.03	8,905.50	0.50%
1562 Restaurant	2,277,134.66	2,277,134.66	0.00	0.00%
1565 Amortize Leasehold Improvements	-28,552.50	-10,220.79	-18,331.71	-179.36%
1570 Capital Projects in Progress	0.00	29,200.00	-29,200.00	-100.00%
Total 1500 Fixed Assets	$1,274,239.99	$ 1,534,620.17	-$260,380.18	-16.97%
Total Fixed Assets	$1,274,239.99	$ 1,534,620.17	-$260,380.18	-16.97%
TOTAL ASSETS	$1,614,448.62	$ 1,629,690.38	-$ 15,241.76	-0.94%
LIABILITIES AND EQUITY				
Liabilities				
Current Liabilities				
Accounts Payable				
2000 *Accounts Payable	46,819.08	35,840.06	10,979.02	30.63%
Total Accounts Payable	$ 46,819.08	$ 35,840.06	$ 10,979.02	30.63%

Other Current Liabilities				
2050 Accounts Payable-Tennis Revenue	0.00	110.00	-110.00	-100.00%
2051 Accounts Payable - OHMGA Revenue	185.00	3,065.00	-2,880.00	-93.96%
2100 Accrued Payroll	13,129.79	11,149.30	1,980.49	17.76%
2104 Accrued retirement contribution	158.05	136.48	21.57	15.80%
2105 Accrued Vacation Pay	26,216.93	30,988.83	-4,771.90	-15.40%
2200 Accrued Expenses	50,397.50	29,545.50	20,852.00	70.58%
2210 Security Deposit-Entrance House				
2212 Security Dep - Apt 2 Right	1,350.00	1,350.00	0.00	0.00%
Total 2210 Security Deposit-Entrance House	**$ 1,350.00**	**$ 1,350.00**	**$ 0.00**	**0.00%**
2230 NBT Credit Line	0.00	190,000.00	-190,000.00	-100.00%
2250 Deferred Revenue	0.00	0.00	0.00	
2251 Tournament Deposits	3,300.00	4,800.00	-1,500.00	-31.25%
2254 Other Deferred	186,029.61	64,939.50	121,090.11	186.47%
Total 2250 Deferred Revenue	**$ 189,329.61**	**$ 69,739.50**	**$ 119,590.11**	**171.48%**
Total Other Current Liabilities	**$ 280,766.88**	**$ 336,084.61**	**-$ 55,317.73**	**-16.46%**
Total Current Liabilities	**$ 327,585.96**	**$ 371,924.67**	**-$ 44,338.71**	**-11.92%**
Long-Term Liabilities				
2701 Consolidated City Debt	2,067,873.05	1,981,729.88	86,143.17	4.35%
2730 Capital Debt (150k)	0.00	76,750.01	-76,750.01	-100.00%
2731 Operating Expense Debt (150k)	0.00	76,752.55	-76,752.55	-100.00%
2764 NBT Truck Loan	0.00	436.28	-436.28	-100.00%
2765 Deere Credit Inc. Progator Sprayer	0.00	1,311.61	-1,311.61	-100.00%
2766 Wells Fargo Eq Bandit Chipper	0.00	2,547.00	-2,547.00	-100.00%
2767 Deere Credit, Inc. Sweeper Vac	1.09	5,245.61	-5,244.52	-99.98%
2768 Deere Credit Inc. Greens Roller	1,749.29	5,154.56	-3,405.27	-66.06%
2770 Deere Credit Inc. Hybrid Mower	0.89	3,128.63	-3,127.74	-99.97%
2772 Wells Fargo 2017 Aera-Vator	1,148.28	2,203.08	-1,054.80	-47.88%
2773 DLL Finance Club Car CA550G Utility Cart	3,096.50	4,386.50	-1,290.00	-29.41%
2774 Wells - Sod Cutter, Progator, 3500-D Groundsmaster	27,852.14	40,818.70	-12,966.56	-31.77%
2775 Deere Credit, Inc. Hybrid Mower	13,582.94	19,400.79	-5,817.85	-29.99%
2776 Wells Fargo MTE 2018 TurfCo Blower	4,449.99	6,020.61	-1,570.62	-26.09%
2777 DLL Finance Club Car CA502 Utility Cart	6,439.97	8,279.99	-1,840.02	-22.22%
2778 Wells Fargo Used Kubota Tractor Mini Ex	22,386.69	28,226.67	-5,839.98	-20.69%
Total Long-Term Liabilities	**$2,148,580.83**	**$ 2,262,392.47**	**-$113,811.64**	**-5.03%**
Total Liabilities	**$2,476,166.79**	**$ 2,634,317.14**	**-$158,150.35**	**-6.00%**
Equity				
3000 Fund Balance				
3010 Fund Balance - Beginning	-42,873.28	-42,873.28	0.00	0.00%
Total 3000 Fund Balance	**-$ 42,873.28**	**-$ 42,873.28**	**$ 0.00**	**0.00%**
3500 Reserves				
3550 Reserve for Contingencies	405,368.10	405,368.10	0.00	0.00%
Total 3500 Reserves	**$ 405,368.10**	**$ 405,368.10**	**$ 0.00**	**0.00%**
3900 Retained Earnings	-1,295,566.94	-1,142,991.32	-152,575.62	-13.35%
Net Income	71,353.95	-224,130.26	295,484.21	131.84%
Total Equity	**-$ 861,718.17**	**-$1,004,626.76**	**$ 142,908.59**	**14.23%**
TOTAL LIABILITIES AND EQUITY	**$1,614,448.62**	**$ 1,629,690.38**	**-$ 15,241.76**	**-0.94%**

OAK HILLS PARK AUTHORITY
P&L - Current Month Vs. Prior Year Month
February 2021

	Total			
	Feb 2021	Feb 2020 (PY)	Change	% Change
Income				
4000 REVENUES				
4001 Golf Revenue				
4010 Golf Fees	-167.00	13,204.00	-13,371.00	-101.26%
4020 I.D. Cards	7,970.00	25,130.00	-17,160.00	-68.28%
4025 Season Pass	20,044.54	0.00	20,044.54	
4030 Tournament Fees	0.00	0.00	0.00	
4050 Cart Revenue	0.00	0.00	0.00	
4055 GolfBoard Revenue	0.00	0.00	0.00	
4060 Golf Revenue - Gift Certif.	106.00	338.00	-232.00	-68.64%
4070 Gift & Rain Checks Redeemed	0.00	-214.00	214.00	100.00%
Total 4001 Golf Revenue	$ 27,953.54	$ 38,458.00	-$10,504.46	-27.31%
4200 Rental Income	1,375.00	1,375.00	0.00	0.00%
4300 Investment Income	42.89	0.82	42.07	5130.49%
4600 Restaurant Income	0.00	2,000.00	-2,000.00	-100.00%
4700 Advertising Revenue	0.00	650.00	-650.00	-100.00%
Total 4000 REVENUES	$ 29,371.43	$ 42,483.82	-$13,112.39	-30.86%
Total Income	$ 29,371.43	$ 42,483.82	-$13,112.39	-30.86%
Gross Profit	$ 29,371.43	$ 42,483.82	-$13,112.39	-30.86%
Expenses				
5000 PERSONNEL EXPENSE				
5010 Management Salary	12,290.60	12,348.90	-58.30	-0.47%
5030 Operations	1,742.50	3,039.80	-1,297.30	-42.68%
5040 Operations O/T	0.00	31.80	-31.80	-100.00%
5050 Course Personnel	22,967.76	20,403.55	2,564.21	12.57%
5060 Course Personnel O/T	0.00	0.00	0.00	
5070 Seasonal Personnel	0.00	0.00	0.00	
5080 Seasonal Personnel O/T	0.00	0.00	0.00	
Total 5000 PERSONNEL EXPENSE	$ 37,000.86	$ 35,824.05	$ 1,176.81	3.28%
5200 EMPLOYEE BENEFITS				
5210 Payroll Taxes	2,790.72	2,718.68	72.04	2.65%
5230 State Unemployment	1,543.46	1,440.03	103.43	7.18%
5250 Health Insurance	2,301.39	2,373.22	-71.83	-3.03%
5260 Workmans Compensation	985.72	867.76	117.96	13.59%
5270 Retirement Plans	491.70	494.74	-3.04	-0.61%
Total 5200 EMPLOYEE BENEFITS	$ 8,112.99	$ 7,894.43	$ 218.56	2.77%
5400 ADMINISTRATIVE EXPENSES				
5420 Telephone	959.03	674.87	284.16	42.11%
5430 Professional Fees	2,650.00	2,500.00	150.00	6.00%
5436 Advertising	989.05	699.18	289.87	41.46%

5440 Office Expense	868.41	605.27	263.14	43.47%
5441 Bank Charges	15.80	14.45	1.35	9.34%
5442 Credit Card Fees	1,096.32	558.92	537.40	96.15%
5461 Authority Secretarial Services	0.00	140.00	-140.00	-100.00%
5469 Other Outside Services	304.58	281.20	23.38	8.31%
5470 Other Administrative	940.62	505.08	435.54	86.23%
5480 Utilities	3,684.97	2,133.46	1,551.51	72.72%
5500 Liability Insurance	3,830.58	6,037.23	-2,206.65	-36.55%
5520 Interest Expense	169.53	1,039.57	-870.04	-83.69%
Total 5400 ADMINISTRATIVE EXPENSES	**$ 15,508.89**	**$ 15,189.23**	**$ 319.66**	**2.10%**
5600 SALES AND OPERATIONS				
5620 Clubhouse Maintenance	0.00	328.68	-328.68	-100.00%
Total 5600 SALES AND OPERATIONS	**$ 0.00**	**$ 328.68**	**-$ 328.68**	**-100.00%**
5700 PARK MAINTENANCE				
5710 Water	692.76	1,168.15	-475.39	-40.70%
5720 Heating Fuel	1,173.46	528.06	645.40	122.22%
5750 Agriculture and Chemicals				
5751 Agriculture&Chemicals-Purchased	16,758.25	0.00	16,758.25	
5752 Agriculture/Chemicals Utilized	-16,758.25	0.00	-16,758.25	
Total 5750 Agriculture and Chemicals	**$ 0.00**	**$ 0.00**	**$ 0.00**	
5760 Irrigation Maintenance	310.00	0.00	310.00	
5770 Consumable Tools	0.00	-393.82	393.82	100.00%
5780 Tee and Green Supplies	0.00	432.02	-432.02	-100.00%
5800 Equipment Maintenance	1,460.41	1,338.10	122.31	9.14%
5820 Building Maintenance	4,722.87	1,400.02	3,322.85	237.34%
Total 5700 PARK MAINTENANCE	**$ 8,359.50**	**$ 4,472.53**	**$ 3,886.97**	**86.91%**
6000 CART EXPENSE				
6020 Electricity	236.13	558.76	-322.63	-57.74%
6050 Cart Insurance	400.00	400.00	0.00	0.00%
6060 Misc. Cart Expense	377.95	0.00	377.95	
Total 6000 CART EXPENSE	**$ 1,014.08**	**$ 958.76**	**$ 55.32**	**5.77%**
Total Expenses	**$ 69,996.32**	**$ 64,667.68**	**$ 5,328.64**	**8.24%**
Net Operating Income	**-$40,624.89**	**-$ 22,183.86**	**-$18,441.03**	**-83.13%**
Other Expenses				
8000 Depreciation/Amortization	22,124.56	19,973.46	2,151.10	10.77%
8001 Capital projects				
8100 Capital Projects - Cash	10,150.00	0.00	10,150.00	
Total 8001 Capital projects	**$ 10,150.00**	**$ 0.00**	**$ 10,150.00**	
Total Other Expenses	**$ 32,274.56**	**$ 19,973.46**	**$ 12,301.10**	**61.59%**
Net Other Income	**-$32,274.56**	**-$ 19,973.46**	**-$12,301.10**	**-61.59%**
Net Income	**-$72,899.45**	**-$ 42,157.32**	**-$30,742.13**	**-72.92%**

OAK HILLS PARK AUTHORITY
P&L - Current YTD Vs. Prior YTD
July 2020 - February 2021

	Total			
	Jul 2020 - Feb 2021	Jul 2019 - Feb 2020 (PY)	Change	% Change
Income				
4000 REVENUES				
4001 Golf Revenue				
4010 Golf Fees	858,465.85	597,608.68	260,857.17	43.65%
4020 I.D. Cards	30,697.00	52,240.00	-21,543.00	-41.24%
4025 Season Pass	88,332.26	0.00	88,332.26	
4030 Tournament Fees	34,110.00	62,875.00	-28,765.00	-45.75%
4050 Cart Revenue	272,849.15	194,382.00	78,467.15	40.37%
4055 GolfBoard Revenue	889.00	2,897.00	-2,008.00	-69.31%
4060 Golf Revenue - Gift Certif.	14,230.00	15,473.00	-1,243.00	-8.03%
4070 Gift & Rain Checks Redeemed	-19,958.85	-14,366.10	-5,592.75	-38.93%
Total 4001 Golf Revenue	**$ 1,279,614.41**	**$ 911,109.58**	**$368,504.83**	**40.45%**
4100 Tennis Revenue	15,000.00	15,052.80	-52.80	-0.35%
4200 Rental Income	11,000.00	11,000.00	0.00	0.00%
4300 Investment Income	395.04	33.51	361.53	1078.87%
4400 Misc. Income	-390.92	128.89	-519.81	-403.30%
4600 Restaurant Income	13,650.00	28,000.00	-14,350.00	-51.25%
4700 Advertising Revenue	0.00	650.00	-650.00	-100.00%
Total 4000 REVENUES	**$ 1,319,268.53**	**$ 965,974.78**	**$353,293.75**	**36.57%**
Total Income	**$ 1,319,268.53**	**$ 965,974.78**	**$353,293.75**	**36.57%**
Gross Profit	**$ 1,319,268.53**	**$ 965,974.78**	**$353,293.75**	**36.57%**
Expenses				
5000 PERSONNEL EXPENSE				
5010 Management Salary	106,555.98	105,723.47	832.51	0.79%
5030 Operations	126,183.41	117,859.18	8,324.23	7.06%
5040 Operations O/T	1,075.01	1,059.74	15.27	1.44%
5050 Course Personnel	197,945.43	197,730.89	214.54	0.11%
5060 Course Personnel O/T	771.72	767.52	4.20	0.55%
5070 Seasonal Personnel	78,162.68	92,872.80	-14,710.12	-15.84%
5080 Seasonal Personnel O/T	526.53	806.70	-280.17	-34.73%
Total 5000 PERSONNEL EXPENSE	**$ 511,220.76**	**$ 516,820.30**	**-$ 5,599.54**	**-1.08%**
5200 EMPLOYEE BENEFITS				
5210 Payroll Taxes	37,760.94	39,199.12	-1,438.18	-3.67%
5230 State Unemployment	18,977.87	15,034.66	3,943.21	26.23%
5250 Health Insurance	17,373.45	20,212.90	-2,839.45	-14.05%
5260 Workmans Compensation	14,423.92	12,467.12	1,956.80	15.70%
5270 Retirement Plans	4,345.71	4,147.36	198.35	4.78%
Total 5200 EMPLOYEE BENEFITS	**$ 92,881.89**	**$ 91,061.16**	**$ 1,820.73**	**2.00%**
5400 ADMINISTRATIVE EXPENSES				

5420 Telephone	8,893.87	7,179.73	1,714.14	23.87%
5430 Professional Fees	21,065.14	20,015.14	1,050.00	5.25%
5436 Advertising	7,885.59	8,891.44	-1,005.85	-11.31%
5440 Office Expense	11,652.41	9,710.12	1,942.29	20.00%
5441 Bank Charges	211.62	198.55	13.07	6.58%
5442 Credit Card Fees	35,747.26	21,899.19	13,848.07	63.24%
5445 Postage	170.40	22.00	148.40	674.55%
5450 Training and Dues	1,710.00	1,375.00	335.00	24.36%
5461 Authority Secretarial Services	1,090.00	1,250.00	-160.00	-12.80%
5469 Other Outside Services	3,869.96	3,823.90	46.06	1.20%
5470 Other Administrative	8,032.43	5,532.80	2,499.63	45.18%
5480 Utilities	41,786.68	44,226.49	-2,439.81	-5.52%
5500 Liability Insurance	40,392.47	48,093.35	-7,700.88	-16.01%
5520 Interest Expense	2,984.39	5,633.99	-2,649.60	-47.03%
Total 5400 ADMINISTRATIVE EXPENSES	**$ 185,492.22**	**$ 177,851.70**	**$ 7,640.52**	**4.30%**
5600 SALES AND OPERATIONS				
5620 Clubhouse Maintenance	0.00	4,808.45	-4,808.45	-100.00%
5640 Golf Pro Supplies	2,138.93	1,323.31	815.62	61.63%
5680 Golf Pro Work Clothes	704.14	0.00	704.14	
Total 5600 SALES AND OPERATIONS	**$ 2,843.07**	**$ 6,131.76**	**-$ 3,288.69**	**-53.63%**
5700 PARK MAINTENANCE				
5710 Water	54,527.96	30,303.14	24,224.82	79.94%
5720 Heating Fuel	5,008.49	6,456.71	-1,448.22	-22.43%
5730 Grounds Maintenance	9,448.95	11,431.65	-1,982.70	-17.34%
5740 Tree Maintenance	4,500.00	200.00	4,300.00	2150.00%
5750 Agriculture and Chemicals				
5751 Agriculture&Chemicals-Purchased	29,279.66	19,495.46	9,784.20	50.19%
5752 Agriculture/Chemicals Utilized	15,365.84	27,552.58	-12,186.74	-44.23%
Total 5750 Agriculture and Chemicals	**$ 44,645.50**	**$ 47,048.04**	**-$ 2,402.54**	**-5.11%**
5760 Irrigation Maintenance	7,691.23	7,085.48	605.75	8.55%
5770 Consumable Tools	1,152.85	2,080.44	-927.59	-44.59%
5780 Tee and Green Supplies	276.91	445.52	-168.61	-37.85%
5795 Janitorial Supplies	46.27	0.00	46.27	
5800 Equipment Maintenance	19,094.23	24,282.67	-5,188.44	-21.37%
5810 Equipment Rental	0.00	98.64	-98.64	-100.00%
5820 Building Maintenance	19,465.24	11,686.88	7,778.36	66.56%
5840 Small Equipment	1,386.71	516.19	870.52	168.64%
5860 Gasoline/Diesel Fuel	5,869.87	8,035.07	-2,165.20	-26.95%
5880 Employee work clothes	496.01	63.74	432.27	678.18%
Total 5700 PARK MAINTENANCE	**$ 173,610.22**	**$ 149,734.17**	**$ 23,876.05**	**15.95%**
6000 CART EXPENSE				
6010 Cart Lease Expense	62,018.00	56,985.74	5,032.26	8.83%
6015 Board Lease Expense	0.00	4,178.01	-4,178.01	-100.00%
6020 Electricity	11,318.93	10,485.76	833.17	7.95%
6030 Maintenance	642.51	1,204.42	-561.91	-46.65%
6050 Cart Insurance	3,200.00	3,200.00	0.00	0.00%
6060 Misc. Cart Expense	377.95	0.00	377.95	

Total 6000 CART EXPENSE	$ 77,557.39	$ 76,053.93	$ 1,503.46	1.98%
Total Expenses	$ 1,043,605.55	$ 1,017,653.02	$ 25,952.53	2.55%
Net Operating Income	$ 275,662.98	-$ 51,678.24	$327,341.22	633.42%
Other Expenses				
8000 Depreciation/Amortization	174,845.38	159,787.68	15,057.70	9.42%
8001 Capital projects				
8100 Capital Projects - Cash	29,621.02	12,664.34	16,956.68	133.89%
Total 8001 Capital projects	$ 29,621.02	$ 12,664.34	$ 16,956.68	133.89%
Total Other Expenses	$ 204,466.40	$ 172,452.02	$ 32,014.38	18.56%
Net Other Income	-$ 204,466.40	-$ 172,452.02	-$ 32,014.38	-18.56%
Net Income	$ 71,196.58	-$ 224,130.26	$295,326.84	131.77%

OAK HILLS SALES ANALYSIS FEBRUARY 2021 FISCAL

Description	Feb-21	Feb-20	Inc/(Dec)	YTD FY21	YTD FY20	Inc/(Dec)
Revenue Rounds	0	544	-100.0%	26,325	19,558	34.6%
Barter Rounds	0	12	-100.0%	1,507	1,343	12.2%
Season Pass Rounds	0	0	0.0%	3,981	0	0.0%
Comp Rounds	0	0	0.0%	471	507	-7.1%
Total All Rounds	0	556	-100.0%	32,284	21,408	50.8%
Total Carts	0	0	0.0%	18,108	12,768	41.8%
Total Boards	0	0	0.0%	43	147	-70.7%
Total Golf ID Cards	68	268	-74.6%	285	574	-50.3%
Total Season Passes	17	0	0.0%	64	0	0.0%
Total Gift Cards	2	5	-60.0%	214	232	-7.8%
Total GPS Ad Sales	0	3	-100.0%	0	3	-100.0%
Total $ Revenue Rounds	$0	$13,256	-100.0%	$889,797	$627,588	41.8%
Total Carts $	$0	$0	0.0%	$290,226	$205,202	41.4%
Total Board $	$0	$0	0.0%	$946	$3,080	-69.3%
Total Golf ID Cards $	$7,970	$25,310	-68.5%	$32,467	$52,660	-38.3%
Total Season Pass $	$33,120	$0	0.0%	$127,790	$0	0.0%
Total Gift Cards $	$106	$338	-68.6%	$15,512	$15,473	0.3%
Total GPS Advertising $	$0	$650	-100.0%	$0	$650	-100.0%
Rain Chks/Gift Cards Redeemed	-$167	-$214	-22.0%	-$18,447	-$14,366	28.4%
	$41,029	**$39,340**	**4.3%**	**$1,338,292**	**$890,287**	**50.3%**
$ Revenue/Revenue Round	**$0.00**	**$24.37**	-100.0%	**$33.80**	**$32.09**	5.3%
Carts/Revenue Round	**0.0%**	**0.0%**	0.0%	**68.8%**	**65.3%**	5.4%
Cart $/Revenue Round	**$0.00**	**$0.00**	0.0%	**$11.02**	**$10.49**	5.1%
Cart $/Cart Round	**$0.00**	**$0.00**	0.0%	**$16.03**	**$16.07**	-0.3%
Board $/Board Round	**$0.00**	**$0.00**	0.0%	**$22.00**	**$20.95**	5.0%
ID Card $/Card	**$117.21**	**$94.44**	24.1%	**$113.92**	**$91.74**	24.2%
Resident Adult 18 Rounds	0	480	-100.0%	5,474	5,650	-3.1%
Resident Senior 18 Rounds	0	6	-100.0%	4,594	3,746	22.6%
Junior/Golf Team 18 Rounds	0	34	-100.0%	906	478	89.5%
Golf League 18 Rounds	0	0	0.0%	216	114	89.5%
Employee 18 Rounds	0	3	-100.0%	276	331	-16.6%
Non Resident 18 Rounds	0	6	-100.0%	13,533	8,176	65.5%
Total 9 Hole Rounds	0	15	-100.0%	1,326	1,063	24.7%
Total Revenue Rounds	***0***	***544***	***-100.0%***	***26,325***	***19,558***	***34.6%***
Resident Adult 18 Rounds $	$0	$12,131	-100.0%	$181,629	$167,219	8.6%
Resident Senior 18 Rounds $	$0	$110	-100.0%	$121,346	$95,889	26.5%
Junior/Golf Team 18 Rounds $	$0	$609	-100.0%	$17,819	$9,181	94.1%
Golf League 18 Rounds	$0	$0	0.0%	$2,967	$2,615	13.5%
Employee 18 Rounds $	$0	$21	-100.0%	$1,903	$2,317	-17.9%
Non Resident 18 Rounds $	$0	$111	-100.0%	$533,771	$327,298	63.1%
Total 9 Hole Rounds $	$0	$274	-100.0%	$30,362	$23,069	31.6%
Total $ Revenue Rounds	***0***	***13,256***	***-100.0%***	***889,797***	***627,588***	***41.8%***
Senior Non-Resident ID	7	14	-50.0%	28	36	-22.2%
Adult Non-Resident ID	5	21	-76.2%	17	38	-55.3%
Family ID	0	0	0.0%	0	0	0.0%
Total Non-Resident ID's	***12***	***35***	***-65.7%***	***45***	***74***	***-39.2%***
GolfNow/TeeOff Rounds	0	0	0.0%	1914	784	144.1%
GolfNow/TeeOff Dollars	$0	$0	0.0%	$74,335	$29,680	150.5%
Dollars/Round	$0.00	$0.00	0.0%	$38.84	$37.86	2.6%
City of Norwalk debt paydown	**$0**					

OAK HILLS SALES ANALYSIS FEBRUARY 2021 CALENDAR

Description	Feb-21	Feb-20	Inc/(Dec)	YTD 2021	YTD 2020	Inc/(Dec)
Revenue Rounds	0	544	-100.0%	419	901	-53.5%
Barter Rounds	0	12	-100.0%	124	33	275.8%
Season Pass Rounds	0	0	0.0%	176	0	0.0%
Comp Rounds	0	0	0.0%	2	0	0.0%
Total All Rounds	0	556	-100.0%	721	934	-22.8%
Total Carts	0	0	0.0%	0	7	-100.0%
Total Boards	0	0	0.0%	0	0	0.0%
Total Golf ID Cards	68	268	-74.6%	168	448	-62.5%
Total Season Passes	17	0	0.0%	35	0	0.0%
Total Gift Cards	2	5	-60.0%	4	16	-75.0%
Total GPS Ad Sales	0	3	-100.0%	0	3	-100.0%
Total $ Revenue Rounds	$0	$13,256	-100.0%	$8,714	$21,587	-59.6%
Total Carts $	$0	$0	0.0%	$0	$17	-100.0%
Total Board $	$0	$0	0.0%	$0	$0	0.0%
Total Golf ID Cards $	$7,970	$25,310	-68.5%	$19,870	$43,290	-54.1%
Total Season Pass $	$33,120	$0	0.0%	$71,175	$0	0.0%
Total Gift Cards $	$106	$338	-68.6%	$356	$1,663	-78.6%
Total GPS Advertising $	$0	$650	-100.0%	0	$650	-100.0%
Rain Chks/Gift Cards Redeemed	-$167	-$214	-22.0%	-$167	-$339	-50.7%
	$41,029	**$39,340**	**4.3%**	**$99,948**	**$66,868**	**49.5%**
$ Revenue/Revenue Round	**$0.00**	**$24.37**	-100.0%	**$20.80**	**$23.96**	-13.2%
Carts/Revenue Round	**0.0%**	**0.0%**	0.0%	**0.0%**	**0.8%**	-100.0%
Cart $/Revenue Round	**$0.00**	**$0.00**	0.0%	**$0.00**	**$0.02**	-100.0%
Cart $/Cart Round	**$0.00**	**$0.00**	0.0%	**$0.00**	**$2.43**	-100.0%
Board $/Board Round	**$0.00**	**$0.00**	0.0%	**$0.00**	**$0.00**	0.0%
ID Card $/Card	**$117.21**	**$94.44**	24.1%	**$118.27**	**$96.63**	22.4%
Resident Adult 18 Rounds	0	480	-100.0%	186	780	-76.2%
Resident Senior 18 Rounds	0	6	-100.0%	182	23	691.3%
Junior/Golf Team 18 Rounds	0	34	-100.0%	13	51	-74.5%
Golf League 18 Rounds	0	0	0.0%	0	0	0.0%
Empl 18 Rounds	0	3	-100.0%	0	5	-100.0%
Non Resident 18 Rounds	0	6	-100.0%	38	24	58.3%
Total 9 Hole Rounds	0	15	-100.0%	0	18	-100.0%
Total Revenue Rounds	***0***	***544***	***-100.0%***	***419***	***901***	***-53.5%***
Resident Adult 18 Rounds $	$0	$12,131	-100.0%	$4,240	$19,561	-78.3%
Resident Senior 18 Rounds $	$0	$110	-100.0%	$3,445	$335	928.4%
Junior/Golf Team 18 Rounds $	$0	$609	-100.0%	$180	$896	-79.9%
Golf League 18 Rounds	$0	$0	0.0%	$0	$0	0.0%
Empl 18 Rounds $	$0	$21	-100.0%	$0	$35	-100.0%
Non Resident 18 Rounds $	$0	$111	-100.0%	$849	$432	96.5%
Total 9 Hole Rounds $	$0	$274	-100.0%	$0	$328	-100.0%
Total $ Revenue Rounds	***0***	***13,256***	***-100.0%***	***8,714***	***21,587***	***-59.6%***
SR NONRES DISC	7	14	-50.0%	20	34	-41.2%
NONRES DISCOUNT	5	21	-76.2%	11	36	-69.4%
FAMILY REG	0	0	0.0%	0	0	0.0%
Total Non-Resident ID's	***12***	***35***	***-65.7%***	***31***	***70***	***-55.7%***
GolfNow Rounds	0	0	0.0%	10	0	0.0%
GolfNow Dollars	$0	$0	0.0%	$163	$0	0.0%
Dollars/Round	$0.00	$0.00	0.0%	$16.33	$0.00	0.0%

YEAR TO DATE CAPITAL EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
006 INFORMATION TECHNOLOGY							
C0375 CITY TECHNOLOGY	382,818	0	382,818	114,986.30	49,112.12	218,719.59	42.9%
TOTAL INFORMATION TECHNOLOGY	382,818	0	382,818	114,986.30	49,112.12	218,719.59	42.9%
009 REDEVELOPMENT							
C0277 NORWALK CTR DEVELOPMENT PROJE	57,707	0	57,707	57,707.42	.00	.00	100.0%
C0287 WALL STREET DEVELOPMENT PROJE	268,185	0	268,185	73,762.89	.00	194,422.44	27.5%
C0288 AFFORDABLE HOUSING	250,000	0	250,000	250,000.00	.00	.00	100.0%
C0433 WALL ST DEVELOPMENT (POKO)	4,288,084	0	4,288,084	.00	.00	4,288,083.73	.0%
C0467 WATERFRONT PUBLIC ACCESS	678,833	0	678,833	5,119.50	.00	673,713.77	.8%
C0468 BIKEWAY PLAN	280,393	0	280,393	.00	.00	280,392.93	.0%
C0534 NORTH WATER STREET LIGHTING	62,506	0	62,506	.00	.00	62,505.60	.0%
C0560 CHOICE NEIGHBORHOODS DISTRICT	1,205,071	0	1,205,071	.00	3,800.00	1,201,270.68	.3%
C0591 FACADE IMPROVEMENTS REDEVELOP	365,896	0	365,896	.00	.00	365,895.53	.0%
C0663 URBAN CORE INFRASTRUCTURE PRO	203,983	0	203,983	55,968.40	.00	148,014.60	27.4%
TOTAL REDEVELOPMENT	7,660,657	0	7,660,657	442,558.21	3,800.00	7,214,299.28	5.8%
010 HUMAN RELATIONS & FAIR RENT							
C0536 ADA COMPLIANCE	577,406	0	577,406	140,219.47	40,263.03	396,923.36	31.3%
TOTAL HUMAN RELATIONS & FAIR RENT	577,406	0	577,406	140,219.47	40,263.03	396,923.36	31.3%
013 FINANCE							
C0375 CITY TECHNOLOGY	559,038	0	559,038	240,371.03	242,495.72	76,171.34	86.4%
TOTAL FINANCE	559,038	0	559,038	240,371.03	242,495.72	76,171.34	86.4%
020 COMMUNITY SERVICES							

YEAR TO DATE CAPITAL EXPENDITURES

FOR 2021 13

020 COMMUNITY SERVICES	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
C0548 NORWALK NEWSPAPER DIGITIZATIO	50,000	0	50,000	49,999.98	.00	.02	100.0%
C0552 SECURITY SYSTEM REPLACEMENT	10,840	0	10,840	.00	.00	10,840.00	.0%
C0612 HEALTH BUILDING UPGRADES	46,520	0	46,520	.00	.00	46,520.00	.0%
C0627 OIL PROVER	2,459	0	2,459	.00	.00	2,459.00	.0%
C0628 HEALTH BUILDING UPGRADES	2,157	0	2,157	2,157.31	.00	.00	100.0%
C0629 HEALTH TECHNOLOGY UPGRADES	10,464	0	10,464	9,642.11	.00	822.07	92.1%
C0662 LIBRARY EXPANSION ARCHITECTUR	1,570,000	0	1,570,000	.00	.00	1,570,000.00	.0%
C0784 LAPTOP DISPENSERS	70,000	0	70,000	.00	.00	70,000.00	.0%
C0785 AUDITORIUM REFRESH	68,000	0	68,000	.00	.00	68,000.00	.0%
TOTAL COMMUNITY SERVICES	1,830,440	0	1,830,440	61,799.40	.00	1,768,641.09	3.4%
030 POLICE DEPARTMENT							
C0524 VEHICLES	119,000	0	119,000	.00	119,000.00	.00	100.0%
C0578 TACTICAL BALLISTIC HELMETS	1,525	0	1,525	.00	.00	1,525.00	.0%
C0579 LICENSE PLATE READER	1,870	0	1,870	2,275.00	.00	-405.00	121.7%
C0597 COMMUNICATION GEAR	10,810	0	10,810	10,810.29	.00	.00	100.0%
C0637 ANIMAL CONTROL VAN	10,152	0	10,152	.00	.00	10,151.80	.0%
C0665 CARS AND VANS	624,575	0	624,575	13,916.14	428,992.80	181,666.06	70.9%
TOTAL POLICE DEPARTMENT	767,932	0	767,932	27,001.43	547,992.80	192,937.86	74.9%
031 FIRE DEPARTMENT							
C0310 SCBA AIRPAKS,FACEPIECES &REGU	48,000	0	48,000	18,319.00	.00	29,681.00	38.2%
C0385 BUILDING REPAIRS - VARIOUS ST	38,322	0	38,322	6,265.50	.00	32,056.12	16.3%
C0437 APPARATUS REPLACEMENT	809	0	809	.00	.00	808.76	.0%
C0556 FIRE PROTECTION & EMG SVCS-WS	85	0	85	.00	.00	85.00	.0%
C0557 RENOVATE/UPGRADE STATIONS & F	348,020	0	348,020	73,765.17	191,250.00	83,004.97	76.1%
C0616 FIRETRUCK INTERCOM W HEADSETS	380	0	380	.00	.00	380.00	.0%
C0666 BATTERY POWERED EXTRICATION E	110,000	0	110,000	110,000.00	.00	.00	100.0%
C0667 MOBILE RADIO UPGRADE	177,402	0	177,402	2,251.78	14,466.33	160,683.89	9.4%
C0668 POWER WASHER	10,964	0	10,964	10,960.00	.00	4.00	100.0%
C0669 TRAINING TOWER	19,000	0	19,000	10,605.00	.00	8,395.00	55.8%
C0770 UTILITY VEHICLE	25,500	0	25,500	25,500.00	.00	.00	100.0%
TOTAL FIRE DEPARTMENT	778,482	0	778,482	257,666.45	205,716.33	315,098.74	59.5%

036 COMBINED DISPATCH

YEAR TO DATE CAPITAL EXPENDITURES

FOR 2021 13

036 COMBINED DISPATCH	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
C0615 REPLACEMENT OF PORTABLE RADIO	168,895	0	168,895	.00	50,000.00	118,894.84	29.6%
C0638 COMMUNICATION CONSOLE	14,390,000	0	14,390,000	.00	880,000.00	13,510,000.00	6.1%
TOTAL COMBINED DISPATCH	14,558,895	0	14,558,895	.00	930,000.00	13,628,894.84	6.4%
037 COMMUNITY DEVELOPMENT							
C0232 TRAFFIC SIGNALS EQUIPMENT	550,000	0	550,000	.00	.00	550,000.00	.0%
C0441 SAFE ROUTES TO SCHOOL	225,000	0	225,000	.00	.00	225,000.00	.0%
C0514 TRANSPORATION MASTER PLAN IMP	210,000	0	210,000	.00	100,000.00	110,000.00	47.6%
C0562 STRIPING & SIGNING	150,000	0	150,000	.00	.00	150,000.00	.0%
C0581 PROJECTED CROSSWALKS / WARNIN	30,000	0	30,000	.00	29,475.86	524.14	98.3%
C0598 PAVEMENT MARKINGS FOR BIKING	50,000	0	50,000	.00	.00	50,000.00	.0%
C0648 ARTISTIC CROSSWALK SIGNS	25,000	0	25,000	.00	.00	25,000.00	.0%
C0649 NEW SIDEWALK CONSTRUCTION	100,000	0	100,000	.00	.00	100,000.00	.0%
C0650 FLEET EQUIPMENT	40,000	0	40,000	.00	39,799.00	201.00	99.5%
C0773 SMALL BUSINESS/MAIN ST. PROGR	150,000	0	150,000	54,820.00	.00	95,180.00	36.5%
C0774 ROWAYTON AVENUE SIDEWALK	30,000	0	30,000	.00	.00	30,000.00	.0%
C0775 HUNT STREET/WITCH LANE SIDEWA	50,000	0	50,000	.00	.00	50,000.00	.0%
C0776 GEORGE AVE SIDEWALKS	40,000	0	40,000	.00	.00	40,000.00	.0%
C0777 NORWALK RIVER VALLEY TRAIL	50,000	0	50,000	.00	.00	50,000.00	.0%
C0778 UPDATE OF ZONING REGULATIONS	200,000	0	200,000	.00	200,000.00	.00	100.0%
C0779 BUSINESS INCENTIVE ECON ANALY	50,000	0	50,000	.00	.00	50,000.00	.0%
C0780 TOURISM BRANDING & MARKETING	100,000	0	100,000	22,437.50	77,562.50	.00	100.0%
C0781 BUSINESS OUTREACH & MKTING ST	50,000	0	50,000	.00	.00	50,000.00	.0%
C0792 MLK BLVD ART	50,000	0	50,000	5,250.00	5,250.00	39,500.00	21.0%
TOTAL COMMUNITY DEVELOPMENT	2,150,000	0	2,150,000	82,507.50	452,087.36	1,615,405.14	24.9%
040 PUBLIC WORKS							
C0021 PAVEMENT MANAGEMENT PROGRAM	9,472,258	0	9,472,258	4,441,750.11	1,913,466.65	3,117,040.78	67.1%
C0037 GEOGRAPHIC INFO SYSTEM	15,349	0	15,349	.00	15,349.30	.00	100.0%
C0119 PUBLIC WORKS CENTER	7,639	0	7,639	.00	.00	7,639.10	.0%
C0131 BACKSTOPS AND FENCING	50,000	0	50,000	1,000.00	.00	49,000.00	2.0%
C0232 TRAFFIC SIGNALS EQUIPMENT	421,443	0	421,443	195,721.84	171,994.77	53,726.79	87.3%
C0233 TREE PLANTING-DPW	91,979	0	91,979	24,883.52	67,095.51	.00	100.0%
C0234 TEA21-LOCAL TRANS CAPITAL IMP	2,451,774	0	2,451,774	.00	2,353,865.69	97,908.20	96.0%
C0295 BEN FRANKLIN - VARIOUS REPAIR	-7,550	0	-7,550	.00	.00	-7,550.00	.0%
C0302 GENERAL DRAINAGE	445,787	0	445,787	253,781.00	57,911.29	134,094.25	69.9%

YEAR TO DATE CAPITAL EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
C0303 PRKING FACILITIES REV CONTROL	1,105,199	0	1,105,199	71,871.25	64,921.95	968,405.99	12.4%
C0313 FLEET REPLACEMENT	1,194,189	0	1,194,189	237,611.00	949,587.80	6,990.66	99.4%
C0315 BRIDGE REPAIRS	297,655	0	297,655	53,858.16	136,122.50	107,674.23	63.8%
C0318 SIDEWALKS & CURBS	2,885,102	0	2,885,102	445,335.33	2,589,776.16	-150,009.46	105.2%
C0321 BASKETBALL & TENNIS COURTS	575,000	0	575,000	.00	435,000.00	140,000.00	75.7%
C0327 VARIOUS BLDGS-ENERGY CONSERVA	4,652	0	4,652	4,652.24	.00	.00	100.0%
C0360 PUMP STATION UPGRADE/REPLACEM	8,260,871	0	8,260,871	26,073.50	57,155.07	8,177,642.30	1.0%
C0361 COLLECTION SYSTEM REHABILITAT	9,612,560	0	9,612,560	1,081,944.92	3,037,839.23	5,492,775.77	42.9%
C0363 SCADA AND I&C SYSTEMS	237,993	0	237,993	34,205.60	203,787.43	.00	100.0%
C0364 SCHOOL & PARK PLAYGROUNDS	300,000	0	300,000	249,315.32	.00	50,684.68	83.1%
C0365 CALF PASTURE BEACH	325,000	0	325,000	.00	.00	325,000.00	.0%
C0366 CRANBURY PARK	580,000	0	580,000	21,806.35	13,048.65	545,145.00	6.0%
C0370 TREE PLANTING	50,000	0	50,000	.00	.00	50,000.00	.0%
C0372 OPEN SPACE FUND	50,000	0	50,000	.00	.00	50,000.00	.0%
C0392 BRIDGE REPAIRS - PERRY AVE	146,754	0	146,754	.00	.00	146,753.52	.0%
C0407 NORWALK RIVER VALLEY TRAIL	594,546	0	594,546	43,062.00	551,484.20	.00	100.0%
C0425 STORMWATER MGMT PLAN	929,341	0	929,341	462,694.40	471,956.73	-5,310.44	100.6%
C0439 CITY HALL REPAIRS & IMPROVEME	263,806	0	263,806	3,471.53	44,074.16	216,260.28	18.0%
C0440 WATERCOURSE MAINTENANCE	4,463,068	0	4,463,068	231,972.72	422,818.62	3,808,277.13	14.7%
C0446 ALTERNATIVE DISINFECTION	337,991	0	337,991	327,874.89	10,116.21	.00	100.0%
C0465 REVENUE CONTROL EQUIPMENT	330,984	0	330,984	.00	.00	330,984.32	.0%
C0471 EAST AVE RECONSTRUCTION	4,086,855	0	4,086,855	.00	251,997.00	3,834,858.00	6.2%
C0476 VARIOUS CITY BLDGS REPAIRS	-437	0	-437	.00	1,506.20	-1,943.13	-344.7%
C0486 VEHICLES	275,000	0	275,000	.00	106,702.63	168,297.37	38.8%
C0496 JAMES STREET BRIDGE	598,810	0	598,810	24,910.36	37,470.40	536,428.74	10.4%
C0503 FOOTPATH REPLACEMENT	204,274	0	204,274	29,071.08	.00	175,202.52	14.2%
C0512 WATER STREET OUTLET MAINTENAN	250,000	0	250,000	.00	.00	250,000.00	.0%
C0513 CULVERT REHABILITATION	280,000	0	280,000	.00	.00	280,000.00	.0%
C0514 TRANSPORATION MASTER PLAN IMP	899,769	0	899,769	3,880.00	.00	895,888.63	.4%
C0515 COMPACTOR REPLACEMENT	224,888	0	224,888	.00	15,000.00	209,888.20	6.7%
C0526 GLOVER AVENUE BRIDGE RAILS	275,186	0	275,186	.00	.00	275,186.42	.0%
C0528 TRAFFIC SYSTEM ENHANCEMENTS	37,650	0	37,650	.00	.00	37,650.10	.0%
C0530 ANN ST SIPHONE SLUICE	782	0	782	.00	.00	782.48	.0%
C0545 SOLIDS HANDLING FACILITY	9,729,889	0	9,729,889	136,459.95	169,521.85	9,423,907.33	3.1%
C0562 STRIPING & SIGNING	254,678	0	254,678	.00	160,670.20	94,008.00	63.1%
C0564 ELY AVE/BOUTON HYDRULIC	1,000,000	0	1,000,000	.00	1,000,000.00	.00	100.0%
C0581 PROJECTED CROSSWALKS / WARNIN	27,412	0	27,412	5,312.14	22,100.00	.00	100.0%
C0582 SOUTHWIND / MARIN AREA DRAINA	74,606	0	74,606	.00	.00	74,606.30	.0%
C0598 PAVEMENT MARKINGS FOR BIKING	42,790	0	42,790	.00	.00	42,790.00	.0%
C0599 SEAVIEW AVENUE IMPROVEMENTS	200,000	0	200,000	.00	200,000.00	.00	100.0%
C0617 STRUCTURAL INSPECTIONS & REPA	82,419	0	82,419	7,471.25	.00	74,948.13	9.1%
C0631 WEST ROCKS SOCCER COMPLEX	900,000	0	900,000	.00	845,652.66	54,347.34	94.0%
C0642 WEST CEDAR BRIDGE	2,084,850	0	2,084,850	7,339.80	63,910.61	2,013,600.00	3.4%
C0643 NORWALK RIVER FLOOD CONTROL	200,000	0	200,000	.00	.00	200,000.00	.0%

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
C0647 LED STREET LIGHT CONVERSION	68,280	0	68,280	3,360.00	2,520.00	62,400.00	8.6%
C0658 BROAD RIVER BASEBALL COMPLEX	2,500,000	0	2,500,000	.00	.00	2,500,000.00	.0%
C0659 TURF SOFTBALL	1,000,000	0	1,000,000	.00	.00	1,000,000.00	.0%
C0771 ATHLETIC FIELDS	85,000	0	85,000	.00	46,095.00	38,905.00	54.2%
C0782 RESIDENTIAL PARKING PERMITS	150,000	0	150,000	.00	.00	150,000.00	.0%
C0783 PARKING WAYFINDING SIGNAGE	100,000	0	100,000	.00	.00	100,000.00	.0%
C0791 WWTP REHABILITATION/IMPROVEME	750,000	0	750,000	.00	750,000.00	.00	100.0%
TOTAL PUBLIC WORKS	71,876,093	0	71,876,093	8,430,690.26	17,240,518.47	46,204,884.53	35.7%
041 TRAFFIC AND PARKING							
C0232 TRAFFIC SIGNALS EQUIPMENT	389,140	0	389,140	15,900.00	7,900.00	365,340.00	6.1%
C0303 PRKING FACILITIES REV CONTROL	1,325,866	0	1,325,866	70,880.63	155,610.75	1,099,374.64	17.1%
C0441 SAFE ROUTES TO SCHOOL	225,000	0	225,000	.00	.00	225,000.00	.0%
C0598 PAVEMENT MARKINGS FOR BIKING	25,000	0	25,000	.00	.00	25,000.00	.0%
C0648 ARTISTIC CROSSWALK SIGNS	6,406	0	6,406	.00	6,405.90	.00	100.0%
C0649 NEW SIDEWALK CONSTRUCTION	50,000	0	50,000	.00	.00	50,000.00	.0%
C0650 FLEET EQUIPMENT	24,351	0	24,351	.00	23,873.80	477.32	98.0%
TOTAL TRAFFIC AND PARKING	2,045,763	0	2,045,763	86,780.63	193,790.45	1,765,191.96	13.7%
050 BOARD OF EDUCATION							
B0291 $70 MILLION BOE PROJECTS	0	0	0	.00	.00	.05	.0%
B0321 NARAMAKE DESIGN & CONSTRUCTIO	-1,216	0	-1,216	.00	.00	-1,215.93	.0%
B0322 ROWAYTON DESIGN & CONSTRUCTIO	97,057	0	97,057	.00	.00	97,056.52	.0%
C0112 INSTRUCTIONAL TECHNOLOGY	773,245	0	773,245	326,730.25	2,135.00	444,379.32	42.5%
C0516 SCHOOL DISTRICT PAVING & CONC	173,587	0	173,587	.00	2,720.40	170,867.04	1.6%
C0519 ROWAYTON CONSTRUCTION	312,429	0	312,429	.00	.00	312,429.01	.0%
C0537 ENHANCEMENT TO SCHOOL SECURIT	236,996	0	236,996	.00	63,101.00	173,895.37	26.6%
C0538 DISTRICT COMMON CORE STATE ST	13,593	0	13,593	.00	.00	13,593.18	.0%
C0555 EARLY CHILDHOOD CTR @ ROOSEVE	113,332	0	113,332	.00	.00	113,332.23	.0%
C0566 WEST ROCKS BUILDING REPLACEME	51,033	0	51,033	51,032.79	.00	.00	100.0%
C0585 FACILITIES ASSESSMENT STUDY I	856,771	0	856,771	-49,856.31	63,790.31	842,836.54	1.6%
C0586 NORWALK EARLY CHILDHOOD CTR P	2,003	0	2,003	.00	.00	2,003.20	.0%
C0587 CAPITAL REPAIRS & REPLACE BOE	95,484	0	95,484	17,905.62	70,938.26	6,640.45	93.0%
C0595 BOE ASBESTOS ABATEMENT PROGRA	513,916	0	513,916	.00	48,342.67	465,573.34	9.4%
C0607 NEW COLUMBUS SCHOOL AT ELY	41,830,477	0	41,830,477	30,994.64	494,497.86	41,304,984.96	1.3%
C0608 PONUS RIDGE SCHOOL	5,183,279	0	5,183,279	3,289,065.79	1,797,181.89	97,031.62	98.1%

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
C0609 CURRICULUM MATERIALS & TEXTBO	730,679	0	730,679	385,154.78	254,700.73	90,823.86	87.6%
C0610 FACILITIES MASTER PLAN CAPITA	6,791,841	0	6,791,841	-42,955.75	1,921,930.08	4,912,866.22	27.7%
C0618 NORWALK GLOBAL ACADEMY	34,393,075	0	34,393,075	.00	575.00	34,392,500.00	.0%
C0619 JEFFERSON SCHOOL 2019	32,632,576	0	32,632,576	820,834.92	25,800,790.63	6,010,950.33	81.6%
C0621 ENERGY CONSERVATION PROGRAM	111,083	0	111,083	.00	.00	111,083.00	.0%
C0623 DISTRICT VEHICLES	100,000	0	100,000	.00	71,832.00	28,168.00	71.8%
C0651 BMHS MARINE SCIENCES PATHWAY	-62,469	0	-62,469	-62,468.52	.00	.00	100.0%
C0652 AIR CONDITIONING PROGRAM	985,436	0	985,436	753,432.43	60,892.57	171,111.08	82.6%
C0654 FURNITURE & EQUIPMENT	117,455	0	117,455	.00	.00	117,455.40	.0%
C0655 BMHS IAQ RECOMMENDATIONS	129,155	0	129,155	9,216.00	4,569.30	115,369.70	10.7%
C0656 KENDALL MEDIA CENTER	87,066	0	87,066	17,581.79	.00	69,484.21	20.2%
C0786 NEW CRANBURY SCHOOL	45,000,000	0	45,000,000	105,316.82	2,108,382.18	42,786,301.00	4.9%
C0787 NORWALK HIGH SCHOOL	50,279,655	0	50,279,655	59,041.00	434,295.00	49,786,319.00	1.0%
C0788 CAFETERIA/KITCHEN RENOVATIONS	3,500,000	0	3,500,000	224,363.38	357,653.39	2,917,983.23	16.6%
C0789 FUEL TANK REPLACEMENT	1,250,000	0	1,250,000	43,902.00	61,368.00	1,144,730.00	8.4%
C0790 SILVERMINE DRIVEWAY IMPROVEME	80,000	0	80,000	.00	.00	80,000.00	.0%
TOTAL BOARD OF EDUCATION	226,377,540	0	226,377,540	5,979,291.63	33,619,696.27	186,778,551.93	17.5%

060 RECREATION & PARKS

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
C0131 BACKSTOPS AND FENCING	33,619	0	33,619	33,740.24	905.00	-1,026.23	103.1%
C0321 BASKETBALL & TENNIS COURTS	244,599	0	244,599	210,132.88	.00	34,466.41	85.9%
C0364 SCHOOL & PARK PLAYGROUNDS	27,540	0	27,540	18,333.72	10,531.96	-1,326.06	104.8%
C0365 CALF PASTURE BEACH	14,288	0	14,288	3,400.00	.00	10,888.10	23.8%
C0366 CRANBURY PARK	202,918	0	202,918	202,918.08	.00	.00	100.0%
C0367 VETERANS MEMORIAL PARK	84,566	0	84,566	680.00	.00	83,886.38	.8%
C0370 TREE PLANTING	75,318	0	75,318	2,738.77	16,918.43	55,660.64	26.1%
C0372 OPEN SPACE FUND	50,000	0	50,000	-261,686.41	.00	311,686.41	-523.4%
C0472 PARK GARAGE ROOF REPAIRS	57,811	0	57,811	19,461.93	59.94	38,288.70	33.8%
C0486 VEHICLES	156,184	0	156,184	130,955.00	25,229.37	.00	100.0%
C0518 NATHAN HALE ATHLETIC COMPLEX	121,956	0	121,956	121,956.39	.00	.00	100.0%
C0546 MATTHEWS PARK	64,822	0	64,822	.00	.00	64,821.50	.0%
C0575 ROWAYTON COMMUNITY DOCKS	9,327	0	9,327	300.00	.00	9,027.01	3.2%
C0588 PAVING SIDEWALK PROJECTS PARK	4,135	0	4,135	.00	4,135.00	.00	100.0%
C0611 MALMQUIST FIELD AUX USE PARKI	100,000	0	100,000	.00	.00	100,000.00	.0%
C0624 NATHAN HALE FOUNTAIN	45,000	0	45,000	45,000.00	.00	.00	100.0%
C0631 WEST ROCKS SOCCER COMPLEX	1,505,338	0	1,505,338	668,760.07	836,577.43	.00	100.0%
C0657 IRVING FREESE PARK	220,000	0	220,000	.00	.00	220,000.00	.0%
C0658 BROAD RIVER BASEBALL COMPLEX	95,000	0	95,000	24,550.51	66,799.49	3,650.00	96.2%
C0659 TURF SOFTBALL	45,000	0	45,000	20,446.53	24,553.47	.00	100.0%
C0664 RECREATION AND PARKS MASTER P	250,000	0	250,000	.00	.00	250,000.00	.0%

YEAR TO DATE CAPITAL EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
TOTAL RECREATION & PARKS	3,407,421	0	3,407,421	1,241,687.71	985,710.09	1,180,022.86	65.4%
062 LIBRARY							
C0381 LIBRARY TEEN ROOM	15	0	15	.00	661.77	-646.34	4288.9%
C0531 MAIN LIBRARY PRESERVATION	4,928	0	4,928	.00	4,928.45	.00	100.0%
C0532 BUILDING PLAN FOR MAIN LIBRAR	10,500	0	10,500	.00	.00	10,500.00	.0%
C0548 NORWALK NEWSPAPER DIGITIZATIO	10,000	0	10,000	10,000.01	.00	-.01	100.0%
C0570 CHILDREN'S ROOM RENOVATION	182	0	182	189.99	.00	-7.81	104.3%
C0571 NORWALK DIGITAL DIGITIZATION	439	0	439	400.01	.00	38.96	91.1%
C0589 STRATEGIC PLAN LIBRARY	52,513	0	52,513	.00	.00	52,512.57	.0%
C0604 INNOVATION PLACE HEADQUARTERS	28	0	28	.00	.00	28.41	.0%
C0605 SONO BRANCH REPURPOSING	61,823	0	61,823	3,244.08	.00	58,578.99	5.2%
C0606 LIBRARY SIGNAGE	1	0	1	.00	.00	.63	.0%
C0625 PROFESSIONAL PAINTING	8,435	0	8,435	.00	3,105.00	5,330.00	36.8%
C0626 NORWALK HISTORY ROOM EQUIP	27	0	27	.00	.00	27.32	.0%
C0633 MOBILE POPUP LIBRARY	16,578	0	16,578	10,741.61	.00	5,836.01	64.8%
C0660 GNLV ABATEMENT/RENOVATION	96,000	0	96,000	.00	.00	96,000.00	.0%
C0661 BOOK DROP	1,003	0	1,003	.00	.00	1,003.00	.0%
C0662 LIBRARY EXPANSION ARCHITECTUR	450,000	0	450,000	.00	.00	450,000.00	.0%
TOTAL LIBRARY	712,473	0	712,473	24,575.70	8,695.22	679,201.73	4.7%
063 HISTORICAL COMMISSION							
C0092 L-M MANSION ROOF	32,786	0	32,786	4,423.37	.00	28,362.44	13.5%
C0186 L-M MANSION CODE & REPAIRS	2,583,806	0	2,583,806	27,757.50	11,052.92	2,544,995.45	1.5%
C0294 CEMETARIES RESTORATION	11,957	0	11,957	.00	.00	11,956.97	.0%
C0403 GATE LODGE	201	0	201	.00	.00	200.66	.0%
C0430 SMITH STREET BUILDINGS	100,560	0	100,560	9,806.48	.00	90,753.02	9.8%
C0521 ADA ACCESS MILL HILL	234,399	0	234,399	81,964.18	.00	152,434.93	35.0%
C0533 MUSEUM COLL ARCHIVING/CATALOG	17,174	0	17,174	1,589.23	.00	15,584.62	9.3%
C0549 LOCKWOOD HOUSE ADA ACCESS	653,792	0	653,792	497,196.13	37,166.12	119,429.33	81.7%
C0550 WPA MURALS	1,779	0	1,779	.00	.00	1,779.27	.0%
C0572 CEMETERY SITE WORK	6,220	0	6,220	.00	.00	6,220.00	.0%
C0573 LOCKHOOD HOUSE ADA ACCESS	2,469	0	2,469	2,000.00	.00	469.39	81.0%
C0574 WPA MURAL	77,208	0	77,208	.00	.00	77,207.58	.0%
TOTAL HISTORICAL COMMISSION	3,722,350	0	3,722,350	624,736.89	48,219.04	3,049,393.66	18.1%

071 BUILDING MANAGEMENT

YEAR TO DATE CAPITAL EXPENDITURES

FOR 2021 13

071 BUILDING MANAGEMENT	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
C0119 PUBLIC WORKS CENTER	313,777	0	313,777	68,730.00	19.00	245,027.54	21.9%
C0133 MAIN LIBRARY	49,862	0	49,862	8,623.00	12,824.00	28,414.55	43.0%
C0137 POLICE FACILITIES	48,424	0	48,424	6,865.00	.00	41,559.00	14.2%
C0266 NATHANIEL ELY - VARIOUS REPAI	41,525	0	41,525	2,950.00	.00	38,574.65	7.1%
C0295 BEN FRANKLIN - VARIOUS REPAIR	326,037	0	326,037	.00	273,900.00	52,137.00	84.0%
C0327 VARIOUS BLDGS-ENERGY CONSERVA	28,900	0	28,900	24,499.93	5,528.24	-1,128.08	103.9%
C0439 CITY HALL REPAIRS & IMPROVEME	690,528	0	690,528	127,364.01	222,482.43	340,681.80	50.7%
C0476 VARIOUS CITY BLDGS REPAIRS	101,660	0	101,660	15,410.00	72,625.00	13,625.00	86.6%
C0543 VAR BLDGS-ENVIRONMENTAL REMED	22,291	0	22,291	.00	.00	22,290.72	.0%
C0583 SIDEWALK & CURB BLDG MGMT	71,014	0	71,014	620.00	.00	70,394.00	.9%
C0644 BRANCH LIBRARY	11,651	0	11,651	5,075.00	.00	6,576.00	43.6%
C0645 HEALTH DEPARTMENT	107,760	0	107,760	43,226.00	.00	64,534.00	40.1%
C0646 SAFETY LADDERS	3,150	0	3,150	2,800.00	350.00	.00	100.0%
C0772 NORWALK MUSEUM	50,000	0	50,000	2,625.00	875.00	46,500.00	7.0%
TOTAL BUILDING MANAGEMENT	1,866,578	0	1,866,578	308,787.94	588,603.67	969,186.18	48.1%
31 FIRE DEPARTMENT							
C0385 BUILDING REPAIRS - VARIOUS ST	17,891	0	17,891	17,891.25	.00	.00	100.0%
C0437 APPARATUS REPLACEMENT	1,350,000	0	1,350,000	.00	1,350,000.00	.00	100.0%
C0639 PORTABLE RADIO UPGRADE	2,050	0	2,050	2,049.51	.00	.00	100.0%
C0641 SECURITY CAMERAS & INTERCOM S	21,000	0	21,000	.00	.00	21,000.00	.0%
TOTAL FIRE DEPARTMENT	1,390,941	0	1,390,941	19,940.76	1,350,000.00	21,000.00	98.5%
GRAND TOTAL	340,664,826	0	340,664,826	18,083,601.31	56,506,700.57	266,074,524.09	21.9%

** END OF REPORT - Generated by Angela Fogel **

YEAR TO DATE OPERATING EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
001 MAYOR							
5110 WAGES & SALARY-REGULAR	154,066	3,636	157,702	113,749.09	.00	43,952.91	72.1%
5235 MEMBERSHIPS & DUES	5,364	0	5,364	5,269.00	.00	95.00	98.2%
5245 TELEPHONE	3,444	-1,218	2,226	1,844.77	.00	381.23	82.9%
5247 OTHER UTILITY SERVICES	120	0	120	46.54	.00	73.46	38.8%
5286 BUSINESS EXPENSE	3,024	5,000	8,024	5,073.10	.00	2,950.90	63.2%
5295 SEMINAR&CONFERENCE FEES	0	1,218	1,218	25.00	.00	1,193.00	2.1%
TOTAL MAYOR	166,018	8,636	174,654	126,007.50	.00	48,646.50	72.1%
002 LEGISLATIVE							
5140 WAGES & SALARY-PART TIME	11,640	0	11,640	7,025.00	.00	4,615.00	60.4%
5258 OTHER PROFESSIONAL SERVS	372	0	372	.00	.00	372.00	.0%
5272 TRAINING AND EDUCATION	0	1,600	1,600	.00	.00	1,600.00	.0%
5311 OFFICE SUPPLIES & MAT'LS	5,196	0	5,196	707.04	1,334.90	3,154.06	39.3%
TOTAL LEGISLATIVE	17,208	1,600	18,808	7,732.04	1,334.90	9,741.06	48.2%
003 CORPORATION COUNSEL							
5110 WAGES & SALARY-REGULAR	1,072,176	25,303	1,097,479	765,284.24	.00	332,194.76	69.7%
5120 WAGES & SALARY-OVERTIME	0	0	0	31.29	.00	-31.29	100.0%
5121 WAGES & SALARY-PREMIUM	0	0	0	6,000.00	.00	-6,000.00	100.0%
5140 WAGES & SALARY-PART TIME	0	0	0	47,575.34	.00	-47,575.34	100.0%
5150 LONGEVITY	2,904	0	2,904	1,710.00	.00	1,194.00	58.9%
5211 POSTAGE,BOX RENT,ETC.	3,168	0	3,168	3,224.68	.00	-56.68	101.8%
5221 PRINTING & DUPLICATION	300	0	300	573.00	.00	-273.00	191.0%
5225 TYPING SERVICES	2,808	0	2,808	1,540.00	.00	1,268.00	54.8%
5234 SUBSCRIPTION-TAX,LAW	31,818	0	31,818	23,032.24	9,289.09	-503.33	101.6%
5235 MEMBERSHIPS & DUES	756	0	756	.00	.00	756.00	.0%
5237 ADVERTISING	96	0	96	83.40	.00	12.60	86.9%
5245 TELEPHONE	2,376	0	2,376	1,123.50	.00	1,252.50	47.3%
5252 LEGAL SERVICES	0	0	0	77,324.00	.00	-77,324.00	100.0%
5258 OTHER PROFESSIONAL SERVS	98,595	0	98,595	93,470.76	.00	5,124.24	94.8%
5272 TRAINING AND EDUCATION	1,272	0	1,272	525.00	.00	747.00	41.3%
5281 MILEAGE REIMBURSEMENT	2,412	0	2,412	.00	.00	2,412.00	.0%

YEAR TO DATE OPERATING EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5286 BUSINESS EXPENSE	1,140	0	1,140	46.25	.00	1,093.75	4.1%
5294 MACHINERY,EQUIPMENT RENT	5,724	0	5,724	3,737.13	1,986.87	.00	100.0%
5295 SEMINAR&CONFERENCE FEES	2,436	0	2,436	.00	.00	2,436.00	.0%
5311 OFFICE SUPPLIES & MAT'LS	5,004	0	5,004	1,838.78	1,329.49	1,835.73	63.3%
TOTAL CORPORATION COUNSEL	1,232,985	25,303	1,258,288	1,027,119.61	12,605.45	218,562.94	82.6%

005 TOWN CLERK

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5110 WAGES & SALARY-REGULAR	517,105	12,204	529,309	350,088.15	.00	179,220.85	66.1%
5120 WAGES & SALARY-OVERTIME	2,604	0	2,604	6,639.62	.00	-4,035.62	255.0%
5130 WAGES & SALARY-TEMPORARY	996	0	996	612.50	.00	383.50	61.5%
5140 WAGES & SALARY-PART TIME	20,340	0	20,340	17,277.76	.00	3,062.24	84.9%
5150 LONGEVITY	1,500	0	1,500	1,950.00	.00	-450.00	130.0%
5211 POSTAGE,BOX RENT,ETC.	6,096	0	6,096	13,491.75	.00	-7,395.75	221.3%
5221 PRINTING & DUPLICATION	4,500	0	4,500	3,122.54	.00	1,377.46	69.4%
5231 PUBL OF NOTICES & REPORT	4,104	0	4,104	933.60	.00	3,170.40	22.7%
5235 MEMBERSHIPS & DUES	204	0	204	170.00	.00	34.00	83.3%
5245 TELEPHONE	972	0	972	148.84	.00	823.16	15.3%
5255 IT SERVICES	80,340	0	80,340	59,487.29	12,249.65	8,603.06	89.3%
5258 OTHER PROFESSIONAL SERVS	0	0	0	53.60	.00	-53.60	100.0%
5269 OTHER REPAIR-MAINTENANCE	1,597	0	1,597	.00	.00	1,597.00	.0%
5272 TRAINING AND EDUCATION	588	0	588	.00	.00	588.00	.0%
5281 MILEAGE REIMBURSEMENT	504	0	504	.00	.00	504.00	.0%
5286 BUSINESS EXPENSE	180	0	180	.00	.00	180.00	.0%
5293 RECORDING DOCUMENTS	504	0	504	98.79	.00	405.21	19.6%
5294 MACHINERY,EQUIPMENT RENT	3,432	0	3,432	2,748.98	745.67	-62.65	101.8%
5295 SEMINAR&CONFERENCE FEES	252	0	252	-125.00	.00	377.00	-49.6%
5297 STORAGE	4,812	0	4,812	747.00	.00	4,065.00	15.5%
5311 OFFICE SUPPLIES & MAT'LS	6,372	0	6,372	1,636.30	3,731.78	1,003.92	84.2%
5741 IT HARDWARE	0	5,200	5,200	.00	.00	5,200.00	.0%
TOTAL TOWN CLERK	657,002	17,404	674,406	459,081.72	16,727.10	198,597.18	70.6%

007 HUMAN RESOURCES & PERSONNEL

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5110 WAGES & SALARY-REGULAR	574,104	13,549	587,653	405,581.15	.00	182,071.85	69.0%
5120 WAGES & SALARY-OVERTIME	168	0	168	.00	.00	168.00	.0%
5121 WAGES & SALARY-PREMIUM	0	0	0	8,000.00	.00	-8,000.00	100.0%
5150 LONGEVITY	1,575	0	1,575	1,575.00	.00	.00	100.0%

YEAR TO DATE OPERATING EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5211 POSTAGE,BOX RENT,ETC.	818	0	818	744.46	.00	73.54	91.0%
5221 PRINTING & DUPLICATION	516	0	516	56.00	.00	460.00	10.9%
5225 TYPING SERVICES	972	0	972	.00	.00	972.00	.0%
5233 SUBSCRIPTION-NEWSPAPER	840	0	840	.00	.00	840.00	.0%
5235 MEMBERSHIPS & DUES	1,008	0	1,008	855.00	.00	153.00	84.8%
5237 ADVERTISING	96	0	96	.00	.00	96.00	.0%
5245 TELEPHONE	1,128	0	1,128	674.53	.00	453.47	59.8%
5247 OTHER UTILITY SERVICES	228	0	228	81.57	.00	146.43	35.8%
5251 MEDICAL,DENTAL,VETERINAR	1,500	2,600	4,100	3,370.00	.00	730.00	82.2%
5255 IT SERVICES	11,016	0	11,016	.00	.00	11,016.00	.0%
5258 OTHER PROFESSIONAL SERVS	35,004	-2,600	32,404	794.46	1,526.00	30,083.54	7.2%
525J EMPLOYEE ASSISTANCE PROGRAM	16,380	0	16,380	15,493.80	.00	886.20	94.6%
5272 TRAINING AND EDUCATION	9,996	36,724	46,720	4,291.93	.00	42,428.07	9.2%
5286 BUSINESS EXPENSE	756	0	756	281.80	.00	474.20	37.3%
5294 MACHINERY,EQUIPMENT RENT	1,308	0	1,308	757.14	550.86	.00	100.0%
5295 SEMINAR&CONFERENCE FEES	396	0	396	.00	.00	396.00	.0%
5298 OTHER CONTRACTUAL SERVICES	1,272	0	1,272	624.50	.00	647.50	49.1%
5311 OFFICE SUPPLIES & MAT'LS	2,628	0	2,628	914.01	1,713.99	.00	100.0%
5634 EMPLOYEE WELLNESS AWARDS	3,204	7,000	10,204	.00	.00	10,204.00	.0%
TOTAL HUMAN RESOURCES & PERSONNEL	664,913	57,273	722,186	444,095.35	3,790.85	274,299.80	62.0%

012 REGISTRAR OF VOTERS

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5110 WAGES & SALARY-REGULAR	347,508	8,201	355,709	289,004.43	.00	66,704.57	81.2%
5120 WAGES & SALARY-OVERTIME	5,000	0	5,000	11,278.09	.00	-6,278.09	225.6%
5130 WAGES & SALARY-TEMPORARY	108,135	0	108,135	236,854.77	.00	-128,719.77	219.0%
5140 WAGES & SALARY-PART TIME	5,250	0	5,250	1,206.25	.00	4,043.75	23.0%
5150 LONGEVITY	1,764	0	1,764	1,165.00	.00	599.00	66.0%
5211 POSTAGE,BOX RENT,ETC.	30,472	0	30,472	9,742.69	.00	20,729.31	32.0%
5221 PRINTING & DUPLICATION	7,096	0	7,096	3,037.18	.00	4,058.82	42.8%
5235 MEMBERSHIPS & DUES	228	0	228	170.66	.00	57.34	74.9%
5245 TELEPHONE	3,084	0	3,084	943.52	.00	2,140.48	30.6%
5262 OTHER MACHINERY-EQUIP	36,750	15,809	52,559	37,166.96	.00	15,392.04	70.7%
5272 TRAINING AND EDUCATION	1,600	0	1,600	.00	.00	1,600.00	.0%
5281 MILEAGE REIMBURSEMENT	948	0	948	503.93	.00	444.07	53.2%
5286 BUSINESS EXPENSE	2,916	0	2,916	.00	.00	2,916.00	.0%
5294 MACHINERY,EQUIPMENT RENT	1,224	0	1,224	894.87	329.13	.00	100.0%
5295 SEMINAR&CONFERENCE FEES	1,700	0	1,700	.00	.00	1,700.00	.0%
5298 OTHER CONTRACTUAL SERVICES	6,800	4,590	11,390	11,390.00	.00	.00	100.0%
5311 OFFICE SUPPLIES & MAT'LS	7,475	0	7,475	4,530.74	618.86	2,325.40	68.9%
5328 EDUCATIONAL SUPPLIES	1,000	0	1,000	.00	.00	1,000.00	.0%

YEAR TO DATE OPERATING EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
532A ELECTION SUPPLIES	18,700	0	18,700	9,740.45	.00	8,959.55	52.1%
5342 SIGN PARTS AND SUPPLIES	500	0	500	197.00	.00	303.00	39.4%
5421 BUILDING&OFFICE RENTALS	800	600	1,400	700.00	.00	700.00	50.0%
5711 DESKS,CHAIRS,ETC.	3,390	0	3,390	.00	.00	3,390.00	.0%
5741 IT HARDWARE	21,250	7,800	29,050	31,052.60	.00	-2,002.60	106.9%
5912 COVID 19 EXPENSE	0	0	0	5,176.86	.00	-5,176.86	100.0%
TOTAL REGISTRAR OF VOTERS	613,590	37,000	650,590	654,756.00	947.99	-5,113.99	100.8%

013 FINANCE

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5110 WAGES & SALARY-REGULAR	4,425,385	104,436	4,529,821	2,853,482.02	.00	1,676,338.98	63.0%
5120 WAGES & SALARY-OVERTIME	74,469	0	74,469	65,251.18	.00	9,217.82	87.6%
5121 WAGES & SALARY-PREMIUM	260	0	260	5,250.00	.00	-4,990.00	2019.2%
5130 WAGES & SALARY-TEMPORARY	42,540	0	42,540	4,631.25	.00	37,908.75	10.9%
5140 WAGES & SALARY-PART TIME	24,960	1,600	26,560	104,838.09	.00	-78,278.09	394.7%
5150 LONGEVITY	15,696	0	15,696	10,025.00	.00	5,671.00	63.9%
5175 RETRO WAGE ADJUSTMENTS	0	0	0	159.73	.00	-159.73	100.0%
5211 POSTAGE,BOX RENT,ETC.	102,721	12,000	114,721	51,446.71	213.29	63,061.00	45.0%
5221 PRINTING & DUPLICATION	78,266	12,031	90,297	41,299.88	.00	48,997.12	45.7%
5225 TYPING SERVICES	3,588	0	3,588	2,810.00	.00	778.00	78.3%
5231 PUBL OF NOTICES & REPORT	13,148	9,000	22,148	7,334.12	.00	14,813.88	33.1%
5233 SUBSCRIPTION-NEWSPAPER	2,550	0	2,550	860.74	.00	1,689.26	33.8%
5234 SUBSCRIPTION-TAX,LAW	12,883	0	12,883	12,723.22	.00	159.78	98.8%
5235 MEMBERSHIPS & DUES	3,115	0	3,115	2,440.00	.00	675.00	78.3%
5237 ADVERTISING	6,008	200	6,208	4,405.82	754.44	1,047.74	83.1%
5245 TELEPHONE	194,450	9,900	204,350	157,524.69	14,572.00	32,253.70	84.2%
5247 OTHER UTILITY SERVICES	156	0	156	46.54	.00	109.46	29.8%
5253 ACCOUNTING,AUDITING SERV	164,376	45,000	209,376	121,600.50	63,000.00	24,775.50	88.2%
5258 OTHER PROFESSIONAL SERVS	251,509	15,000	266,509	106,586.47	1,952.65	157,969.88	40.7%
5259 PROFESSIONAL SERVICES	70,220	29,930	100,150	44,180.62	18,819.38	37,150.00	62.9%
5263 FURNITUR,OFFICE MACH REP&MAINT	400	0	400	282.99	.00	117.01	70.7%
5269 OTHER REPAIR-MAINTENANCE	62,989	1,200	64,189	50,129.71	.00	14,058.94	78.1%
5272 TRAINING AND EDUCATION	63,934	7,500	71,434	1,440.00	.00	69,994.00	2.0%
5281 MILEAGE REIMBURSEMENT	5,792	-400	5,392	647.34	.00	4,744.66	12.0%
5286 BUSINESS EXPENSE	63,250	328	63,578	1,330.16	.00	62,247.84	2.1%
5294 MACHINERY,EQUIPMENT RENT	28,234	3,200	31,434	14,305.52	5,707.74	11,420.74	63.7%
5295 SEMINAR&CONFERENCE FEES	16,460	-1,500	14,960	4,297.07	.00	10,662.93	28.7%
5311 OFFICE SUPPLIES & MAT'LS	22,916	1,100	24,016	9,587.37	3,996.57	10,432.06	56.6%
5329 OTHER OPERATING SUPPLIES	1,700	0	1,700	1,185.01	133.31	381.68	77.5%
5336 ELECTRICAL SUPPLIES	3,000	1,000	4,000	1,097.98	.00	2,902.02	27.4%
5461 CENTRALIZED FUEL	696	-200	496	216.42	.00	279.58	43.6%

YEAR TO DATE OPERATING EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5462 CENTRALIZED FLEET MAINTENANCE	6,612	-400	6,212	386.30	.00	5,825.70	6.2%
5741 IT HARDWARE	10,000	73,991	83,991	1,744.08	.00	82,246.92	2.1%
5742 IT SOFTWARE	751,673	0	751,673	738,397.02	414.91	12,860.77	98.3%
574C CYBERSECURITY	97,325	0	97,325	73,056.05	.00	24,268.85	75.1%
5912 COVID 19 EXPENSE	0	0	0	45,617.67	.00	-45,617.67	100.0%
TOTAL FINANCE	6,621,281	324,916	6,946,197	4,540,617.27	109,564.29	2,296,015.08	66.9%
014 CHIEF OF STAFF							
5110 WAGES & SALARY-REGULAR	728,755	17,199	745,954	556,052.23	.00	189,901.77	74.5%
5120 WAGES & SALARY-OVERTIME	1,296	0	1,296	217.59	.00	1,078.41	16.8%
5121 WAGES & SALARY-PREMIUM	0	0	0	10,250.00	.00	-10,250.00	100.0%
5150 LONGEVITY	2,208	0	2,208	1,475.00	.00	733.00	66.8%
5211 POSTAGE,BOX RENT,ETC.	3,504	0	3,504	8,028.49	.00	-4,524.49	229.1%
5221 PRINTING & DUPLICATION	11,000	1,416	12,416	3,740.60	.00	8,675.40	30.1%
5225 TYPING SERVICES	3,996	0	3,996	2,400.00	1,596.00	.00	100.0%
5231 PUBL OF NOTICES & REPORT	15,004	0	15,004	5,647.89	8,726.20	629.91	95.8%
5233 SUBSCRIPTION-NEWSPAPER	840	0	840	.00	.00	840.00	.0%
5234 SUBSCRIPTION-TAX,LAW	1,212	0	1,212	.00	.00	1,212.00	.0%
5235 MEMBERSHIPS & DUES	1,000	0	1,000	.00	.00	1,000.00	.0%
5237 ADVERTISING	96	0	96	.00	.00	96.00	.0%
5245 TELEPHONE	240	0	240	25.13	.00	214.87	10.5%
5258 OTHER PROFESSIONAL SERVS	0	0	0	82.76	.00	-82.76	100.0%
5281 MILEAGE REIMBURSEMENT	288	0	288	.00	.00	288.00	.0%
5286 BUSINESS EXPENSE	504	0	504	.00	.00	504.00	.0%
5294 MACHINERY,EQUIPMENT RENT	5,928	0	5,928	2,997.04	2,902.96	28.00	99.5%
5295 SEMINAR&CONFERENCE FEES	576	0	576	.00	.00	576.00	.0%
5311 OFFICE SUPPLIES & MAT'LS	4,504	0	4,504	1,338.16	2,461.84	704.00	84.4%
TOTAL CHIEF OF STAFF	780,951	18,615	799,566	592,254.89	15,687.00	191,624.11	76.0%
020 COMMUNITY SERVICES							
5110 WAGES & SALARY-REGULAR	4,555,836	105,558	4,661,394	3,171,523.98	.00	1,489,870.02	68.0%
5120 WAGES & SALARY-OVERTIME	76,004	0	76,004	50,295.71	.00	25,708.29	66.2%
5121 WAGES & SALARY-PREMIUM	6,192	0	6,192	8,297.69	.00	-2,105.69	134.0%
5130 WAGES & SALARY-TEMPORARY	0	44,000	44,000	400.00	.00	43,600.00	.9%
5140 WAGES & SALARY-PART TIME	1,186,605	0	1,186,605	650,426.78	.00	536,178.22	54.8%
5150 LONGEVITY	18,518	0	18,518	12,565.00	.00	5,953.00	67.9%

YEAR TO DATE OPERATING EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5211 POSTAGE,BOX RENT,ETC.	17,532	-1,600	15,932	4,394.11	.00	11,537.89	27.6%
5214 MESSENGER&DELIVERY SERV.	4,068	0	4,068	215.00	.00	3,853.00	5.3%
5221 PRINTING & DUPLICATION	22,652	0	22,652	10,278.59	.00	12,373.33	45.4%
5225 TYPING SERVICES	3,008	1,200	4,208	1,120.00	700.00	2,388.00	43.3%
5231 PUBL OF NOTICES & REPORT	1,068	0	1,068	.00	.00	1,068.00	.0%
5233 SUBSCRIPTION-NEWSPAPER	35,868	0	35,868	5,027.09	.00	30,840.91	14.0%
5234 SUBSCRIPTION-TAX,LAW	136,008	0	136,008	129,066.99	.00	6,941.01	94.9%
5235 MEMBERSHIPS & DUES	14,244	0	14,244	7,987.69	.00	6,256.31	56.1%
5237 ADVERTISING	6,133	0	6,133	4,254.01	.00	1,878.99	69.4%
5241 ELECTRIC	166,380	0	166,380	87,519.43	.00	78,860.57	52.6%
5242 WATER	6,780	0	6,780	4,229.77	.00	2,550.23	62.4%
5244 GAS	13,536	0	13,536	8,068.79	.00	5,467.21	59.6%
5245 TELEPHONE	76,556	0	76,556	48,598.39	8,175.00	19,782.61	74.2%
5246 HEATING FUELS	23,076	0	23,076	13,933.85	.00	9,142.15	60.4%
5247 OTHER UTILITY SERVICES	336	0	336	173.21	.00	162.79	51.6%
5251 MEDICAL,DENTAL,VETERINAR	4,500	0	4,500	1,845.75	.00	2,654.25	41.0%
5253 ACCOUNTING,AUDITING SERV	1,548	0	1,548	.00	.00	1,548.00	.0%
5255 IT SERVICES	12,864	0	12,864	.00	.00	12,864.00	.0%
5258 OTHER PROFESSIONAL SERVS	93,426	3,200	96,626	43,879.34	600.00	52,146.66	46.0%
5262 OTHER MACHINERY-EQUIP	1,244	8,150	9,394	1,836.92	.00	7,557.08	19.6%
5263 FURNITUR,OFFICE MACH REP&MAINT	5,160	0	5,160	2,370.03	.00	2,789.97	45.9%
5265 GROUNDS&OUTDOOR COURTS	10,404	-3,531	6,873	5,392.89	.00	1,480.11	78.5%
5266 BUILDINGS	172,482	0	172,482	111,703.17	59,533.41	1,245.42	99.3%
5267 PLUMBING,HEAT,ELECT.SERV	41,496	2,150	43,646	21,782.33	3,273.12	18,590.55	57.4%
5269 OTHER REPAIR-MAINTENANCE	51,324	0	51,324	18,320.13	5,485.41	27,518.46	46.4%
5272 TRAINING AND EDUCATION	9,656	-3,250	6,406	656.95	.00	5,749.05	10.3%
5273 OTHER	0	380	380	.00	.00	380.00	.0%
5276 PURCHASE OF UNIFORMS/CLEANING	444	0	444	187.43	.00	256.57	42.2%
5281 MILEAGE REIMBURSEMENT	31,465	-380	31,085	8,951.27	.00	22,133.73	28.8%
5286 BUSINESS EXPENSE	3,204	0	3,204	.00	.00	3,204.00	.0%
5294 MACHINERY,EQUIPMENT RENT	58,388	0	58,388	22,223.84	10,202.40	25,961.76	55.5%
5295 SEMINAR&CONFERENCE FEES	3,988	0	3,988	1,415.72	.00	2,572.28	35.5%
5296 SECURITY SYSTEMS	112,968	120,757	233,725	67,111.52	94,588.68	72,024.80	69.2%
5298 OTHER CONTRACTUAL SERVICES	531,648	150,000	681,648	340,509.27	139,485.07	201,653.66	70.4%
5311 OFFICE SUPPLIES & MAT'LS	28,272	0	28,272	10,695.64	6,856.78	10,719.58	62.1%
5321 AGRICULTURE SUPPLIES	2,436	0	2,436	23.70	.00	2,412.30	1.0%
5322 CHEMICAL,LAB,MEDICAL SUP	149,628	0	149,628	41,099.00	84,598.63	23,930.37	84.0%
5323 FOOD	8,160	0	8,160	971.31	.00	7,188.69	11.9%
5324 HOUSEHOLD&JANITORIAL SUP	16,380	0	16,380	3,216.66	101.90	13,061.44	20.3%
5325 RECREATION SUPPLIES	120	0	120	.00	.00	120.00	.0%
5326 CLOTHING AND UNIFORMS	1,688	0	1,688	79.00	.00	1,609.00	4.7%
5328 EDUCATIONAL SUPPLIES	1,764	0	1,764	.00	.00	1,764.00	.0%
5329 OTHER OPERATING SUPPLIES	24,091	1,650	25,741	9,957.26	2,673.95	13,109.79	49.1%
5334 PAINTING SUPPLIES	1,212	0	1,212	779.20	.00	432.80	64.3%

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5335 PLUMBING SUPPLIES	564	0	564	57.43	.00	506.57	10.2%
5336 ELECTRICAL SUPPLIES	5,016	0	5,016	1,708.18	.00	3,307.82	34.1%
5341 CONSUMABLE TOOLS & HARDW	2,352	-1,650	702	604.34	.00	97.66	86.1%
5391 A-V EQUIPMENT	62,976	0	62,976	35,771.16	32,264.70	-5,059.86	108.0%
5392 BOOKS	235,800	0	235,800	164,451.77	72,196.75	-848.52	100.4%
5412 GENERAL LIABILITY	2,592	0	2,592	1,802.00	.00	790.00	69.5%
5461 CENTRALIZED FUEL	804	1,500	2,304	1,772.90	.00	531.10	76.9%
5462 CENTRALIZED FLEET MAINTENANCE	528	831	1,359	1,403.12	.00	-44.12	103.2%
5613 CONDEMNATION	29,796	0	29,796	325.00	.00	29,471.00	1.1%
5617 OTHER GRANTS,CONTRIBUTIONS	56,028	0	56,028	16,240.00	.00	39,788.00	29.0%
5741 IT HARDWARE	11,628	0	11,628	867.69	.00	10,760.31	7.5%
5742 IT SOFTWARE	2,556	0	2,556	1,958.13	.00	597.87	76.6%
5912 COVID 19 EXPENSE	0	0	0	13,215.06	.00	-13,215.06	100.0%
5A0620 GRANTS - OUTSIDE AGENCIES	985,000	0	985,000	765,000.00	.00	220,000.00	77.7%
TOTAL COMMUNITY SERVICES	9,146,000	428,965	9,574,965	5,938,561.19	520,735.80	3,115,667.93	67.5%
030 POLICE DEPARTMENT							
5110 WAGES & SALARY-REGULAR	19,051,852	704,485	19,756,337	13,927,423.46	.00	5,828,913.54	70.5%
5111 SALARY ADJUSTMENT	5,582	0	5,582	.00	.00	5,582.00	.0%
5120 WAGES & SALARY-OVERTIME	3,344,032	60,000	3,404,032	2,519,009.04	.00	885,022.96	74.0%
5121 WAGES & SALARY-PREMIUM	659,148	0	659,148	376,788.63	.00	282,359.37	57.2%
5140 WAGES & SALARY-PART TIME	140,000	0	140,000	90,772.50	.00	49,227.50	64.8%
5150 LONGEVITY	66,852	0	66,852	58,825.00	.00	8,027.00	88.0%
5211 POSTAGE,BOX RENT,ETC.	8,540	0	8,540	6,286.73	.00	2,253.27	73.6%
5214 MESSENGER&DELIVERY SERV.	1,064	0	1,064	.00	.00	1,064.00	.0%
5216 OTHER COMMUNICATION&TRAN	19,000	0	19,000	20,966.92	.00	-1,966.92	110.4%
5221 PRINTING & DUPLICATION	11,416	-516	10,900	2,885.46	3,822.00	4,192.54	61.5%
5225 TYPING SERVICES	1,050	0	1,050	.00	.00	1,050.00	.0%
5233 SUBSCRIPTION-NEWSPAPER	990	0	990	475.00	.00	515.00	48.0%
5234 SUBSCRIPTION-TAX,LAW	27,220	2,000	29,220	14,113.27	.00	15,106.73	48.3%
5235 MEMBERSHIPS & DUES	20,818	0	20,818	18,066.00	.00	2,752.00	86.8%
5237 ADVERTISING	2,475	0	2,475	738.86	.00	1,736.14	29.9%
5241 ELECTRIC	179,712	0	179,712	106,202.24	.00	73,509.76	59.1%
5242 WATER	3,708	0	3,708	2,965.31	.00	742.69	80.0%
5244 GAS	72,972	0	72,972	40,409.76	.00	32,562.24	55.4%
5245 TELEPHONE	157,224	0	157,224	105,068.15	16,495.76	35,660.09	77.3%
5246 HEATING FUELS	2,508	0	2,508	4,159.07	.00	-1,651.07	165.8%
5247 OTHER UTILITY SERVICES	6,108	0	6,108	4,526.03	942.27	639.70	89.5%
5251 MEDICAL,DENTAL,VETERINAR	21,364	0	21,364	7,205.35	2,932.00	11,226.65	47.5%
5255 IT SERVICES	8,300	0	8,300	7,586.03	.00	713.97	91.4%

YEAR TO DATE OPERATING EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5258 OTHER PROFESSIONAL SERVS	153,809	28,950	182,759	151,815.10	.00	30,944.00	83.1%
5261 REPAIR-MAINTENANCE VEHIC	6,732	0	6,732	999.50	.00	5,732.50	14.8%
5262 OTHER MACHINERY-EQUIP	41,372	0	41,372	22,336.31	10,399.03	8,636.66	79.1%
5266 BUILDINGS	184,762	0	184,762	111,641.58	73,120.38	.00	100.0%
5267 PLUMBING,HEAT,ELECT.SERV	30,696	0	30,696	17,004.14	2,363.50	11,328.36	63.1%
5269 OTHER REPAIR-MAINTENANCE	79,203	0	79,203	49,878.97	15,841.04	13,482.99	83.0%
5271 UNIFORM ALLOWANCE	293,052	0	293,052	283,687.00	.00	9,365.00	96.8%
5272 TRAINING AND EDUCATION	93,636	0	93,636	60,817.56	.00	32,818.44	65.0%
5273 OTHER	6,480	0	6,480	6,480.00	.00	.00	100.0%
5276 PURCHASE OF UNIFORMS/CLEANING	39,132	0	39,132	19,947.78	249.91	18,934.31	51.6%
5281 MILEAGE REIMBURSEMENT	816	0	816	150.00	.00	666.00	18.4%
5286 BUSINESS EXPENSE	25,660	0	25,660	2,714.35	.00	22,945.65	10.6%
5292 BOARDING PRISONERS	16,128	0	16,128	3,107.20	6,980.00	6,040.80	62.5%
5294 MACHINERY,EQUIPMENT RENT	61,545	1,566	63,111	43,720.29	9,513.24	9,877.47	84.3%
5295 SEMINAR&CONFERENCE FEES	21,827	0	21,827	2,703.00	.00	19,124.00	12.4%
5297 STORAGE	9,216	0	9,216	9,085.24	.00	130.76	98.6%
5298 OTHER CONTRACTUAL SERVICES	89,804	-2,000	87,804	65,298.18	13,932.21	8,573.61	90.2%
5311 OFFICE SUPPLIES & MAT'LS	39,849	0	39,849	19,361.55	8,768.20	11,719.25	70.6%
5322 CHEMICAL,LAB,MEDICAL SUP	43,248	0	43,248	8,725.54	1,121.35	33,401.11	22.8%
5323 FOOD	2,236	0	2,236	980.69	.00	1,255.31	43.9%
5324 HOUSEHOLD&JANITORIAL SUP	1,212	0	1,212	.00	.00	1,212.00	.0%
5326 CLOTHING AND UNIFORMS	8,862	0	8,862	2,601.13	.00	6,260.87	29.4%
5327 FIREARM SUPPLIES	88,768	0	88,768	42,931.51	.00	45,836.49	48.4%
5328 EDUCATIONAL SUPPLIES	2,724	0	2,724	.00	.00	2,724.00	.0%
5329 OTHER OPERATING SUPPLIES	45,088	0	45,088	21,299.38	.00	23,788.62	47.2%
532B DARE SUPPLIES	3,480	0	3,480	1,434.75	.00	2,045.25	41.2%
5331 AUTOMOTIVE FUEL&FLUIDS	5,500	0	5,500	3,190.52	.00	2,309.48	58.0%
5332 MOTOR VEHICLE PARTS	600	0	600	.00	.00	600.00	.0%
5333 MACHINERY&EQUIPMENT PART	12,614	0	12,614	2,398.98	1,731.74	8,483.28	32.7%
5391 A-V EQUIPMENT	1,000	0	1,000	539.70	.00	460.30	54.0%
5393 PHOTOGRAPHIC SUPPLIES	2,005	0	2,005	199.00	.00	1,806.00	9.9%
5394 OTHER MATERIALS	11,364	0	11,364	7,758.58	.00	3,605.42	68.3%
5421 BUILDING&OFFICE RENTALS	25,536	0	25,536	1,073.39	.00	24,462.61	4.2%
5461 CENTRALIZED FUEL	276,984	0	276,984	123,910.90	.00	153,073.10	44.7%
5462 CENTRALIZED FLEET MAINTENANCE	602,856	0	602,856	236,025.62	.00	366,830.38	39.2%
5620 GRANTS&DONATIONS-INSTITU	101,127	0	101,127	100,855.42	.00	271.58	99.7%
5631 AWARDS-SPEC.SERV.RENDER	2,316	0	2,316	.00	.00	2,316.00	.0%
5661 SUNDRY	25,000	0	25,000	5,000.00	.00	20,000.00	20.0%
5729 OTHER CAPITAL EQUIP &MACHINERY	26,736	0	26,736	2,193.08	.00	24,542.92	8.2%
5741 IT HARDWARE	9,200	0	9,200	1,678.18	.00	7,521.82	18.2%
5742 IT SOFTWARE	3,706	0	3,706	2,050.00	.00	1,656.00	55.3%
5790 OTHER	1,200	0	1,200	.00	.00	1,200.00	.0%
5912 COVID 19 EXPENSE	0	0	0	657,114.88	.00	-657,114.88	100.0%
TOTAL POLICE DEPARTMENT	26,309,016	794,485	27,103,501	19,407,181.81	168,212.63	7,528,106.62	72.2%

YEAR TO DATE OPERATING EXPENDITURES

FOR 2021 13

031 FIRE DEPARTMENT	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
031 FIRE DEPARTMENT							
5110 WAGES & SALARY-REGULAR	13,185,690	311,182	13,496,872	9,702,067.88	.00	3,794,804.12	71.9%
5111 SALARY ADJUSTMENT	-372,876	0	-372,876	.00	.00	-372,876.00	.0%
5120 WAGES & SALARY-OVERTIME	4,477,100	0	4,477,100	3,663,336.51	.00	813,763.49	81.8%
5121 WAGES & SALARY-PREMIUM	170,432	0	170,432	8,235.00	.00	162,197.00	4.8%
5140 WAGES & SALARY-PART TIME	66,804	10,000	76,804	36,294.06	.00	40,509.94	47.3%
5150 LONGEVITY	49,380	0	49,380	48,905.00	.00	475.00	99.0%
5175 RETRO WAGE ADJUSTMENTS	0	0	0	1,123.52	.00	-1,123.52	100.0%
5211 POSTAGE,BOX RENT,ETC.	1,704	0	1,704	203.95	.00	1,500.05	12.0%
5212 FREIGHT,EXPRESS,TRUCK	204	0	204	181.44	.00	22.56	88.9%
5221 PRINTING & DUPLICATION	1,020	0	1,020	461.42	.00	558.58	45.2%
5225 TYPING SERVICES	1,560	0	1,560	860.00	.00	700.00	55.1%
5233 SUBSCRIPTION-NEWSPAPER	2,304	0	2,304	296.00	.00	2,008.00	12.8%
5235 MEMBERSHIPS & DUES	4,644	0	4,644	3,573.98	.00	1,070.02	77.0%
5241 ELECTRIC	193,776	0	193,776	126,604.19	.00	67,171.81	65.3%
5242 WATER	244,608	-545	244,063	127,286.74	.00	116,776.26	52.2%
5244 GAS	52,008	0	52,008	27,181.79	.00	24,826.21	52.3%
5245 TELEPHONE	33,036	0	33,036	18,215.54	.00	14,820.22	55.1%
5246 HEATING FUELS	21,516	0	21,516	5,625.28	.00	15,890.72	26.1%
5247 OTHER UTILITY SERVICES	7,085	0	7,085	2,386.14	.00	4,698.54	33.7%
5251 MEDICAL,DENTAL,VETERINAR	130,100	545	130,645	74,106.51	.00	56,538.49	56.7%
5254 ARCHITECTURAL,LANDSCAPIN	4,176	0	4,176	2,498.41	.00	1,677.59	59.8%
5258 OTHER PROFESSIONAL SERVS	106,000	0	106,000	78,893.08	2,241.31	24,865.61	76.5%
5262 OTHER MACHINERY-EQUIP	13,596	0	13,596	2,304.00	1,196.00	10,096.00	25.7%
5265 GROUNDS&OUTDOOR COURTS	2,952	0	2,952	2,520.00	.00	432.00	85.4%
5266 BUILDINGS	93,819	0	93,819	57,810.07	36,009.41	.00	100.0%
5267 PLUMBING,HEAT,ELECT.SERV	44,964	0	44,964	33,235.30	3,478.89	8,249.81	81.7%
5269 OTHER REPAIR-MAINTENANCE	57,732	0	57,732	41,523.34	4,505.26	11,703.40	79.7%
5271 UNIFORM ALLOWANCE	216,000	0	216,000	215,775.00	.00	225.00	99.9%
5272 TRAINING AND EDUCATION	91,356	0	91,356	41,670.00	.00	49,686.00	45.6%
5273 OTHER	1,932	-432	1,500	1,500.00	.00	.00	100.0%
5275 LINEN SERVICE	4,632	0	4,632	3,596.73	903.27	132.00	97.2%
5276 PURCHASE OF UNIFORMS/CLEANING	134,087	0	134,087	79,480.24	17,139.75	37,467.01	72.1%
5286 BUSINESS EXPENSE	7,968	700	8,668	2,895.32	.00	5,772.68	33.4%
5294 MACHINERY,EQUIPMENT RENT	6,624	0	6,624	3,327.80	2,022.20	1,274.00	80.8%
5295 SEMINAR&CONFERENCE FEES	2,232	0	2,232	.00	.00	2,232.00	.0%
5296 SECURITY SYSTEMS	4,190	0	4,190	2,570.58	.00	1,619.42	61.4%
5298 OTHER CONTRACTUAL SERVICES	54,492	75,000	129,492	39,179.65	5,429.95	84,882.40	34.4%
5311 OFFICE SUPPLIES & MAT'LS	12,144	0	12,144	9,996.48	1,320.27	827.25	93.2%
5322 CHEMICAL,LAB,MEDICAL SUP	22,176	0	22,176	13,694.46	6,102.49	2,379.05	89.3%
5324 HOUSEHOLD&JANITORIAL SUP	24,708	-1,394	23,314	17,724.98	1,071.42	4,517.60	80.6%

YEAR TO DATE OPERATING EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5328 EDUCATIONAL SUPPLIES	25,848	0	25,848	8,525.74	.00	17,322.26	33.0%
5329 OTHER OPERATING SUPPLIES	14,412	0	14,412	2,385.98	457.55	11,568.47	19.7%
5331 AUTOMOTIVE FUEL&FLUIDS	53,808	0	53,808	34,050.34	3,328.41	16,429.25	69.5%
5332 MOTOR VEHICLE PARTS	116,628	0	116,628	90,245.34	22,090.00	4,292.66	96.3%
5333 MACHINERY&EQUIPMENT PART	9,024	0	9,024	6,117.16	777.73	2,129.11	76.4%
5334 PAINTING SUPPLIES	1,824	0	1,824	.00	.00	1,824.00	.0%
5335 PLUMBING SUPPLIES	480	0	480	.00	.00	480.00	.0%
5336 ELECTRICAL SUPPLIES	648	0	648	.00	.00	648.00	.0%
5339 TIRE,TUBES,BATTERIES,ETC	47,976	0	47,976	25,174.70	2,325.30	20,476.00	57.3%
5341 CONSUMABLE TOOLS & HARDW	46,856	0	46,856	20,348.17	3,168.52	23,339.31	50.2%
5371 LUMBER & WOOD PRODUCTS	1,104	0	1,104	138.59	.00	965.41	12.6%
5392 BOOKS	984	0	984	401.25	.00	582.75	40.8%
5421 BUILDING&OFFICE RENTALS	43,548	1,826	45,374	45,374.00	.00	.00	100.0%
5461 CENTRALIZED FUEL	7,560	0	7,560	3,701.49	.00	3,858.51	49.0%
5631 AWARDS-SPEC.SERV.RENDER	804	0	804	539.00	.00	265.00	67.0%
5743 RADIOS,MOBILE,WALKIE-TAL	9,060	0	9,060	5,643.76	826.23	2,590.01	71.4%
5764 OTHER	5,076	0	5,076	2,401.40	1,598.60	1,076.00	78.8%
5790 OTHER	7,980	0	7,980	.00	.00	7,980.00	.0%
5912 COVID 19 EXPENSE	0	0	0	6,307.50	.00	-6,307.50	100.0%
TOTAL FIRE DEPARTMENT	19,569,495	396,882	19,966,377	14,748,494.81	115,992.56	5,101,889.55	74.4%

037 COMMUNITY DEVELOPMENT

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5110 WAGES & SALARY-REGULAR	3,383,262	74,845	3,458,107	2,311,219.06	.00	1,146,887.94	66.8%
5120 WAGES & SALARY-OVERTIME	64,956	0	64,956	49,375.97	.00	15,580.03	76.0%
5121 WAGES & SALARY-PREMIUM	7,800	0	7,800	10,590.00	.00	-2,790.00	135.8%
5140 WAGES & SALARY-PART TIME	120,316	5,000	125,316	134,240.22	.00	-8,924.22	107.1%
5141 PART TIME TYPING SERVICES	8,556	0	8,556	5,315.50	.00	3,240.50	62.1%
5150 LONGEVITY	11,784	0	11,784	4,985.00	.00	6,799.00	42.3%
5211 POSTAGE,BOX RENT,ETC.	15,040	-2,500	12,540	6,026.13	.00	6,513.87	48.1%
5214 MESSENGER&DELIVERY SERV.	3,996	0	3,996	3,080.00	.00	916.00	77.1%
5221 PRINTING & DUPLICATION	19,574	3,000	22,574	1,849.04	600.00	20,124.92	10.8%
5225 TYPING SERVICES	4,400	2,000	6,400	2,229.76	.00	4,170.24	34.8%
5230 OTHER PROFESSIONAL SERVICES	0	0	0	360.88	.00	-360.88	100.0%
5231 PUBL OF NOTICES & REPORT	17,748	-105	17,643	9,473.85	.00	8,169.15	53.7%
5233 SUBSCRIPTION-NEWSPAPER	720	30	750	401.29	.00	348.71	53.5%
5235 MEMBERSHIPS & DUES	6,836	-1,500	5,336	2,266.30	.00	3,069.70	42.5%
5237 ADVERTISING	8,168	0	8,168	7,060.97	.00	1,107.03	86.4%
5241 ELECTRIC	29,734	0	29,734	14,760.45	.00	14,973.55	49.6%
5242 WATER	2,000	0	2,000	1,796.86	.00	203.14	89.8%
5245 TELEPHONE	13,092	0	13,092	5,867.06	.00	7,224.86	44.8%

YEAR TO DATE OPERATING EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5251 MEDICAL,DENTAL,VETERINAR	996	0	996	.00	.00	996.00	.0%
5254 ARCHITECTURAL,LANDSCAPIN	0	100,000	100,000	63,719.12	36,280.88	.00	100.0%
5258 OTHER PROFESSIONAL SERVS	189,932	120,272	310,204	69,319.63	62,039.68	178,844.69	42.3%
5264 TRAFFIC LIGHTS,RELATED	10,176	0	10,176	.00	.00	10,176.00	.0%
5266 BUILDINGS	12,000	0	12,000	3,273.74	.00	8,726.26	27.3%
5267 PLUMBING,HEAT,ELECT.SERV	8,004	0	8,004	.00	.00	8,004.00	.0%
5269 OTHER REPAIR-MAINTENANCE	33,996	0	33,996	24,894.50	8,235.00	866.50	97.5%
5272 TRAINING AND EDUCATION	11,860	2,800	14,660	4,603.72	.00	10,056.28	31.4%
5276 PURCHASE OF UNIFORMS/CLEANING	3,504	0	3,504	.00	.00	3,504.00	.0%
5281 MILEAGE REIMBURSEMENT	5,132	-1,500	3,632	474.26	.00	3,157.74	13.1%
5286 BUSINESS EXPENSE	12,152	35,905	48,057	15,851.82	.00	32,205.18	33.0%
5287 OTHER TRAVEL	400	0	400	.00	.00	400.00	.0%
5294 MACHINERY,EQUIPMENT RENT	15,988	0	15,988	4,895.99	6,592.01	4,500.00	71.9%
5295 SEMINAR&CONFERENCE FEES	10,260	-1,300	8,960	679.77	.00	8,280.23	7.6%
5296 SECURITY SYSTEMS	5,004	0	5,004	1,251.91	.00	3,752.09	25.0%
5298 OTHER CONTRACTUAL SERVICES	500	426	926	.00	.00	926.00	.0%
5311 OFFICE SUPPLIES & MAT'LS	19,532	0	19,532	11,846.51	4,161.04	3,524.45	82.0%
5329 OTHER OPERATING SUPPLIES	1,656	4,620	6,276	.00	.00	6,276.00	.0%
5336 ELECTRICAL SUPPLIES	3,504	0	3,504	653.05	.00	2,850.95	18.6%
5341 CONSUMABLE TOOLS & HARDW	1,992	0	1,992	1,506.57	.00	485.43	75.6%
5343 TRAFFIC SIGNAL SUPPLIES	60,000	0	60,000	17,759.36	30,374.96	11,865.68	80.2%
5392 BOOKS	2,592	0	2,592	153.00	.00	2,439.00	5.9%
5461 CENTRALIZED FUEL	15,000	0	15,000	6,641.77	.00	8,358.23	44.3%
5462 CENTRALIZED FLEET MAINTENANCE	30,564	0	30,564	7,379.45	.00	23,184.55	24.1%
5620 GRANTS&DONATIONS-INSTITU	194,000	0	194,000	173,000.00	.00	21,000.00	89.2%
5623 SPECIAL EVENTS	7,668	3,693	11,361	6,476.60	.00	4,884.40	57.0%
5B0245 TELEPHONE	0	0	0	60.49	.00	-60.49	100.0%
TOTAL COMMUNITY DEVELOPMENT	4,374,394	345,686	4,720,080	2,985,339.60	148,283.57	1,586,456.71	66.4%

040 PUBLIC WORKS

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5110 WAGES & SALARY-REGULAR	7,823,858	184,645	8,008,503	5,465,399.21	.00	2,543,103.79	68.2%
5120 WAGES & SALARY-OVERTIME	688,136	32,142	720,278	577,449.22	.00	142,828.70	80.2%
5121 WAGES & SALARY-PREMIUM	37,700	0	37,700	22,592.15	.00	15,107.77	59.9%
5130 WAGES & SALARY-TEMPORARY	776,356	26,874	803,230	361,387.35	.00	441,842.65	45.0%
5140 WAGES & SALARY-PART TIME	277,884	0	277,884	53,437.61	.00	224,446.39	19.2%
5150 LONGEVITY	40,693	0	40,693	27,465.00	.00	13,228.00	67.5%
5211 POSTAGE,BOX RENT,ETC.	4,920	0	4,920	3,819.54	.00	1,100.46	77.6%
5216 OTHER COMMUNICATION&TRAN	480	0	480	.00	.00	480.00	.0%
5221 PRINTING & DUPLICATION	18,768	0	18,768	7,113.68	3,544.00	8,110.32	56.8%
5225 TYPING SERVICES	4,824	0	4,824	990.00	.00	3,834.00	20.5%

YEAR TO DATE OPERATING EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5233 SUBSCRIPTION-NEWSPAPER	804	0	804	237.00	.00	567.00	29.5%
5235 MEMBERSHIPS & DUES	7,500	0	7,500	4,775.78	.00	2,724.22	63.7%
5237 ADVERTISING	16,248	0	16,248	2,205.64	.00	14,042.36	13.6%
5241 ELECTRIC	1,300,188	0	1,300,188	619,570.65	.00	680,617.35	47.7%
5242 WATER	107,484	0	107,484	44,165.16	.00	63,318.84	41.1%
5244 GAS	159,708	0	159,708	93,778.92	3,955.40	61,973.68	61.2%
5245 TELEPHONE	61,188	0	61,188	36,180.88	.00	25,007.12	59.1%
5246 HEATING FUELS	78,384	0	78,384	41,161.23	7,547.40	29,675.37	62.1%
5247 OTHER UTILITY SERVICES	18,432	0	18,432	8,896.32	.00	9,535.68	48.3%
5251 MEDICAL,DENTAL,VETERINAR	6,096	0	6,096	5,443.68	.00	652.32	89.3%
5254 ARCHITECTURAL,LANDSCAPIN	84	0	84	.00	.00	84.00	.0%
5258 OTHER PROFESSIONAL SERVS	1,974,740	208,429	2,183,169	1,324,254.53	649,346.38	209,568.09	90.4%
5262 OTHER MACHINERY-EQUIP	5,112	0	5,112	1,289.54	469.79	3,352.67	34.4%
5265 GROUNDS&OUTDOOR COURTS	12,468	-1,034	11,434	8,280.99	.00	3,153.01	72.4%
5266 BUILDINGS	726,392	172,884	899,276	670,961.05	182,832.41	45,482.94	94.9%
5267 PLUMBING,HEAT,ELECT.SERV	146,694	-4,981	141,713	72,328.45	23,271.39	46,113.16	67.5%
5269 OTHER REPAIR-MAINTENANCE	213,204	9,234	222,438	130,138.92	11,579.01	80,720.07	63.7%
5271 UNIFORM ALLOWANCE	72	0	72	.00	.00	72.00	.0%
5272 TRAINING AND EDUCATION	32,606	0	32,606	21,970.62	.00	10,635.38	67.4%
5276 PURCHASE OF UNIFORMS/CLEANING	11,208	0	11,208	3,091.44	1,814.15	6,302.41	43.8%
5281 MILEAGE REIMBURSEMENT	1,068	0	1,068	313.78	.00	754.22	29.4%
5286 BUSINESS EXPENSE	4,380	0	4,380	1,441.69	.00	2,938.31	32.9%
5294 MACHINERY,EQUIPMENT RENT	26,160	0	26,160	13,059.74	7,105.93	5,994.33	77.1%
5295 SEMINAR&CONFERENCE FEES	5,098	0	5,098	.00	.00	5,098.00	.0%
5296 SECURITY SYSTEMS	365,919	0	365,919	206,327.00	41,328.52	118,263.48	67.7%
5298 OTHER CONTRACTUAL SERVICES	4,663,449	80,244	4,743,693	3,170,212.02	681,930.97	891,549.97	81.2%
5299 DISPOSAL SERVICES	425,000	22,000	447,000	254,400.22	125,729.16	66,870.66	85.0%
5311 OFFICE SUPPLIES & MAT'LS	40,128	3,500	43,628	19,460.49	15,170.49	8,997.02	79.4%
5321 AGRICULTURE SUPPLIES	29,388	-3,000	26,388	12,596.10	8,283.84	5,508.06	79.1%
5322 CHEMICAL,LAB,MEDICAL SUP	385,032	0	385,032	174,622.49	34,005.84	176,403.67	54.2%
5323 FOOD	18,408	0	18,408	14,467.68	.00	3,940.32	78.6%
5324 HOUSEHOLD&JANITORIAL SUP	46,336	0	46,336	21,144.15	2,026.75	23,165.10	50.0%
5325 RECREATION SUPPLIES	69,114	8,528	77,642	10,882.96	.00	66,759.04	14.0%
5326 CLOTHING AND UNIFORMS	21,432	1,819	23,251	8,037.91	5,494.34	9,718.75	58.2%
5329 OTHER OPERATING SUPPLIES	42,159	-5,921	36,238	16,698.67	7,061.62	12,477.71	65.6%
5331 AUTOMOTIVE FUEL&FLUIDS	5,088	0	5,088	1,584.50	.00	3,503.50	31.1%
5333 MACHINERY&EQUIPMENT PART	62,508	0	62,508	59,209.66	1,830.00	1,468.34	97.7%
5334 PAINTING SUPPLIES	14,044	0	14,044	6,501.87	1,886.39	5,655.74	59.7%
5335 PLUMBING SUPPLIES	33,168	4,999	38,167	27,724.37	6,746.01	3,696.62	90.3%
5336 ELECTRICAL SUPPLIES	11,256	0	11,256	2,616.26	2,525.89	6,113.85	45.7%
5341 CONSUMABLE TOOLS & HARDW	35,832	0	35,832	14,390.77	10,584.67	10,856.56	69.7%
5342 SIGN PARTS AND SUPPLIES	45,000	0	45,000	23,740.00	21,260.00	.00	100.0%
5343 TRAFFIC SIGNAL SUPPLIES	57,576	0	57,576	.00	.00	57,576.00	.0%
5345 ROAD MARKING MATERIALS	9,000	0	9,000	5,738.42	1,471.62	1,789.96	80.1%

YEAR TO DATE OPERATING EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5351 CEMENT & CONCRETE PROD'S	37,380	0	37,380	15,824.22	15,825.78	5,730.00	84.7%
5361 METAL PRODUCTS & SUPPLY	14,004	0	14,004	1,055.55	5,444.45	7,504.00	46.4%
5371 LUMBER & WOOD PRODUCTS	8,628	0	8,628	7,215.47	2,365.61	-953.08	111.0%
5375 CLAY &BALLFIELD PRODUCTS	14,964	0	14,964	4,428.85	9,571.15	964.00	93.6%
5381 ASPHALT & ASPHALT FILLER	139,797	0	139,797	43,261.76	28,656.62	67,878.62	51.4%
5394 OTHER MATERIALS	2,784	0	2,784	2,415.43	.00	368.57	86.8%
5451 POOL RENTAL	19,632	0	19,632	.00	18,000.00	1,632.00	91.7%
5461 CENTRALIZED FUEL	238,680	0	238,680	235,526.07	1,839.92	1,314.01	99.4%
5462 CENTRALIZED FLEET MAINTENANCE	1,167,216	0	1,167,216	310,951.57	10,939.93	845,324.50	27.6%
5561 BUILDINGS/RENOVATIONS	35,525	70,000	105,525	82,173.82	4,304.48	19,046.74	82.0%
5585 PARK IMPROVEMENTS	114,996	20,862	135,858	132,431.23	70.00	3,356.77	97.5%
5623 SPECIAL EVENTS	2,028	0	2,028	2,028.00	.00	.00	100.0%
5650 TRANSFERS TO OTHER FUNDS	438,636	0	438,636	.00	.00	438,636.00	.0%
5715 PICNIC TABLES	5,304	-2,000	3,304	2,923.72	.00	380.28	88.5%
5741 IT HARDWARE	840	0	840	.00	.00	840.00	.0%
5775 GROUNDS MAINTENANCE	14,496	0	14,496	206.45	.00	14,289.55	1.4%
5795 STORM ISAIAS	0	0	0	196,115.70	.00	-196,115.70	100.0%
5912 COVID 19 EXPENSE	0	31,264	31,264	204,625.22	.00	-173,361.22	654.5%
TOTAL PUBLIC WORKS	23,223,684	860,488	24,084,172	14,914,738.37	1,955,819.91	7,213,614.00	70.0%
050 BOARD OF EDUCATION							
5050 PUBLIC SCHOOL EXPENDITURES	208,415,928	52,457	208,468,385	137,143,436.93	.00	71,324,948.07	65.8%
7700 TRANSFER OUT	0	3,969,827	3,969,827	3,969,827.00	.00	.00	100.0%
TOTAL BOARD OF EDUCATION	208,415,928	4,022,284	212,438,212	141,113,263.93	.00	71,324,948.07	66.4%
070 GRANTS							
5A0620 GRANTS - OUTSIDE AGENCIES	543,235	1,075,000	1,618,235	618,235.00	.00	1,000,000.00	38.2%
5B0620 GRANTS - CITY AGENCIES	672,019	0	672,019	648,491.00	.00	23,528.00	96.5%
5C0620 FHO PAYROLL	142,553	0	142,553	95,035.36	.00	47,517.64	66.7%
TOTAL GRANTS	1,357,807	1,075,000	2,432,807	1,361,761.36	.00	1,071,045.64	56.0%
080 DEBT SERVICE							

FOR 2021 13

080 DEBT SERVICE	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
5521 PRINCIPAL	21,864,696	0	21,864,696	21,864,697.00	.00	-1.00	100.0%
5522 INTEREST	10,581,732	0	10,581,732	9,738,930.17	.00	842,801.83	92.0%
TOTAL DEBT SERVICE	32,446,428	0	32,446,428	31,603,627.17	.00	842,800.83	97.4%
082 ORGANIZATIONAL MEMBERSHIPS							
5235 MEMBERSHIPS & DUES	84,048	0	84,048	55,002.50	.00	29,045.50	65.4%
TOTAL ORGANIZATIONAL MEMBERSHIPS	84,048	0	84,048	55,002.50	.00	29,045.50	65.4%
090 EMPLOYEE BENEFITS							
5258 OTHER PROFESSIONAL SERVS	43,644	0	43,644	43,644.00	.00	.00	100.0%
5418 INSURANCE PREMIUM	30,237,676	0	30,237,676	29,513,830.05	.00	723,845.95	97.6%
5442 WORKER'S COMP INSURANCE	3,691,728	0	3,691,728	3,691,728.00	.00	.00	100.0%
5635 EMPLOYEE TUITION REIMBURSEMENT	15,000	0	15,000	.00	.00	15,000.00	.0%
TOTAL EMPLOYEE BENEFITS	33,988,048	0	33,988,048	33,249,202.05	.00	738,845.95	97.8%
095 PENSION PLANS							
5258 OTHER PROFESSIONAL SERVS	17,292	0	17,292	1,330.00	.00	15,962.00	7.7%
5430 PENSIONS	12,810,752	0	12,810,752	12,810,752.00	.00	.00	100.0%
5465 401A PENSION MATCH	344,496	0	344,496	355,209.61	.00	-10,713.61	103.1%
TOTAL PENSION PLANS	13,172,540	0	13,172,540	13,167,291.61	.00	5,248.39	100.0%
096 CONTINGENCY							
5900 CONTINGENCY	2,788,765	-2,248,680	540,085	.00	.00	540,085.00	.0%
TOTAL CONTINGENCY	2,788,765	-2,248,680	540,085	.00	.00	540,085.00	.0%
GRAND TOTAL	385,630,101	6,165,857	391,795,958	286,396,128.78	3,069,702.05	102,330,126.87	73.9%

** END OF REPORT - Generated by Angela Fogel **

YEART-TO-DATE OPERATING REVENUES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
100 GENERAL GOVERNMENT							
4181 STATE REIMBURSEMENTS	-155,628	0	-155,628	.00	.00	-155,628.00	.0%
4430 CITY CLERK LICENSE & PERMITS	-9,192	0	-9,192	-2,810.00	.00	-6,382.00	30.6%
4475 DOG LICENSE	-10,140	0	-10,140	1,626.78	.00	-11,766.78	-16.0%
4477 VITAL STATICS FEES	-248,496	0	-248,496	-146,641.00	.00	-101,855.00	59.0%
4478 REAL ESTATE CONVEYANCE TAX	-3,500,004	0	-3,500,004	-5,359,465.96	.00	1,859,461.96	153.1%
4479 MISCELLANEOUS-TOWN CLERK	-12,024	0	-12,024	-6,527.00	.00	-5,497.00	54.3%
4480 MARRIAGE LICENSE	-6,540	0	-6,540	-6,868.00	.00	328.00	105.0%
4531 MER-ASSIGNMENT/RELEASE	-27,456	0	-27,456	-88,350.00	.00	60,894.00	321.8%
4532 MER-ALL OTHERS	-46,068	0	-46,068	-107,210.00	.00	61,142.00	232.7%
4534 FARMLAND PRESERVATION FEE	-25,776	0	-25,776	-18,938.00	.00	-6,838.00	73.5%
4535 RECORDING FEES	-273,192	0	-273,192	-299,935.47	.00	26,743.47	109.8%
4536 CERTIFIED COPY FEE	-99,996	0	-99,996	-4,937.00	.00	-95,059.00	4.9%
4537 PERMITS	-996	0	-996	-820.00	.00	-176.00	82.3%
4538 COPY FEE	-18,720	0	-18,720	13.00	.00	-18,733.00	-.1%
4549 SPECIAL EVENT INSURANCE	-2,016	0	-2,016	.00	.00	-2,016.00	.0%
4607 CITY HALL AUDITORIUM	-38,496	0	-38,496	.00	.00	-38,496.00	.0%
4608 PROBATE COURT-WILTON	-7,248	0	-7,248	-8,298.00	.00	1,050.00	114.5%
4611 CITY HALL MISCELLANEOUS	-6,024	0	-6,024	11.89	.00	-6,035.89	-.2%
4805 MISCELLANEOUS REIMBURSEMENTS	0	0	0	-22.00	.00	22.00	100.0%
4807 REIMBURSEMENTS OF EXPENSES	-48	0	-48	.00	.00	-48.00	.0%
4834 CLERK FEES	0	0	0	-1,789.68	.00	1,789.68	100.0%
4839 MISCELLANEOUS REVENUE	0	0	0	-125,044.50	.00	125,044.50	100.0%
TOTAL GENERAL GOVERNMENT	-4,488,060	0	-4,488,060	-6,176,004.94	.00	1,687,944.94	137.6%
113 FINANCE							
4001 PROPERTY TAXES	-343,761,111	0	-343,761,111	-338,122,339.18	.00	-5,638,771.60	98.4%
4049 RETURN CHECK FEES	-2,820	0	-2,820	-2,692.97	.00	-127.03	95.5%
4050 MOTOR VEHICLE CLEARANCE FEE	-137,844	0	-137,844	-82,889.25	.00	-54,954.75	60.1%
4051 INTEREST	-1,500,000	0	-1,500,000	-1,399,441.59	.00	-100,558.41	93.3%
4052 LIEN FEES	-18,852	0	-18,852	-10,948.36	.00	-7,903.64	58.1%
4059 TAX WARRANT FEE	-72	0	-72	-12.00	.00	-60.00	16.7%
4060 LEGAL NOTICE FEE	-60	0	-60	-30.00	.00	-30.00	50.0%
4124 MUNICIPAL STABLIZATION GRANT	-1,780,044	0	-1,780,044	-1,780,046.00	.00	2.00	100.0%
4126 IN LIEU OF TAXES-EXEMPT PROP.	-2,198,942	0	-2,198,942	-2,198,942.00	.00	.00	100.0%
4128 MASHANTUCKET PEQUOT FUND GRANT	-576,996	0	-576,996	-192,353.00	.00	-384,643.00	33.3%
4131 IN LIEU OF TAXES-DISABILITY	-3,780	0	-3,780	-3,073.94	.00	-706.06	81.3%

YEART-TO-DATE OPERATING REVENUES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
4133 IN LIEU OF TAXES-VETERAN GRANT	-2,232	0	-2,232	-15,162.48	.00	12,930.48	679.3%
4134 IN LIEU OF TAXES-DISTRESS MUN	0	0	0	-66,266.56	.00	66,266.56	100.0%
4141 STATE REIMBURSEMENTS	0	0	0	-1,995,741.73	.00	1,995,741.73	100.0%
4177 TELEPHONE ACCESS GRANT	-189,240	0	-189,240	-184,964.18	.00	-4,275.82	97.7%
4192 MV VIOLATION SURCHARGE	-42,492	0	-42,492	-5,050.00	.00	-37,442.00	11.9%
4195 MOTOR VEHICLE FINES/CELL PHONE	-17,952	0	-17,952	-2,223.75	.00	-15,728.25	12.4%
4197 OFF TRACK BETTING	-76,692	0	-76,692	-15,656.61	.00	-61,035.39	20.4%
4202 REFUGE REVENUE SHARING GRANT	-23,628	0	-23,628	.00	.00	-23,628.00	.0%
4305 TAX RELIEF FOR EMG SVC VOLS	-18,204	0	-18,204	-18,210.01	.00	6.01	100.0%
4528 ADDRESS SERVICE FEES	-72	0	-72	.00	.00	-72.00	.0%
452F UCC-1 ADMINISTRATIVE FEE	-552	0	-552	-31.16	.00	-520.84	5.6%
4538 COPY FEE	-9,996	0	-9,996	-1,131.00	.00	-8,865.00	11.3%
4597 PURCHASING	-10,000	0	-10,000	-23,750.00	.00	13,750.00	237.5%
4632 LEASE REVENUE	-4,668	0	-4,668	-6,003.00	.00	1,335.00	128.6%
4805 MISCELLANEOUS REIMBURSEMENTS	-2,700	0	-2,700	-.58	.00	-2,699.42	.0%
4807 REIMBURSEMENTS OF EXPENSES	0	0	0	-302.38	.00	302.38	100.0%
4819 ATM COMMISSIONS	-324	0	-324	-22.50	.00	-301.50	6.9%
4825 BOND PREMIUM/ACCURED INTEREST	1,296	0	1,296	.00	.00	1,296.00	.0%
4833 LOST ID BADGES	-216	0	-216	.00	.00	-216.00	.0%
4843 PURCHASING CARD REBATES	-39,996	0	-39,996	-19,249.13	.00	-20,746.87	48.1%
4857 NWLK TRANSIT DIST-MAN PROJECT	-5,976	0	-5,976	-7,830.00	.00	1,854.00	131.0%
4860 SALE OF PROPERTY	0	0	0	-163,233.00	.00	163,233.00	100.0%
4865 TAX SALE FEE REVENUE	-70,000	0	-70,000	-15,853.90	.00	-54,146.10	22.6%
4901 INVESTMENT INCOME	-1,500,000	0	-1,500,000	-61,662.68	.00	-1,438,337.32	4.1%
4902 INTEREST INCOME OTHER	0	0	0	-12.78	.00	12.78	100.0%
TOTAL FINANCE	-351,994,165	0	-351,994,165	-346,395,125.72	.00	-5,599,039.06	98.4%

200 COMMUNITY SERVICES

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
4119 STATE GRT-CONN CARD/STATE AID	-2,244	0	-2,244	.00	.00	-2,244.00	.0%
4120 STATE GRANT	0	0	0	-26,121.60	.00	26,121.60	100.0%
4181 STATE REIMBURSEMENTS	0	0	0	-60,135.44	.00	60,135.44	100.0%
4184 YOUTH SERVICES GRANT	-54,847	-189	-55,036	-37,932.26	.00	-17,103.74	68.9%
4415 FOOD LICENSE	-267,264	0	-267,264	-223,655.00	.00	-43,609.00	83.7%
4418 OTHER ENVIRONMENTAL PERMITS	-85,515	0	-85,515	-39,445.00	.00	-46,070.00	46.1%
4419 HOUSING CODE FEES	-48,305	0	-48,305	-38,950.00	.00	-9,355.00	80.6%
4505 DONATIONS	-15,000	0	-15,000	-7,500.00	.00	-7,500.00	50.0%
4576 LAB FEES	-912	0	-912	-1,020.00	.00	108.00	111.8%
4577 CLINIC FEES	-237,952	0	-237,952	-14,432.84	.00	-223,519.16	6.1%
4595 LIBRARY FEES & FINES	-54,996	0	-54,996	-904.62	.00	-54,091.38	1.6%
4598 SEALER OF WEIGHTS & MEASURES	-27,000	0	-27,000	-1,855.00	.00	-25,145.00	6.9%

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
459D PASSPORT FEES	-35,004	0	-35,004	.00	.00	-35,004.00	.0%
4807 REIMBURSEMENTS OF EXPENSES	0	0	0	-11,525.99	.00	11,525.99	100.0%
TOTAL COMMUNITY SERVICES	-829,039	-189	-829,228	-463,477.75	.00	-365,750.25	55.9%
300 POLICE							
4120 STATE GRANT	-197,988	0	-197,988	-228,787.95	.00	30,799.95	115.6%
4181 STATE REIMBURSEMENTS	-25,470	0	-25,470	-10,811.22	.00	-14,658.78	42.4%
4220 FEDERAL GRANT	-51,912	0	-51,912	-10,454.83	.00	-41,457.17	20.1%
4440 GUN PERMITS	-17,350	0	-17,350	-54,129.01	.00	36,779.01	312.0%
4441 BINGO PERMITS	-1,370	0	-1,370	-195.00	.00	-1,175.00	14.2%
4442 OTHER PERMITS	-5,790	0	-5,790	-4,335.00	.00	-1,455.00	74.9%
4501 FALSE ALARMS	-43,200	0	-43,200	-27,480.00	.00	-15,720.00	63.6%
4502 POLICE REPORTS	-11,300	0	-11,300	-4,705.00	.00	-6,595.00	41.6%
4503 DOG POUND FEES	-2,630	0	-2,630	-500.00	.00	-2,130.00	19.0%
4504 POLICE EXTRA WORK SURCHARGE	-596,202	0	-596,202	-456,182.46	.00	-140,019.54	76.5%
4506 FINGER PRINTS	-6,550	0	-6,550	-4,230.00	.00	-2,320.00	64.6%
4507 CRIMINAL REPORTS	-3,400	0	-3,400	-1,350.00	.00	-2,050.00	39.7%
4508 PHOTOS	-1,392	0	-1,392	-978.00	.00	-414.00	70.3%
4807 REIMBURSEMENTS OF EXPENSES	-1,284	0	-1,284	-655.35	.00	-628.65	51.0%
TOTAL POLICE	-965,838	0	-965,838	-804,793.82	.00	-161,044.18	83.3%
301 FIRE							
4189 CIVIL PREPAREDNESS GRANT	-43,884	0	-43,884	.00	.00	-43,884.00	.0%
4445 FIRE PERMITS	-49,488	0	-49,488	-20,602.62	.00	-28,885.38	41.6%
4619 BROAD RIVER STA PARKING SPACES	-2,160	0	-2,160	-2,120.00	.00	-40.00	98.1%
4807 REIMBURSEMENTS OF EXPENSES	-4,440	0	-4,440	-313.95	.00	-4,126.05	7.1%
TOTAL FIRE	-99,972	0	-99,972	-23,036.57	.00	-76,935.43	23.0%
370 ECON & COMMUNITY DEVELOPMENT							
4401 BUILDING PERMITS	-3,300,000	0	-3,300,000	-3,056,779.27	.00	-243,220.73	92.6%
4407 OTHER PERMITS	-54,204	0	-54,204	-14,852.78	.00	-39,351.22	27.4%
4409 EDUCATIONAL TRAINING FEE	-19,200	0	-19,200	-7,974.00	.00	-11,226.00	41.5%

YEART-TO-DATE OPERATING REVENUES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
4410 PRE-DEMOLITION FEE	-564	0	-564	-125.00	.00	-439.00	22.2%
4411 RETRIEVAL FEE	-20,616	0	-20,616	-14,847.50	.00	-5,768.50	72.0%
4457 MAPS AND REGULATIONS	-96	0	-96	-70.00	.00	-26.00	72.9%
4461 APPLICATION FEES	-34,392	0	-34,392	-20,755.00	.00	-13,637.00	60.3%
4462 ENFORCEMENT FEES	-40,404	0	-40,404	-3,600.00	.00	-36,804.00	8.9%
4463 PHOTOCOPIES, REGULATIONS, MAPS	-204	0	-204	.00	.00	-204.00	.0%
4464 LEGAL NOTICE FEE	-4,596	0	-4,596	-2,520.00	.00	-2,076.00	54.8%
4465 PLANNING & ZONING APPLICATIONS	-20,292	0	-20,292	-8,980.00	.00	-11,312.00	44.3%
4466 COPIES/MISCELLANEOUS	-540	0	-540	-31.00	.00	-509.00	5.7%
4467 OUTDOOR DINING PERMITS	-6,408	0	-6,408	.00	.00	-6,408.00	.0%
4468 ZONING APPROVALS	-150,000	0	-150,000	-94,606.14	.00	-55,393.86	63.1%
4469 ZONING BOARD APPEALS VARIANCES	-9,708	0	-9,708	-4,800.00	.00	-4,908.00	49.4%
446A PERMIT EXTENSION FEES	-18,396	0	-18,396	-3,000.00	.00	-15,396.00	16.3%
4822 ADMIN REIMB-ST LAND USE FEE	-2,592	0	-2,592	-1,378.00	.00	-1,214.00	53.2%
TOTAL ECON & COMMUNITY DEVELOPMENT	-3,682,212	0	-3,682,212	-3,234,318.69	.00	-447,893.31	87.8%

400 OPERATIONS & PUBLIC WORKS

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
4136 GRANTS FOR MUNICIPAL PROJJECTS	-402,912	0	-402,912	.00	.00	-402,912.00	.0%
4141 STATE REIMBURSEMENTS	-4,560	0	-4,560	.00	.00	-4,560.00	.0%
4176 STATE HIGHWAY AID	-900,924	0	-900,924	-906,874.94	.00	5,950.94	100.7%
4450 SOLID WASTE REGISTRATION	-22,824	0	-22,824	-39,075.00	.00	16,251.00	171.2%
4454 BULKY WASTE LICENSE	-5,004	0	-5,004	-5,625.00	.00	621.00	112.4%
4455 DRIVEWAY PERMITS	-36,000	0	-36,000	-7,200.00	.00	-28,800.00	20.0%
4456 FILL PERMITS	-1,176	0	-1,176	.00	.00	-1,176.00	.0%
4460 DPW TREE PERMITS	-600	0	-600	.00	.00	-600.00	.0%
4505 DONATIONS	-1,008	0	-1,008	.00	.00	-1,008.00	.0%
4515 TIRE RECYCLING FEE	-5,500	0	-5,500	.00	.00	-5,499.96	.0%
4518 SOLID WASTE DISPOSAL FEE	-600,000	0	-600,000	-521,754.13	.00	-78,245.87	87.0%
4520 MAPS, PLANS, DESIGN	-468	0	-468	-119.00	.00	-349.00	25.4%
4525 WASTE OIL, BATTERY RECYCLING	0	0	0	-1,156.97	.00	1,156.97	100.0%
4526 ORDINANCE VIOLATIONS	-756	0	-756	.00	.00	-756.00	.0%
4529 CITY SHARE RECYCLING SALES	-160,000	0	-160,000	-102,031.75	.00	-57,968.21	63.8%
4540 RESIDENT NON-NWLK REG VEHICLE	0	0	0	-750.00	.00	750.00	100.0%
4542 GATEHOUSE PARKING FEES	-5,520	0	-5,520	.00	.00	-5,520.00	.0%
4543 GRASSY/RAM/SHEA ISLANDS	-1,000	0	-1,000	-3,025.00	.00	2,025.00	302.5%
4544 SWIM PROGRAM	-113,268	0	-113,268	-1,733.75	.00	-111,534.25	1.5%
4545 CULTURE PROGRAMS	-3,024	0	-3,024	-700.00	.00	-2,324.00	23.1%
4546 SPORTS PROGRAMS	-198,996	0	-198,996	-12,717.77	.00	-186,278.23	6.4%
4547 PHYSICAL FITNESS PROGRAMS	-972	0	-972	.00	.00	-972.00	.0%
4548 SPECIAL EVENTS	-408	0	-408	.00	.00	-408.00	.0%

YEART-TO-DATE OPERATING REVENUES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
4549 SPECIAL EVENT INSURANCE	-12,996	0	-12,996	.00	.00	-12,996.00	.0%
4553 NON-RESIDENT PARKING-WEEKENDS	-174,996	0	-174,996	-84,013.82	.00	-90,982.18	48.0%
4554 PARK STICKERS-CORPORATE	-48	0	-48	.00	.00	-48.00	.0%
4555 NON-RESIDENT PARKING-WEEKDAYS	-44,640	0	-44,640	.00	.00	-44,640.00	.0%
4556 TABLE RENTAL/CHAIR RENTAL	-9,996	0	-9,996	.00	.00	-9,996.00	.0%
4557 VENDING MACHINE INCOME	-396	0	-396	-169.34	.00	-226.66	42.8%
4558 OUT OF TOWN STICKER-LANDLOCK	-13,704	0	-13,704	-650.00	.00	-13,054.00	4.7%
4559 CITY MARINA FEE	-32,028	0	-32,028	-3,994.04	.00	-28,033.96	12.5%
4561 NON-RESIDENT PARKING-OFF PEAK	-99,996	0	-99,996	-2,320.00	.00	-97,676.00	2.3%
4562 BOAT SHOW PARKING	-50,004	0	-50,004	.00	.00	-50,004.00	.0%
4563 VETS PARK-VISITOR DOCK/MOORING	-35,004	0	-35,004	-27,808.09	.00	-7,195.91	79.4%
4564 PARK USAGE FEES	-72,120	0	-72,120	-7,588.58	.00	-64,531.42	10.5%
4565 NORWALK RESIDENT BOAT STICKERS	-8,004	0	-8,004	-2,730.00	.00	-5,274.00	34.1%
4567 NON-RESIDENT LAUNCHES-WEEKDAYS	-2,496	0	-2,496	-6,810.00	.00	4,314.00	272.8%
4568 NON-RESIDENT LAUNCHES-WEEKENDS	-15,000	0	-15,000	-9,835.00	.00	-5,165.00	65.6%
4569 NON-RESIDENT LAUNCH STICKERS	-15,000	0	-15,000	-5,075.00	.00	-9,925.00	33.8%
4573 DISC GOLF PASSES	-996	0	-996	.00	.00	-996.00	.0%
4579 SALE OF DISPOSAL PASS-DPW	0	0	0	-1,900.00	.00	1,900.00	100.0%
4602 CALF PASTURE BEACH CONCESSION	-14,496	0	-14,496	-10,433.32	.00	-4,062.68	72.0%
4604 GALLAHER COTTAGE	-15,000	0	-15,000	-11,447.37	.00	-3,552.63	76.3%
4605 CRANBURY PK-GALLAGHER MANSION	-80,004	0	-80,004	-16,496.07	.00	-63,507.93	20.6%
4610 SHOWMOBILE	-5,148	0	-5,148	300.00	.00	-5,448.00	-5.8%
4617 CROSS STREET PROPERTY	-19,248	0	-19,248	-19,250.00	.00	2.00	100.0%
4622 FAMILY& CHILDRENS AID-RENTAL	-32,148	0	-32,148	-30,521.07	.00	-1,626.93	94.9%
4629 LIBERTY SQUARE-FREEZER RENTAL	-3,204	0	-3,204	-6,300.00	.00	3,096.00	196.6%
4634 CRANBURY PARK-PICNIC PAVILLION	-27,984	0	-27,984	350.00	.00	-28,334.00	-1.3%
4640 MID FFLD CHILD GUIDANCE	-16,848	0	-16,848	.00	.00	-16,848.00	.0%
4642 BEN FRANKLIN RENTAL	-14,556	0	-14,556	-9,940.00	.00	-4,616.00	68.3%
4643 CRANBURY PARK-BUNKHOUSE	-6,564	0	-6,564	.00	.00	-6,564.00	.0%
4644 FODOR FARM-NWLK LAND TRUST	-1,680	0	-1,680	-1,200.00	.00	-480.00	71.4%
4645 FODOR FARM-NWLK PRESERVE TRUST	-1,836	0	-1,836	-1,500.00	.00	-336.00	81.7%
4646 FODOR FARM-LIVE GREEN CT	-1,728	0	-1,728	.00	.00	-1,728.00	.0%
4647 FODOR FARM-NWLK TREE ALLIANCE	-1,836	0	-1,836	-1,350.00	.00	-486.00	73.5%
4650 CDI - HEADSTART	-33,372	0	-33,372	-16,162.50	.00	-17,209.50	48.4%
4651 CRANBURY PARK-THEATER	-3,528	0	-3,528	.00	.00	-3,528.00	.0%
4655 KAYAK RACK RENTAL	-7,176	0	-7,176	-4,200.00	.00	-2,976.00	58.5%
4656 ON BOARD CAFE	-3,000	0	-3,000	.00	.00	-3,000.00	.0%
4805 MISCELLANEOUS REIMBURSEMENTS	-6,852	0	-6,852	-550.00	.00	-6,302.00	8.0%
4807 REIMBURSEMENTS OF EXPENSES	-43,596	0	-43,596	-7,877.00	.00	-35,719.00	18.1%
4817 COA-STREETSCAPE CONTAINERS	-744	0	-744	.00	.00	-744.00	.0%
4818 FODOR FARM GARDENS	-6,372	0	-6,372	-1,940.00	.00	-4,432.00	30.4%
4855 CONCERT HALL CLEANING REIMB	-840	0	-840	.00	.00	-840.00	.0%
4863 SCRAP METAL SALES	-15,516	0	-15,516	-6,631.51	.00	-8,884.49	42.7%
489B EXPRENDITURE REIMB PARKING	-503,772	0	-503,772	.00	.00	-503,772.00	.0%

YEART-TO-DATE OPERATING REVENUES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
489C EXPENDITURE REIMB WPCA	-540,000	0	-540,000	.00	.00	-540,000.00	.0%
TOTAL OPERATIONS & PUBLIC WORKS	-4,459,392	0	-4,459,392	-1,900,806.02	.00	-2,558,585.90	42.6%
500 EDUCATION							
4101 EDUCATION COST SHARING	-10,095,131	0	-10,095,131	-4,845,663.00	.00	-5,249,468.00	48.0%
4109 BOND & INTEREST SUBSIDY	-468	0	-468	.00	.00	-468.00	.0%
4807 REIMBURSEMENTS OF EXPENSES	-28,176	0	-28,176	106,447.16	.00	-134,623.16	-377.8%
4810 BOE COVID REIMB TO THE CITY	0	0	0	-188,583.65	.00	188,583.65	100.0%
TOTAL EDUCATION	-10,123,775	0	-10,123,775	-4,927,799.49	.00	-5,195,975.51	48.7%
800 DEBT SERVICE							
4824 DEBT SERVICE REIMBURSEMENT	-967,632	0	-967,632	-644,606.08	.00	-323,025.92	66.6%
TOTAL DEBT SERVICE	-967,632	0	-967,632	-644,606.08	.00	-323,025.92	66.6%
950 PENSION FUNDS							
4873 GRANT PENSION FUNDING	-20,016	0	-20,016	-5,551.95	.00	-14,464.05	27.7%
TOTAL PENSION FUNDS	-20,016	0	-20,016	-5,551.95	.00	-14,464.05	27.7%
GRAND TOTAL	-377,630,101	-189	-377,630,290	-364,575,521.03	.00	-13,054,768.67	96.5%

** END OF REPORT - Generated by Angela Fogel **

YEAR TO DATE POLICE WAGES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
030 POLICE DEPARTMENT							
013010 POLICE-ADMINISTRATION	485,376	11,455	496,831	367,359.52	.00	129,471.48	73.9%
013022 UNIFORM PATROL	8,789,996	207,444	8,997,440	6,427,016.48	.00	2,570,423.52	71.4%
013023 MARINE PATROL	182,964	4,318	187,282	139,412.17	.00	47,869.83	74.4%
013024 K-9 UNIT	432,924	10,217	443,141	277,903.41	.00	165,237.59	62.7%
013026 COMMUNITY POLICE SERVICES	1,229,030	29,005	1,258,035	859,579.12	.00	398,455.88	68.3%
01302A DESK & HOLDING FACILITIES	0	0	0	832.66	.00	-832.66	100.0%
013030 DETECTIVE BUREAU	1,633,420	-58,509	1,574,911	1,213,314.49	.00	361,596.51	77.0%
013035 SPECIAL SERVICES	881,570	275,667	1,157,237	764,723.20	.00	392,513.80	66.1%
013036 SPECIAL VICTIMS UNIT	672,720	112,934	785,654	552,953.52	.00	232,700.48	70.4%
013037 IDENTIFICATION BUREAU	273,612	6,457	280,069	221,604.44	.00	58,464.56	79.1%
013038 SCHOOL RESOURCE OFFICERS	587,352	81,862	669,214	509,534.06	.00	159,679.94	76.1%
013040 TESTING & RECRUITING	109,656	2,588	112,244	82,049.90	.00	30,194.10	73.1%
013042 TRAINING	238,440	-62,373	176,067	124,876.10	.00	51,190.90	70.9%
013048 INTERNAL AFFAIRS	110,760	2,614	113,374	184,658.62	.00	-71,284.62	162.9%
013049 PLANNING/RESEARCH/ACCREDITAT	209,976	4,955	214,931	82,638.20	.00	132,292.80	38.4%
013050 PROPERTY & EVIDENCE	146,292	3,452	149,744	108,713.45	.00	41,030.55	72.6%
013053 VEHICLE MAINTENANCE	109,656	2,588	112,244	82,049.92	.00	30,194.08	73.1%
013055 NEW POLICE HEADQUARTERS	62,916	1,485	64,401	56,061.10	.00	8,339.90	87.1%
013057 COURT OFFICER	83,448	1,969	85,417	62,695.74	.00	22,721.26	73.4%
013059 ANIMAL CONTROL	212,100	5,006	217,106	108,040.16	.00	109,065.84	49.8%
013060 ADMINISTRATIVE SERVICES	111,948	2,642	114,590	84,615.30	.00	29,974.70	73.8%
013061 PURCHASING & BOOKKEEPING	62,832	1,483	64,315	46,275.50	.00	18,039.50	72.0%
013062 EXTRA WORK	59,844	1,412	61,256	44,071.95	.00	17,184.05	71.9%
013063 PAYROLL	62,832	1,483	64,315	46,275.49	.00	18,039.51	72.0%
013064 DATA ENTRY	103,908	2,452	106,360	79,819.45	.00	26,540.55	75.0%
013065 PUBLIC RECORDS	106,248	2,507	108,755	76,541.33	.00	32,213.67	70.4%
013066 ALARM ADMINISTRATION	72,780	1,718	74,498	53,595.91	.00	20,902.09	71.9%
013070 ADMINISTRATION	109,656	2,588	112,244	102,806.04	.00	9,437.96	91.6%
013071 COMMUNICATIONS/911	1,909,596	45,066	1,954,662	1,167,406.23	.00	787,255.77	59.7%
TOTAL POLICE DEPARTMENT	19,051,852	704,485	19,756,337	13,927,423.46	.00	5,828,913.54	70.5%
GRAND TOTAL	19,051,852	704,485	19,756,337	13,927,423.46	.00	5,828,913.54	70.5%

** END OF REPORT - Generated by Angela Fogel **

YEAR TO DATE FIRE WAGES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
031 FIRE DEPARTMENT							
013110 ADMINISTRATION	415,080	9,796	424,876	354,362.87	.00	70,513.13	83.4%
013120 FIREFIGHTING	11,459,124	270,435	11,729,559	8,393,418.20	.00	3,336,140.80	71.6%
013130 PREVENTION	917,532	21,654	939,186	682,016.22	.00	257,169.78	72.6%
013140 FIRE TRAINING	131,916	3,113	135,029	98,652.12	.00	36,376.88	73.1%
013152 FIRE EQUIPMENT	172,896	4,080	176,976	107,788.84	.00	69,187.16	60.9%
013160 EMERGENCY PREPAREDNESS PLAN	89,142	2,104	91,246	65,829.63	.00	25,416.37	72.1%
TOTAL FIRE DEPARTMENT	13,185,690	311,182	13,496,872	9,702,067.88	.00	3,794,804.12	71.9%
GRAND TOTAL	13,185,690	311,182	13,496,872	9,702,067.88	.00	3,794,804.12	71.9%

** END OF REPORT - Generated by Angela Fogel **

YEAR TO DATE DPW WAGES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
040 PUBLIC WORKS							
014010 OPERATIONS CHIEF	242,269	5,718	247,987	179,330.70	.00	68,656.30	72.3%
014021 OPERATIONS-MAINT & REPAIR ST	2,861,750	454,750	3,316,500	2,264,382.10	.00	1,052,117.90	68.3%
014023 OPERATIONS-SIGNS & MARKINGS	195,072	-123,201	71,871	25,495.70	.00	46,375.30	35.5%
014025 OPERATIONS-SNOW/ICE REMOVAL	0	0	0	56,245.62	.00	-56,245.62	100.0%
014027 STORM DRAINAGE	427,140	-249,327	177,813	79,914.08	.00	97,898.92	44.9%
014028 OPERATIONS-SOLID WASTE COLLE	92,522	2,184	94,706	69,930.20	.00	24,775.80	73.8%
014029 OPERATIONS-TREE MAINT/REMOVA	232,952	5,498	238,450	31,943.75	.00	206,506.25	13.4%
014030 ENGINEERING	1,538,052	36,298	1,574,350	999,510.25	.00	574,839.75	63.5%
014042 OPERATIONS-DISPOSAL	240,942	5,686	246,628	214,590.38	.00	32,037.62	87.0%
014071 ENGINEERING-FACILITIES-ADMIN	59,844	1,412	61,256	49,108.44	.00	12,147.56	80.2%
TOTAL PUBLIC WORKS	5,890,543	139,018	6,029,561	3,970,451.22	.00	2,059,109.78	65.8%
GRAND TOTAL	5,890,543	139,018	6,029,561	3,970,451.22	.00	2,059,109.78	65.8%

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YEART-TO-DATE BOE EXPENDITURES

FOR 2021 13

11 BOARD OF ED FUND

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
100 DEGREE LEVEL CHANGES	162,252	-146,258	15,994	.00	.00	15,993.99	.0%
101 LONG TERM SUBSTITUTES Cert	185,346	0	185,346	295,667.24	.00	-110,321.24	159.5%
102 PROFESSIONAL DEVELOPMENT	469,203	-105,741	363,462	64,037.34	.00	299,424.26	17.6%
111 SUPERINTENDENT	291,057	13,283	304,340	242,574.00	.00	61,766.00	79.7%
112 CENTRAL ADMIN SUP TEAM	1,310,149	13,475	1,323,624	945,443.47	.00	378,180.53	71.4%
113 PRINCIPALS	6,881,054	1,350	6,882,404	5,040,893.97	.00	1,841,510.03	73.2%
114 SUPERVISORS	982,174	87,578	1,069,752	756,774.70	.00	312,977.30	70.7%
115 ASSISTANT SUPERVISORS	838,531	17,300	855,831	658,827.49	.00	197,003.51	77.0%
117 TEACHERS	81,979,249	-200,944	81,778,305	51,517,972.64	.00	30,260,331.91	63.0%
118 SUBSTITUTES Cert Daily	283,599	-70,393	213,206	194,054.40	.00	19,152.08	91.0%
119 OTHER CERTIFIED	8,667,258	111,653	8,778,911	5,299,673.68	.00	3,479,237.32	60.4%
121 SECRETARY	2,707,694	15,525	2,723,219	1,879,182.88	.00	844,036.25	69.0%
122 AIDE	10,953,565	276,579	11,230,144	7,481,703.72	.00	3,748,440.28	66.6%
123 CLERKS	1,095,188	-50,712	1,044,476	747,638.43	.00	296,837.57	71.6%
124 CUSTODIANS	3,421,547	-307,742	3,113,805	2,209,399.22	.00	904,405.78	71.0%
125 MAINTENANCE	558,678	0	558,678	400,572.36	.00	158,105.64	71.7%
126 NON-AFFILIATED	4,792,196	39,683	4,831,879	3,484,143.47	.00	1,347,735.40	72.1%
127 OTHER NON-CERTIFIED	757,265	-23,950	733,315	473,867.06	.00	259,447.94	64.6%
128 SUBSTITUTES Non-Cert LT	239,357	12,850	252,207	119,168.27	.00	133,038.73	47.3%
130 OVERTIME SALARIES	569,222	57,299	626,521	437,588.36	.00	188,932.72	69.8%
131 CERTIFIED OVERTIME SALAR	35,000	-4,516	30,484	4,165.00	.00	26,319.00	13.7%
133 SALARIES-WORKSHOPS	84,100	-6,921	77,179	15,679.35	.00	61,499.30	20.3%
134 SALARIES-EXTRA CURRICULA	136,802	71,000	207,802	93,573.76	.00	114,228.24	45.0%
137 CERTIFIED HOURLY	704,417	66,485	770,902	401,250.40	.00	369,651.65	52.0%
138 NON-CERTIFIED HOURLY	152,500	-31,240	121,260	44,789.44	.00	76,470.56	36.9%
139 EXTRA-CURRICULAR STIPENDS	1,294,509	12,225	1,306,734	713,662.46	.00	593,071.40	54.6%
143 NURSES	1,715,625	10,934	1,726,559	1,113,191.37	.00	613,368.11	64.5%
145 PHYSICAL THERAPIST	323,916	120,000	443,916	294,873.39	.00	149,042.61	66.4%
150 REDESIGN FUNDS	-505,768	-47,050	-552,818	.00	.00	-552,818.00	.0%
212 FRINGE BENEFITS	25,829,303	239,660	26,068,963	23,648,561.00	.00	2,420,402.00	90.7%
230 RETIREMENT BENEFITS	1,591,000	0	1,591,000	998,903.32	.00	592,096.68	62.8%
235 LONGEVITY	238,976	0	238,976	295,964.24	.00	-56,988.24	123.8%
240 SOCIAL SECURITY	3,669,814	0	3,669,814	2,781,237.37	.00	888,576.63	75.8%
250 UNEMPLOYMENT COMPENSATIO	204,448	0	204,448	311,873.50	.00	-107,425.50	152.5%
300 PURCHASED PROF AND TECH	225,273	4,650	229,923	95,679.26	40,000.00	94,243.74	59.0%
301 ATTENDANCE AT MEETINGS	183,855	-18,637	165,218	34,819.77	3,301.11	127,096.84	23.1%
311 RECRUITMENT	99,000	-47,007	51,993	30,903.78	.00	21,089.60	59.4%
312 IN SERVICE	0	5,007	5,007	5,006.62	.00	.00	100.0%
323 PUPIL SERV-NON-PAYROLL S	80,500	0	80,500	.00	.00	80,500.00	.0%
324 FIELD TRIPS	42,600	-2,512	40,088	780.00	.00	39,308.23	1.9%

YEART-TO-DATE BOE EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
325 PARENT ACTIVITY	4,000	0	4,000	.00	.00	4,000.00	.0%
330 OTHER PROF TECH SERVICES	7,797,205	-162,773	7,634,432	3,818,909.24	1,801,027.73	2,014,495.14	73.6%
331 LEGAL FEES	616,990	-6,970	610,021	356,444.24	210,217.91	43,358.35	92.9%
400 PURCHASED PROPERTY SERVI	3,053,467	244,092	3,297,559	2,312,697.07	464,171.26	520,690.67	84.2%
410 UTILITY SERV (WAT & SEW)	226,743	29,800	256,543	135,356.31	120,225.85	960.84	99.6%
412 BOILER REPAIRS	200,850	14,200	215,050	207,381.73	355.67	7,312.60	96.6%
414 BURNER SERVICE	25,750	-15,000	10,750	.00	.00	10,750.00	.0%
415 OTHER REPAIRS	11,000	0	11,000	4,380.00	.00	6,620.00	39.8%
416 PNEUMATIC CONTROLS	25,838	0	25,838	13,583.40	.00	12,254.60	52.6%
417 CLOCKS & INTERCOMS	10,000	-5,000	5,000	2,180.56	.00	2,819.44	43.6%
420 CLEANING SERVICES	26,050	-9,000	17,050	1,337.00	.00	15,713.00	7.8%
421 DISPOSAL SERVICES	138,817	0	138,817	85,457.69	52,459.31	900.00	99.4%
425 GLASS	12,000	0	12,000	5,928.25	984.00	5,087.75	57.6%
430 REPAIRS AND MAINT SERV	1,670,322	21,742	1,692,063	1,191,575.67	210,850.93	289,636.74	82.9%
431 ELEVATOR SERVICE	49,613	0	49,613	29,139.51	.00	20,473.49	58.7%
432 ELECTRIC SERVICE	21,525	0	21,525	10,790.90	9,380.41	1,353.69	93.7%
433 ELECTRIC MOTORS	30,240	-10,000	20,240	2,718.79	.00	17,521.21	13.4%
434 FOLDING PARTITIONS	10,927	0	10,927	.00	.00	10,927.00	.0%
439 REPAIRS - MISC	600	0	600	.00	.00	600.00	.0%
440 RENTALS	30,117	0	30,117	45,717.83	46,575.17	-62,176.00	306.4%
441 RENTAL OF LAND AND BUILD	29,925	0	29,925	17,890.00	.00	12,035.00	59.8%
450 CONSTRUCTION SERVICES	297,000	-9,900	287,100	82,780.62	86,004.44	118,314.94	58.8%
490 SECURITY SERVICES	26,250	0	26,250	5,134.57	263.43	20,852.00	20.6%
492 LIFE SAFETY SYSTEMS	100,000	0	100,000	66,178.49	1,016.00	32,805.51	67.2%
500 OTHER PURCHASED SERVICES	0	0	0	-1,003.29	.00	1,003.29	100.0%
510 STUDENT TRANS SERV -PUBL	9,108,306	-30,734	9,077,572	6,084,395.30	1,505,348.59	1,487,827.63	83.6%
511 STUDENT TRANS SERV-NON-P	323,235	0	323,235	301,296.04	16,776.98	5,161.98	98.4%
519 STUDENT TRANS IND ARTS	17,280	0	17,280	.00	.00	17,280.00	.0%
521 GEN LIAB/PROPERTY INS	5,000	0	5,000	.00	.00	5,000.00	.0%
529 INTER ACTI INSUR PREM PA	74,800	0	74,800	34,192.00	20,808.00	19,800.00	73.5%
530 COMMUNICATIONS	367,812	6,300	374,112	155,745.81	129,136.57	89,229.62	76.1%
540 ADVERTISING	27,455	-14,790	12,665	3,408.00	8,000.00	1,257.00	90.1%
562 SPEC ED TUITION - OTHER LEA's	1,774,619	-32,700	1,741,919	722,707.74	748,223.30	270,987.96	84.4%
563 SPEC ED - OOD TUITION/EC/SAP	7,595,357	-730,992	6,864,365	3,569,979.57	2,706,678.91	587,706.52	91.4%
565 Regular Ed. OOD Tuition-LEA's	100,000	30,218	130,218	17,100.00	.00	113,118.06	13.1%
566 REGULAR ED OOD TUITION	77,250	0	77,250	480.00	1,200.00	75,570.00	2.2%
580 TRAVEL	266,240	-87,382	178,858	99,702.34	.00	79,155.66	55.7%
590 MISCELL PURCH SERV	38,215	0	38,215	170.90	23,000.00	15,044.10	60.6%
600 SUPPLIES	404,241	-54,953	349,288	67,930.06	265,761.10	15,596.64	95.5%
610 GENERAL SUPPLIES	438,232	-15,604	422,628	227,686.46	139,622.07	55,319.47	86.9%
611 INSTRUCTIONAL SUPPLIES	1,268,168	-117,147	1,151,021	486,995.61	95,232.87	568,792.75	50.6%
612 ADMINISTRATIVE SUPPLIES	6,000	-1,000	5,000	.00	.00	5,000.00	.0%
613 MAINTENANCE SUPPLIES	211,050	19,650	230,700	201,898.57	36,447.96	-7,646.53	103.3%
614 POSTAGE	82,503	-2,154	80,349	27,999.70	14,796.86	37,552.48	53.3%

YEART-TO-DATE BOE EXPENDITURES

FOR 2021 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
616 TESTING	18,000	31,341	49,341	10,996.14	35,237.03	3,107.83	93.7%
622 ELECTRICITY	2,390,946	14,900	2,405,846	1,323,921.15	861,152.85	220,772.00	90.8%
623 PROPANE GAS	9,270	0	9,270	3,484.24	193.24	5,592.52	39.7%
624 OIL	551,340	0	551,340	320,674.28	230,065.72	600.00	99.9%
625 NATURAL GAS	879,953	0	879,953	515,462.22	466,012.78	-101,522.00	111.5%
626 GASOLINE	223,029	0	223,029	84,460.53	132,527.69	6,040.78	97.3%
641 TEXTBOOKS (HARD COVER/REPL)	665,821	-42,287	623,534	152,068.75	109,516.74	361,948.33	42.0%
642 LIBRARY BOOKS AND PERIOD	63,122	-2,228	60,894	8,060.89	.00	52,832.65	13.2%
643 TECH SUPPLIES	70,091	-2,874	67,217	24,886.99	13,419.01	28,910.96	57.0%
644 CONSUMABLES/WORKBOOKS	382,787	-14,563	368,224	101,458.82	51,591.80	215,173.33	41.6%
645 TEXTBOOKS (SOFT COVER)	52,000	79,294	131,294	26,539.24	.00	104,754.56	20.2%
646 BOOK BINDING	500	0	500	.00	.00	500.00	.0%
689 Retention & Engagement	55,000	-30,000	25,000	25.00	.00	24,975.00	.1%
690 OTHER SUPPLIES AND MATER	375,289	159,745	535,034	165,072.19	99,006.71	270,955.12	49.4%
692 GRADUATION EXPENSES	45,400	5,000	50,400	3,652.07	.00	46,747.93	7.2%
700 PROPERTY	114,357	1,350	115,707	34,523.26	10,107.71	71,076.03	38.6%
730 INSTRUCTIONAL EQUIPMENT	852,491	568,221	1,420,712	544,320.39	288,714.41	587,677.03	58.6%
732 VEHICLES	0	25,000	25,000	21,042.90	.00	3,957.10	84.2%
733 INSTRUCTIONAL SOFTWARE	732,108	65,414	797,522	466,373.67	148,475.53	182,672.43	77.1%
739 NON-INSTRUCTIONAL EQUIPMENT	504,521	-18,344	486,177	114,736.24	31,260.04	340,180.98	30.0%
749 LEASE PAYMENTS	357,414	0	357,414	267,514.88	89,898.78	.34	100.0%
810 DUES,FEES AND MEMBERSHIP	216,188	-7,928	208,260	108,637.45	425.00	99,197.45	52.4%
912 COVID 19 EXPENSE	0	0	0	106,378.68	56,228.79	-162,607.47	100.0%
TOTAL BOARD OF ED FUND	208,411,072	4,856	208,415,928	137,934,653.39	11,381,700.26	59,099,574.35	71.6%
GRAND TOTAL	208,411,072	4,856	208,415,928	137,934,653.39	11,381,700.26	59,099,574.35	71.6%

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CITY OF NORWALK, DEPARTMENT OF FINANCE
Tax Collector's Office

P: 203-854-7731 / F: 203-854-7770
125 East Avenue Room 105
Norwalk, Connecticut 06851
www.norwalkct.org

To: Mayor Harry Rilling; Board of Estimate and Taxation; Finance & Claims Committee
From: Lisa Biagiarelli, Tax Collector
Date: March 5, 2021
Re: Narrative for February 2021 Tax Collector's Report

As of the end of February, 2021, eight months through the fiscal year that began on July 1, we had collected in excess of $337 million, or **96.03%** of our now $351 million adjusted current tax levy on the 2019 grand list. As of the end of February 2021, we also collected nearly $16 million of our sewer use levy, or **94.7%.** We also collected 84.11% of the year's IPP (Industrial Pretreatment Program) fee on behalf of the Water Pollution Control Authority.

Compared with the prior fiscal year, we ended February only slightly behind with regard to taxes (-1.22%) and sewer use collections (-2.88%), and slightly ahead with the IPP fee (.5%). The drop is likely due to the extended grace period and the effects of COVID 19 in general, but overall, collections are good.

With regard to prior years' collections, through February, 2021 we now show a net collection of only $1.9 million, down from the nearly $2.8 million in back taxes, interest, lien fees and other fees we reported at the end of January 2021. This amount is nearly a million dollars less than what we collected during the same time period in the prior fiscal year and is a consequence of court authorized tax refunds. Recall that these figures are net, meaning we lose some prior year revenue due to settlements of court cases initiated by taxpayers who appealed their tax assessments from prior years as well as the current assessment year.

The current tax collection period is ongoing. Most Norwalk taxpayers have until Thursday, April 1, 2021 to pay their second installment without interest. We recently decided to mail "reminder" notices to property owners who still owe real estate taxes as of the first week of March to remind them that their payment is due by April 1. We felt it was worth the additional cost to do this. The 6% interest charge that will be effective on April 2 will most significantly impact the higher dollar amount real estate tax bills, and we normally file real estate tax liens as soon as we can after the collection period ends, so this notice serves to warn taxpayers about that. We will also send a mass mailing of delinquent notices for all types of taxes – real estate, personal property and motor vehicles – after the April 1 collection deadline.

Regarding our tax sale, we have collected in excess of $3.6 million since November 2019 on properties originally slated for sale. The sale was put on hold in the spring of 2020 due to COVID 19. Since then, the state lifted the prohibitions on tax sales, and I rescheduled the sale for the summer of 2021. We initially planned to have the sale in July, but have changed the date to Monday, August 16, 2021. 100 of the accounts we began working on in November 2019 have been paid in full. The extended grace period for the January 1, 2021 current tax installment has made working on the sale more challenging. Our budgeted collection goals for both this current fiscal year and for the fiscal year ending 2022, are predicated on the infusion of that revenue.

We are also working on other collection enforcement measures, including withholding of health permits when past due taxes are owed; alias tax warrants on business personal property accounts; and wage garnishments.

In our division, we are still adhering to COVID 19 related directives. Tax collecting is different from many other types of municipal work, in that the nature of our work, security issues, and proper cash management and internal control procedures preclude us from performing many functions off site. There are some things that can be done from home, but many things cannot.

We recently received permission from the Administration to bring back our staff full time without staggered shifts, effective Monday, March 15. We will serve in-person customers in our office in Room 105, as well as outside at the payment window in front of City Hall, which will re-open on March 15. Hours will be Monday through Friday, 9 am to 3 pm, with no appointment needed. Taxpayers are required to wear a mask that covers their nose and mouth, and to maintain proper physical distance. The state is lifting certain restrictions; our payment deadline of April 1 is approaching; the weather is getting warmer and more people will be out; there will be customers needing clearance for building permits and motor vehicle registrations; and most of the extensions that the Connecticut DMV gave during COVID will be expiring soon if they have not already. For all these reasons, I felt it was necessary to offer longer in-person hours and am bringing staff back to the building in order to provide the necessary services.

Taxpayers still have numerous options and can pay their property taxes by mail, over the telephone, online, or in person. Information is available on the tax collector's home page, www.norwalkct.org/taxcollector . When paying online, taxpayers may use an electronic check (ACH payment), or a debit, credit or ATM card. The cost of an electronic check is only $0.95. This is a convenient, cost effective and safe alternative that avoids the delays inherent in mailing payment and allows for a contact-less transaction.

We consider ourselves 'essential' in terms of both function and service, and will continue to update our operations to deal with changing circumstances. We are very proud that our office never closed and that we have maintained operations throughout the (so far) 52 weeks we have been dealing with COVID 19.

TAX COLLECTOR'S REPORT
FEBRUARY 2021

FISCAL YEAR 2020-2021 (2019 GRAND LIST)	ORIGINAL LEVY	ADJ. TAX COLLECTIONS JUN 20 - FEB 21	COLLECTION %	CORRECTED LEVY*	CHANGE IN LEVY	COLLECTION %
AUTOMOBILE-REGULAR	$20,760,190.24	$18,841,362.43	90.76%	$20,456,412.42	($303,777.82)	92.10%
AUTOMOBILE-SUPPLEMENTAL	$2,974,458.75	$2,204,798.56	74.12%	$2,981,798.30	$7,339.55	73.94%
PERSONAL PROPERTY	$20,000,411.00	$19,242,319.11	96.21%	$20,040,502.48	$40,091.48	96.02%
REAL ESTATE	$310,928,205.46	$297,320,340.20	95.62%	$308,078,628.04	($2,849,577.42)	96.51%
TOTAL TAX	**$354,663,265.45**	**$337,608,820.30**	**95.19%**	**$351,557,341.24**	**($3,105,924.21)**	**96.03%**
SEWER USE	$16,883,967.00	$15,987,435.74	94.69%	$16,883,034.84	($932.16)	94.70%
IPP FEE	$200,500.00	$169,280.04	84.43%	$201,249.78	$749.78	84.11%

FISCAL YEAR 2019-2020 (2018 GRAND LIST)	ORIGINAL LEVY	JUN 19 - FEB 20				
AUTOMOBILE-REGULAR	$20,298,846.95	$18,361,776.80	90.46%	$19,910,406.45	($388,440.50)	92.22%
AUTOMOBILE-SUPPLEMENTAL	$3,411,633.59	$2,657,570.62	77.90%	$3,405,231.85	($6,401.74)	78.04%
PERSONAL PROPERTY	$18,801,474.70	$17,851,804.98	94.95%	$18,808,739.42	$7,264.72	94.91%
REAL ESTATE	$292,525,761.66	$285,608,688.97	97.64%	$291,509,640.55	($1,016,121.11)	97.98%
TOTAL TAX	**$335,037,716.90**	**$324,479,841.37**	**96.85%**	**$333,634,018.27**	**($1,403,698.63)**	**97.26%**
SEWER USE	$16,686,428.00	$16,180,051.06	96.97%	$16,582,531.90	($103,896.10)	97.57%
IPP FEE	$203,250.00	$174,553.74	85.88%	$208,750.00	$5,500.00	83.62%

TAX DIFFERENCE 2019 G.L. vs. 2018 G.L. INCREASE/(DECREASE)	$19,625,548.55	$13,128,978.93	-1.66%	$17,923,322.97	($1,702,225.58)	-1.22%
SEWER DIFFERENCE 2019 G.L. vs. 2018 G.L. INCREASE/(DECREASE)	$197,539.00	($192,615.32)	-2.28%	$300,502.94	$102,963.94	-2.88%
IPP DIFFERENCE 2019 G.L. vs. 2018 G.L. INCREASE/(DECREASE)	($2,750.00)	($5,273.70)	-1.45%	($7,500.22)	($4,750.22)	0.50%

BACK TAXES COLLECTED	FISCAL YR 2020-2021 (JUL 20 - FEB 21)	FISCAL YR 2019-2020 (JUL 19 - FEB 20)	CUR YR vs.PRIOR YR INC/(DEC)
PRIOR TAXES	$327,559.19	$1,495,129.24	($1,167,570.05)
PRIOR SEWER USE FEE	$164,147.25	$125,286.23	$38,861.02
PRIOR IPP FEE	$10,859.66	$11,729.88	($870.22)
TOTAL PRIOR TAX, SEWER & IPP	**$502,566.10**	**$1,632,145.35**	**($1,129,579.25)**
CURRENT INTEREST	$606,304.37	$544,810.97	$61,493.40
PRIOR INTEREST	$679,161.81	$579,161.56	$100,000.25
SEWER USE FEE INTEREST	$58,846.47	$66,038.03	($7,191.56)
IPP FEE INTEREST	$5,990.01	$6,028.00	($37.99)
TOTAL INTEREST COLLECTED	**$1,350,302.66**	**$1,196,038.56**	**$154,264.10**
PRIOR LIEN FEE	$10,348.36	$10,814.84	($466.48)
CURRENT LIEN FEE	$0.00	$0.00	$0.00
TOTAL LIEN FEE COLLECTED	**$10,348.36**	**$10,814.84**	**($466.48)**
MISC FEES COLLECTED**	**$89,898.40**	**$93,828.97**	**($3,930.57)**
TOTAL PRIOR TAX, ALL INTEREST & ALL FEES	**$1,953,115.52**	**$2,932,827.72**	**($979,712.20)**

* CORRECTED LEVY INCLUDING CERTIFICATES OF CORRECTION & SUSPENSE TRANSFERS
** PRIOR & CURRENT FISCAL YEAR INCLUDES TAX SALE AND TITLE SEARCH FEES PROCESSED THRU MUNIS