FINANCE/CLAIMS COMMITTEE MEETING

Thursday, April 11, 2019, 7:00 P. M.
CITY HALL, Common Council Chambers
125 East Avenue
Norwalk, Connecticut
AGENDA

1. Call to Order
2. Roll Call
3. Public Participation
4. Approve the Minutes of the following Finance Committee Meetings:

    March 14, 2019 – Regular Meeting

5. Claims Committee: receive the monthly Claims Report; review and approve claims as required for Claims Report dated:

    April 11, 2019

6. Narrative on Tax Collections dated April 11, 2019 – Receive Report and discuss.
7. Monthly Tax Collector's Reports dated March 31, 2019 – Receive Report and discuss:
8. Update on Tax Relief Programs for the elderly and discuss and take necessary action.
9. Receive Board of Estimate and Taxation Other Business from April 1, 2019:

    a. Adoption of Tentative FY 2019-2020 Operating Budget

    b. Discuss and approve FY 2019-2020 Parking Authority Budget as revised.

    c. Discuss and Approve FY 2019-2020 Water Pollution Authority Budget.

    d. Appointment of Auditors to audit Fiscal Year 2018-19.

10. Life to Date Open Capital Project Status Report as of March 31, 2019.
11. Receive Oak Hills Authority monthly Financial Statements for February 28, 2019.
12. Adjournment.

CITY OF NORWALK
FINANCE/CLAIMS COMMITTEE
REGULAR MEETING
MARCH 14, 2019

ATTENDANCE: Greg Burnett, Chair; Douglas Hempstead John Kydes, Nick Sacchinelli. Darlene Young

ABSENT: Ernest Dumas, John Igneri

OTHERS: Lisa Biagiarelli, Tax Collector; Angela Fogel; Susan Sweitzer, Senior Project Manager; Chitsamay Lam, Comptroller

CALL TO ORDER

Mr. Burnett called the meeting to order at 7:10 p.m.

ROLL CALL

Mr. Burnett called the roll. A quorum was present.

PUBLIC PARTICIPATION

There was no one from the public that wished to address the Committee at this time.

APPROVAL OF THE MINUTES FOR THE FOLLOWING FINANCE/CLAIMS COMMITTEE MEETINGS:

- **February 14, 2019**

**** MR. KYDES MOVED THE MINUTES OF THE FEBRUARY 14, 2019 MEETING**.
**** THE MOTION TO APPROVE THE MINUTES OF FEBRUARY 14, 2019 AS SUBMITTED PASSED WITH FOUR (4) IN FAVOR (BURNETT, HEMPSTEAD, KYDES AND SACCHINELLI) AND ONE (1) ABSTENTION (YOUNG**).

- **February 21, 2019**

**** MR. SACCHINELLI MOVED THE MINUTES OF THE FEBRUARY 14, 2019 MEETING**.
**** THE MOTION TO APPROVE THE MINUTES OF FEBRUARY 14, 2019 AS SUBMITTED PASSED UNANIMOUSLY.**

Claims Committee: receive the monthly Claims report; review and approve claims as required for Claims Report dated:

• **March 14, 2019**

Ms. Biagiarelli then reviewed the following information with the Committee:

Route 7 Car Wash ($31,547.10) – The tenant paid the bill in December. Subsequently the property owner mailed in a duplicate payment in January.

CP IV Waypointe BP LLC ($156,667.10) – The taxpayer received adjusted bills for a huge sewer use fee oversight for 2015, 2016, & 2017. The taxpayer made the payments during that time based on the online balances, which are not in real time.

Cap East LLC ($21,919.58) – This is the total refund amount for pro-rations and abatements on 87 vehicles. This refund is for all 87 vehicles.

Mr. Burnett asked why there was such a large adjustment with the sewer charges. Ms. Biagiarelli explained that the WPCA assesses the charges independent of the Tax Collector. She said that she would look into this and report back to the Committee before the next Common Council meeting.

**** MR. KYDES MOVED TO APPROVE THE MARCH 14, 2019 SPECIAL REQUEST CLAIMS AS PRESENTED FOR THE MARCH 14, 2019 CLAIMS REPORT.**
**** THE MOTION PASSED UNANIMOUSLY**.

Narrative on Tax Collections dated March 14, 2019 - Receive Report and discuss.

Monthly Tax Collector's Reports - Receive Reports and discuss:
February 28, 2019

Ms. Biagiarelli presented her written report dated March 11, 2019 to the Committee.

Ms. Biagiarelli spoke about the fact that the Town Clerk is instituting a new system for recording liens and she will be working with Mr. McQuaid to upload the information into the system.

Ms. Biagiarelli said that they were still processing paperwork from the Tax Sale. She explained that the City only had to deed over 3% of the properties that were included in the Tax Sale. Most of the property owners have paid their outstanding taxes. In the future, the Tax Collector will be working with the Health Department regarding those businesses that require licenses. Delinquent taxpayers will not be able to renew their Health Department license until the taxes are paid. She added that the Tax Collector has the authority to go to the bank and withdraw the money from the delinquent taxpayer's account without a warrant.

Receive Board Of Estimate & Taxation Appropriations dated – March 4, 2019.

> **a. RESOLVED that a sum not to exceed $8,246 be and the same is hereby transferred to the Police Department Special Services Division. The funds will be allocated to revenues (Account # 014-3010-4807) and expenditure account (Account # 013042-5327).**
>
> **b. RESOLVED that a sum not to exceed $68,000 be and the same is hereby transferred from Contingency (Account # 019600-5900) to the Operations And Public Works Department to cover Salt and Chemical supplies (Account # 014025-5322**).

**** MR. SACCHINELLI MOVED THE ITEM.**

Ms. Fogel came forward and explained that the Police funding transfer was for the special services when the Police Department works with outside agencies such as the FBI.

The Public Works transfer is for restocking winter road supplies.

**** THE MOTION TO APPROVE THE ITEM PASSED UNANIMOUSLY**.

Resolution: Approve a special capital appropriation in the amount of $188,413 to the Recreation and Parks Department to fund the purchase and installation equipment at the corner of Day and Raymond Streets.
(Account #0919-6030-5777-C0364).

Ms. Fogel came forward to speak about the Playground at the corner of Day and Raymond Street. No bonding will be involved.

Ms. Sweitzer then came forward and displayed a site plan for the playground. She explained that the playground equipment was not included in the bid because the Recreation and Parks Department gets a better price. However, the level of the ground has to be raised 6 feet to street level and a raised walkway has to be built. This has proved to be more expensive than anticipated. This is not actually a special request, but a transfer of allocated funding.

Mr. Kydes asked about the status of the playground. Ms. Sweitzer said that the rough grading has been done and the parking lot has been installed. There are two age appropriate play areas, a basketball court and a splash pad.

Mr. Burnett asked about the work at Washington Village. Ms. Sweitzer said that the work has continued through the remediation, demolition, and construction. Now that the construction work has moved further back on the site, the site is much calmer. Mr. Burnett said that he was concerned about having playground equipment installed when there was so much going on in the area. Ms. Sweitzer said that the equipment now enters the site from the other side of the site. Mr. Burnett said that there was still some residents in the old Washington Village that was preventing the contractor from finishing the demolition.

Mr. Kydes asked if residents needed a beach sticker to park in the lot. Ms. Sweitzer said that it has not had monitored before and there was plenty of on street parking. Mr. Kydes asked how many spaces there were. Ms. Sweitzer said that there were at least 20 parking spaces, which is more than before. She added that there was also parking across the street by the church. Ms. Young pointed out that the school had closed off that lot now and it was not available even on weekends.

**** THE MOTION TO APPROVE THE ITEM PASSED UNANIMOUSLY**.

Resolution: Approve a special capital appropriation in the amount of $67,500 to the Historical Commission for water line replacement at Mathews Park.
(Account #0919-6310-5777-C0132).

**** MR. HEMPSTEAD MOVED THE ITEM**.

Ms. Fogel said that this was to correct a problem with a water main that used to run between the Mansion and the former Police Station. Since the Police Department building was demolished, the water was just sitting in the water main and causing high bacterial counts. This project will require bonding.

**** THE MOTION TO APPROVE THE ITEM PASSED UNANIMOUSLY**.

Resolution: Authorize the issuance of $67,500 of General Obligation Bonds of the City Of Norwalk to fund the Historical Commission appropriation for the waterline replacement at Matthews Park.

**** MR. KYDES MOVED THE ITEM**.

Mr. Hempstead asked how this would be added to the Capital Bonding since the cap was approved last year. Ms. Fogel explained that this would be added to the Capital Budget. Mr. Hempstead had several questions about the details. Ms. Fogel said that she did not know some of the details off hand but would email the information to the Committee members. Mr. Burnett asked why they would go out to bond for such a small amount. He asked if there was a Contingency account.

Ms. Lam explained that when a project is closed, the excess funding can be used to pay off bonding or re allocated to another project that has not been bonded. Discussion followed.

**** THE MOTION TO APPROVE THE ITEM PASSED UNANIMOUSLY**.

Receive Oak Hills Authority monthly Financial Statement for January 31, 2019

Receive Oak Hills Authority Audited Financial Report for Fiscal Year 2018

Mr. Burnett said that the Committee had copies of the audit from O'Connor Davies in the packet. He added that he had asked Ms. Lam to review the report and comment on it. Ms. Lam came forward and reviewed key points in the report.

Mr. Kydes asked if the audit included the re-structuring of the loan. Mr. Burnett said that the audit covered the period up to June 30, 2018. He added that the auditors were aware of the fact that there was an ongoing restructuring of the loan. However, the restructuring of the loan would be included in the next audit. Ms. Lam agreed and said that the timing of the restructuring agreement would factor in only if it was before the end of the financial year.

Mr. Hempstead said that the positive aspect was that all the funds were accounted for and that the Committee has a true financial picture of the situation. Discussion followed.

ADJOURNMENT

**** MR. SACCHINELLI MOVED TO ADJOURN.**
**** THE MOTION PASSED UNANIMOUSLY**.

The meeting adjourned at 8:15 p.m.

Respectfully submitted

S. L. Soltes
Telesco Secretarial Services

AGENDA

APRIL 11, 2019

CLAIMS COMMITTEE MEETING

REFUNDS PROCESSED CLAIMS COMMITTEE **APPROVED BY TAX COLLECTOR**

PAY TO:	BILL No & AMOUNT REFUNDED		REASON
ACAR LEASING LTD	17-MV-400140	($98.78)	PRORATION
	17-MV-400141	($371.48)	PRORATION
BRYANT CHRISTINE M	17-MV-307757	($112.63)	PRORATION
BONNET LINDA	17-MV-401500	($84.19)	PRORATION
CCAP AUTO LEASE LTD	17-MV-311295	($250.58)	PRORATION
CCAP AUTO LEASE LTD	17-MV-311570	($182.14)	PRORATION
CONDE MORISA	17-MV-403052	($21.07)	ABATEMENT
DAIMLER TRUST	17-MV-315565	($204.03)	PRORATION
DAIMLER TRUST	17-MV-315563	($531.30)	PRORATION
	17-MV-315649	($255.73)	PRORATION
ELITE LIMOUSINE SERVICE INC	17-MV-320228	($54.65)	PRORATION
	17-MV-320238	($49.01)	PRORATION
EVANS BARBARA J	17-MV-404872	($29.89)	PRORATION
FINANCIAL SER VEH TRUST	17-MV-322540	($496.92)	PRORATION
GILL SUNDEEP KAUR	17-MV-324853	($276.26)	PRORATION
GRECO DEBORAH J	17-MV-406213	($159.60)	PRORATION
HYUNDAI LEASE TITLING TRUST	16-MV-332468	($306.54)	PRORATION
HYUNDAI LEASE TITLING TRUST	17-MV-407392	($87.99)	PRORATION
IVOY-CAJBON BERNARDO	17-MV-407534	($22.75)	ABATEMENT
JIMENEZ GLORIA	17-MV-900051	($185.80)	PRORATION
JP MORGAN CHASE BANK NA	17-MV-334447	($238.04)	PRORATION
KNAPP ROBERT GEORGE	17-MV-336774	($128.44)	PRORATION
MARC MADELINE	17-MV-341802	($312.29)	PRORATION
MILLER PAUL	17-MV-410180	($198.03)	PRORATION
MIRANDA MARIA	17-MV-345149	($90.43)	PRORATION

AGENDA

APRIL 11, 2019

CLAIMS COMMITTEE MEETING

REFUNDS PROCESSED CLAIMS COMMITTEE **APPROVED BY TAX COLLECTOR**

PAY TO:	BILL No & AMOUNT REFUNDED		REASON
MYLER KEVIN M	17-MV-347127	($23.91)	PRORATION
NISSAN INFINITI LT	17-MV-348131	($83.54)	PRORATION
	17-MV-348780	($102.20)	PRORATION
NISSAN INFINITI LT	17-MV-348728	($76.73)	PRORATION
NORWALK SEAPORT ASSO	17-MV-411158	($14.44)	PRORATION
RAMIREZ GIOVANA G	17-MV-354759	($56.30)	PRORATION
TENORE CONSTRUCTION LLC	17-MV-800199	($32.29)	PRORATION
TOYOTA LEASE TRUST	17-MV-366652	($473.16)	PRORATION
TOYOTA LEASE TRUST	17-MV-414856	($292.21)	PRORATION
USB LEASING LT	17-MV-368027	($121.66)	PRORATION
VCFS AUTO LEASING COMPANY	17-MV-415377	($68.80)	PRORATION
VW CREDIT LEASING LTD	17-MV-370789	($575.79)	PRORATION
VW CREDIT LEASING LTD	17-MV-370754	($558.28)	ABATEMENT
	17-MV-370873	($250.58)	ABATEMENT
VW CREDIT LEASING LTD	17-MV-370669	($360.13)	PRORATION
VW CREDIT LEASING LTD	17-MV-370806	($204.95)	PRORATION
VW CREDIT LEASING LTD	17-MV-370646	($198.55)	PRORATION
	17-MV-370760	($829.42)	PRORATION
	17-MV-370766	($212.58)	PRORATION
VW CREDIT LEASING LTD	17-MV-370494	($214.78)	PRORATION
WALKER SARAH	17-MV-371066	($209.77)	PRORATION

AGENDA

APRIL 11, 2019

CLAIMS COMMITTEE MEETING

REFUNDS PROCESSED CLAIMS COMMITTEE **APPROVED BY TAX COLLECTOR**

PAY TO:	**BILL No & AMOUNT REFUNDED**	**REASON**
EPSTEIN CYNTHIA		
7 YEW ST		
5-39-41-0	17-RE-103408 ($396.54)	REF ORG CH MUT
KELLY DONALD & SUSAN		
7 INGLESIDE AVE		
5-56-99-0	17-RE-113856 ($72.98)	REF ORG CH MUT
KRETER KEITH & DEBORAH	15-RE-114531 ($330)	
7 DOCK RD	14-RE-114449 ($315)	
5-84-157-0	13-RE-114453 ($300)	ABT SEW USE FEE
LERETA LLC		
213 SUNRISE HILL RD UNIT Q137		DUP PAYMENT/
5-21-64-Q137	17-RE-125241 ($2767.18)	OVER PAYMENT
PAPAKOSMAS MARKOS & EVANGELIA	15-RE-120455 ($76.86)	
75 FORT POINT RD	16-RE-120523 ($77.56)	GARAGE REMOVED ‘07
3-9-8-0	17-RE-120609 ($80.34)	SEE PERMIT & CO
WATERS EDWARD		
19 ROCKY POINT RD		
6-36-57-0	17-RE-128457 ($696.96)	REF ORG CH MUT

AGENDA

APRIL 11, 2019

CLAIMS COMMITTEE MEETING

REFUNDS PROCESSED CLAIMS COMMITTEE		**APPROVED BY TAX COLLECTOR**
PAY TO:	**BILL No & AMOUNT REFUNDED**	**REASON**
WEE BURN COUNTRY CLUB INC		
PROP ID: 2426		
6 ANCHOR RD	17-PP-203488 ($1750.80)	OVER PAYMENT

SECTION C

City of Norwalk Board of Estimate & Taxation
April 1, 2019

4. Other Business (Section C)

a. Adoption of Tentative FY 2019-20 Operating Budget
b. Approval of the FY 2019-20 Parking Authority Budget
c. Approval of the FY 2019-20 WPCA Budget
d. Appointment of Auditors to audit FY 2018-19

March 2019

OPERATING BUDGET / FISCAL YEAR 2019-2020

The operating budget for FY 2020 reflects the Parking Authority's mission to enhance economic development and quality of life as a critical contributor through community partnerships, investment opportunities and financially balanced parking programs, smartparking technologies, security systems, overseeing the management, operation, facilities, and maintenance of 4,425 on and off-street citywide parking spaces. The FY 2020 Operating Expense Budget of $7,471,333 addresses these goals.

Expense Highlights

74% -$308,925 - City expenses & contractual costs

- $(52,609) decrease for debt service
- $(82,080) decrease in utility expenses system wide reflecting LED lighting efficiencies
- $183,654 increase for capital outlay related to a citywide program for rebranding and improvements to the parking facility and wayfinding signage system; angled parking, streetscape, safety and ADA measures.
- $225,299 increase for city allocated expenses for salaries and benefits for staff services provided to the Parking Authority.
- $11,563 increase for risk management expenses
- $23,098 increase for credit cards fees reflecting the shift to increased credit card payment preferences.

26% - $97,400 - Other

- $5,400 increase for parking facility repair and maintenance
- $7,000 increase for service contract fees for system wide technology systems
- $10,000 increase for communication related to Norwalk Tomorrow digital media platform.
- $25,000 increase for snow removal to reflect Liberty Square and the Main Library
- $50,000 to perform an operating audit of the Parking Authority.

Revenue Highlights

- ($83,800) decrease in projected violation revenue.
- $143,130 increase in monthly permit sales reflecting activity growth system wide and rate adjustments.
- $177,030 increase for on street metered parking reflecting the Wall Street District changes and overall increased activity.
- $256,045 increase for facility hourly parking reflecting increased activity.

DESCRIPTION OF SERVICES

The Norwalk Parking Authority is now part of the newly created Department of Transportation Mobility and Parking under the umbrella of Economic and Community Development. It is an advocate for downtown development and commerce, providing economic development resources supporting mobility, sustainability, growth and improvement while creating easy to park and pay options through mobile platforms and wayfinding systems.

Highlights for Fiscal Year 2019

The Parking Authority continues to respond to public concerns about parking including parking capacity, aggressive enforcement and investing in the community. We have implemented a comprehensive outreach and community conversation initiative integrating parking as an integral part of economic development and mobility and connecting these concepts to increase customer activity in the downtown districts and sustain the business community.

1. Courtesy Card Parking Violation Program – Started in FY 2018, continuation and expansion of the courtesy card program which has resulted in dramatically reduced ticketing, higher compliance and improved perception in the downtown area.

2. Norwalk Now Collaborative Business Marketing Program - Working with the business community and to improve economic development in the long term in the downtown business districts and to energize customer activity beyond Norwalk, the NPA continued to invest ($100,000) in FY 2019 in a collaborative business marketing business startup branded 'Norwalk Now.' Norwalk Now has grown and is quickly becoming the goto marketing organization for the restaurant, retail, entertainment and hospitality businesses and the greater downtown districts and ultimately for all of Norwalk and will be folded into the Economic and Community Development Programming.

3. Parking Capacity and Strategic Plan – Anticipating a parking capacity issue as the city continues to grow, the Parking Authority contracted with Walker Parking Consultants to perform a citywide parking capacity and create strategic plan to in the near and long term and recommend solutions that would include not only building or buying more parking but also other mobility solutions. It is expected to be completed by the end of FY 2019.

4. Investor/Partner/Advisor - in citywide programs/projects/developments – The NPA is involved as a major player with critical citywide economic development projects including the main Library, East and South Norwalk Railroad Stations (TOD/mixed use development), the Wall Street area, the Webster Parking Lot, Parks/Recreation (beach parking efficiencies). The NPA has assisted with funding and expertise to collaborate and partner with many different groups and planning, development and operational initiatives.

5. Liberty Square Parking Lot – The NPA took over the responsibility of maintenance and parking management for the Liberty Square Parking Lot. The NPA invested over $120,000 in infrastructure improvements including paving, striping, drainage, lighting, cameras, landscaping and affordable rate structure.

6. Belden Ave Main Library – The NPA took over the responsibility of maintenance and parking management for the Main Library Parking Lot. It invested over $200,000 in infrastructure improvements at the Main Library adding parking capacity and beautifying the area, providing free parking to library patrons.

7. Customer Service – Implemented a Road Assistance and Ambassador Program to aide customers in distress or in need of direction.

8. Technology – Implemented a business intelligent dashboard integrating all data sources into one platform, a customer service system and mobile app to provide enhanced customer services and tracking.

9. Walk Bridge Project Contributor – Project team member assisting the business district(s) developing solutions related to parking access and wayfinding.

10. Mall Parking Project Contributor – Implemented parking solutions to protect residents and the business community from the influx of construction workers parking in residential neighborhoods and reducing business community parking capacity.

Goals for Fiscal Year 2020

1. Strategic Plan – Develop a long range Parking Authority Strategic Plan and implementation schedule.

2. Staffing – ensure the NPA is properly resourced

3. Courtesy Card Parking Violation Program – continue to offer this program in expanded areas.

4. Norwalk Now Collaborative Business Marketing – continue to invest in the Norwalk Now as a citywide economic development marketing program.

5. Parking Capacity Study – evaluate consultant recommendation and develop an implementation plan.

6. Wall District On Street Angled Parking – As part of an economic development initiative under the Transportation Mobility and Parking Department invest in a pilot and implement back in angled on street parking on Wall, River and Main Streets in an effort to increase parking capacity and improved safe traffic flow. Install multi space meters on street, introduce reduce rates for on street, garage and monthly parkers.

7. South Norwalk Railroad Station –Evaluate programs to increase weekend activity at the railroad station.

8. Investor/Partner/Advisor – continue to collaborate with citywide economic development projects including TOD developments at the two railroad stations, the library, other infill citywide developments, Merritt 7 railroad station. Provide parking solutions and guidance for other city departments.

9. Walk Bridge Project – continue to provide resources to assist the business community with parking access and wayfinding.

10. Operating Audit – Perform an Operating Audit of the Parking Authority.

11. Signage – Re brand and update facility and wayfinding signage.

Norwalk Parking Authority
BUDGET (SUMMARY)
FY 2020

	Actual FY 2018	Budget FY 2019	Budget FY 2020	Variance $ to Budget FY 2019	Variance % to Budget FY 2019
REVENUE:					
Monthly	2,657,467	2,760,353	2,903,483	143,130	5.19%
Transient	2,953,845	2,878,191	3,134,236	256,045	8.90%
Meters	454,700	478,187	655,216	177,030	37.02%
Violations	886,328	967,168	883,368	(83,800)	-8.66%
Sales Tax/Refunds	(201,098)	(196,997)	(213,369)	(16,372)	8.31%
TOTAL PARKING REVENUE	**6,751,242**	**6,886,902**	**7,362,935**	**476,033**	**6.91%**
Other Revenue	91,555	106,578	108,398	1,820	1.71%
TOTAL SYSTEM REVENUE	**6,842,797**	**6,993,480**	**7,471,333**	**477,853**	**6.83%**
EXPENSES:					
Payroll/Benefits	1,881,905	2,165,429	2,206,520	41,090	1.90%
All Other Oper Exp	2,946,599	2,705,226	2,818,913	113,687	4.20%
City Support Charges	734,760	943,338	1,135,372	192,034	20.36%
Debt Service	974,892	974,602	921,993	(52,609)	-5.40%
Capital Outlay	304,641	204,884	388,535	183,651	89.64%
TOTAL EXPENSES	**6,842,797**	**6,993,480**	**7,471,333**	**477,853**	**6.83%**

Norwalk Parking Authority
BUDGET (Detail)
FY 2020

	Actual FY 2018	Budget FY 2019	Budget FY 2020	Variance $ to Budget FY 2019	Variance % to Budget FY 2019
PARKING REVENUE					
Monthly	2,657,467	2,760,353	2,903,483	143,130	5.19%
Transient	2,953,845	2,878,191	3,134,236	256,045	8.90%
Meters	454,700	478,187	655,216	177,030	37.02%
Violations	886,328	967,168	883,368	(83,800)	-8.66%
Less: Refunds	(2,144)	0	0	0	0
Less Sales Tax	(198,954)	(196,997)	(213,369)	(16,372)	8.31%
TOTAL PARKING REVENUE	**6,751,242**	**6,886,902**	**7,362,935**	**476,033**	**6.91%**
OTHER REVENUE					
Art Program - MG	3,232	0	2,400	2,400	0
Advertising	300	500	500	0	0.00%
Lease Income - SNRR	15,894	34,198	34,770	572	1.67%
Lease Income - YDG	16,157	12,720	17,568	4,848	38.11%
SNRR/ENRR Concessions	34,660	41,160	41,160	0	0.00%
Investment Income	13,250	8,000	8,000	0	0.00%
ATM Machines	8,062	10,000	4,000	(6,000)	-60.00%
TOTAL OTHER REVENUE	**91,555**	**106,578**	**108,398**	**1,820**	**1.71%**
TOTAL SYSTEM REVENUE	**6,842,797**	**6,993,480**	**7,471,333**	**477,853**	**6.83%**
EXPENSES					
Personnel/Benefits (FTE 38)	1,881,905	2,165,429	2,206,520	41,090	1.90%
Security Service Contracts	114,896	130,000	130,000	0	0.00%
Equipment Expense	86,187	90,000	90,000	0	0.00%
Vehicle Expense	94,267	120,000	120,000	0	0.00%
Building & Property R&M	883,217	574,467	579,867	5,400	0.94%
Sanitation Expense	19,337	17,520	17,520	0	0.00%
Operating Expense	170,128	90,000	95,000	5,000	5.56%
Elevator Repair & Maintenance	24,707	27,600	27,600	0	0.00%
Snow Removal	208,785	250,000	275,000	25,000	10.00%
Signage	67,461	50,000	70,000	20,000	40.00%
Tickets	4,972	15,000	20,000	5,000	33.33%
Liability Insurance	163,787	169,353	180,916	11,563	6.83%
Maritime Garage Condo Fees.	21,353	21,775	22,216	441	2.02%
Uniforms	4,732	10,000	10,000	0	0.00%
Utilities	84,925	88,657	89,842	1,185	1.34%
Management Fees	150,000	100,000	100,000	0	0.00%
Office Expense	18,548	18,000	18,000	0	0.00%
Service Contracts	126,550	112,000	119,000	7,000	6.25%
Telephone/Data Communication	71,430	75,000	75,000	0	0.00%
Credit Card Fees	230,072	180,854	203,953	23,098	12.77%
Permit/Violation Management	107,085	130,000	130,000	0	0.00%
Marketing & Communications	59,160	50,000	60,000	10,000	20.00%
Capital Reserve & Replacement	135,000	135,000	135,000	0	0.00%
Parking Programs	100,000	200,000	200,000	0	0.00%
Contingency Fund	0	50,000	50,000	0	0.00%
TOTAL OPERATING EXPENSE	**4,828,504**	**4,870,655**	**5,025,433**	**154,777**	**3.18%**
CITY ADMINISTERED EXPENSES					
Personnel/Benefits (city alloc.)	508,896	585,613	810,912	225,299	38.47%
Electric	206,556	308,188	224,923	(83,265)	-27.02%
Business Exp.	2,542	4,500	4,500	0	0.00%
Sewer (WPCA)	4,349	10,037	10,037	0	0.00%
Professional Service	12,417	30,000	80,000	50,000	166.67%
Legal Service	0	5,000	5,000	0	0.00%
TOTAL CITY ADMINISTERED	**734,760**	**943,338**	**1,135,372**	**192,034**	**20.36%**
SUB-TOTAL OPERATING EXP	**5,563,264**	**5,813,993**	**6,160,805**	**346,811**	**5.97%**
Debt Service Interest	348,696	333,912	287,442	(46,469)	-13.92%
Debt Service Principal	626,196	640,691	634,551	(6,140)	-0.96%
SUB-TOTAL DEBT SERVICE	**974,892**	**974,602**	**921,993**	**(52,609)**	**-5.40%**
Capital Outlay	**304,641**	**204,884**	**388,535**	**183,651**	**89.64%**
TOTAL EXPENSES	**6,842,797**	**6,993,480**	**7,471,333**	**477,853**	**6.83%**

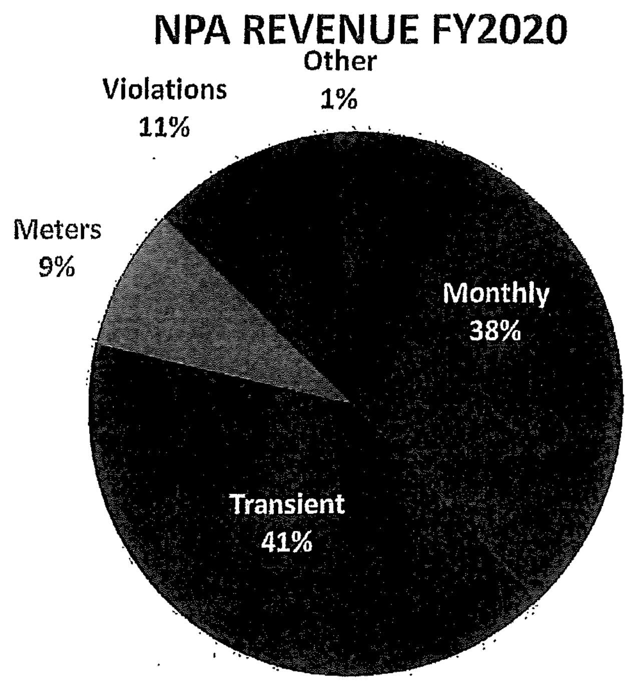
Norwalk Parking Authority
BUDGET NARRATIVE
FY 2020

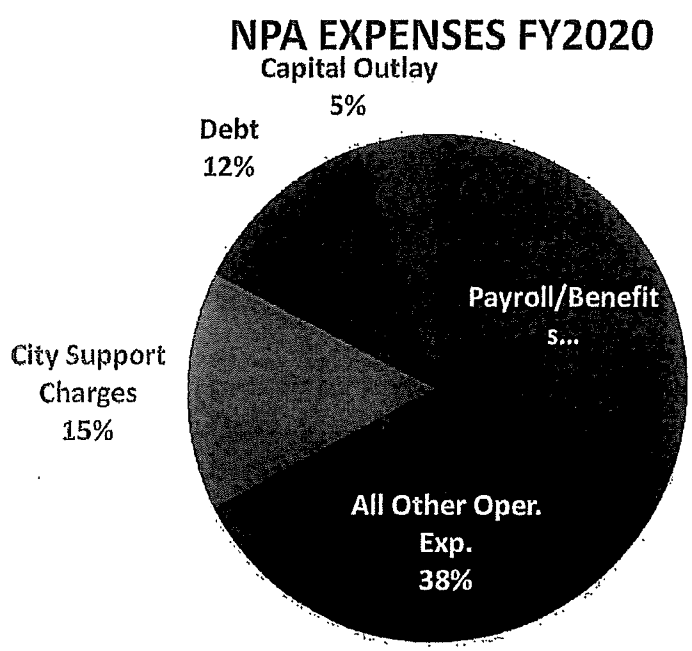
	Budget FY 2020	Variance % to Budget FY 2019	Notes
PARKING REVENUE			
Monthly	2,903,483	5.19%	Based on rate adjustment and increased activity: rate adjustment of $5.00 at Webster Lot, Liberty Square Lot monthly rate of $25.00, increased permit activity from the state project and mall construction. Storage rate adjustment at YDG and monthly rate reduction at YDG.
Transient	3,134,236	8.90%	Based on current activity levels and trends, rate adjustment of $2.50 for daily max to $10.50 over 4 hours of parking, includes Liberty Square and Library Lot estimated transient revenue. Hourly rate reduction from $0.50/hour to $0.25/hour.
Meters	655,216	37.02%	454,000 in SONO area transactions includes meter operations from 8am-9pm. Additional 356,235 estimated transaction at Wall area between 8am - 9pm additional 264 metered spaces in the wall area.
Parking Violation Revenue	883,368	-8.66%	Includes reduction based on 2018 actual for courtesy tickets issuance.
Less: Refunds	0	0	0
Less Sales Tax	-213,369	8.31%	0
TOTAL PARKING REVENUE	**7,362,935**	**6.91%**	
OTHER REVENUE			
Art Program - MG	2,400	0	Based on three years trend average.
Advertising	500	0.00%	advertising program sales
Lease Income - SNRR	34,770	1.67%	fashion institute lease, including 1 parking spaces, includes SNEW condo income of $19,850k per year.
Lease Income - YDG	17,568	38.11%	storage and NPD lease
SNRR/ENRR Concessions	41,160	0.00%	Reflects changes to concession operation with new tenant on eastbound side.
Investment Income	8,000	0.00%	per city of Norwalk comptroller
ATM Machines	4,000	-60.00%	SNRR. Based on current activity
TOTAL OTHER REVENUE	**108,398**	**1.71%**	
TOTAL SYSTEM REVENUE	**7,471,333**	**6.83%**	
EXPENSES			
Personnel/Benefits (FTE 38)	2,206,520	1.90%	Personnel adjustment due to extended operating hours at Wall area. Variance to actual is high because of position budggeted but not filled
Security Service Contracts	130,000	0.00%	Stanley, Dunbar services, security cameras
Equipment Expense	90,000	0.00%	Includes equip. purchase and Meter & pay station replacement program.
Vehicle Expense	120,000	0.00%	Vehicle repairs, gas; replacement enforcement vehicle as part of contractual Fleet Replacement program.
Building & Property R&M	579,867	0.94%	Building repairs, HVAC, parking equipment, electrical, plumbing, landscaping, doors & hardware, irrigation, painting, fire alarm, fence repairs, minor paving/drainage repairs for 11 facilities
Sanitation Expense	17,520	0.00%	Dumpster services SNRR(1), MG(1), Wall St (1), pest control (SNRR, ENRR)
Operating Expense	95,000	5.56%	Payroll processing, cleaning garage gallery., janitorial supplies, access cards, coin count maint fee, internet service, mobile pay by cell fees.
Elevator Repair & Maintenance	27,600	0.00%	Elevator R&M and service contract
Snow Removal	275,000	10.00%	Reflects average historical costs; Increased based on added facilities: Liberty Square, Library Lot and ENRR temporary lot(s).
Signage	70,000	40.00%	Reflects average historical cost. Reflects additional $20,000 for signages in Wall area
Tickets	20,000	33.33%	Citations, splitter tickets, pay station receipt paper. Includes an additional $5,000 for added meters in the Wall area
Liability Insurance	180,916	5.63%	contractual
Maritime Garage Condo Fees.	22,216	2.02%	Increase 2% per the condo association
Uniforms	10,000	0.00%	Field personnel
Utilities	89,842	1.34%	Includes water costs; 2.0% increase based on City proforma
Management Fees	100,000	0.00%	per contract
Office Expense	18,000	0.00%	Includes printing, postage, office supplies, professional publications, memberships. Incl. SONO & YDG customer service offices
Service Contracts	119,000	6.25%	Includes communications equip., copier, PARCS PM contract, Gale, IPS fees, internet/phone system maint. Contracts, Streetline fees.
Telephone/Data Communications	75,000	0.00%	Cell phones, landlines, data lines. Includes customer service/security intercoms in facilities & pay stations. Includes the new Business Intelligence dashboard program.
Credit Card Fees	203,953	12.77%	76% of parking revenue is via credit card. Credit card use increase plus new separate EMV rates.
Permit/Violation Management	130,000	0.00%	Includes LPR, permit, enforcement & collections costs; software maint. Fees; increase based on historical cost average
Marketing & Communications	60,000	20.00%	Includes website maint., public relations, general marketing programs, norwalk tomorrow digital media
Capital Reserve & Replacement	135,000	0.00%	Infrastructure improvements
Parking Programs	200,000	0.00%	0
Contingency Fund	50,000	0.00%	0
TOTAL OPERATING EXP.	**5,025,433**	**3.18%**	
CITY ADMINISTERED EXP.			
Personnel/Benefits (city alloc.)	810,912	38.47%	City of Norwalk contractual obligations. Includes settled union contracts
Contingency -unsettled negotiation	0	0.00%	
Electric	224,923	-27.02%	SNEW/Eversource utility expenses; 1.0% increase built in for any usage or charge increase.
Business Exp.	4,500	0.00%	City allocated expenses
Sewer (WPCA)	10,037	0.00%	City expense increased 5.0% per WCPA
Professional Service	80,000	166.67%	Engineering, architectural consulting services, operating audit
Legal Service	5,000	0.00%	Contract development
TOTAL CITY ADMINISTERED	**1,135,372**	**20.36%**	
SUB-TOTAL OPERATING EXP.	**6,160,805**	**5.97%**	
Debt Service Interest	287,442	-13.92%	Based on debt service schedule provided by City
Debt Service Principal	634,551	-0.96%	Based on debt service schedule provided by City
SUB-TOTAL DEBT SERVICE	**921,993**	**-5.40%**	
capital outlay	388,535	89.64%	safety, ADA measures, angled parking, streetscape, collaborative parking/mobility programs, walk bridge, rebranding facility wayfinding signage
TOTAL EXPENSES	**7,471,333**	**6.83%**	

Rate Adjustment Summary Analysis

FY 2020

Permit Rates	Current	FY 2020 Budget	Rate Change	Additional Annual Revenue	Comments
Yankee Doodle Garage	$38.00	$25.00	($13.00)	($16,380)	
Yankee Doodle Garage-Vehicle Storage	$38.00	$76.00	$38.00	$41,040	
Webster Lot	$65.00	$70.00	$5.00	$33,900	
Webster Lot - Reserved	$85.00	$90.00	$5.00	$2,400	
				$60,960	
Hourly Rates					
Yankee Doodle Garage	$0.50	$0.25	($0.25)	($24,969)	
Webster Lot	6pm-6am	6pm-10pm	n/a	$40,621	Rate is unchanged at $3/flat
Webster Lot	n/a	after 10pm	$1.00		After 10pm, rate goes back to daily rate of $1/hr
				$15,651	
On Street Rates					
Wall Street	$0.75	$0.50	$0.25	$19,279	Enforcement starting in FY2020 from 8am-9pm
				$19,279	
Revenue Change from Rate Adjustments				**$95,890**	


NPA REVENUE FY2020
Other
1%
Violations
11%
Meters
9%
Monthly
38%
Transient
41%


NPA EXPENSES FY2020
Capital Outlay
5%
Debt
12%
Payroll/Benefit
s...
City Support
Charges
15%
All Other Oper.
Exp.
38%

wpca NORWALK

Norwalk Water Pollution Control Authority
www.wpcanorwalk.org

MEMORANDUM

TO: Board of Estimate and Taxation

FROM: Ralph Kolb, Sr. Environmental Engineer, WPCA

CC: Anthony Carr, PE, Chief of Operations and Public Works
Lisa Burns, PE, Principal Engineer, DPW
Chris Torre, Superintendent of Operations, DPW

DATE: March 19, 2019

REASON: Norwalk Water Pollution Control Authority
Approved FY19/20 Operating Budget

The Norwalk Water Pollution Control Authority (WPCA), an enterprise fund, manages the City's sanitary sewer collection system, pumping stations and wastewater treatment facility in accordance with environmental standards and regulations in the most cost effective and responsible manner.

Enclosed is the WPCA's FY2019-20 budget as approved at the Board meeting on March 18, 2019. The FY2019-20 budget includes an $8 rate increase for a single family residence and an overall blended rate increase of approximately 2% over the previous fiscal year.

Mark McCormick continues to provide professional management services including closeout of the OMI, Inc. contract; procurement assistance of new operating agent/company; and other quality assurance/control reviews related to capital and operating projects.

The 20 year Wastewater Treatment System Service Agreement (Service Agreement) with OMI, Inc. expires May 17, 2020. In November 2018, the WPCA issued a Request for Proposals for Wastewater Treatment Systems Operations, Maintenance & Management Services with a submission deadline of March 15, 2019. The WPCA received four proposals and is currently engaged in the evaluation/interview process to select a Company and enter into a contract by October 2019.

Some items on the operating budget to point out are as follows:

Revenues:
- Includes line item for reimbursement ($379,761) of WPCA support services billed to City and City sewer use fee

Expenditures:
- New administrative assistant position was approved by the WPCA Board and included in budget
- Operation and maintenance fees includes $1MM to cover unexpected collection and WWTP/Pump Station repairs until close-out of contract
- Includes line item for reimbursement ($543,744) of City support services billed to WPCA
- Professional services increased due to professional consulting services related to procurement preparation of future Service Agreement and contract closeout
- Legal services increased due to ongoing main lift pump litigation and procurement preparation of future Service Agreement
- Norwalk to purchase an estimate of $90,000 in Nitrogen Credits
- Decrease in debt service starting in FY19/20 and future years

15 South Smith Street, Second Floor, Norwalk, CT 06855 ♦ Phone: (203) 854-7791 ♦ Fax: (203) 854-3224

City of Norwalk
WATER POLLUTION CONTROL AUTHORITY
Approved FY 2019-20 Operating Budget Summary

REVENUES (224062)

ACCOUNT	DESCRIPTION	APPROVED FY 18-19	PROJECTED ACTUAL FY 18-19	PROPOSED FY 19-20
	Sewer Use Charges	$ 16,704,818	$ 16,841,881	$ 17,106,000
4513	*Norwalk Customers*[1]	$ 16,149,818	$ 16,172,325	$ 16,496,000
4521	*Wilton Interlocal Agreement*[2]	$ 520,000	$ 631,836	$ 575,000
4522	*Other Contract Customers*	$ 35,000	$ 37,720	$ 35,000
	Other Revenues	$ 1,375,251	$ 1,292,051	$ 1,116,161
452C	*Industrial Pretreatment Surcharge*[3]	$ 220,000	$ 211,800	$ 210,000
452D	*Sewer Connection Fees*	$ 100,000	$ 100,000	$ 100,000
4453	*Septage Haulers Licenses*	$ 1,400	$ 1,400	$ 1,400
4516	*Septage Disposal Fees*	$ 300,000	$ 225,000	$ 250,000
4121	*Nitrogen Credits*[4]	$ 157,831	$ 157,831	$ -
4901	*Investment Income*[5]	$ 110,000	$ 110,000	$ 110,000
4051	*Interest on Delinquent Accounts*[6]	$ 65,000	$ 65,000	$ 65,000
489F	*Reimbursement for Indirect Expenses*[7]	$ 421,020	$ 421,020	$ 379,761
XXXX	**Transfer from Fund Balance - Replacement Reserve**[8]	$ 850,000	$ -	$ 850,000
4513	**Allowance for Uncollectibles**[9]	$ (291,000)	$ (291,000)	$ (297,000)
4513	**Adjustments**	$ (100,000)	$ (100,000)	$ (100,000)
	TOTAL	$ 18,539,069	$ 17,742,932	$ 18,675,161

[1] *Rate increase $8 residential; $9 commercial; $0.19/1000 gallons commercial consumption per WPCA Financial Model.*
[2] *Billed on actual metered wastewater flow. Varies based on audited expenditures.*
[3] *Assumes no change in IPP rates although WPCA Financial Model recommends increase to meet future debt service requirements.*
[4] *CTDEEP credit received in FY18/19. No credits in FY19/20, see expenditures.*
[5] *Per Comptroller.*
[6] *Per Comptroller.*
[7] *Salaries, benefits and other direct costs for WPCA support services, City Sewer Use Fee, IPP/FOG billing and stormwater O&M.*
[8] *Nets out in replacement reserve on expenditures sheet and is only an administrative exercise.*
[9] *Assumes 98.2% collection rate per Tax Collector's Office. May decrease based upon economic conditions.*

City of Norwalk
WATER POLLUTION CONTROL AUTHORITY
Approved FY 2019-20 Operating Budget Summary

EXPENDITURES (224062)

ACCOUNT	DESCRIPTION	APPROVED FY 18-19	PROJECTED ACTUAL FY 18-19	PROPOSED FY 19-20
	Personnel/Benefits	$ 531,928	$ 487,654	$ 652,805
5110	*Salaries*[1]	$ 339,826	$ 310,705	$ 415,414
5428	*Benefits*	$ 181,127	$ 165,606	$ 221,416
5120	*Overtime*	$ 10,000	$ 10,368	$ 15,000
5150	*Longevity*	$ 975	$ 975	$ 975
5258	Operations & Maintenance Fees[2]	$ 5,728,992	$ 6,921,733	$ 6,757,000
5651	Indirect Expenses[3]	$ 522,203	$ 522,203	$ 543,744
5241	Electricity[4]	$ 1,441,095	$ 1,441,095	$ 1,455,506
	Professional Services	$ 560,000	$ 150,000	$ 325,000
5298	*Contract Monitoring*	$ 360,000	$ 25,000	$ 125,000
5298	*Engineering Consulting*	$ 200,000	$ 125,000	$ 200,000
5252	Legal Services[5]	$ 400,000	$ 400,000	$ 300,000
	Administration	$ 54,000	$ 54,000	$ 54,000
5286	*General Office*	$ 22,000	$ 22,000	$ 22,000
5286	*Billing Costs*	$ 8,000	$ 8,000	$ 8,000
5245	*Telephone*	$ 4,000	$ 4,000	$ 4,000
5741	*IT Hardware*	$ 20,000	$ 20,000	$ 20,000
5235	Professional Dues/Memberships	$ 10,000	$ 10,000	$ 10,000
5295	Training/Conferences	$ 6,000	$ 6,000	$ 6,000
5418	Property Insurance/Liability Premium Worker's Compensation[6]	$ 111,830	$ 111,830	$ 100,267
5789	Replacement Reserve - Wilton's portion per agreement	$ -	$ -	$ -
5789	Replacement Reserve - Norwalk[7]	$ 3,908,365	$ -	$ 4,888,332
5521	Debt Service - Principal	$ 4,597,421	$ 4,684,521	$ 2,899,363
5522	Debt Service - Interest	$ 667,234	$ 706,715	$ 593,144
5463	Nitrogen Credits[8]	$ -	$ -	$ 90,000
	TOTAL	$ 18,539,069	$ 15,495,751	$ 18,675,161

[1] *Includes step and COL increases. A new administrative assistant position was included in budget.*
[2] *Assumes CPI increase of 3%, Amendment #5, and additional $1MM to cover unexpected collection and WWTP/Pump Station repairs until close-out of contract.*
[3] *Salaries, benefits and other direct costs for City support services including Finance Department (Tax Collector, Tax Assessor, Comptroller, IT, and Management & Budgets). Also includes allocation for DPW management.*
[4] *Assumes 1% increase over previous year.*
[5] *Legal fees are higher due to MLP litigation and O&M Procurement.*
[6] *Per Finance Department.*
[7] *Includes $850K transfer from fund balance (shown on revenue sheet). Replacement reserve funded at $4,038,332. Funds to be used for rate stabilization in future years related to multiple collection system, pump station and WWTP projects included in WPCA Financial Model.*
[8] *Estimated based on CTDEEP's FY18/19 price of $6.61 to purchase nitrogen credits*

CITY OF NORWALK
Chitsamay Lam
Comptroller
clam@norwalkct.org
P: 203-854-7711 / F: 203-854-7710
125 East Avenue
Norwalk, CT 06851

NORWALK
The Sound of Connecticut

Date: March 19, 2019

To: Edwin Camacho, Chairman, Board of Estimate and Taxation

From: Chitsamay Lam, Comptroller

Re: Auditor Appointment of Fiscal Year 2018-2019

Connecticut General Statutes (C.G.S. Sections 7-396 and 4-232) require the appointing authority of any municipality, audited agency or non-profit agency to file with the Secretary of the Connecticut Office of Policy and Management (OPM) the name of the independent auditor designated to conduct the audit. The notification must be made at least thirty days before the end of the fiscal period of the entity for which the audit is required.

In 2015, the City issued a Request for Proposals (RFP) soliciting proposals from qualified audit firms to perform the City's financial statement audit for the five year period beginning July 1, 2014 and ending June 30, 2019. RSM US LLP was selected. I am submitting for your approval the fifth year of the contract at a fee of $95,000.

APPOINTMENT OF AUDITOR ANNUAL NOTIFICATION

TO: Municipal Finance Services
Office of Policy and Management
450 Capitol Avenue, MS#54MFS
Hartford, CT 06106-1379

Complete this fillable form and return by e-mail attachment to the e-mail address below. For questions on this form please contact us at the telephone number indicated below.

E-Mail: **OPM.mfsforms@ct.gov** **Telephone:** (860) 418-6400

FROM: Entity Name: City of Norwalk, Connecticut

Entity Address: 125 East Avenue, Norwalk, CT 06856-5125

Federal Employer Identification Number (FEIN): 06-6011881

Chief Fiscal Officer (Municipal): Chitsamay Lam, Comptroller

Executive Director (Nonprofit):

Telephone (with area code): 203-854-7721 Facsimile: 203-854-7710

Email Address: clam@norwalkct.org

Chair, Board of Directors (Nonprofit):

Telephone Number of Bd. Chairman:

The following information is furnished in compliance with CT General Statutes 7-396 and/or 4-232:

1. Independent Accountant or Accounting Firm Performing the Audit:

Firm Name: RSM US LLP

Firm Address: 157 Church Street
11th Floor, New Haven, CT 06510

State of CT Board of Accountancy CPA Firm Permit: CPAP0005382

Audit Firm Federal Employer Identification Number: 42-0714325

Contact Person & Title: Scott Bassett, Partner

Telephone (with area code): 203-773-6615 Facsimile: 203-773-0591

Email Address: scott.bassett@rsmus.com

2. Fiscal Period of Audit: From: 07/01/2018 (beginning of fiscal year) To: 06/30/2019 (end of fiscal year)

3. Appointment Date of Auditor:

4. Name/Title of Appointing Authority: City of Norwalk Board of Estimation & Taxation

Note: C.G.S. 7-396 and 4-232 require this form to be submitted on an annual basis no later than 30 days prior to the fiscal year end of the entity to be audited. This form will not be accepted without a complete and accurate federal employer identification number of the entity and its auditor.

4/17/18

Life to Date Open Capital Project Status Report as of March 31, 2019

Row Labels	Sum of ORIGINAL APPROP	Sum of REVISED BUDGET	Sum of LTD EXPENDED	Sum of ENCUMBRANCE AS OF 03-31-19	Sum of AVAILABLE BUDGET	Sum of Authorized but unissued
BOARD OF EDUCATION	$ 233,134,000.00	$ 171,473,676.20	$ 27,461,126.02	$ 40,201,192.22	$ 103,811,357.96	$ 129,256,230.00
BUILDING MANAGEMENT	$ 4,723,000.00	$ 6,522,000.00	$ 3,709,250.61	$ 376,910.49	$ 2,435,838.90	$ 1,174,000.00
COMBINED DISPATCH	$ 1,753,000.00	$ 1,753,000.00	$ 1,246,225.80	$ 323,558.88	$ 183,215.32	$ 1,720,000.00
DPW	$ 37,408,688.00	$ 38,557,712.31	$ 22,670,671.59	$ 3,831,780.60	$ 12,055,260.12	$ 6,717,300.00
FIRE	$ 15,388,000.00	$ 16,168,457.00	$ 15,366,153.50	$ 130,792.96	$ 671,510.54	$ 1,430,000.00
HARBOR COMMISSION	$ 600,000.00	$ 600,000.00	$ 263,145.55	$ -	$ 336,854.45	
HEALTH	$ 234,400.00	$ 234,400.00	$ 154,120.61	$ 30,541.00	$ 49,738.39	$ 75,000.00
HISTORICAL COMMISSION	$ 2,446,000.00	$ 2,013,500.00	$ 966,579.58	$ 31,578.60	$ 1,015,341.82	$ 1,615,000.00
HUMAN RELATIONS	$ 1,030,000.00	$ 1,030,000.00	$ 570,971.48	$ 71,325.46	$ 387,703.06	$ 280,000.00
INFORAMTION TECHNOLOGY	$ 2,702,500.00	$ 2,627,500.00	$ 2,003,758.89	$ 384,963.10	$ 238,778.01	$ 678,000.00
LIBRARY	$ 619,000.00	$ 553,000.00	$ 180,344.65	$ 96,486.97	$ 276,168.38	$ 329,000.00
PARKING AUTHORITY	$ 2,074,000.00	$ 3,298,011.72	$ 2,046,043.62	$ 229,747.10	$ 1,022,221.00	
PARKS	$ 4,449,000.00	$ 4,637,413.00	$ 2,788,966.77	$ 186,391.44	$ 1,662,054.79	$ 100,000.00
PLANNING & ZONNING	$ 40,000.00	$ 40,000.00	$ -	$ -	$ 40,000.00	$ 40,000.00
POLICE	$ 353,000.00	$ 353,000.00	$ 198,411.30	$ (0.00)	$ 154,588.70	$ 152,000.00
RECREATION & PARKS	$ 7,283,000.00	$ 7,483,000.00	$ 7,097,453.68	$ 143,497.77	$ 242,048.55	$ 60,000.00
REDEVELOPMENT	$ 14,370,218.91	$ 24,013,612.10	$ 9,835,084.57	$ 1,496,850.12	$ 12,681,677.41	$ 7,649,000.00
STORM DRAINAGE	$ 3,472,000.00	$ 3,472,000.00	$ 595,230.33	$ 53,985.00	$ 2,822,784.67	$ 1,697,000.00
STREET REPAIR	$ 920,000.00	$ 928,970.00	$ 119,072.90	$ 675,897.10	$ 134,000.00	$ 115,000.00
WPCA	$ 35,400,000.00	$ 35,400,000.00	$ 9,277,796.00	$ 3,652,014.84	$ 22,470,189.16	$ 18,450,000.00
Grand Total	$ 368,399,806.91	$ 321,159,252.33	$ 106,550,407.45	$ 51,917,513.65	$ 162,691,331.23	$ 171,537,530.00

Life to Date Open Capital Project Status Report as of March 31, 2019

Row Labels	Sum of ORIGINAL APPROP	Sum of REVISED BUDGET	Sum of LTD EXPENDED	Sum of ENCUMBRANCE AS OF 03-31-19	Sum of AVAILABLE BUDGET	Sum of Authorized but unissued
BOARD OF EDUCATION	**$ 233,134,000.00**	**$ 171,473,676.20**	**$ 27,461,126.02**	**$ 40,201,192.22**	**$ 103,811,357.96**	**$ 129,256,230.00**
04	**$ 70,000,000.00**	**$ 7,839,676.20**	**$ 7,743,835.56**	**$ (0.00)**	**$ 95,840.64**	**$ -**
B0291 $70 MILLION BOE PROJECTS	$ 70,000,000.00	$ 578,421.35	$ 578,421.30	$ (0.00)	$ 0.05	$ -
B0321 NARAMAKE DESIGN & CONSTRUCTION	$ -	$ 3,145,856.00	$ 3,147,071.93	$ (0.00)	$ (1,215.93)	$ -
B0322 ROWAYTON DESIGN & CONSTRUCTION	$ -	$ 4,115,398.85	$ 4,018,342.33	$ -	$ 97,056.52	$ -
14	**$ -**	**$ 500,000.00**	**$ 500,000.00**	**$ -**	**$ -**	
C0260 HEALTH, SAFETY & CODE ISSUES	$ -	$ 500,000.00	$ 500,000.00	$ -	$ -	
15	**$ 4,863,000.00**	**$ 4,863,000.00**	**$ 4,490,954.43**	**$ 17,407.00**	**$ 354,638.57**	**$ 180,000.00**
C0519 ROWAYTON CONSTRUCTION	$ 780,000.00	$ 780,000.00	$ 467,570.99	$ -	$ 312,429.01	$ 180,000.00
C0537 ENHANCEMENT TO SCHOOL SECURITY	$ 1,725,000.00	$ 1,725,000.00	$ 1,678,976.62	$ 5,100.00	$ 40,923.38	
C0538 DISTRICT COMMON CORE STATE STANDARD	$ 2,358,000.00	$ 2,358,000.00	$ 2,344,406.82	$ 12,307.00	$ 1,286.18	
16	**$ 1,517,000.00**	**$ 1,517,000.00**	**$ 831,402.66**	**$ 11,586.55**	**$ 674,010.79**	**$ 990,000.00**
C0516 SCHOOL DISTRICT PAVING & CONCRETE	$ 410,000.00	$ 410,000.00	$ 387,734.89	$ -	$ 22,265.11	
C0555 EARLY CHILDHOOD CTR @ ROOSEVELT CTR	$ 557,000.00	$ 557,000.00	$ 443,667.77	$ 11,586.55	$ 101,745.68	$ 440,000.00
C0565 DISTRICT BLDG MANAGEMENT SYSTEM	$ 500,000.00	$ 500,000.00	$ -	$ -	$ 500,000.00	$ 500,000.00
C0567 DISTRICT FIRE ALARM SYSTEM	$ 50,000.00	$ 50,000.00	$ -	$ -	$ 50,000.00	$ 50,000.00
17	**$ 4,675,000.00**	**$ 4,675,000.00**	**$ 3,180,725.79**	**$ 367,626.49**	**$ 1,126,647.72**	**$ 2,105,700.00**
C0565 DISTRICT BLDG MANAGEMENT SYSTEM	$ 500,000.00	$ 500,000.00	$ -	$ -	$ 500,000.00	$ 500,000.00
C0566 WEST ROCKS BUILDING REPLACEMENT	$ 1,025,000.00	$ 1,025,000.00	$ 973,967.21	$ 75,602.59	$ (24,569.80)	
C0585 FACILITIES ASSESSMENT STUDY IMPLEME	$ 2,500,000.00	$ 2,500,000.00	$ 1,572,677.79	$ 277,907.89	$ 649,414.32	$ 1,500,000.00
C0586 NORWALK EARLY CHILDHOOD CTR PLAYSCA	$ 150,000.00	$ 150,000.00	$ 147,996.80	$ 0.00	$ 2,003.20	
C0587 CAPITAL REPAIRS & REPLACE BOE	$ 200,000.00	$ 200,000.00	$ 200,000.00	$ -	$ -	
C0595 BOE ASBESTOS ABATEMENT PROGRAM	$ 300,000.00	$ 300,000.00	$ 286,083.99	$ 14,116.01	$ (200.00)	$ 105,700.00
18	**$ 92,721,000.00**	**$ 97,721,000.00**	**$ 9,884,074.47**	**$ 39,499,149.39**	**$ 48,337,776.14**	**$ 70,619,000.00**
C0112 INSTRUCTIONAL TECHNOLOGY	$ 650,000.00	$ 650,000.00	$ 647,865.00	$ 2,135.00	$ -	$ -
C0587 CAPITAL REPAIRS & REPLACE BOE	$ 200,000.00	$ 200,000.00	$ 175,147.81	$ 21,283.65	$ 3,568.54	
C0607 SOUTH NWLK SCHOOL - ELY SITE	$ 41,912,000.00	$ 41,912,000.00	$ 2,843,392.76	$ 499,860.30	$ 38,568,746.94	$ 34,262,000.00
C0608 PONUS RIDGE SCHOOL	$ 43,349,000.00	$ 43,349,000.00	$ 2,895,981.27	$ 38,584,582.17	$ 1,868,436.56	$ 35,349,000.00
C0609 CURRICULUM MATERIALS & TEXTBOOKS	$ 252,000.00	$ 252,000.00	$ 247,239.55	$ 3,619.34	$ 1,141.11	
C0610 FACILITIES MASTER PLAN CAPITAL NEED	$ 6,358,000.00	$ 11,358,000.00	$ 3,074,448.08	$ 387,668.93	$ 7,895,882.99	$ 1,008,000.00
19	**$ 59,358,000.00**	**$ 54,358,000.00**	**$ 830,133.11**	**$ 305,422.79**	**$ 53,222,444.10**	**$ 55,361,530.00**
C0112 INSTRUCTIONAL TECHNOLOGY	$ 1,000,000.00	$ 1,000,000.00	$ 491,081.01	$ 6,072.00	$ 502,846.99	$ 400,000.00
C0516 SCHOOL DISTRICT PAVING & CONCRETE	$ 225,000.00	$ 225,000.00	$ 100,475.83	$ 144,388.79	$ (19,864.62)	
C0587 CAPITAL REPAIRS & REPLACE BOE	$ 200,000.00	$ 200,000.00	$ 40,600.51	$ 14,917.00	$ 144,482.49	
C0609 CURRICULUM MATERIALS & TEXTBOOKS	$ 150,000.00	$ 150,000.00	$ 97,603.76	$ -	$ 52,396.24	
C0610 FACILITIES MASTER PLAN CAPITAL NEED	$ 12,815,000.00	$ 12,815,000.00	$ -	$ -	$ 12,815,000.00	$ 12,815,000.00
C0618 COLUMBUS SCHOOL 2019	$ 20,762,000.00	$ 20,762,000.00	$ 11,875.00	$ 10,625.00	$ 20,739,500.00	$ 19,439,530.00
C0619 JEFFERSON SCHOOL 2019	$ 23,902,000.00	$ 18,902,000.00	$ 15,000.00	$ -	$ 18,887,000.00	$ 22,707,000.00
C0620 NHS BAND DISTRICT	$ 94,000.00	$ 94,000.00	$ -	$ 94,000.00	$ -	
C0621 ENERGY CONSERVATION PROGRAM	$ 110,000.00	$ 110,000.00	$ 73,497.00	$ 35,420.00	$ 1,083.00	
C0623 DISTRICT VEHICLES	$ 100,000.00	$ 100,000.00	$ -	$ -	$ 100,000.00	

Row Labels	Sum of ORIGINAL APPROP	Sum of REVISED BUDGET	Sum of LTD EXPENDED	Sum of ENCUMBRANCE AS OF 03-31-19	Sum of AVAILABLE BUDGET	Sum of Authorized but unissued
BUILDING MANAGEMENT	**$ 4,723,000.00**	**$ 6,522,000.00**	**$ 3,709,250.61**	**$ 376,910.49**	**$ 2,435,838.90**	**$ 1,174,000.00**
11	**$ 250,000.00**	**$ 250,000.00**	**$ 201,897.50**	**$ 48,102.50**	**$ -**	
C0439 CITY HALL REPAIRS & IMPROVEMENTS	$ 250,000.00	$ 250,000.00	$ 201,897.50	$ 48,102.50	$ -	
12	**$ 204,000.00**	**$ 204,000.00**	**$ 195,654.20**	**$ 4,170.00**	**$ 4,175.80**	
C0147 ROOSEVELT SENIOR CENTER	$ 175,000.00	$ 175,000.00	$ 167,086.31	$ 4,170.00	$ 3,743.69	
C0266 NATHANIEL ELY - VARIOUS REPAIRS	$ 29,000.00	$ 29,000.00	$ 28,567.89	$ 0.00	$ 432.11	
15	**$ 780,000.00**	**$ 780,000.00**	**$ 779,860.27**	**$ (0.00)**	**$ 139.73**	
C0325 LOCKWOOD HOUSE-REPL MECHANICAL SYS	$ 30,000.00	$ 30,000.00	$ 30,000.00	$ -	$ -	
C0439 CITY HALL REPAIRS & IMPROVEMENTS	$ 730,000.00	$ 730,000.00	$ 730,000.00	$ -	$ -	
C0543 VAR BLDGS-ENVIRONMENTAL REMEDIATION	$ 20,000.00	$ 20,000.00	$ 19,860.27	$ (0.00)	$ 139.73	
16	**$ 1,105,000.00**	**$ 2,305,000.00**	**$ 949,053.07**	**$ 78,055.90**	**$ 1,277,891.03**	**$ 176,000.00**
C0137 POLICE FACILITIES	$ 49,000.00	$ 1,249,000.00	$ 45,647.24	$ -	$ 1,203,352.76	
C0325 LOCKWOOD HOUSE-REPL MECHANICAL SYS	$ 80,000.00	$ 80,000.00	$ 58,778.09	$ 21,221.91	$ -	
C0327 VARIOUS BLDGS-ENERGY CONSERVATION	$ 50,000.00	$ 50,000.00	$ 50,000.00	$ -	$ -	
C0439 CITY HALL REPAIRS & IMPROVEMENTS	$ 876,000.00	$ 876,000.00	$ 744,627.74	$ 56,833.99	$ 74,538.27	$ 176,000.00
C0476 VARIOUS CITY BLDGS REPAIRS	$ 50,000.00	$ 50,000.00	$ 50,000.00	$ -	$ -	
17	**$ 1,265,000.00**	**$ 1,355,000.00**	**$ 889,970.13**	**$ 1,719.00**	**$ 463,310.87**	**$ 285,000.00**
C0119 PUBLIC WORKS CENTER	$ 295,000.00	$ 385,000.00	$ 32,697.51	$ 19.00	$ 352,283.49	$ 285,000.00
C0133 MAIN LIBRARY	$ 35,000.00	$ 35,000.00	$ 6,199.45	$ -	$ 28,800.55	
C0295 BEN FRANKLIN - VARIOUS REPAIRS	$ 20,000.00	$ 20,000.00	$ 18,963.00	$ -	$ 1,037.00	
C0327 VARIOUS BLDGS-ENERGY CONSERVATION	$ 25,000.00	$ 25,000.00	$ 25,000.00	$ -	$ -	
C0439 CITY HALL REPAIRS & IMPROVEMENTS	$ 780,000.00	$ 780,000.00	$ 732,505.92	$ -	$ 47,494.08	
C0476 VARIOUS CITY BLDGS REPAIRS	$ 50,000.00	$ 50,000.00	$ 48,300.00	$ 1,700.00	$ -	
C0543 VAR BLDGS-ENVIRONMENTAL REMEDIATION	$ 20,000.00	$ 20,000.00	$ 12,106.25	$ -	$ 7,893.75	
C0583 SIDEWALK & CURB BLDG MGMT	$ 20,000.00	$ 20,000.00	$ 14,198.00	$ -	$ 5,802.00	
C0594 ALTERNATIVE ENERGY INSTALLATION	$ 20,000.00	$ 20,000.00	$ -	$ -	$ 20,000.00	
18	**$ 454,000.00**	**$ 963,000.00**	**$ 655,465.04**	**$ 16,800.00**	**$ 290,734.96**	**$ 48,000.00**
C0133 MAIN LIBRARY	$ 158,000.00	$ 158,000.00	$ 17,810.00	$ -	$ 140,190.00	$ 33,000.00
C0327 VARIOUS BLDGS-ENERGY CONSERVATION	$ 56,000.00	$ 56,000.00	$ 39,950.00	$ 16,050.00	$ -	
C0439 CITY HALL REPAIRS & IMPROVEMENTS	$ 195,000.00	$ 704,000.00	$ 578,455.04	$ -	$ 125,544.96	
C0476 VARIOUS CITY BLDGS REPAIRS	$ 20,000.00	$ 20,000.00	$ 19,250.00	$ 750.00	$ -	
C0583 SIDEWALK & CURB BLDG MGMT	$ 25,000.00	$ 25,000.00	$ -	$ -	$ 25,000.00	$ 15,000.00
19	**$ 665,000.00**	**$ 665,000.00**	**$ 37,350.40**	**$ 228,063.09**	**$ 399,586.51**	**$ 665,000.00**
C0119 PUBLIC WORKS CENTER	$ 55,000.00	$ 55,000.00	$ 10,712.90	$ 35,171.00	$ 9,116.10	$ 55,000.00
C0295 BEN FRANKLIN - VARIOUS REPAIRS	$ 190,000.00	$ 190,000.00	$ 8,250.00	$ 181,750.00	$ -	$ 190,000.00
C0327 VARIOUS BLDGS-ENERGY CONSERVATION	$ 25,000.00	$ 25,000.00	$ 3,801.09	$ -	$ 21,198.91	$ 25,000.00
C0439 CITY HALL REPAIRS & IMPROVEMENTS	$ 345,000.00	$ 345,000.00	$ -	$ -	$ 345,000.00	$ 345,000.00
C0476 VARIOUS CITY BLDGS REPAIRS	$ 50,000.00	$ 50,000.00	$ 14,586.41	$ 11,142.09	$ 24,271.50	$ 50,000.00
COMBINED DISPATCH	**$ 1,753,000.00**	**$ 1,753,000.00**	**$ 1,246,225.80**	**$ 323,558.88**	**$ 183,215.32**	**$ 1,720,000.00**
13	**$ 33,000.00**	**$ 33,000.00**	**$ 30,933.91**	**$ -**	**$ 2,066.09**	
C0517 COMMUNICATIONS ENHANCEMENT	$ 33,000.00	$ 33,000.00	$ 30,933.91	$ -	$ 2,066.09	
16	**$ 220,000.00**	**$ 220,000.00**	**$ -**	**$ 220,000.00**	**$ -**	**$ 220,000.00**
C0561 RADIO COMMUNICATION UPGRADE	$ 220,000.00	$ 220,000.00	$ -	$ 220,000.00	$ -	$ 220,000.00

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19	**$ 1,500,000.00**	**$ 1,500,000.00**	**$ 1,215,291.89**	**$ 103,558.88**	**$ 181,149.23**	**$ 1,500,000.00**
C0615 REPLACEMENT OF PORTABLE RADIOS	$ 1,500,000.00	$ 1,500,000.00	$ 1,215,291.89	$ 103,558.88	$ 181,149.23	$ 1,500,000.00
DPW	**$ 37,408,688.00**	**$ 38,557,712.31**	**$ 22,670,671.59**	**$ 3,831,780.60**	**$ 12,055,260.12**	**$ 6,717,300.00**
04	**$ 420,000.00**	**$ 414,000.00**	**$ 294,285.70**	**$ -**	**$ 119,714.30**	
C0232 TRAFFIC SIGNALS EQUIPMENT	$ 100,000.00	$ 100,000.00	$ 97,660.00	$ -	$ 2,340.00	
C0234 TEA21 LOCAL MATCH	$ 320,000.00	$ 314,000.00	$ 196,625.70	$ -	$ 117,374.30	
05	**$ 68,000.00**	**$ 68,000.00**	**$ 68,000.00**	**$ -**	**$ -**	
C0232 TRAFFIC SIGNALS EQUIPMENT	$ 68,000.00	$ 68,000.00	$ 68,000.00	$ -	$ -	
06	**$ 608,000.00**	**$ 608,000.00**	**$ 283,157.39**	**$ 134,842.61**	**$ 190,000.00**	
C0234 TEA21 LOCAL MATCH	$ 190,000.00	$ 190,000.00	$ -	$ -	$ 190,000.00	
C0315 BRIDGE REPAIRS	$ 418,000.00	$ 418,000.00	$ 283,157.39	$ 134,842.61	$ -	
07	**$ 263,688.00**	**$ 263,688.00**	**$ 85,829.06**	**$ -**	**$ 177,858.94**	
C0234 TEA21 LOCAL MATCH	$ 200,000.00	$ 200,000.00	$ 34,805.41	$ -	$ 165,194.59	
C0409 INTERSTATE 95 WIDENING #102-278	$ 63,688.00	$ 63,688.00	$ 51,023.65	$ -	$ 12,664.35	
08	**$ 600,000.00**	**$ 600,000.00**	**$ 535,207.83**	**$ 64,472.67**	**$ 319.50**	
C0232 TRAFFIC SIGNALS EQUIPMENT	$ 100,000.00	$ 100,000.00	$ 80,695.69	$ 19,304.31	$ -	
C0256 WWTP & PUMP STATIONS	$ 500,000.00	$ 500,000.00	$ 454,512.14	$ 45,168.36	$ 319.50	
09	**$ 1,955,000.00**	**$ 1,955,000.00**	**$ 421,006.35**	**$ 247,917.00**	**$ 1,286,076.65**	
C0232 TRAFFIC SIGNALS EQUIPMENT	$ 100,000.00	$ 100,000.00	$ -	$ 100,000.00	$ -	
C0315 BRIDGE REPAIRS	$ 60,000.00	$ 60,000.00	$ -	$ 60,000.00	$ -	
C0392 BRIDGE REPAIRS - PERRY AVE	$ 450,000.00	$ 450,000.00	$ 344,450.77	$ 87,917.00	$ 17,632.23	
C0395 KEELER BROOK STUDY	$ 500,000.00	$ 500,000.00	$ 76,555.58	$ -	$ 423,444.42	
C0446 ALTERNATIVE DISINFECTION	$ 845,000.00	$ 845,000.00	$ -	$ -	$ 845,000.00	
10	**$ 450,000.00**	**$ 450,000.00**	**$ 307,548.58**	**$ 90,113.53**	**$ 52,337.89**	**$ -**
C0037 GEOGRAPHIC INFO SYSTEM	$ 50,000.00	$ 50,000.00	$ 25,950.00	$ 17,216.50	$ 6,833.50	$ -
C0302 GENERAL DRAINAGE	$ 250,000.00	$ 250,000.00	$ 169,591.61	$ 34,904.00	$ 45,504.39	
C0363 SCADA AND I&C SYSTEMS	$ 150,000.00	$ 150,000.00	$ 112,006.97	$ 37,993.03	$ -	
11	**$ 718,000.00**	**$ 718,000.00**	**$ 503,314.36**	**$ 200,854.00**	**$ 13,831.64**	
C0360 PUMP STATION UPGRADE/REPLACEMENT	$ 250,000.00	$ 250,000.00	$ 250,000.00	$ -	$ -	
C0425 STORMWATER MGMT PLAN	$ 100,000.00	$ 100,000.00	$ -	$ 100,000.00	$ -	
C0471 EAST AVE ROADWAY & BRIDGE	$ 218,000.00	$ 218,000.00	$ 117,146.00	$ 100,854.00	$ -	
C0481 CRESCENT ST WALL REHAB	$ 150,000.00	$ 150,000.00	$ 136,168.36	$ 0.00	$ 13,831.64	
13	**$ 200,000.00**	**$ 500,505.54**	**$ 331,733.63**	**$ 64,757.96**	**$ 104,013.95**	**$ -**
C0037 GEOGRAPHIC INFO SYSTEM	$ -	$ 45,348.00	$ 11,630.50	$ 33,717.50	$ -	$ -
C0514 TRANSPORATION MASTER PLAN IMPLEMENT	$ 200,000.00	$ 455,157.54	$ 320,103.13	$ 31,040.46	$ 104,013.95	
14	**$ 2,200,000.00**	**$ 2,019,518.77**	**$ 920,768.16**	**$ 312,568.14**	**$ 786,182.47**	
C0232 TRAFFIC SIGNALS EQUIPMENT	$ 250,000.00	$ 250,000.00	$ -	$ 250,000.00	$ -	
C0315 BRIDGE REPAIRS	$ 65,000.00	$ 65,000.00	$ -	$ 62,568.14	$ 2,431.86	
C0349 CITY BUILDING SIDEWALK REPAIR	$ 50,000.00	$ 50,000.00	$ -	$ -	$ 50,000.00	
C0439 CITY HALL REPAIRS & IMPROVEMENTS	$ 1,135,000.00	$ 954,518.77	$ 860,398.87	$ -	$ 94,119.90	
C0514 TRANSPORATION MASTER PLAN IMPLEMENT	$ 600,000.00	$ 600,000.00	$ -	$ -	$ 600,000.00	
C0528 TRAFFIC SYSTEM ENHANCEMENTS	$ 100,000.00	$ 100,000.00	$ 60,369.29	$ -	$ 39,630.71	
15	**$ 676,000.00**	**$ 1,543,000.00**	**$ 1,093,810.37**	**$ 17,767.03**	**$ 431,422.60**	**$ 200,000.00**

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C0405 WASHINGTON -WATER ST IMPROVEMENT	$ 200,000.00	$ 200,000.00	$ 174,641.85	$ -	$ 25,358.15	
C0440 WATERCOURSE MAINTENANCE	$ -	$ 867,000.00	$ 713,056.72	$ 2,767.03	$ 151,176.25	
C0514 TRANSPORATION MASTER PLAN IMPLEMENT	$ 200,000.00	$ 200,000.00	$ -	$ -	$ 200,000.00	$ 200,000.00
C0515 TRANSFER STATION	$ 276,000.00	$ 276,000.00	$ 206,111.80	$ 15,000.00	$ 54,888.20	
16	**$ 6,190,000.00**	**$ 6,190,000.00**	**$ 5,487,401.76**	**$ 166,099.34**	**$ 536,498.90**	**$ 411,000.00**
C0021 ROAD RECONSTRUCTION	$ 5,500,000.00	$ 5,500,000.00	$ 5,461,786.88	$ 38,213.12	$ -	$ -
C0232 TRAFFIC SIGNALS EQUIPMENT	$ 250,000.00	$ 250,000.00	$ 25,614.88	$ 104,586.22	$ 119,798.90	$ 125,000.00
C0407 NORWALK RIVER VALLEY TRAIL	$ 300,000.00	$ 300,000.00	$ -	$ 23,300.00	$ 276,700.00	$ 286,000.00
C0515 TRANSFER STATION	$ 140,000.00	$ 140,000.00	$ -	$ -	$ 140,000.00	
17	**$ 6,820,000.00**	**$ 6,820,000.00**	**$ 6,004,469.01**	**$ 152,494.99**	**$ 663,036.00**	**$ 350,000.00**
C0021 ROAD RECONSTRUCTION	$ 5,750,000.00	$ 5,750,000.00	$ 5,750,000.00	$ -	$ -	$ -
C0233 TREE PLANTING-DPW	$ 50,000.00	$ 50,000.00	$ 44,344.39	$ 3,468.75	$ 2,186.86	
C0407 NORWALK RIVER VALLEY TRAIL	$ 300,000.00	$ 300,000.00	$ -	$ -	$ 300,000.00	$ 200,000.00
C0515 TRANSFER STATION	$ 70,000.00	$ 70,000.00	$ -	$ -	$ 70,000.00	
C0526 GLOVER AVENUE BRIDGE RAILS	$ 300,000.00	$ 300,000.00	$ 24,813.58	$ -	$ 275,186.42	$ 150,000.00
C0562 STRIPING & SIGNING	$ 300,000.00	$ 300,000.00	$ 150,973.76	$ 149,026.24	$ -	
C0581 PROJECTED CROSSWALKS / WARNINGS	$ 50,000.00	$ 50,000.00	$ 34,337.28	$ -	$ 15,662.72	
18	**$ 8,203,000.00**	**$ 8,296,000.00**	**$ 5,808,281.49**	**$ 721,439.43**	**$ 1,766,279.08**	**$ 955,000.00**
C0021 ROAD RECONSTRUCTION	$ 5,000,000.00	$ 5,000,000.00	$ 3,799,673.14	$ 359,916.53	$ 840,410.33	$ -
C0233 TREE PLANTING-DPW	$ 50,000.00	$ 50,000.00	$ 43,905.52	$ 4,594.48	$ 1,500.00	
C0313 FLEET REPLACEMENT	$ 665,000.00	$ 665,000.00	$ 654,802.03	$ (0.00)	$ 10,197.97	
C0318 SIDEWALKS & CURBS	$ 975,000.00	$ 975,000.00	$ 975,000.00	$ -	$ -	
C0392 BRIDGE REPAIRS - PERRY AVE	$ 233,000.00	$ 326,000.00	$ 250,110.82	$ 32,889.18	$ 43,000.00	
C0496 JAMES STREET BRIDGE	$ 705,000.00	$ 705,000.00	$ 611.21	$ 324,039.24	$ 380,349.55	$ 705,000.00
C0503 FOOTPATH REPLACEMENT	$ 100,000.00	$ 100,000.00	$ 41,316.00	$ -	$ 58,684.00	$ 50,000.00
C0562 STRIPING & SIGNING	$ 175,000.00	$ 175,000.00	$ 35,652.77	$ -	$ 139,347.23	
C0581 PROJECTED CROSSWALKS / WARNINGS	$ 50,000.00	$ 50,000.00	$ -	$ -	$ 50,000.00	
C0598 PAVEMENT MARKINGS FOR BIKING	$ 50,000.00	$ 50,000.00	$ 7,210.00	$ -	$ 42,790.00	
C0599 SEAVIEW AVENUE IMPROVEMENTS	$ 200,000.00	$ 200,000.00	$ -	$ -	$ 200,000.00	$ 200,000.00
19	**$ 8,037,000.00**	**$ 8,112,000.00**	**$ 525,857.90**	**$ 1,658,453.90**	**$ 5,927,688.20**	**$ 4,801,300.00**
C0021 ROAD RECONSTRUCTION	$ 5,000,000.00	$ 5,000,000.00	$ 962.39	$ 443,050.00	$ 4,555,987.61	$ 1,689,300.00
C0233 TREE PLANTING-DPW	$ 10,000.00	$ 10,000.00	$ -	$ -	$ 10,000.00	$ 10,000.00
C0313 FLEET REPLACEMENT	$ 620,000.00	$ 620,000.00	$ 124,630.00	$ 469,475.00	$ 25,895.00	$ 620,000.00
C0318 SIDEWALKS & CURBS	$ 1,172,000.00	$ 1,247,000.00	$ 400,265.51	$ 745,928.90	$ 100,805.59	$ 1,247,000.00
C0471 EAST AVE ROADWAY & BRIDGE	$ 1,000,000.00	$ 1,000,000.00	$ -	$ -	$ 1,000,000.00	$ 1,000,000.00
C0496 JAMES STREET BRIDGE	$ 150,000.00	$ 150,000.00	$ -	$ -	$ 150,000.00	$ 150,000.00
C0562 STRIPING & SIGNING	$ 50,000.00	$ 50,000.00	$ -	$ -	$ 50,000.00	$ 50,000.00
C0617 STRUCTURAL INSPECTIONS & REPAIR	$ 35,000.00	$ 35,000.00	$ -	$ -	$ 35,000.00	$ 35,000.00
FIRE	**$ 15,388,000.00**	**$ 16,168,457.00**	**$ 15,366,153.50**	**$ 130,792.96**	**$ 671,510.54**	**$ 1,430,000.00**
12	**$ 13,600,000.00**	**$ 13,030,908.00**	**$ 13,030,263.83**	**$ (0.00)**	**$ 644.17**	
C0466 NEW FIRE HEADQUARTERS	$ 13,600,000.00	$ 13,030,908.00	$ 13,030,263.83	$ (0.00)	$ 644.17	
13	**$ 15,000.00**	**$ 15,000.00**	**$ 14,790.16**	**$ -**	**$ 209.84**	
C0510 STATION REPAIR STUDY/RENOVATIONS	$ 15,000.00	$ 15,000.00	$ 14,790.16	$ -	$ 209.84	

Row Labels	Sum of ORIGINAL APPROP	Sum of REVISED BUDGET	Sum of LTD EXPENDED	Sum of ENCUMBRANCE AS OF 03-31-19	Sum of AVAILABLE BUDGET	Sum of Authorized but unissued
15	**$ 30,000.00**	**$ 999,092.00**	**$ 401,492.59**	**$ 19,389.97**	**$ 578,209.44**	
C0412 VARIOUS FIRE STATIONS-REPAIRS/REPLA	$ 30,000.00	$ 30,000.00	$ 29,998.46	$ 0.00	$ 1.54	
C0556 FIRE PROTECTION & EMG SVCS-WSPT AVE	$ -	$ 35,000.00	$ 34,915.00	$ 85.00	$ -	
C0557 RENOVATE/UPGRADE STATIONS & FLD AVE	$ -	$ 934,092.00	$ 336,579.13	$ 19,304.97	$ 578,207.90	
16	**$ 203,000.00**	**$ 203,000.00**	**$ 181,846.34**	**$ (0.00)**	**$ 21,153.66**	
C0509 FIRE STATION PAVING	$ 120,000.00	$ 120,000.00	$ 98,846.38	$ -	$ 21,153.62	
C0542 REMOVAL OF UNDERGROUND STOAGE TANKS	$ 83,000.00	$ 83,000.00	$ 82,999.96	$ (0.00)	$ 0.04	
17	**$ 550,000.00**	**$ 616,000.00**	**$ 609,479.04**	**$ (0.00)**	**$ 6,520.96**	**$ 550,000.00**
C0437 APPARATUS REPLACEMENT	$ 550,000.00	$ 616,000.00	$ 609,479.04	$ (0.00)	$ 6,520.96	$ 550,000.00
18	**$ 945,000.00**	**$ 1,259,457.00**	**$ 1,101,795.54**	**$ 111,402.99**	**$ 46,258.47**	**$ 835,000.00**
C0310 SCBA AIRPAKS,FACEPIECES &REGULATORS	$ 360,000.00	$ 493,915.00	$ 493,915.00	$ -	$ -	$ 360,000.00
C0385 BUILDING REPAIRS - VARIOUS STATIONS	$ 35,000.00	$ 35,000.00	$ 34,681.52	$ 0.00	$ 318.48	
C0443 FAIRFIELD AVENUE CONSTRUCTION MATCH	$ 475,000.00	$ 642,080.00	$ 484,737.02	$ 111,402.99	$ 45,939.99	$ 475,000.00
C0486 VEHICLES	$ 75,000.00	$ 88,462.00	$ 88,462.00	$ -	$ -	
19	**$ 45,000.00**	**$ 45,000.00**	**$ 26,486.00**	**$ -**	**$ 18,514.00**	**$ 45,000.00**
C0385 BUILDING REPAIRS - VARIOUS STATIONS	$ 35,000.00	$ 35,000.00	$ 26,486.00	$ -	$ 8,514.00	$ 35,000.00
C0616 FIRETRUCK INTERCOM W HEADSETS	$ 10,000.00	$ 10,000.00	$ -	$ -	$ 10,000.00	$ 10,000.00
HARBOR COMMISSION	**$ 600,000.00**	**$ 600,000.00**	**$ 263,145.55**	**$ -**	**$ 336,854.45**	
06	**$ 100,000.00**	**$ 100,000.00**	**$ 41,724.95**	**$ -**	**$ 58,275.05**	
C0281 DREDGING	$ 100,000.00	$ 100,000.00	$ 41,724.95	$ -	$ 58,275.05	
09	**$ 500,000.00**	**$ 500,000.00**	**$ 221,420.60**	**$ -**	**$ 278,579.40**	
C0460 NORWALK HARBOR DREDGING PROJECT	$ 500,000.00	$ 500,000.00	$ 221,420.60	$ -	$ 278,579.40	
HEALTH	**$ 234,400.00**	**$ 234,400.00**	**$ 154,120.61**	**$ 30,541.00**	**$ 49,738.39**	**$ 75,000.00**
16	**$ 6,400.00**	**$ 6,400.00**	**$ 6,400.00**	**$ -**	**$ -**	
C0453 BUILDING REPAIRS & IMPROVEMENT	$ 6,400.00	$ 6,400.00	$ 6,400.00	$ -	$ -	
17	**$ 125,000.00**	**$ 125,000.00**	**$ 114,160.00**	**$ -**	**$ 10,840.00**	
C0552 SECURITY SYSTEM REPLACEMENT	$ 125,000.00	$ 125,000.00	$ 114,160.00	$ -	$ 10,840.00	
18	**$ 28,000.00**	**$ 28,000.00**	**$ 12,480.00**	**$ -**	**$ 15,520.00**	
C0612 HEALTH BUILDING UPGRADES	$ 28,000.00	$ 28,000.00	$ 12,480.00	$ -	$ 15,520.00	
19	**$ 75,000.00**	**$ 75,000.00**	**$ 21,080.61**	**$ 30,541.00**	**$ 23,378.39**	**$ 75,000.00**
C0627 OIL PROVER	$ 33,000.00	$ 33,000.00	$ -	$ 30,541.00	$ 2,459.00	$ 33,000.00
C0628 HEALTH BUILDING UPGRADES	$ 16,000.00	$ 16,000.00	$ 13,842.69	$ -	$ 2,157.31	$ 16,000.00
C0629 HEALTH TECHNOLOGY UPGRADES	$ 26,000.00	$ 26,000.00	$ 7,237.92	$ -	$ 18,762.08	$ 26,000.00
HISTORICAL COMMISSION	**$ 2,446,000.00**	**$ 2,013,500.00**	**$ 966,579.58**	**$ 31,578.60**	**$ 1,015,341.82**	**$ 1,615,000.00**
07	**$ 30,000.00**	**$ 30,000.00**	**$ 29,799.34**	**$ -**	**$ 200.66**	
C0403 GATE LODGE	$ 30,000.00	$ 30,000.00	$ 29,799.34	$ -	$ 200.66	
16	**$ 341,000.00**	**$ 341,000.00**	**$ 320,064.59**	**$ 4,959.71**	**$ 15,975.70**	**$ -**
C0092 L-M MANSION ROOF	$ 216,000.00	$ 216,000.00	$ 211,741.40	$ -	$ 4,258.60	$ -
C0573 LOCKHOOD HOUSE ADA ACCESS	$ 100,000.00	$ 100,000.00	$ 95,040.29	$ 4,959.71	$ -	
C0574 WPA MURAL	$ 25,000.00	$ 25,000.00	$ 13,282.90	$ -	$ 11,717.10	
17	**$ 360,000.00**	**$ 360,000.00**	**$ 310,116.17**	**$ 6,572.68**	**$ 43,311.15**	**$ -**
C0092 L-M MANSION ROOF	$ 150,000.00	$ 150,000.00	$ 150,000.00	$ -	$ -	$ -
C0186 L-M MANSION CODE & REPAIRS	$ 75,000.00	$ 75,000.00	$ 57,908.85	$ -	$ 17,091.15	

Row Labels	Sum of ORIGINAL APPROP	Sum of REVISED BUDGET	Sum of LTD EXPENDED	Sum of ENCUMBRANCE AS OF 03-31-19	Sum of AVAILABLE BUDGET	Sum of Authorized but unissued
C0572 CEMETERY SITE WORK	$ 15,000.00	$ 15,000.00	$ 8,780.00	$ -	$ 6,220.00	
C0573 LOCKHOOD HOUSE ADA ACCESS	$ 100,000.00	$ 100,000.00	$ 93,427.32	$ 6,572.68	$ -	
C0574 WPA MURAL	$ 20,000.00	$ 20,000.00	$ -	$ -	$ 20,000.00	
18	**$ 990,000.00**	**$ 557,500.00**	**$ 268,375.90**	**$ 15,000.00**	**$ 274,124.10**	**$ 890,000.00**
C0092 L-M MANSION ROOF	$ 150,000.00	$ 150,000.00	$ 53,529.60	$ -	$ 96,470.40	$ 140,000.00
C0132 MATHEWS PARK	$ 15,000.00	$ 82,500.00	$ -	$ 15,000.00	$ 67,500.00	$ 15,000.00
C0186 L-M MANSION CODE & REPAIRS	$ 500,000.00	$ -	$ -	$ -	$ -	$ 500,000.00
C0294 CEMETARIES RESTORATION	$ 15,000.00	$ 15,000.00	$ 3,043.03	$ -	$ 11,956.97	
C0521 ADA ACCESS MILL HILL	$ 178,000.00	$ 178,000.00	$ 84,153.92	$ -	$ 93,846.08	$ 128,000.00
C0533 MUSEUM COLLECTION	$ 10,000.00	$ 10,000.00	$ 6,490.24	$ -	$ 3,509.76	
C0549 LOCKWOOD HOUSE ADA ACCESS	$ 107,000.00	$ 107,000.00	$ 107,938.38	$ (0.00)	$ (938.38)	$ 107,000.00
C0550 WPA MURALS	$ 15,000.00	$ 15,000.00	$ 13,220.73	$ -	$ 1,779.27	
19	**$ 725,000.00**	**$ 725,000.00**	**$ 38,223.58**	**$ 5,046.21**	**$ 681,730.21**	**$ 725,000.00**
C0092 L-M MANSION ROOF	$ 75,000.00	$ 75,000.00	$ 7,253.02	$ -	$ 67,746.98	$ 75,000.00
C0186 L-M MANSION CODE & REPAIRS	$ 85,000.00	$ 85,000.00	$ -	$ -	$ 85,000.00	$ 85,000.00
C0430 SMITH STREET BUILDINGS	$ 100,000.00	$ 100,000.00	$ -	$ -	$ 100,000.00	$ 100,000.00
C0521 ADA ACCESS MILL HILL	$ 30,000.00	$ 30,000.00	$ -	$ -	$ 30,000.00	$ 30,000.00
C0533 MUSEUM COLLECTION	$ 10,000.00	$ 10,000.00	$ 6,054.66	$ -	$ 3,945.34	$ 10,000.00
C0549 LOCKWOOD HOUSE ADA ACCESS	$ 375,000.00	$ 375,000.00	$ 24,915.90	$ 5,046.21	$ 345,037.89	$ 375,000.00
C0574 WPA MURAL	$ 50,000.00	$ 50,000.00	$ -	$ -	$ 50,000.00	$ 50,000.00
HUMAN RELATIONS	**$ 1,030,000.00**	**$ 1,030,000.00**	**$ 570,971.48**	**$ 71,325.46**	**$ 387,703.06**	**$ 280,000.00**
15	**$ 250,000.00**	**$ 250,000.00**	**$ 245,533.40**	**$ 9,041.46**	**$ (4,574.86)**	
C0536 ADA COMPLIANCE	$ 250,000.00	$ 250,000.00	$ 245,533.40	$ 9,041.46	$ (4,574.86)	
16	**$ 250,000.00**	**$ 250,000.00**	**$ 255,989.88**	**$ -**	**$ (5,989.88)**	
C0536 ADA COMPLIANCE	$ 250,000.00	$ 250,000.00	$ 255,989.88	$ -	$ (5,989.88)	
17	**$ 250,000.00**	**$ 250,000.00**	**$ 60,566.28**	**$ 62,284.00**	**$ 127,149.72**	
C0536 ADA COMPLIANCE	$ 250,000.00	$ 250,000.00	$ 60,566.28	$ 62,284.00	$ 127,149.72	
18	**$ 250,000.00**	**$ 250,000.00**	**$ 8,881.92**	**$ -**	**$ 241,118.08**	**$ 250,000.00**
C0536 ADA COMPLIANCE	$ 250,000.00	$ 250,000.00	$ 8,881.92	$ -	$ 241,118.08	$ 250,000.00
19	**$ 30,000.00**	**$ 30,000.00**	**$ -**	**$ -**	**$ 30,000.00**	**$ 30,000.00**
C0536 ADA COMPLIANCE	$ 30,000.00	$ 30,000.00	$ -	$ -	$ 30,000.00	$ 30,000.00
INFORAMTION TECHNOLOGY	**$ 2,702,500.00**	**$ 2,627,500.00**	**$ 2,003,758.89**	**$ 384,963.10**	**$ 238,778.01**	**$ 678,000.00**
12	**$ 669,500.00**	**$ 694,500.00**	**$ 665,049.36**	**$ 6,282.50**	**$ 23,168.14**	
C0375 CITY TECHNOLOGY	$ 669,500.00	$ 694,500.00	$ 665,049.36	$ 6,282.50	$ 23,168.14	
15	**$ 374,000.00**	**$ 274,000.00**	**$ 211,275.53**	**$ 12,725.00**	**$ 49,999.47**	
C0375 CITY TECHNOLOGY	$ 374,000.00	$ 274,000.00	$ 211,275.53	$ 12,725.00	$ 49,999.47	
16	**$ 425,000.00**	**$ 425,000.00**	**$ 226,363.03**	**$ 197,932.37**	**$ 704.60**	**$ 225,000.00**
C0375 CITY TECHNOLOGY	$ 425,000.00	$ 425,000.00	$ 226,363.03	$ 197,932.37	$ 704.60	$ 225,000.00
17	**$ 383,000.00**	**$ 383,000.00**	**$ 335,337.86**	**$ -**	**$ 47,662.14**	
C0375 CITY TECHNOLOGY	$ 383,000.00	$ 383,000.00	$ 335,337.86	$ -	$ 47,662.14	
18	**$ 398,000.00**	**$ 398,000.00**	**$ 268,182.82**	**$ 72,806.21**	**$ 57,010.97**	
C0375 CITY TECHNOLOGY	$ 398,000.00	$ 398,000.00	$ 268,182.82	$ 72,806.21	$ 57,010.97	
19	**$ 453,000.00**	**$ 453,000.00**	**$ 297,550.29**	**$ 95,217.02**	**$ 60,232.69**	**$ 453,000.00**

Row Labels	Sum of ORIGINAL APPROP	Sum of REVISED BUDGET	Sum of LTD EXPENDED	Sum of ENCUMBRANCE AS OF 03-31-19	Sum of AVAILABLE BUDGET	Sum of Authorized but unissued
C0375 CITY TECHNOLOGY	$ 453,000.00	$ 453,000.00	$ 297,550.29	$ 95,217.02	$ 60,232.69	$ 453,000.00
LIBRARY	**$ 619,000.00**	**$ 553,000.00**	**$ 180,344.65**	**$ 96,486.97**	**$ 276,168.38**	**$ 329,000.00**
14	**$ 127,000.00**	**$ 127,000.00**	**$ 44,109.08**	**$ 51,923.97**	**$ 30,966.95**	**$ 79,000.00**
C0381 LIBRARY TEEN ROOM	$ 15,000.00	$ 15,000.00	$ 12,096.92	$ 1,548.97	$ 1,354.11	
C0531 MAIN LIBRARY PRESERVATION	$ 97,000.00	$ 97,000.00	$ 32,012.16	$ 50,375.00	$ 14,612.84	$ 64,000.00
C0532 BUILDING PLAN FOR MAIN LIBRARY	$ 15,000.00	$ 15,000.00	$ -	$ -	$ 15,000.00	$ 15,000.00
15	**$ 11,000.00**	**$ 11,000.00**	**$ 10,960.10**	**$ (0.00)**	**$ 39.90**	
C0548 NORWALK NEWSPAPER DIGITIZATION	$ 11,000.00	$ 11,000.00	$ 10,960.10	$ (0.00)	$ 39.90	
16	**$ 44,000.00**	**$ 44,000.00**	**$ 39,131.40**	**$ -**	**$ 4,868.60**	
C0570 CHILDREN S ROOM RENOVATION	$ 23,000.00	$ 23,000.00	$ 20,994.60	$ -	$ 2,005.40	
C0571 NORWALK DIGITAL DIGITIZATION	$ 21,000.00	$ 21,000.00	$ 18,136.80	$ -	$ 2,863.20	
17	**$ 168,000.00**	**$ 102,000.00**	**$ 22,861.13**	**$ -**	**$ 79,138.87**	**$ 66,000.00**
C0570 CHILDREN S ROOM RENOVATION	$ 66,000.00	$ -	$ -	$ -	$ -	$ 66,000.00
C0571 NORWALK DIGITAL DIGITIZATION	$ 21,000.00	$ 21,000.00	$ 5,464.13	$ -	$ 15,535.87	
C0589 STRATEGIC PLAN LIBRARY	$ 20,000.00	$ 20,000.00	$ 2,235.00	$ -	$ 17,765.00	
C0590 MAIN LIBRARY S NORTH ENTRYWAY	$ 61,000.00	$ 61,000.00	$ 15,162.00	$ -	$ 45,838.00	
18	**$ 146,000.00**	**$ 146,000.00**	**$ 53,425.02**	**$ 6,389.00**	**$ 86,185.98**	**$ 136,000.00**
C0548 NORWALK NEWSPAPER DIGITIZATION	$ 21,000.00	$ 21,000.00	$ 20,000.00	$ -	$ 1,000.00	$ 21,000.00
C0589 STRATEGIC PLAN LIBRARY	$ 35,000.00	$ 35,000.00	$ -	$ -	$ 35,000.00	$ 35,000.00
C0604 INNOVATION PLACE HEADQUARTERS	$ 25,000.00	$ 25,000.00	$ 22,555.65	$ -	$ 2,444.35	$ 25,000.00
C0605 SONO BRANCH REPURPOSING	$ 55,000.00	$ 55,000.00	$ 8,090.00	$ 6,389.00	$ 40,521.00	$ 55,000.00
C0606 LIBRARY SIGNAGE	$ 10,000.00	$ 10,000.00	$ 2,779.37	$ -	$ 7,220.63	
19	**$ 123,000.00**	**$ 123,000.00**	**$ 9,857.92**	**$ 38,174.00**	**$ 74,968.08**	**$ 48,000.00**
C0548 NORWALK NEWSPAPER DIGITIZATION	$ 20,000.00	$ 20,000.00	$ -	$ -	$ 20,000.00	$ 20,000.00
C0625 PROFESSIONAL PAINTING	$ 18,000.00	$ 18,000.00	$ 1,035.00	$ 2,070.00	$ 14,895.00	$ 18,000.00
C0626 NORWALK HISTORY ROOM EQUIP	$ 10,000.00	$ 10,000.00	$ 8,822.92	$ -	$ 1,177.08	$ 10,000.00
C0633 MOBILE POPUP LIBRARY	$ 75,000.00	$ 75,000.00	$ -	$ 36,104.00	$ 38,896.00	
PARKING AUTHORITY	**$ 2,074,000.00**	**$ 3,298,011.72**	**$ 2,046,043.62**	**$ 229,747.10**	**$ 1,022,221.00**	
17	**$ 1,006,000.00**	**$ 1,006,000.00**	**$ 756,000.00**	**$ -**	**$ 250,000.00**	
C0303 PARKING GARAGES	$ 756,000.00	$ 756,000.00	$ 756,000.00	$ -	$ -	
C0465 REVENUE CONTROL EQUIPMENT	$ 250,000.00	$ 250,000.00	$ -	$ -	$ 250,000.00	
18	**$ 1,068,000.00**	**$ 1,068,000.00**	**$ 930,906.04**	**$ 485.82**	**$ 136,608.14**	
C0303 PARKING GARAGES	$ 781,000.00	$ 781,000.00	$ 643,905.82	$ 485.82	$ 136,608.36	
C0465 REVENUE CONTROL EQUIPMENT	$ 287,000.00	$ 287,000.00	$ 287,000.22	$ 0.00	$ (0.22)	
19	**$ -**	**$ 1,224,011.72**	**$ 359,137.58**	**$ 229,261.28**	**$ 635,612.86**	
C0303 PARKING GARAGES	$ -	$ 923,582.32	$ 321,467.72	$ 229,261.28	$ 372,853.32	
C0465 REVENUE CONTROL EQUIPMENT	$ -	$ 300,429.40	$ 37,669.86	$ -	$ 262,759.54	
PARKS	**$ 4,449,000.00**	**$ 4,637,413.00**	**$ 2,788,966.77**	**$ 186,391.44**	**$ 1,662,054.79**	**$ 100,000.00**
18	**$ 2,794,000.00**	**$ 2,794,000.00**	**$ 2,159,659.16**	**$ 31,975.81**	**$ 602,365.03**	**$ 100,000.00**
C0131 BACKSTOPS AND FENCING	$ 50,000.00	$ 50,000.00	$ 47,872.49	$ 2,127.51	$ -	
C0321 BASKETBALL & TENNIS COURTS	$ 50,000.00	$ 50,000.00	$ 20,150.74	$ 29,848.30	$ 0.96	
C0364 SCHOOL & PARK PLAYGROUNDS	$ 175,000.00	$ 175,000.00	$ 152,945.72	$ -	$ 22,054.28	
C0365 CALF PASTURE BEACH	$ 40,000.00	$ 40,000.00	$ 2,998.00	$ -	$ 37,002.00	

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C0366 CRANBURY PARK	$ 260,000.00	$ 260,000.00	$ 247,254.92	$ -	$ 12,745.08	
C0367 VETERANS MEMORIAL PARK	$ 1,900,000.00	$ 1,900,000.00	$ 1,582,177.10	$ -	$ 317,822.90	
C0370 TREE PLANTING	$ 50,000.00	$ 50,000.00	$ 40,988.86	$ -	$ 9,011.14	
C0472 PARK GARAGE ROOF REPAIRS	$ 25,000.00	$ 25,000.00	$ -	$ -	$ 25,000.00	
C0486 VEHICLES	$ 84,000.00	$ 84,000.00	$ 50,391.33	$ -	$ 33,608.67	
C0588 PAVING SIDEWALK PROJECTS PARKS	$ 60,000.00	$ 60,000.00	$ 14,880.00	$ -	$ 45,120.00	
C0611 MALMQUIST FIELD AUX USE PARKING	$ 100,000.00	$ 100,000.00	$ -	$ -	$ 100,000.00	$ 100,000.00
19	**$ 1,655,000.00**	**$ 1,843,413.00**	**$ 629,307.61**	**$ 154,415.63**	**$ 1,059,689.76**	
C0131 BACKSTOPS AND FENCING	$ 50,000.00	$ 50,000.00	$ 8,870.00	$ -	$ 41,130.00	
C0321 BASKETBALL & TENNIS COURTS	$ 170,000.00	$ 170,000.00	$ 1,961.61	$ 18,277.39	$ 149,761.00	
C0364 SCHOOL & PARK PLAYGROUNDS	$ 150,000.00	$ 338,413.00	$ 56,179.00	$ -	$ 282,234.00	
C0365 CALF PASTURE BEACH	$ 85,000.00	$ 85,000.00	$ 25,912.84	$ 44,042.24	$ 15,044.92	
C0367 VETERANS MEMORIAL PARK	$ 83,000.00	$ 83,000.00	$ -	$ -	$ 83,000.00	
C0370 TREE PLANTING	$ 50,000.00	$ 50,000.00	$ 614.00	$ 14,386.00	$ 35,000.00	
C0472 PARK GARAGE ROOF REPAIRS	$ 92,000.00	$ 92,000.00	$ -	$ -	$ 92,000.00	
C0486 VEHICLES	$ 283,000.00	$ 283,000.00	$ 124,630.00	$ -	$ 158,370.00	
C0588 PAVING SIDEWALK PROJECTS PARKS	$ 25,000.00	$ 25,000.00	$ -	$ -	$ 25,000.00	
C0623 DISTRICT VEHICLES	$ 542,000.00	$ 542,000.00	$ 408,850.16	$ -	$ 133,149.84	
C0624 NATHAN HALE FOUNTAIN	$ 45,000.00	$ 45,000.00	$ -	$ -	$ 45,000.00	
C0631 WEST ROCKS SOCCER COMPLEX	$ 80,000.00	$ 80,000.00	$ 2,290.00	$ 77,710.00	$ -	
PLANNING & ZONNING	**$ 40,000.00**	**$ 40,000.00**	**$ -**	**$ -**	**$ 40,000.00**	**$ 40,000.00**
19	**$ 40,000.00**	**$ 40,000.00**	**$ -**	**$ -**	**$ 40,000.00**	**$ 40,000.00**
C0630 P&Z OFFICE UPGRADES	$ 40,000.00	$ 40,000.00	$ -	$ -	$ 40,000.00	$ 40,000.00
POLICE	**$ 353,000.00**	**$ 353,000.00**	**$ 198,411.30**	**$ (0.00)**	**$ 154,588.70**	**$ 152,000.00**
13	**$ 65,000.00**	**$ 65,000.00**	**$ 64,434.26**	**$ (0.00)**	**$ 565.74**	
C0436 REPLACEMENT OF FIREARMS	$ 65,000.00	$ 65,000.00	$ 64,434.26	$ (0.00)	$ 565.74	
16	**$ 38,000.00**	**$ 38,000.00**	**$ 37,448.75**	**$ -**	**$ 551.25**	
C0559 TACTICAL EQUIPMENT	$ 38,000.00	$ 38,000.00	$ 37,448.75	$ -	$ 551.25	
17	**$ 167,000.00**	**$ 167,000.00**	**$ 30,700.00**	**$ -**	**$ 136,300.00**	**$ 119,000.00**
C0524 VEHICLES	$ 119,000.00	$ 119,000.00	$ -	$ -	$ 119,000.00	$ 119,000.00
C0578 TACTICAL BALLISTIC HELMETS	$ 18,000.00	$ 18,000.00	$ 16,475.00	$ -	$ 1,525.00	
C0579 LICENSE PLATE READER	$ 30,000.00	$ 30,000.00	$ 14,225.00	$ -	$ 15,775.00	
18	**$ 83,000.00**	**$ 83,000.00**	**$ 65,828.29**	**$ -**	**$ 17,171.71**	**$ 33,000.00**
C0596 CAMERA INFRASTRUCTURE	$ 33,000.00	$ 33,000.00	$ 26,638.58	$ -	$ 6,361.42	$ 33,000.00
C0597 COMMUNICATION GEAR	$ 50,000.00	$ 50,000.00	$ 39,189.71	$ -	$ 10,810.29	
RECREATION & PARKS	**$ 7,283,000.00**	**$ 7,483,000.00**	**$ 7,097,453.68**	**$ 143,497.77**	**$ 242,048.55**	**$ 60,000.00**
09	**$ 510,000.00**	**$ 510,000.00**	**$ 509,741.39**	**$ (0.00)**	**$ 258.61**	
C0454 TESTA FIELD	$ 510,000.00	$ 510,000.00	$ 509,741.39	$ (0.00)	$ 258.61	
11	**$ 250,000.00**	**$ 250,000.00**	**$ 249,781.30**	**$ 0.00**	**$ 218.70**	
C0487 NATHAN HALE FIELDS	$ 250,000.00	$ 250,000.00	$ 249,781.30	$ 0.00	$ 218.70	
12	**$ 100,000.00**	**$ 100,000.00**	**$ 99,044.33**	**$ (0.00)**	**$ 955.67**	
C0499 50 WASHINGTON ST PLAZA	$ 100,000.00	$ 100,000.00	$ 99,044.33	$ (0.00)	$ 955.67	
15	**$ 2,090,000.00**	**$ 2,090,000.00**	**$ 2,000,915.06**	**$ (0.00)**	**$ 89,084.94**	**$ 60,000.00**

Row Labels	Sum of ORIGINAL APPROP	Sum of REVISED BUDGET	Sum of LTD EXPENDED	Sum of ENCUMBRANCE AS OF 03-31-19	Sum of AVAILABLE BUDGET	Sum of Authorized but unissued
C0518 NATHAN HALE ATHLETIC COMPLEX	$ 2,000,000.00	$ 2,000,000.00	$ 1,975,736.56	$ (0.00)	$ 24,263.44	
C0546 MATTHEWS PARK	$ 90,000.00	$ 90,000.00	$ 25,178.50	$ -	$ 64,821.50	$ 60,000.00
16	**$ 890,000.00**	**$ 890,000.00**	**$ 848,176.26**	**$ 22,809.01**	**$ 19,014.73**	
C0366 CRANBURY PARK	$ 350,000.00	$ 350,000.00	$ 336,270.57	$ 13,482.00	$ 247.43	
C0568 BRIEN MCMAHON TURF FIELDS	$ 500,000.00	$ 500,000.00	$ 486,224.50	$ -	$ 13,775.50	
C0575 ROWAYTON COMMUNITY DOCKS	$ 40,000.00	$ 40,000.00	$ 25,681.19	$ 9,327.01	$ 4,991.80	
17	**$ 3,443,000.00**	**$ 3,643,000.00**	**$ 3,389,795.34**	**$ 120,688.76**	**$ 132,515.90**	
C0321 BASKETBALL & TENNIS COURTS	$ 330,000.00	$ 330,000.00	$ 216,411.24	$ 113,588.76	$ -	
C0364 SCHOOL & PARK PLAYGROUNDS	$ 150,000.00	$ 150,000.00	$ 146,413.75	$ -	$ 3,586.25	
C0365 CALF PASTURE BEACH	$ 38,000.00	$ 38,000.00	$ 27,075.44	$ 7,100.00	$ 3,824.56	
C0367 VETERANS MEMORIAL PARK	$ 1,000,000.00	$ 1,200,000.00	$ 1,190,433.62	$ (0.00)	$ 9,566.38	
C0370 TREE PLANTING	$ 50,000.00	$ 50,000.00	$ 49,095.00	$ -	$ 905.00	
C0472 PARK GARAGE ROOF REPAIRS	$ 25,000.00	$ 25,000.00	$ 19,001.37	$ -	$ 5,998.63	
C0568 BRIEN MCMAHON TURF FIELDS	$ 1,850,000.00	$ 1,850,000.00	$ 1,741,364.92	$ -	$ 108,635.08	
REDEVELOPMENT	**$ 14,370,218.91**	**$ 24,013,612.10**	**$ 9,835,084.57**	**$ 1,496,850.12**	**$ 12,681,677.41**	**$ 7,649,000.00**
00	**$ 235,218.91**	**$ 398,612.10**	**$ 398,612.10**	**$ -**	**$ -**	**$ -**
C0007 BUSINESS DISTRICT FACADE IMPROVE	$ 235,218.91	$ 398,612.10	$ 398,612.10	$ -	$ -	$ -
03	**$ 5,000,000.00**	**$ 10,000,000.00**	**$ 3,766,510.13**	**$ -**	**$ 6,233,489.87**	**$ 600,000.00**
C0277 NORWALK CTR DEVELOPMENT PROJECT	$ 5,000,000.00	$ 10,000,000.00	$ 3,766,510.13	$ -	$ 6,233,489.87	$ 600,000.00
08	**$ 4,400,000.00**	**$ 4,400,000.00**	**$ 111,916.27**	**$ -**	**$ 4,288,083.73**	**$ 4,200,000.00**
C0433 WALL ST DEVELOPMENT (POKO)	$ 4,400,000.00	$ 4,400,000.00	$ 111,916.27	$ -	$ 4,288,083.73	$ 4,200,000.00
13	**$ -**	**$ 880,000.00**	**$ 196,354.80**	**$ -**	**$ 683,645.20**	
C0467 WATERFRONT PUBLIC ACCESS	$ -	$ 620,000.00	$ 169,597.73	$ -	$ 450,402.27	
C0468 BIKEWAY PLAN	$ -	$ 260,000.00	$ 26,757.07	$ -	$ 233,242.93	
14	**$ 200,000.00**	**$ 350,000.00**	**$ 231,238.49**	**$ -**	**$ 118,761.51**	**$ 219,000.00**
C0467 WATERFRONT PUBLIC ACCESS	$ -	$ 100,000.00	$ 100,000.00	$ -	$ -	$ 100,000.00
C0468 BIKEWAY PLAN	$ -	$ 50,000.00	$ -	$ -	$ 50,000.00	$ 50,000.00
C0534 NORTH WATER STREET LIGHTING	$ 200,000.00	$ 200,000.00	$ 131,238.49	$ -	$ 68,761.51	$ 69,000.00
16	**$ 1,325,000.00**	**$ 1,325,000.00**	**$ 1,218,585.55**	**$ 110,164.45**	**$ (3,750.00)**	
C0535 PUBLIC ART	$ 25,000.00	$ 25,000.00	$ 25,000.00	$ -	$ -	
C0560 CHOICE NEIGHBORHOODS DISTRICT	$ 1,300,000.00	$ 1,300,000.00	$ 1,193,585.55	$ 110,164.45	$ (3,750.00)	
17	**$ 910,000.00**	**$ 4,360,000.00**	**$ 2,671,930.42**	**$ 1,386,685.67**	**$ 301,383.91**	**$ 330,000.00**
C0287 WALL STREET DEVELOPMENT PROJECT	$ 500,000.00	$ 500,000.00	$ 500,000.00	$ -	$ -	$ 170,000.00
C0560 CHOICE NEIGHBORHOODS DISTRICT	$ 250,000.00	$ 3,700,000.00	$ 2,124,900.95	$ 1,386,685.67	$ 188,413.38	
C0591 FACADE IMPROVEMENTS REDEVELOP	$ 160,000.00	$ 160,000.00	$ 47,029.47	$ -	$ 112,970.53	$ 160,000.00
18	**$ 1,550,000.00**	**$ 1,550,000.00**	**$ 989,936.81**	**$ -**	**$ 560,063.19**	**$ 1,550,000.00**
C0287 WALL STREET DEVELOPMENT PROJECT	$ 1,000,000.00	$ 1,000,000.00	$ 739,936.81	$ -	$ 260,063.19	$ 1,000,000.00
C0288 AFFORDABLE HOUSING	$ 250,000.00	$ 250,000.00	$ 250,000.00	$ -	$ -	$ 250,000.00
C0499 50 WASHINGTON ST PLAZA	$ 300,000.00	$ 300,000.00	$ -	$ -	$ 300,000.00	$ 300,000.00
19	**$ 750,000.00**	**$ 750,000.00**	**$ 250,000.00**	**$ -**	**$ 500,000.00**	**$ 750,000.00**
C0287 WALL STREET DEVELOPMENT PROJECT	$ 500,000.00	$ 500,000.00	$ -	$ -	$ 500,000.00	$ 500,000.00
C0288 AFFORDABLE HOUSING	$ 250,000.00	$ 250,000.00	$ 250,000.00	$ -	$ -	$ 250,000.00
STORM DRAINAGE	**$ 3,472,000.00**	**$ 3,472,000.00**	**$ 595,230.33**	**$ 53,985.00**	**$ 2,822,784.67**	**$ 1,697,000.00**

Row Labels	Sum of ORIGINAL APPROP	Sum of REVISED BUDGET	Sum of LTD EXPENDED	Sum of ENCUMBRANCE AS OF 03-31-19	Sum of AVAILABLE BUDGET	Sum of Authorized but unissued
13	**$ 630,000.00**	**$ 630,000.00**	**$ 8,116.37**	**$ 50,000.00**	**$ 571,883.63**	**$ 680,000.00**
C0425 STORMWATER MGMT PLAN	$ 100,000.00	$ 100,000.00	$ 8,116.37	$ 50,000.00	$ 41,883.63	$ 350,000.00
C0512 WATER STREET OUTLET MAINTENANCE	$ 250,000.00	$ 250,000.00	$ -	$ -	$ 250,000.00	$ 150,000.00
C0513 CULVERT REHABILITATION	$ 280,000.00	$ 280,000.00	$ -	$ -	$ 280,000.00	$ 180,000.00
16	**$ 100,000.00**	**$ 100,000.00**	**$ 1,855.18**	**$ -**	**$ 98,144.82**	
C0425 STORMWATER MGMT PLAN	$ 100,000.00	$ 100,000.00	$ 1,855.18	$ -	$ 98,144.82	
17	**$ 742,000.00**	**$ 742,000.00**	**$ 338,463.93**	**$ -**	**$ 403,536.07**	**$ 267,000.00**
C0440 WATERCOURSE MAINTENANCE	$ 617,000.00	$ 617,000.00	$ 288,070.23	$ -	$ 328,929.77	$ 267,000.00
C0582 SOUTHWIND / MARIN AREA DRAINAGE SYS	$ 125,000.00	$ 125,000.00	$ 50,393.70	$ -	$ 74,606.30	
18	**$ 750,000.00**	**$ 750,000.00**	**$ 246,015.00**	**$ 3,985.00**	**$ 500,000.00**	**$ 500,000.00**
C0302 GENERAL DRAINAGE	$ 250,000.00	$ 250,000.00	$ 246,015.00	$ 3,985.00	$ -	
C0440 WATERCOURSE MAINTENANCE	$ 500,000.00	$ 500,000.00	$ -	$ -	$ 500,000.00	$ 500,000.00
19	**$ 1,250,000.00**	**$ 1,250,000.00**	**$ 779.85**	**$ -**	**$ 1,249,220.15**	**$ 250,000.00**
C0302 GENERAL DRAINAGE	$ 250,000.00	$ 250,000.00	$ 779.85	$ -	$ 249,220.15	$ 250,000.00
C0425 STORMWATER MGMT PLAN	$ 1,000,000.00	$ 1,000,000.00	$ -	$ -	$ 1,000,000.00	
STREET REPAIR	**$ 920,000.00**	**$ 928,970.00**	**$ 119,072.90**	**$ 675,897.10**	**$ 134,000.00**	**$ 115,000.00**
12	**$ 475,000.00**	**$ 483,970.00**	**$ 46,396.00**	**$ 303,574.00**	**$ 134,000.00**	
C0232 TRAFFIC SIGNALS EQUIPMENT	$ 250,000.00	$ 258,970.00	$ 1,400.00	$ 257,570.00	$ -	
C0471 EAST AVE ROADWAY & BRIDGE	$ 225,000.00	$ 225,000.00	$ 44,996.00	$ 46,004.00	$ 134,000.00	
13	**$ 445,000.00**	**$ 445,000.00**	**$ 72,676.90**	**$ 372,323.10**	**$ -**	**$ 115,000.00**
C0232 TRAFFIC SIGNALS EQUIPMENT	$ 250,000.00	$ 250,000.00	$ -	$ 250,000.00	$ -	
C0496 JAMES STREET BRIDGE	$ 195,000.00	$ 195,000.00	$ 72,676.90	$ 122,323.10	$ -	$ 115,000.00
WPCA	**$ 35,400,000.00**	**$ 35,400,000.00**	**$ 9,277,796.00**	**$ 3,652,014.84**	**$ 22,470,189.16**	**$ 18,450,000.00**
12	**$ 250,000.00**	**$ 250,000.00**	**$ 55,348.48**	**$ 194,651.52**	**$ -**	
C0360 PUMP STATION UPGRADE/REPLACEMENT	$ 250,000.00	$ 250,000.00	$ 55,348.48	$ 194,651.52	$ -	
13	**$ 2,250,000.00**	**$ 2,250,000.00**	**$ 1,831,356.28**	**$ -**	**$ 418,643.72**	
C0360 PUMP STATION UPGRADE/REPLACEMENT	$ 250,000.00	$ 250,000.00	$ 250,000.00	$ -	$ -	
C0361 COLLECTION SYSTEM REHABILITATION	$ 2,000,000.00	$ 2,000,000.00	$ 1,581,356.28	$ -	$ 418,643.72	
14	**$ 2,000,000.00**	**$ 2,000,000.00**	**$ 806,845.18**	**$ 1,181,551.88**	**$ 11,602.94**	
C0360 PUMP STATION UPGRADE/REPLACEMENT	$ 250,000.00	$ 250,000.00	$ 223,717.36	$ 26,282.64	$ -	
C0361 COLLECTION SYSTEM REHABILITATION	$ 1,500,000.00	$ 1,500,000.00	$ 340,654.06	$ 1,147,743.00	$ 11,602.94	
C0530 ANN ST SIPHONE SLUICE	$ 250,000.00	$ 250,000.00	$ 242,473.76	$ 7,526.24	$ -	
15	**$ 1,950,000.00**	**$ 1,950,000.00**	**$ 746,141.75**	**$ 203,858.25**	**$ 1,000,000.00**	
C0360 PUMP STATION UPGRADE/REPLACEMENT	$ 250,000.00	$ 250,000.00	$ 223,717.34	$ 26,282.66	$ -	
C0361 COLLECTION SYSTEM REHABILITATION	$ 1,000,000.00	$ 1,000,000.00	$ -	$ -	$ 1,000,000.00	
C0544 SUPPLEMENTAL TREATMENT UPGRADE	$ 500,000.00	$ 500,000.00	$ 482,931.57	$ 17,068.43	$ -	
C0545 SOLIDS HANDLING FACILITY	$ 200,000.00	$ 200,000.00	$ 39,492.84	$ 160,507.16	$ -	
16	**$ 6,000,000.00**	**$ 6,000,000.00**	**$ 4,658,797.42**	**$ 341,202.58**	**$ 1,000,000.00**	
C0563 MAIN LIFT PUMP	$ 5,000,000.00	$ 5,000,000.00	$ 4,658,797.42	$ 341,202.58	$ -	
C0564 ELY AVE/BOUTON HYDRULIC	$ 1,000,000.00	$ 1,000,000.00	$ -	$ -	$ 1,000,000.00	
17	**$ 4,500,000.00**	**$ 4,500,000.00**	**$ 675,272.08**	**$ 132,420.29**	**$ 3,692,307.63**	
C0361 COLLECTION SYSTEM REHABILITATION	$ 1,000,000.00	$ 1,000,000.00	$ -	$ -	$ 1,000,000.00	
C0545 SOLIDS HANDLING FACILITY	$ 3,000,000.00	$ 3,000,000.00	$ 227,837.39	$ 79,854.98	$ 2,692,307.63	

Row Labels	Sum of ORIGINAL APPROP	Sum of REVISED BUDGET	Sum of LTD EXPENDED	Sum of ENCUMBRANCE AS OF 03-31-19	Sum of AVAILABLE BUDGET	Sum of Authorized but unissued
C0584 WWTP SIPHON SLUICE GATES REHAB	$ 500,000.00	$ 500,000.00	$ 447,434.69	$ 52,565.31	$ -	
18	**$ 9,350,000.00**	**$ 9,350,000.00**	**$ 223,717.34**	**$ 444,282.66**	**$ 8,682,000.00**	**$ 9,350,000.00**
C0360 PUMP STATION UPGRADE/REPLACEMENT	$ 250,000.00	$ 250,000.00	$ 223,717.34	$ 26,282.66	$ -	$ 250,000.00
C0361 COLLECTION SYSTEM REHABILITATION	$ 1,000,000.00	$ 1,000,000.00	$ -	$ -	$ 1,000,000.00	$ 1,000,000.00
C0363 SCADA AND I&C SYSTEMS	$ 100,000.00	$ 100,000.00	$ -	$ 100,000.00	$ -	$ 100,000.00
C0545 SOLIDS HANDLING FACILITY	$ 7,000,000.00	$ 7,000,000.00	$ -	$ -	$ 7,000,000.00	$ 7,000,000.00
C0600 WWTP MISCELLANEOUS UPGRADES	$ 1,000,000.00	$ 1,000,000.00	$ -	$ 318,000.00	$ 682,000.00	$ 1,000,000.00
19	**$ 9,100,000.00**	**$ 9,100,000.00**	**$ 280,317.47**	**$ 1,154,047.66**	**$ 7,665,634.87**	**$ 9,100,000.00**
C0360 PUMP STATION UPGRADE/REPLACEMENT	$ 4,000,000.00	$ 4,000,000.00	$ 280,317.47	$ 1,054,047.66	$ 2,665,634.87	$ 4,000,000.00
C0361 COLLECTION SYSTEM REHABILITATION	$ 5,000,000.00	$ 5,000,000.00	$ -	$ -	$ 5,000,000.00	$ 5,000,000.00
C0363 SCADA AND I&C SYSTEMS	$ 100,000.00	$ 100,000.00	$ -	$ 100,000.00	$ -	$ 100,000.00
Grand Total	**$ 368,399,806.91**	**$ 321,159,252.33**	**$ 106,550,407.45**	**$ 51,917,513.65**	**$ 162,691,331.23**	**$ 171,537,530.00**

February 2019 Financial Commentary

Balance Sheet
Cash is lower than the prior year by $5k, bank loan is $95k higher and Accounts Receivable is lower by $16k. This leaves us at a net deficit cash position of $116k. Oak Hills park received an $83k reimbursement from the City of Norwalk in February which was used to fund payroll and pay some operating expenses.

February Month vs Prior Year Month
Golf Revenue is lower than the prior year month by $2k; other revenue is flat.

Personnel and employee benefits expenses are $3k lower than prior year month mainly due to one less course employee which results in not only lower total wages but on health insurance as well.

Administrative expenses are up $3k driven by increased utilities due to the new Clubhouse this year as well as interest expense on our LOC.

Park Maintenance is $2k higher than prior year month driven by heating and diesel fuel bills for Jan and Feb received very late and all were entered in Feb. This is also one reason why last month's expense was so low compared to prior year.

Cart Expenses are flat compared to prior year.

Operating Income is $4k lower than the prior year month attributable to unfavorable revenue of $2k and favorable expenses of $2k.

February YTD vs Prior YTD
Golf Revenue is lower by $100k year over year for the eight month period attributable to poor weather, as well as lower Other Revenue of $54k due to loss of restaurant rent and lower tennis rent.

Personnel and employee benefits expenses are lower by $24k with the bulk of that coming from the Course personnel department.

Administrative expenses are down by $5k driven by last year's bad debt expense ($15k) for restaurant rent not paid, offset by a $10k increase in utilities.

Sales & Operations is $8k higher driven by repairs and maintenance on the Clubhouse and restaurant equipment.

Park Maintenance is $19k lower driven by lower water ($20), building maintenance ($6k), offset by more Ag&Chem ($7k) utilized due to rainy, humid weather.

Cart expenses are lower by $5k due to invoices related to GPS software in the carts that belonged to FY17 were not received until the first half of FY18.

Operating Income is lower than the prior year by $109k due to unfavorable revenue of $154k and favorable expenses of $45k.

Budget Comparison YTD
The YTD Revenue is below budget by $32k driven mainly by membership revenue.

Personnel and employee benefits expenses are $9k lower compared to budget mostly due to lower grounds personnel expense.

Administrative expenses are flat compared to budget.

Sales & Operations are under budget by $2k.

Park Maintenance is under budget by $16k due mostly to underspending on water, grounds maintenance and equipment maintenance.

Cart Expenses are $3k over budget due to property taxes owed on the leased equipment that was not expected.

Operating Income is $8k lower than the budget for the eight month period. Unfavorable revenue of $32k and favorable expenses of $24k.

OAK HILLS SALES ANALYSIS FEBRUARY 2019

Description	Feb-19	Feb-18	Inc/(Dec)	YTD FY19	YTD FY18	Inc/(Dec)
Revenue Rounds	164	293	-44.0%	18,916	21,553	-12.2%
Barter Rounds	0	19	-100.0%	1,168	1,497	-22.0%
Sub Total	164	312	-47.4%	20,084	23,050	-12.9%
Comp Rounds	0	0	0.0%	528	479	10.2%
Total All Rounds	164	312	-47.4%	20,612	23,529	-12.4%
Total Carts	0	0	0.0%	11,306	13,720	-17.6%
Total Boards	0	0	0.0%	191	547	-65.1%
Total Golf ID Cards	63	69	-8.7%	478	660	-27.6%
Total Gift Cards	5	7	-28.6%	216	258	-16.3%
Total $ Revenue Rounds	$1,535	$3,656	-58.0%	$570,188	$624,235	-8.7%
Total Carts $	$0	$0	0.0%	$185,985	$209,708	-11.3%
Total Board $	$0	$0	0.0%	$4,061	$10,538	-61.5%
Total Golf ID Cards $	$6,120	$5,360	14.2%	$44,835	$49,405	-9.3%
Total Gift Cards $	$550	$618	-11.0%	$15,621	$19,405	-19.5%
Rain Chks/Gift Cards Redeemed	-$52	-$61	-14.8%	-$13,720	-$14,989	-8.5%
	$8,153	**$9,573**	**-14.8%**	**$806,970**	**$898,302**	**-10.2%**
$ Revenue/Revenue Round	**$9.36**	**$12.48**	-25.0%	**$30.14**	**$28.96**	4.1%
Carts/Revenue Round	**0.0%**	**0.0%**	0.0%	**59.8%**	**63.7%**	-6.1%
Cart $/Revenue Round	**$0.00**	**$0.00**	0.0%	**$9.83**	**$9.73**	1.1%
Cart $/Cart Round	**$0.00**	**$0.00**	0.0%	**$16.45**	**$15.28**	7.6%
Board $/Board Round	**$0.00**	**$0.00**	0.0%	**$21.26**	**$0.00**	0.0%
ID Card $/Card	**$97.14**	**$77.68**	25.1%	**$93.80**	**$74.86**	25.3%
Resident Adult 18 Rounds	108	78	38.5%	5,416	5,370	0.9%
Resident Senior 18 Rounds	41	95	-56.8%	4,086	4,761	-14.2%
Junior/Golf Team 18 Rounds	0	3	-100.0%	420	626	-32.9%
Golf League 18 Rounds	0	0	0.0%	165	132	25.0%
Employee 18 Rounds	0	2	-100.0%	304	365	-16.7%
Non Resident 18 Rounds	15	115	-87.0%	7,730	8,305	-6.9%
Total 9 Hole Rounds	0	0	0.0%	795	1,994	-60.1%
Total Revenue Rounds	***164***	***293***	***-44.0%***	***18,916***	***21,553***	***-12.2%***
Resident Adult 18 Rounds $	$1,004	$973	3.2%	$148,185	$149,323	-0.8%
Resident Senior 18 Rounds $	$287	$820	-65.0%	$93,782	$106,964	-12.3%
Junior/Golf Team 18 Rounds $	$0	$42	-100.0%	$7,500	$11,218	-33.1%
Golf League 18 Rounds	$0	$0	0.0%	$3,135	$2,622	19.6%
Employee 18 Rounds $	$0	$14	-100.0%	$2,128	$3,133	-32.1%
Non Resident 18 Rounds $	$244	$1,807	-86.5%	$297,915	$306,207	-2.7%
Total 9 Hole Rounds $	$0	$0	0.0%	$17,544	$44,768	-60.8%
Total $ Revenue Rounds	***1,535***	***3,656***	***-58.0%***	***570,188***	***624,235***	***-8.7%***
Senior Non-Resident ID	5	6	-16.7%	37	68	-45.6%
Adult Non-Resident ID	7	8	-12.5%	38	71	-46.5%
Family ID	0	0	0.0%	0	4	-100.0%
Total Non-Resident ID's	***12***	***14***	***-14.3%***	***75***	***143***	***-47.6%***
GolfNow/TeeOff Rounds	0	22	-100.0%	603	1,220	-50.6%
GolfNow/TeeOff Dollars	$0	$352	-100.0%	$21,354	$36,210	-41.0%
Dollars/Round	$0.00	$16.00	-100.0%	$35.41	$29.68	19.3%

OAK HILLS SALES ANALYSIS FEBRUARY 2019 CALENDAR

Description	Feb-19	Feb-18	Inc/(Dec)	YTD 2019	YTD 2018	Inc/(Dec)
Revenue Rounds	164	293	-44.0%	353	422	-16.4%
Barter Rounds	0	19	-100.0%	0	33	-100.0%
Sub Total	164	312	-47.4%	353	455	-22.4%
Comp Rounds	0	0	0.0%	1	0	0.0%
Total All Rounds	164	312	-47.4%	354	455	-22.2%
Total Carts	0	0	0.0%	0	14	-100.0%
Total Boards	0	0	0.0%	0	0	0.0%
Total Golf ID Cards	63	69	-8.7%	370	165	124.2%
Total Gift Cards	5	7	-28.6%	13	8	62.5%
Total $ Revenue Rounds	$1,535	$3,656	-58.0%	$5,812	$5,080	14.4%
Total Carts $	$0	$0	0.0%	$0	$0	0.0%
Total Board $	$0	$0	0.0%	$0	$0	0.0%
Total Golf ID Cards $	$6,120	$5,360	14.2%	$35,460	$12,605	181.3%
Total Gift Cards $	$550	$618	-11.0%	$1,403	$668	110.0%
Rain Chks/Gift Cards Redeemed	-$52	-$61	-14.8%	-$684	-$171	300.0%
	$8,153	**$9,573**	**-14.8%**	**$41,991**	**$18,182**	**130.9%**
$ Revenue/Revenue Round	**$9.36**	**$12.48**	-25.0%	**$16.46**	**$12.04**	36.8%
Carts/Revenue Round	**0.0%**	**0.0%**	0.0%	**0.0%**	**3.3%**	-100.0%
Cart $/Revenue Round	**$0.00**	**$0.00**	0.0%	**$0.00**	**$0.00**	0.0%
Cart $/Cart Round	**$0.00**	**$0.00**	0.0%	**$0.00**	**$0.00**	0.0%
Board $/Board Round	**$0.00**	**$0.00**	0.0%	**$0.00**	**$0.00**	0.0%
ID Card $/Card	**$97.14**	**$77.68**	25.1%	**$95.84**	**$76.39**	25.5%
Resident Adult 18 Rounds	108	78	38.5%	193	147	31.3%
Resident Senior 18 Rounds	41	95	-56.8%	76	124	-38.7%
Junior/Golf Team 18 Rounds	0	3	-100.0%	6	5	20.0%
Golf League 18 Rounds	0	0	0.0%	0	0	0.0%
Empl 18 Rounds	0	2	-100.0%	0	4	-100.0%
Non Resident 18 Rounds	15	115	-87.0%	46	136	-66.2%
Total 9 Hole Rounds	0	0	0.0%	32	6	433.3%
Total Revenue Rounds	***164***	***293***	***-44.0%***	***353***	***422***	***-16.4%***
Resident Adult 18 Rounds $	$1,004	$973	3.2%	$2,828	$1,781	58.8%
Resident Senior 18 Rounds $	$287	$820	-65.0%	$927	$1,026	-9.6%
Junior/Golf Team 18 Rounds $	$0	$42	-100.0%	$112	$78	43.6%
Golf League 18 Rounds	$0	$0	0.0%	$0	$0	0.0%
Empl 18 Rounds $	$0	$14	-100.0%	$0	$28	-100.0%
Non Resident 18 Rounds $	$244	$1,807	-86.5%	$1,241	$2,083	-40.4%
Total 9 Hole Rounds $	$0	$0	0.0%	$704	$84	738.1%
Total $ Revenue Rounds	***1,535***	***3,656***	***-58.0%***	***5,812***	***5,080***	***14.4%***
SR NONRES DISC	5	6	-16.7%	33	18	83.3%
NONRES DISCOUNT	7	8	-12.5%	28	18	55.6%
FAMILY REG	0	0	0.0%	0	1	-100.0%
Total Non-Resident ID's	***12***	***14***	***-14.3%***	***61***	***37***	***64.9%***
GolfNow Rounds	0	22	-100.0%	0	22	-100.0%
GolfNow Dollars	$0	$352	-100.0%	$0	$352	-100.0%
Dollars/Round	$0.00	$16.00	-100.0%	$0.00	$16.00	-100.0%

OAK HILLS PARK AUTHORITY
Balance Sheet FY18
As of February 28, 2019

	Total			
	As of Feb 28, 2019	As of Feb 28, 2018 (PY)	Change	% Change
ASSETS				
Current Assets				
Bank Accounts				
1000 Cash				
1021 NBT Money Market	17,150.93	20,147.06	-2,996.13	-14.87%
1022 NBT Payment Account	-4,208.07	-1,710.98	-2,497.09	-145.95%
1023 NBT Rent Escrow Sec Apt Right	1,351.00	1,351.00	0.00	0.00%
1050 Petty	1,400.00	1,400.00	0.00	0.00%
Total 1000 Cash	**$ 15,693.86**	**$ 21,187.08**	**-$ 5,493.22**	**-25.93%**
Total Bank Accounts	**$ 15,693.86**	**$ 21,187.08**	**-$ 5,493.22**	**-25.93%**
Accounts Receivable				
1201 Accounts Receivable	12,926.05	28,650.00	-15,723.95	-54.88%
Total Accounts Receivable	**$ 12,926.05**	**$ 28,650.00**	**-$ 15,723.95**	**-54.88%**
Other Current Assets				
1100 Inventory	53,401.52	38,270.29	15,131.23	39.54%
1203 Allowance for Bad Debts	0.00	-15,000.00	15,000.00	100.00%
1300 Prepaid Expenses	7,768.18	6,921.40	846.78	12.23%
Total Other Current Assets	**$ 61,169.70**	**$ 30,191.69**	**$ 30,978.01**	**102.60%**
Total Current Assets	**$ 89,789.61**	**$ 80,028.77**	**$ 9,760.84**	**12.20%**
Fixed Assets				
1500 Fixed Assets				
1505 Machinery and Equipment	1,015,495.99	913,442.02	102,053.97	11.17%
1510 Accumulated Depreciation/Amort.	-3,388,738.93	-3,148,959.68	-239,779.25	-7.61%
1561 Park Improvements	1,747,046.15	1,735,612.87	11,433.28	0.66%
1562 Restaurant	2,277,134.66	2,277,134.66	0.00	0.00%
1565 Amortize Leasehold Improvements	-1,575.75	0.00	-1,575.75	-100.00%
1570 Capital Projects in Progress	7,853.00	71,706.14	-63,853.14	-89.05%
Total 1500 Fixed Assets	**$1,657,215.12**	**$1,848,936.01**	**-$191,720.89**	**-10.37%**
Total Fixed Assets	**$1,657,215.12**	**$1,848,936.01**	**-$191,720.89**	**-10.37%**
TOTAL ASSETS	**$1,747,004.73**	**$1,928,964.78**	**-$181,960.05**	**-9.43%**
LIABILITIES AND EQUITY				
Liabilities				
Current Liabilities				
Accounts Payable				
2000 *Accounts Payable	46,037.58	20,277.76	25,759.82	127.03%
Total Accounts Payable	**$ 46,037.58**	**$ 20,277.76**	**$ 25,759.82**	**127.03%**
Other Current Liabilities				
2010 Accounts Payable - Payroll	5,421.02	17,823.54	-12,402.52	-69.59%
2050 Accounts Payable-Tennis Revenue	185.00	0.00	185.00	100.00%

2051 Accounts Payable - OHMGA Revenue	85.00	560.00	-475.00	-84.82%
2052 Accounts Payable - F&B Revenue	3,485.00	0.00	3,485.00	100.00%
2100 Accrued Payroll	8,759.37	8,714.72	44.65	0.51%
2104 Accrued retirement contribution	1,322.88	1,286.82	36.06	2.80%
2105 Accrued Vacation Pay	28,600.63	26,705.87	1,894.76	7.09%
2106 Accrued Sick Leave Pay	0.00	27,878.03	-27,878.03	-100.00%
2200 Accrued Expenses	35,789.11	26,018.93	9,770.18	37.55%
2210 Security Deposit-Entrance House				
2212 Security Dep - Apt 2 Right	1,350.00	1,350.00	0.00	0.00%
Total 2210 Security Deposit-Entrance House	**$ 1,350.00**	**$ 1,350.00**	**$ 0.00**	**0.00%**
2230 NBT Credit Line	160,000.00	65,000.00	95,000.00	146.15%
2250 Deferred Revenue				
2251 Tournament Deposits	1,000.00	0.00	1,000.00	100.00%
2254 Other Deferred	58,255.50	21,695.37	36,560.13	168.52%
Total 2250 Deferred Revenue	**$ 59,255.50**	**$ 21,695.37**	**$ 37,560.13**	**173.13%**
2400 Cart Sales Tax Due	0.00	-3.72	3.72	100.00%
2500 Interest due City of Norwalk				
2501 Bond Due to City of Norwalk	43,721.63	26,232.99	17,488.64	66.67%
2503 150k Capital Debt	1,243.31	745.99	497.32	66.67%
2504 150k Operating Debt	1,491.96	994.64	497.32	50.00%
Total 2500 Interest due City of Norwalk	**$ 46,456.90**	**$ 27,973.62**	**$ 18,483.28**	**66.07%**
Total Other Current Liabilities	**$ 350,710.41**	**$ 225,003.18**	**$ 125,707.23**	**55.87%**
Total Current Liabilities	**$ 396,747.99**	**$ 245,280.94**	**$ 151,467.05**	**61.75%**
Long-Term Liabilities				
2701 Consolidated City Debt	2,034,195.80	2,034,195.80	0.00	0.00%
2730 Capital Debt (150k)	78,523.93	78,523.93	0.00	0.00%
2731 Operating Expense Debt (150k)	78,526.47	78,526.47	0.00	0.00%
2764 NBT Truck Loan	6,712.82	12,619.70	-5,906.88	-46.81%
2765 Deere Credit Inc. Progator Sprayer	8,993.45	16,374.57	-7,381.12	-45.08%
2766 Wells Fargo Eq Bandit Chipper	6,604.59	10,302.12	-3,697.53	-35.89%
2767 Deere Credit, Inc. Sweeper Vac	10,272.26	15,090.12	-4,817.86	-31.93%
2768 Deere Credit Inc. Greens Roller	8,418.38	11,546.62	-3,128.24	-27.09%
2769 Deere Credit, Inc. Gator	0.00	902.15	-902.15	-100.00%
2770 Deere Credit Inc. Hybrid Mower	9,230.58	15,043.51	-5,812.93	-38.64%
2771 Yard Card-Skid Mount	802.17	2,177.13	-1,374.96	-63.15%
2772 Wells Fargo 2017 Aera-Vator	3,257.88	4,312.68	-1,054.80	-24.46%
2773 DLL Finance Club Car CA550G Utility Cart	6,192.50	7,740.50	-1,548.00	-20.00%
2774 Wells - Sod Cutter, Progator, 3500-D Groundsmaster	52,975.21	64,722.35	-11,747.14	-18.15%
2775 Deere Credit, Inc. Hybrid Mower	24,949.25	0.00	24,949.25	100.00%
2776 Wells Fargo MTE 2018 TurfCo Blower	7,591.23	0.00	7,591.23	100.00%
Total Long-Term Liabilities	**$2,337,246.52**	**$2,352,077.65**	**-$ 14,831.13**	**-0.63%**
Total Liabilities	**$2,733,994.51**	**$2,597,358.59**	**$ 136,635.92**	**5.26%**
Equity				
3000 Fund Balance				
3010 Fund Balance - Beginning	-42,873.28	-42,873.28	0.00	0.00%
Total 3000 Fund Balance	**-$ 42,873.28**	**-$ 42,873.28**	**$ 0.00**	**0.00%**
3500 Reserves				

3550 Reserve for Contingencies	405,368.10	405,368.10	0.00	0.00%
Total 3500 Reserves	**$ 405,368.10**	**$ 405,368.10**	**$ 0.00**	**0.00%**
3900 Retained Earnings	-1,068,821.25	-832,320.44	-236,500.81	-28.41%
Net Income	-280,663.35	-198,568.19	-82,095.16	-41.34%
Total Equity	**-$ 986,989.78**	**-$ 668,393.81**	**-$318,595.97**	**-47.67%**
TOTAL LIABILITIES AND EQUITY	**$1,747,004.73**	**$1,928,964.78**	**-$181,960.05**	**-9.43%**

OAK HILLS PARK AUTHORITY
P&L - Current Month Vs. Prior Year Month
February 2019

	Total			
	Feb 2019	Feb 2018 (PY)	Change	% Change
Income				
4000 REVENUES				
4001 Golf Revenue				
4010 Golf Fees	1,535.00	4,011.00	-2,476.00	-61.73%
4020 I.D. Cards	5,860.00	5,250.00	610.00	11.62%
4030 Tournament Fees	0.00	0.00	0.00	0.00%
4050 Cart Revenue	0.00	0.00	0.00	0.00%
4055 GolfBoard Revenue	0.00	0.00	0.00	0.00%
4060 Golf Revenue - Gift Certif.	550.00	618.00	-68.00	-11.00%
4070 Gift & Rain Checks Redeemed	-52.00	-61.00	9.00	14.75%
Total 4001 Golf Revenue	$ 7,893.00	$ 9,818.00	-$ 1,925.00	-19.61%
4200 Rental Income	1,350.00	1,350.00	0.00	0.00%
4300 Investment Income	2.00	1.64	0.36	21.95%
4700 Advertising Revenue	0.00	0.00	0.00	0.00%
Total 4000 REVENUES	$ 9,245.00	$ 11,169.64	-$ 1,924.64	-17.23%
Total Income	$ 9,245.00	$ 11,169.64	-$ 1,924.64	-17.23%
Gross Profit	$ 9,245.00	$ 11,169.64	-$ 1,924.64	-17.23%
Expenses				
5000 PERSONNEL EXPENSE				
5010 Management Salary	11,721.16	11,105.78	615.38	5.54%
5030 Operations	1,547.35	1,315.02	232.33	17.67%
5040 Operations O/T	0.00	0.00	0.00	0.00%
5050 Course Personnel	21,700.27	23,697.41	-1,997.14	-8.43%
5060 Course Personnel O/T	0.00	0.00	0.00	0.00%
5070 Seasonal Personnel	0.00	0.00	0.00	0.00%
5080 Seasonal Personnel O/T	0.00	0.00	0.00	0.00%
Total 5000 PERSONNEL EXPENSE	$ 34,968.78	$ 36,118.21	-$ 1,149.43	-3.18%
5200 EMPLOYEE BENEFITS				
5210 Payroll Taxes	2,641.81	2,763.00	-121.19	-4.39%
5230 State Unemployment	1,287.45	1,556.30	-268.85	-17.27%
5250 Health Insurance	3,199.15	4,212.39	-1,013.24	-24.05%
5260 Workmans Compensation	405.34	769.19	-363.85	-47.30%
5270 Retirement Plans	535.42	534.33	1.09	0.20%
Total 5200 EMPLOYEE BENEFITS	$ 8,069.17	$ 9,835.21	-$ 1,766.04	-17.96%
5400 ADMINISTRATIVE EXPENSES				
5420 Telephone	981.09	538.04	443.05	82.35%
5430 Professional Fees	2,607.02	4,000.00	-1,392.98	-34.82%
5436 Advertising	797.36	682.64	114.72	16.81%
5440 Office Expense	602.70	985.31	-382.61	-38.83%
5441 Bank Charges	-3.15	15.65	-18.80	-120.13%

5442 Credit Card Fees	709.08	248.58	460.50	185.25%
5450 Training and Dues	0.00	125.00	-125.00	-100.00%
5461 Authority Secretarial Services	120.00	360.00	-240.00	-66.67%
5469 Other Outside Services	243.03	201.20	41.83	20.79%
5470 Other Administrative	651.90	431.25	220.65	51.17%
5480 Utilities	4,584.19	1,808.27	2,775.92	153.51%
5500 Liability Insurance	4,081.76	3,915.47	166.29	4.25%
5520 Interest Expense	1,281.88	609.03	672.85	110.48%
Total 5400 ADMINISTRATIVE EXPENSES	**$ 16,656.86**	**$ 13,920.44**	**$ 2,736.42**	**19.66%**
5700 PARK MAINTENANCE				
5710 Water	716.92	825.00	-108.08	-13.10%
5720 Heating Fuel	3,305.50	1,413.84	1,891.66	133.80%
5750 Agriculture and Chemicals				
5751 Agriculture&Chemicals-Purchased	793.00	0.00	793.00	100.00%
Total 5750 Agriculture and Chemicals	**$ 793.00**	**$ 0.00**	**$ 793.00**	**100.00%**
5760 Irrigation Maintenance	0.00	198.00	-198.00	-100.00%
5770 Consumable Tools	0.00	167.08	-167.08	-100.00%
5780 Tee and Green Supplies	145.81	496.95	-351.14	-70.66%
5795 Janitorial Supplies	0.00	3.55	-3.55	-100.00%
5800 Equipment Maintenance	616.19	887.40	-271.21	-30.56%
5820 Building Maintenance	773.39	723.76	49.63	6.86%
5860 Gasoline/Diesel Fuel	944.88	0.00	944.88	100.00%
Total 5700 PARK MAINTENANCE	**$ 7,295.69**	**$ 4,715.58**	**$ 2,580.11**	**54.71%**
6000 CART EXPENSE				
6020 Electricity	58.88	400.89	-342.01	-85.31%
6050 Cart Insurance	400.00	400.00	0.00	0.00%
Total 6000 CART EXPENSE	**$ 458.88**	**$ 800.89**	**-$ 342.01**	**-42.70%**
Total Expenses	**$ 67,449.38**	**$ 65,390.33**	**$ 2,059.05**	**3.15%**
Net Operating Income	**-$ 58,204.38**	**-$ 54,220.69**	**-$ 3,983.69**	**-7.35%**
Other Expenses				
8000 Depreciation/Amortization	19,973.46	19,694.55	278.91	1.42%
8001 Capital projects				
8100 Capital Projects - Cash	-5,826.53	3,919.10	-9,745.63	-248.67%
Total 8001 Capital projects	**-$ 5,826.53**	**$ 3,919.10**	**-$ 9,745.63**	**-248.67%**
8002 Bond to City	0.00	4,372.16	-4,372.16	-100.00%
8004 Capital Debt to City	0.00	124.33	-124.33	-100.00%
8005 Operating Debt to City	0.00	124.33	-124.33	-100.00%
Total Other Expenses	**$ 14,146.93**	**$ 28,234.47**	**-$ 14,087.54**	**-49.89%**
Net Other Income	**-$ 14,146.93**	**-$ 28,234.47**	**$ 14,087.54**	**49.89%**
Net Income	**-$ 72,351.31**	**-$ 82,455.16**	**$ 10,103.85**	**12.25%**

OAK HILLS PARK AUTHORITY
P&L - Current YTD Vs. Prior YTD
July 2018 - February 2019

	Total			
	Jul 2018 - Feb 2019	Jul 2017 - Feb 2018 (PY)	Change	% Change
Income				
4000 REVENUES				
4001 Golf Revenue				
4010 Golf Fees	533,324.50	616,583.10	-83,258.60	-13.50%
4020 I.D. Cards	44,575.00	49,390.00	-4,815.00	-9.75%
4030 Tournament Fees	59,405.10	39,300.00	20,105.10	51.16%
4050 Cart Revenue	174,829.00	197,187.00	-22,358.00	-11.34%
4055 GolfBoard Revenue	3,767.00	9,832.00	-6,065.00	-61.69%
4060 Golf Revenue - Gift Certif.	14,701.95	19,225.00	-4,523.05	-23.53%
4070 Gift & Rain Checks Redeemed	-13,721.00	-14,931.00	1,210.00	8.10%
Total 4001 Golf Revenue	$ 816,881.55	$ 916,586.10	-$ 99,704.55	-10.88%
4100 Tennis Revenue	15,000.00	30,088.00	-15,088.00	-50.15%
4200 Rental Income	10,800.00	10,800.00	0.00	0.00%
4300 Investment Income	34.05	144.47	-110.42	-76.43%
4400 Misc. Income	50.00	121.12	-71.12	-58.72%
4600 Restaurant Income	7.00	39,000.00	-38,993.00	-99.98%
4700 Advertising Revenue	0.00	200.00	-200.00	-100.00%
Total 4000 REVENUES	$ 842,772.60	$ 996,939.69	-$ 154,167.09	-15.46%
Total Income	$ 842,772.60	$ 996,939.69	-$ 154,167.09	-15.46%
Gross Profit	$ 842,772.60	$ 996,939.69	-$ 154,167.09	-15.46%
Expenses				
5000 PERSONNEL EXPENSE				
5010 Management Salary	100,291.23	99,303.23	988.00	0.99%
5030 Operations	103,197.14	101,407.90	1,789.24	1.76%
5040 Operations O/T	472.23	443.28	28.95	6.53%
5050 Course Personnel	193,354.25	204,765.38	-11,411.13	-5.57%
5060 Course Personnel O/T	455.65	629.41	-173.76	-27.61%
5070 Seasonal Personnel	76,972.47	84,002.17	-7,029.70	-8.37%
5080 Seasonal Personnel O/T	346.61	855.93	-509.32	-59.50%
Total 5000 PERSONNEL EXPENSE	$ 475,089.58	$ 491,407.30	-$ 16,317.72	-3.32%
5200 EMPLOYEE BENEFITS				
5210 Payroll Taxes	36,055.21	37,816.24	-1,761.03	-4.66%
5230 State Unemployment	12,735.06	13,907.43	-1,172.37	-8.43%
5250 Health Insurance	28,164.82	33,699.12	-5,534.30	-16.42%
5260 Workmans Compensation	10,523.87	9,668.71	855.16	8.84%
5270 Retirement Plans	4,915.53	4,959.18	-43.65	-0.88%
Total 5200 EMPLOYEE BENEFITS	$ 92,394.49	$ 100,050.68	-$ 7,656.19	-7.65%
5400 ADMINISTRATIVE EXPENSES				
5420 Telephone	7,015.44	4,269.43	2,746.01	64.32%

5430 Professional Fees	20,122.16	24,390.14	-4,267.98	-17.50%
5436 Advertising	7,690.69	10,720.06	-3,029.37	-28.26%
5440 Office Expense	8,375.32	7,677.79	697.53	9.09%
5441 Bank Charges	269.15	207.50	61.65	29.71%
5442 Credit Card Fees	20,295.48	21,391.57	-1,096.09	-5.12%
5445 Postage	44.70	59.84	-15.14	-25.30%
5450 Training and Dues	1,720.00	2,910.00	-1,190.00	-40.89%
5461 Authority Secretarial Services	1,560.00	1,990.00	-430.00	-21.61%
5469 Other Outside Services	3,561.47	2,913.59	647.88	22.24%
5470 Other Administrative	4,881.33	3,737.98	1,143.35	30.59%
5471 Charitable Contributions	0.00	100.00	-100.00	-100.00%
5480 Utilities	35,273.02	24,682.19	10,590.83	42.91%
5499 Bad Debt Expense	0.00	15,000.00	-15,000.00	-100.00%
5500 Liability Insurance	32,603.10	31,446.36	1,156.74	3.68%
5520 Interest Expense	7,321.32	4,682.12	2,639.20	56.37%
Total 5400 ADMINISTRATIVE EXPENSES	**$ 150,733.18**	**$ 156,178.57**	**-$ 5,445.39**	**-3.49%**
5600 SALES AND OPERATIONS				
5620 Clubhouse / Pro Shop Maintenance	6,143.57	0.00	6,143.57	100.00%
5640 Golf Pro Supplies	2,099.14	130.58	1,968.56	1507.55%
Total 5600 SALES AND OPERATIONS	**$ 8,242.71**	**$ 130.58**	**$ 8,112.13**	**6212.38%**
5700 PARK MAINTENANCE				
5710 Water	22,796.73	42,675.44	-19,878.71	-46.58%
5720 Heating Fuel	8,743.44	8,046.08	697.36	8.67%
5730 Grounds Maintenance	12,551.13	12,112.57	438.56	3.62%
5740 Tree Maintenance	1,060.00	1,930.00	-870.00	-45.08%
5750 Agriculture and Chemicals				
5751 Agriculture&Chemicals-Purchased	30,955.21	13,766.72	17,188.49	124.86%
5752 Agriculture/Chemicals Utilized	19,196.94	29,399.49	-10,202.55	-34.70%
Total 5750 Agriculture and Chemicals	**$ 50,152.15**	**$ 43,166.21**	**$ 6,985.94**	**16.18%**
5760 Irrigation Maintenance	8,346.68	6,860.57	1,486.11	21.66%
5770 Consumable Tools	1,985.58	1,051.33	934.25	88.86%
5780 Tee and Green Supplies	145.81	668.21	-522.40	-78.18%
5795 Janitorial Supplies	29.01	110.37	-81.36	-73.72%
5800 Equipment Maintenance	16,336.45	18,425.55	-2,089.10	-11.34%
5820 Building Maintenance	9,421.68	15,333.65	-5,911.97	-38.56%
5840 Small Equipment	920.00	1,035.89	-115.89	-11.19%
5860 Gasoline/Diesel Fuel	8,182.42	8,466.63	-284.21	-3.36%
5880 Employee work clothes	0.00	126.85	-126.85	-100.00%
Total 5700 PARK MAINTENANCE	**$ 140,671.08**	**$ 160,009.35**	**-$ 19,338.27**	**-12.09%**
6000 CART EXPENSE			0.00	
6010 Cart Lease Expense	55,782.28	60,588.00	-4,805.72	-7.93%
6015 Board Lease Expense	4,716.09	7,588.23	-2,872.14	-37.85%
6020 Electricity	9,086.09	9,003.08	83.01	0.92%
6030 Maintenance	2,605.51	1,688.24	917.27	54.33%
6050 Cart Insurance	3,200.00	3,200.00	0.00	0.00%
6060 Misc. Cart Expense	2,000.00	0.00	2,000.00	100.00%
Total 6000 CART EXPENSE	**$ 77,389.97**	**$ 82,067.55**	**-$ 4,677.58**	**-5.70%**

Total Expenses	**$**	**944,521.01**	**$**	**989,844.03**	**-$**	**45,323.02**	**-4.58%**
Net Operating Income	**-$**	**101,748.41**	**$**	**7,095.66**	**-$**	**108,844.07**	**-1533.95%**
Other Expenses							
8000 Depreciation/Amortization		159,229.86		157,556.40		1,673.46	1.06%
8001 Capital projects							
8100 Capital Projects - Cash		19,685.08		11,093.89		8,591.19	77.44%
Total 8001 Capital projects	**$**	**19,685.08**	**$**	**11,093.89**	**$**	**8,591.19**	**77.44%**
8002 Bond to City		0.00		34,977.28		-34,977.28	-100.00%
8004 Capital Debt to City		0.00		1,041.64		-1,041.64	-100.00%
8005 Operating Debt to City		0.00		994.64		-994.64	-100.00%
Total Other Expenses	**$**	**178,914.94**	**$**	**205,663.85**	**-$**	**26,748.91**	**-13.01%**
Net Other Income	**-$**	**178,914.94**	**-$**	**205,663.85**	**$**	**26,748.91**	**13.01%**
Net Income	**-$**	**280,663.35**	**-$**	**198,568.19**	**-$**	**82,095.16**	**-41.34%**

Oak Hills Park Authority
FY18 Actual vs. Budget

	February Act	February Bud	Var $	Var %	YTD Act	YTD Bud	Var $	Var %
REVENUE								
4000 · REVENUES								
4001 · Golf Revenue								
4010 · Golf Fees	$1,535	$6,458	-$4,923	-76.2%	$533,325	$536,188	-$2,863	-0.5%
4020 · I.D. Cards	$5,860	$16,460	-$10,600	-64.4%	$44,575	$67,437	-$22,862	-33.9%
4030 · Tournament Fees	$0	$0	$0	0.0%	$59,405	$59,405	$0	0.0%
4050 · Cart Revenue	$0	-$1	$1	-100.0%	$174,829	$175,628	-$799	-0.5%
4055 · GolfBoard Revenue	$0	$0	$0	-100.0%	$3,767	$3,801	-$34	-0.9%
4060 · Golf Revenue - Gift Certif.	$550	$829	-$279	-33.7%	$14,702	$19,392	-$4,690	-24.2%
4070 · Gift & Rain Checks Redeemed	-$52	-$85	$33	-39.1%	-$13,721	-$13,186	-$535	4.1%
Total 4001 · Golf Revenue	**$7,893**	**$23,661**	**-$15,768**	**-66.6%**	**$816,882**	**$848,664**	**-$31,783**	**-3.7%**
4100 · Tennis Revenue	$0	$0	$0	0.0%	$15,000	$15,000	$0	0.0%
4200 · Rental Income	$1,350	$1,364	-$14	-1.0%	$10,800	$10,843	-$43	-0.4%
4300 · Investment Income	$2	$8	-$6	-75.4%	$34	$118	-$84	-71.1%
4400 · Misc. Income	$0	$0	$0	0.0%	$50	$50	$0	0.0%
4600 · Restaurant Income	$0	$0	$0	0.0%	$7	$6	$1	16.7%
4700 · Advertising Revenue	$0	$250	-$250	-100.0%	$0	$250	-$250	-100.0%
Total Other Revenue	**$1,352**	**$1,622**	**-$270**	**-16.7%**	**$25,891**	**$26,267**	**-$376**	**-1.4%**
TOTAL REVENUE	**$9,245**	**$25,284**	**-$16,039**	**-63.4%**	**$842,773**	**$874,931**	**-$32,159**	**-3.7%**
EXPENSE								
5000 · PERSONNEL EXPENSE								
5010 · Management Salary	$11,721	$11,251	-$470	-4.2%	$100,291	$99,552	-$740	-0.7%
5030 · Operations	$1,547	$1,348	-$200	-14.8%	$103,197	$101,794	-$1,403	-1.4%
5040 · Operations O/T	$0	$0	$0	0.0%	$472	$0	-$472	0.0%
5050 · Course Personnel	$21,700	$22,798	$1,098	4.8%	$193,354	$198,892	$5,538	2.8%
5060 · Course Personnel O/T	$0	$0	$0	0.0%	$456	$629	$173	27.6%
5070 · Seasonal Personnel	$0	$0	$0	0.0%	$76,972	$80,651	$3,678	4.6%
5080 · Seasonal Personnel O/T	$0	$0	$0	0.0%	$347	$574	$228	39.6%
Total 5000 · PERSONNEL EXPENSE	**$34,969**	**$35,397**	**$428**	1.2%	**$475,090**	**$482,091**	**$7,002**	1.5%
5200 · EMPLOYEE BENEFITS								
5210 · Payroll Taxes	$2,642	$2,891	$249	8.6%	$36,055	$36,876	$821	2.2%
5230 · State Unemployment	$1,287	$1,589	$302	19.0%	$12,735	$13,436	$701	5.2%
5250 · Health Insurance	$3,199	$2,532	-$667	-26.3%	$28,165	$28,596	$432	1.5%
5260 · Workmans Compensation	$405	$616	$211	34.2%	$10,524	$10,395	-$129	-1.2%
5270 · Retirement Plans	$535	$484	-$51	-10.5%	$4,916	$4,800	-$115	-2.4%
Total 5200 · EMPLOYEE BENEFITS	**$8,069**	**$8,112**	**$43**	0.5%	**$92,394**	**$94,104**	**$1,709**	1.8%
5400 · ADMINISTRATIVE EXPENSES								
5420 · Telephone	$981	$517	-$465	-89.9%	$7,015	$5,730	-$1,286	-22.4%
5430 · Professional Fees	$2,607	$2,500	-$107	-4.3%	$20,122	$20,000	-$122	-0.6%
5436 · Advertising	$797	$1,244	$447	35.9%	$7,691	$9,022	$1,332	14.8%
5440 · Office Expense	$603	$782	$180	23.0%	$8,375	$9,013	$638	7.1%
5441 · Bank Charges	-$3	$16	$19	119.7%	$269	$187	-$82	-43.8%
5442 · Credit Card Fees	$709	$713	$4	0.6%	$20,295	$20,598	$303	1.5%
5445 · Postage	$0	$0	$0	0.0%	$45	$25	-$20	-81.0%
5450 · Training and Dues	$0	$159	$159	100.0%	$1,720	$2,563	$843	32.9%
5461 · Authority Secretarial Services	$120	$369	$249	67.4%	$1,560	$1,929	$369	19.1%
5469 · Other Outside Services	$243	$144	-$99	-68.9%	$3,561	$3,273	-$289	-8.8%
5470 · Other Admin	$652	$428	-$224	-52.4%	$4,881	$4,371	-$511	-11.7%
5471 · Charitable Contributions	$0	$0	$0	0.0%	$0	$0	$0	0.0%
5480 · Utilities	$4,584	$2,224	-$2,360	-106.1%	$35,273	$31,782	-$3,491	-11.0%
5490 · Water	$0	$0	$0	0.0%	$0	$0	$0	0.0%
5499 · Bad Debt Expense	$0	$0	$0	0.0%	$0	$0	$0	0.0%
Total 5400 · ADMINISTRATIVE EXPENSES	**$11,293**	**$9,096**	**-$2,197**	-24.2%	**$110,809**	**$108,493**	**-$2,316**	-2.1%
5500 · DEBT SERVICE AND INSURANCE								

Oak Hills Park Authority
FY18 Actual vs. Budget

	February Act	February Bud	Var $	Var %	YTD Act	YTD Bud	Var $	Var %
5500 · Liability Insurance	$4,082	$4,200	$119	2.8%	$32,603	$32,975	$372	1.1%
5520 · Interest	$1,282	$1,722	$440	25.6%	$7,321	$9,499	$2,177	22.9%
Total 5500 · DEBT SERVICE AND INSURANCE	**$5,364**	**$5,923**	**$559**	9.4%	**$39,924**	**$42,474**	**$2,549**	6.0%
5600 · SALES AND OPERATIONS								
5620 · Clubhouse/Pro Shop Maint.	$0	$694	$694	100.0%	$6,144	$8,225	$2,081	25.3%
5640 · Golf Pro Supplies	$0	$139	$139	100.0%	$2,099	$2,238	$139	6.2%
5680 · Golf Pro Work Clothes	$0	$0	$0	0.0%	$0	$0	$0	0.0%
Total 5600 SALES AND OPERATIONS	**$0**	**$832**	**$832**	100.0%	**$8,243**	**$10,463**	**$2,220**	21.2%
5700 · PARK MAINTENANCE								
5710 · Water	$717	$2,061	$1,344	65.2%	$22,797	$30,114	$7,317	24.3%
5720 · Heating Fuel	$3,306	$1,992	-$1,314	-66.0%	$8,743	$8,703	-$40	-0.5%
5730 · Grounds Maintenance	$0	$67	$67	100.0%	$12,551	$13,577	$1,026	7.6%
5740 · Tree Maintenance	$0	$0	$0	0.0%	$1,060	$0	-$1,060	0.0%
5751 · Agriculture&Chemicals-Purch	$793	$0	-$793	0.0%	$30,955	$46,435	$15,480	33.3%
5752 · Agriculture/Chemicals Utilized	$0	$0	$0	0.0%	$19,197	$0	-$19,197	0.0%
5760 · Irrigation Maintenance	$0	$151	$151	100.0%	$8,347	$9,264	$917	9.9%
5770 · Consumable Tools	$0	$262	$262	100.0%	$1,986	$1,699	-$286	-16.9%
5780 · Tee and Green Supplies	$146	$218	$73	33.2%	$146	$417	$271	65.0%
5795 · Janitorial Supplies	$0	$184	$184	100.0%	$29	$547	$518	94.7%
Total 5700 · PARK MAINTENANCE	**$4,961**	**$4,934**	**-$27**	-0.6%	**$105,811**	**$110,756**	**$4,945**	4.5%
5800 · PARK EQUIPMENT								
5800 · Equipment Maintenance	$616	$912	$295	32.4%	$16,336	$21,903	$5,567	25.4%
5820 · Building Maintenance	$773	$1,236	$462	37.4%	$9,422	$14,205	$4,783	33.7%
5840 · Small Equipment	$0	$0	$0	0.0%	$920	$932	$12	1.3%
5860 · Gasoline/Diesel Fuel	$945	$1,155	$210	18.2%	$8,182	$9,366	$1,184	12.6%
5880 · Employee work clothes	$0	$0	$0	0.0%	$0	$0	$0	0.0%
Total 5800 · PARK EQUIPMENT	**$2,334**	**$3,302**	**$968**	29.3%	**$34,861**	**$46,407**	**$11,547**	24.9%
6000 · CART EXPENSE								
6010 · Cart Lease Expense	$0	$0	$0	0.0%	$55,782	$52,428	-$3,354	-6.4%
6015 · Board Lease Expense	$0	$0	$0	0.0%	$4,716	$4,716	$0	0.0%
6020 · Electricity	$59	$390	$331	84.9%	$9,086	$9,234	$148	1.6%
6030 · Maintenance	$0	$167	$167	100.0%	$2,606	$2,587	-$18	-0.7%
6050 · Cart Insurance	$400	$400	$0	0.0%	$3,200	$3,200	$0	0.0%
6060 · Misc. Cart Expense	$0	$0	$0	0.0%	$2,000	$2,000	$0	0.0%
Total 6000 · CART EXPENSE	**$459**	**$957**	**$498**	52.0%	**$77,390**	**$74,165**	**-$3,225**	-4.3%
7001 · Uncategorized Expenses								
TOTAL OPERATIONAL EXPENSE	**$67,449**	**$68,553**	**$1,104**	1.6%	**$944,521**	**$968,952**	**$24,431**	2.5%
TOTAL OPERATIONAL NET INCOME	**-$58,204**	**-$43,270**	**-$14,935**	34.5%	**-$101,748**	**-$94,021**	**-$7,727**	8.2%
Depreciation/Amortization								
Restructured Debt	$0	$0	$0	0.0%	$0	$0	$0	0.0%
Capital Funding $150k	$0	$0	$0	0.0%	$0	$0	$0	0.0%
$150K Operating Debt	$0	$0	$0	0.0%	$0	$0	$0	0.0%
Total Other Expense	**$0**	**$0**	**$0**	0.0%	**$0**	**$0**	**$0**	0.0%
NET INCOME BEFORE CAPITAL EXPENSES	**-$58,204**	**-$43,270**	**-$14,935**	34.5%	**-$101,748**	**-$94,021**	**-$7,727**	8.2%
8000 · OTHER EXPENSE								
8000 · Depreciation/Amortization								
8000 · Depreciation/Amortization Non Cash								
8001 · Capital projects								
8100 - Capital Proj Cash	-$5,827	$2,465	$8,292	336.4%	$19,685	$20,140	$455	2.3%
8101 - Capital Proj Financed	$0	$0	$0	0.0%	$0	$0	$0	0.0%
Contingency								
Total 8000 · OTHER EXPENSE	-$5,827	$2,465	$8,292	336.4%	$19,685	$20,140	$455	2.3%
NET INCOME	**-$52,378**	**-$45,735**	**-$6,643**	14.5%	**-$121,433**	**-$114,161**	**-$7,273**	6.4%